



# LEADERS LEAGUE

INTELLIGENCE REPORT & RANKINGS

## LITIGATION & ARBITRATION

TOP LAW FIRMS, EXPERTS,  
LITIGATION FUNDERS, MEDIATORS  
& ARBITRATORS

### RANKINGS

Competition Litigation  
Commercial Litigation  
International Arbitration

2023-'24



**ALEXANDRE CIOTTI**  
BANCO PAN



**JUAN PABLO CORREA**  
ATPA



**ULRIKE GANTENBERG**  
ARBITRATION LUNCH MATCH



**LISA REISER**  
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**SOPHIE STEVENARD**  
Managing Editor

## ROLLER COASTER RIDE TO CONTINUE IN 2024

**A**s 2024 begins in earnest, the world of litigation and arbitration continues to witness significant shifts that will shape the landscape of dispute resolution in the coming year.

Arbitration continues to prove its worth as a pivotal forum for resolving climate change-related conflicts. From disputes over carbon emissions trading to disagreements on renewable energy projects, arbitration provides a flexible and effective means of resolving legal issues related to the environment.

The complex nature of climate disputes demands deep knowledge of both environmental science and the law, making arbitrators uniquely positioned to traverse this terrain. Expect 2024 to be the year where arbitration plays a pivotal role in addressing the pressing challenges posed by climate change.

### Cryptocurrency-related disputes heat up

The unique nature of cryptocurrencies, decentralized and not tied to the whims of any national financial authority, adds complexity to disputes in this domain. In 2024, we can anticipate an increase in disputes surrounding digital assets, blockchain technology, and decentralized finance (DeFi). Cryptocurrency-related conflicts will encompass an ever-wider range of issues, including fraud, theft, regulatory compliance, and smart contract disputes. In 2024, the continuation of sanctions on Russian businesses will continue to be a contentious issue. As governments

which have imposed blanket economic restrictions and asset freezes, face increased legal pushback from businesses and individuals from Russia and associated regions, arbitration will provide a neutral and confidential setting for resolving these sensitive matters while avoiding exposure to national courts.

The year will also see a focus on more universal challenges to business operations. Problems related to delivery delays, product quality, and counterfeiting are persistent concerns for companies worldwide. These issues can harm reputations, disrupt supply chains, and lead to significant financial losses.

### Green power plants and the nuclear question

The year 2024 will mark a turning point for the energy sector in Europe. With the transition to cleaner energy sources, a fault-line has opened up on whether nuclear power should come under the green energy umbrella. As governments strive to balance energy security and environmental concerns, disputes between stakeholders in the energy industry are inevitable. In conclusion, 2024 promises to be a year of complex challenges and opportunities in the field of litigation and arbitration. Whether it's climate change, cryptocurrency, sanctions, business operations, or the energy sector, arbitration stands as a reliable and adaptable mechanism for resolving disputes in an ever-changing world. Let us embrace the power of arbitration to find equitable solutions to the issues that lie ahead.



## LEADERS LEAGUE

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**LEADERS  
2023-'24**



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# LITIGATION

# Our goal is to make litigation funding a reflex for lawyers in Switzerland, and by doing so change how legal battles are fought and financed



Interview with

**ELLA ZIMMERMANN**  
Director, **SWISS LEGAL FINANCE**

**"The level of solvency of the opposing party is vital to ensure payment in case of a successful lawsuit"**

In this exclusive interview, Ella Zimmermann, Director of Swiss Legal Finance, delves into the intricacies of litigation funding in Switzerland. A pioneer in Swiss litigation funding circles, Zimmermann offers a unique perspective on the challenges and opportunities in this burgeoning field, highlighting the innovative approaches and strategies shaping the future of litigation funding in Switzerland.

**LEADERS LEAGUE:** What criteria does Swiss Legal Finance use to select cases for funding, and what are the most important ingredients in your decision-making process?

**Ella Zimmermann:** There are some fundamental criterias to assess initial cases. The foremost is probability of success, a subjective and intricate criterion where we aim for a success rate above two-thirds. Secondly, the litigious value must be high enough to justify our investment, considering the associated costs. The cost of an investment is also a criterion associated with the value in a dispute. The level of solvency of the opposing party is vital to ensure payment in case of a successful lawsuit. We also consider the duration of the procedure, preferring cases that don't exceed five years, although unpredictable factors may extend this timeframe. Finally, what stage a procedure is at impacts our evaluation, as a case at the beginning is treated differently from one in the judgment execution phase.

**What are the long-term goals of Swiss Legal Finance as regards developing the practice in Switzerland?**

Firstly, the challenge facing litigation funding, as a relatively unknown activity in the Swiss market, is to promote it and for lawyers to understand the benefits it can bring to their clients. Since the Federal Court accepted litigation funding in 2004, and especially since 2014 when lawyers were required to inform their clients about this funding option, our goal has been to make litigation funding a reflex for lawyers in Switzerland. Secondly,

we want to raise awareness among the general public. It is essential that claimants are aware of this funding option so that they can suggest it to their lawyers. Finally, our third objective is to closely monitor the Federal Council's project on class actions. This project could allow claimants and consumers to file joint legal claims, thus facilitating access to justice in certain proceedings. Taken together, these objectives aim to expand and strengthen the use of litigation funding in Switzerland.

**What are the main challenges and opportunities you encounter in lawsuit funding in Switzerland?**

The opportunity lies in the fact that the litigation funding market is emerging in Switzerland, and we are positioning ourselves as a strategic player in this development. The main challenge is to educate lawyers and potential clients about the benefits of litigation funding. If the federal project on class actions is implemented, it could significantly change the Swiss funding landscape, making large-value and multi-party litigation more accessible.

While litigation funding is not an innovation per se, SLF has expanded the availability of this type of funding in Switzerland. We have adapted this practice to the Swiss legal system, thereby facilitating access to justice and shifting the balance of power in a lawsuit. In particular, it allows claimants to face well-funded opponents without being limited by their financial resources. In addition, funders are only remunerated in the event of a win, relieving the client of the costs in case of a loss. ♦

# Litigation places a lot of store in the feedback we get from other departments



Interview with

**ALEXANDRE CIOTTI**  
Head of Litigation, **BANCO PAN**

**"Technology alone doesn't work miracles – it needs technical knowledge and management"**

Alexandre Ciotti is the head of litigation at Banco Pan, a dynamic financial institution in the Brazilian mid-sized banking market. In this interview, he discusses the main challenges of his position and the use of technology in litigation.

**LEADERS LEAGUE:** What are the main challenges of leading the litigation department of a large financial institution like Banco Pan?

**Alexandre Ciotti:** Those involved in litigation know how dynamic this branch of law is, especially in retail operations. In litigation, our main goals are to be technical, up-to-date, technological, analytical, with a strong financial vision, and absolutely pro-business.

All of this is necessary to cope with the constant (and diverse) challenges presented to us daily. We have to be ready, on any given day, for both a highly technical hearing with a judge and for a conversation with the product team about the viability of a business. In the morning, we might be creating a legal strategy that can bring significant benefits to the bank, and in the afternoon could be thinking about more accurate metrics to manage our vendors. In other words, professionals in this field must know from the outset that they will be challenged far beyond legal expertise. That's what litigation is all about.

**How is technology being incorporated into litigation work at Banco Pan?**

Technology is now part of our daily operations – how could it not be! When you have retail activities, you need to use technology on a daily basis. I often say that technology alone doesn't work miracles; it needs technical knowledge and management. Still, having it as a tool greatly assists any project. Our litigation department has always been known in the market as an important part of Banco Pan's business: it is involved in innovative and technological cases and always strives to be one step ahead. This fills us with a sense of pride and responsibility! With the help of the technology and systems team, we can now have more certainty and speed in decision-making and strategies that were previously impossible to implement. For example, companies can now benefit from anticipating the require-

ments of each case, which allows them to have more time to think about specific strategies, gather more information, and so on. Another example is the opportunity for companies to constantly monitor the law firms handling their matters and, indeed, the law firms on the other side of the dispute – which helps when creating specific strategies for each case. Or, as another possibility, the litigation department can anticipate some situations/directions of the processes, especially in mass operations and somewhat standardized cases. In short, I can provide a list of technological or non-technological possibilities for litigation to bring more technical and financial security to the business, but it is still crucial to be able to rely on professionals who know how to exploit these tools. Not everything will be applicable to your situation, a fact that should be appreciated to avoid wasting time and money.

**Has your department put specific litigation prevention programs in place?**

Litigation, just like all the other departments in the company, must think day and night about providing the customer with a better, more rounded, more viable, and simpler product. This should be the focus. Whenever litigation occurs, the various departments seek to resolve the problem as quickly and effectively as possible.

Here in litigation, we place a lot of store in the feedback we get from other departments. We absorb decisions about our products daily – throughout the country. In other words, it is our duty to monitor and report this to the departments that handle the business and provide alternatives for a less litigious and more efficient response. Certainly, if this dynamic happens quickly, many lawsuits can be avoided. I can point to many instances where this has this partnership with the areas that have resulted in significant reductions in litigation and, most importantly, made our products and our operation better for the customer. ♦

# M & A STORIES

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# ARBITRATION

# The only way to resolve conflicts of interest satisfactorily in arbitration is full disclosure



Interview with

**JUAN PABLO CORREA**  
General-secretary, ATPA

Juan Pablo Correa, general-secretary of ATPA, the recently created Arbitral Tribunal of the Principality of Andorra, tells Leaders League about the latest trends in arbitration, how this arbitration institution is organized and what sorts of cases they intend to cover over the next few years.

**LEADERS LEAGUE: ATPA is the first Court of Arbitration of the Principality of Andorra. How does it function?**

To begin with, Andorra actually owes its existence to international arbitration, but until recently didn't have an arbitration institution of its own. ATPA was launched two years ago and is the only one of its kind in the Principality of Andorra. Currently we are promoting the inclusion of arbitration agreements in domestic contracts well as an international level, in addition to spreading the word around that it is in the companies' best interest to provide for arbitration agreement. As an institution, the ATPA is completely independent from the government.

**How did you become involved in arbitration?**

I ended up getting into arbitration during my time at Garrigues, starting the law practice as a counsel when they suggested I work as an arbitrator. Then, as I got older, I started to receive proposals, having worked with domestic courts and with the Madrid Chamber of Commerce, Barcelona's arbitration court, the London Court of International Arbitration, ICA, ICC, and Latin American courts such as the Bogota Chamber of Commerce.

**What are your expectations for ATPA in the coming years?**

The first objective is to encourage domestic arbitration. The second objective, obviously, is to promote international arbitration and thus ATPA is actively present in international arbitration congresses and forums. Apart from a foreseeable great success of arbitration as a method of resolution of domestic disputes in Andorra we believe that, in the international business environment, Andorra could become a welcome seat for arbitral tribunals given Andorra's modern law on arbitration, the up-to-date arbitration rules of the ATPA together with

the perceived neutrality and multicultural qualities of the Principality.

Parties from France or Spain or from French-speaking and Spanish-speaking countries in Africa and Latin America may be well advised to think about choosing Andorra, a country at the crossroads of two linguistic worlds, as the ideal place to hear and settle their disputes on issues dealing with, for example: commercial law, construction and engineering contracts, and sales contracts.

**Do you see duty of revelation as sacrosanct in a case of conflict of interest in arbitration?**

I believe that this issue is very relevant to the practice of arbitration and believe that the works of the International Bar Association are amongst the best practice on the subject.

We also share the view that the most appropriate approach to solving this issue in a satisfactory way is through full disclosure, during which arbitrators make known any and all links they have with the parties to the dispute.

Proper disclosure is the key to establishing trust and ATPA pays utmost attention to this most crucial issue of arbitration issues because, when it comes to ensuring a robust arbitration the arbitrators themselves must be above all suspicion of bias.

**What are the main international trends in arbitration?**

Apart from current hot-topics, such as third-party funding and arbitration by virtual means, there is a groundbreaking and innovative discussion on the subject of executive arbitration, by which we mean the possibility for arbitrators to directly enforce certain resolutions, with the purpose of contributing to the decongestion of the judicial system.

In any case, this is a development point that merits careful reflection! ♦

**"The first objective of ATPA is to encourage domestic arbitration and then to promote international arbitration"**

# Where Work and Play DO Mix



Interview with

## ULRIKE GANTENBERG

Co-founder,  
ARBITRATION LUNCH MATCH



and

## LISA REISER

Co-founder,  
ARBITRATION LUNCH MATCH

**"The latest Arbitration Lunch Match, held in September 2023, brought together over 1,500 women in 49 cities around the world"**

Ulrike Gantenberg and Lisa Reiser are German-based arbitration lawyers. Here, they discuss Arbitration Lunch Match, a popular event for female arbitration practitioners, which they co-founded.

**LEADERS LEAGUE:** The idea for the Arbitration Lunch Match arose during the pandemic. Can you tell us about its beginnings?

**Ulrike Gantenberg:** Lisa and I are part of a loose group of female arbitration lawyers, who, until Covid, met regularly every first Wednesday of the quarter in the same restaurant in Düsseldorf for an open lunch. When the lockdowns came, we were suddenly housebound like the rest of the world. No in person hearings, no conferences, no social contact with colleagues.

When restaurants in Germany finally reopened in September 2020, the authorities allowed people from a maximum of four different households to sit together at one table in a restaurant. Lisa and I decided to make the best of the situation and – instead of organizing one lunch – organized several lunches in the now permitted reduced format of groups of four.

However, we both – and I fear the other participants, too – quickly realized that the appeal and charm of what used to be a lively networking event could fall by the wayside, and that the once so innovative and stimulating get-together could die a slow, silent death of boredom. As organizers, we felt we had a duty: how could we create the excitement and curiosity of the pre-Covid era despite the reduced framework?

Without further ado, we "spiced-up" the respectable lunch event with the thrill of a "blind date". Et Voilà, "Arbitration Lunch Match" was born!

**Within three years, this networking initiative has grown to become a real phenomenon in the arbitration world. Are you surprised at how well it's caught on with the women in the legal world?**

**Lisa Reiser:** There is no limit in numbers or locations because, with a little help

from artificial intelligence, the worldwide registrations are collected via our website and automatically matched to find the perfect lunch partners. Our ambassadors then make sure that enough tables at restaurants are booked and that participants receive the date and location of "their" Lunch Match. But it is only once they arrive at the restaurant that they find out who they have been matched with. This system fosters new connections and rekindles old friendships alike.

**Given this scale, doesn't the event simply get out of hand at some point? How do you maintain an organizational overview with so many locations and participants?**

**Lisa Reiser:** There is no limit in numbers or locations because, with a little help from artificial intelligence, the worldwide registrations are collected via our website and automatically matched to find the perfect lunch partners. Our ambassadors then make sure that enough tables at restaurants are booked and that participants receive the date and location of "their" Lunch Match. But it is only once they arrive at the restaurant that they find out who they have been matched with. This system fosters new connections and rekindles old friendships alike.

**If you were to sum up the reasons for the event's success, what would it be?**

**Ulrike Gantenberg:** Arbitration Lunch Match is more than just a little bit of added excitement in the workplace and the joy of meeting new people. It creates a reassuring, encouraging sense of belonging. Even though women in arbitration are still outnumbered by men, they are in fact quite a large community that is supportive and expanding. The only pity for Lisa and myself is that we cannot sit at every table in every city and with every woman that participates in Arbitration Lunch Match. But we feel the togetherness. ♦



# Switzerland is a leading venue-choice for international arbitration due to its arbitration-friendly laws



Interview with  
**FELIX DASSER**  
President, **SWISS ARBITRATION ASSOCIATION**

**"ASA's uniqueness lies in its international focus from its inception, encompassing a global perspective in its DNA"**

**"User feedback is crucial to ASA... It helps us address concerns about arbitration's cost and complexity"**

In conversation with Leaders League Felix Dasser, president of the Swiss Arbitration Association, discusses ASA's journey over the past half century and its response to global arbitration trends, elaborating on the strategic position of Switzerland and ASA in the ever-changing international dispute resolution landscape. An emphasis on user feedback, diversity, and adapting to new legal challenges frames ASA's forward-thinking approach.

**LEADERS LEAGUE:** Can you provide an overview of ASA's history, and how its role in the international arbitration community has developed?

**Felix Dasser:** ASA originated around 1974, during the early stages of the international arbitration movement. Pioneers in the field, particularly from Switzerland, France and other parts of Europe, were instrumental in shaping arbitration practices through a learning-by-doing approach. ASA was formally established as an association in 1974, evolving from informal expert discussions, with the goal of fostering substantive legal discussions beyond networking at conferences. This initiative led to the ASA Bulletin and the ASA Special Series, influential publications that have significantly benefited the international arbitration community.

ASA's uniqueness lies in the international focus it's had since inception. Despite being Swiss-based, it encompasses a global perspective, with over a thousand members, including more than a third from outside Switzerland, representing over 50 jurisdictions worldwide. ASA's commitment to diversity is evident in its practices and contributions, making it a key player in the global arbitration landscape.

**How does Switzerland fit into the international arbitration landscape today?**

Switzerland plays a crucial role in international arbitration, and is often the leading venue choice according to ICC statistics, with its prominence rivalling Paris over the past 20-30 years. This popularity can be attributed to its uniquely arbitration-friendly law, the "lex arbitri", and an efficient and supportive judiciary. Swiss arbitration law is more streamlined compared to most other countries, including France, offer-

ing a flexible, less intrusive process. Notably, once an arbitration award is issued in Switzerland, any challenge proceedings are fast, efficient, and almost sure to uphold the award (there is a 7% chance of success). This was rendered possible by the dualist system, with the rules applicable to international arbitration distinct from – and more liberal than – those applicable to domestic arbitration. Recently, the Swiss Parliament has maintained this liberal approach, resisting imposing restrictions even for the protection of specific groups, like employees or consumers, and even adding even more arbitration-friendly provisions in 2020.

**What advice do you have for young lawyers interested in a career in arbitration?**

Certainly. First, it's vital to have a strong legal foundation. Don't try to focus on arbitration immediately. Understand that arbitration involves dealing with complex legal disputes and challenges, which are often better understood after state-court experience has been acquired. So, keep a broad perspective and build a solid legal base. Secondly, active involvement is key. At ASA, we see many young professionals contributing significantly. They're not just promoting ASA, but also bringing innovative ideas and leading their own projects. We strongly support these endeavors. It's inspiring to see such enthusiasm and motivation in the younger generation. Their determination to make a difference is essential. Even if changing the world is an ambitious goal, striving for it is crucial. This proactive attitude is fundamental to carving out a successful path in arbitration, both by strengthening Swiss arbitration in general and the personal skill-set and reputation. ♦

# **RANKINGS 2023-'24**

**NORTH AMERICA** ..... 21  
**CENTRAL AMERICA** ..... 47  
**SOUTH AMERICA** ..... 51  
**EUROPE** ..... 139  
**AFRICA** ..... 215  
**ASIA** ..... 219

# NORTH AMERICA

# CANADA

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## COMMERCIAL LITIGATION

### Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
<b>Blake, Cassels &amp; Graydon</b>	David Tupper, Robert Torralbo, Bradley Berg, James Sullivan, David Kruse
<b>Davies Ward Phillips &amp; Vineberg</b>	Kent Thomson, William Brock, Sandra Forbes
<b>McCarthy Tétrault</b>	Caroline Zayid
<b>Osler, Hoskin &amp; Harcourt</b>	Sonia Bjorkquist
<b>Stikeman Elliott</b>	David Byers, Eliot Kolers, Keith Chatwin
<b>Torys</b>	Linda Plumpton, Gillian Dingle
<b>EXCELLENT</b>	
<b>Goodmans</b>	Francy Kussner, Neill May
<b>Lenczner Slaght</b>	Tom Curry, Monique Jilesen, Eli Lederman
<b>Norton Rose Fulbright</b>	Daniel Bennett
<b>HIGHLY RECOMMENDED</b>	
<b>Bennett Jones</b>	David Hawreluk, Richard Swan, Michael Theroux
<b>Borden Ladner Gervais</b>	Mathieu Piché-Messier, David Di Paolo
<b>Dentons</b>	David Elliott, Dennis Picco, Gordon Tarnowsky, Charles Spector
<b>Fasken</b>	Laura Cooper, Geoffrey Cowper, Robert Maxwell
<b>RECOMMENDED</b>	
<b>Burnet Duckworth &amp; Palmer</b>	Andrew Sunter
<b>DLA Piper</b>	David Foulds, David Neave, David Stratton
<b>Lawson Lundell</b>	Craig Ferris, Valerie Mann, Greg Hollingsworth
<b>Gowling WLG</b>	David Bishop, Scott Kugler
<b>Lerners</b>	William Pepall, Carolyn Brandow, Michael Lerner
<b>Stockwoods</b>	Paul Le Vay, Brian Gover
<b>WeirFoulds</b>	Nadia Chiesa
<b>Woods</b>	Richard Vachon, James Woods, Marie-Louise Delisle



## COMPETITION LITIGATION

### Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
<b>Blake, Cassels &amp; Graydon</b>	Brian Facey, Robert Kwinter, Navin Joneja, Julie Soloway
<b>Davies Ward Phillips &amp; Vineberg</b>	Anita Banicevic, John Bodrug, Charles Tingley, Elisa Kearney
<b>McCarthy Tétrault</b>	Jason Gudofsky, Oliver Borgers
<b>Stikeman Elliott</b>	Paul Collins, Lawson Hunter, Michael Kilby
<b>EXCELLENT</b>	
<b>Bennett Jones</b>	Randal Hughes, Melanie Aitken
<b>Fasken</b>	Antonio Di Domenico, Huy Do
<b>McMillan</b>	James Musgrove, Neil Campbell, Mark Opashinov
<b>Osler, Hoskin &amp; Harcourt</b>	Shuli Rodal, Michelle Lally
<b>Torys</b>	Dany Assaf, Omar Wakil
<b>HIGHLY RECOMMENDED</b>	
<b>Borden Ladner Gervais</b>	Subrata Bhattacharjee, Denes A. Rothschild, Robert Russell
<b>Goodmans</b>	David Rosner
<b>Norton Rose Fulbright</b>	Kevin Ackhurst, Chris Hersh
<b>RECOMMENDED</b>	
<b>Baker Mckenzie</b>	Arlan Gates
<b>Cassels Brock &amp; Blackwell</b>	Davit Akman
<b>Dentons</b>	Barry Zalmanowitz QC, Sandy Walker
<b>DLA Piper</b>	David Neave, Kevin Wright

# INTERNATIONAL ARBITRATION

## Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
<b>1</b> Norton Rose Fulbright	Pierre Bienvenu, Martin Valasek
<b>2</b> Bennett Jones	Vasilis Pappas
Memillan	Robert Wisner, Brad Hanna, Brett Harrison
Torys	John Terry
Woods	Stephen Drymer
<b>EXCELLENT</b>	
Blake, Cassels & Graydon	Joe McArthur, Dalton McGrath, Bradley Berg, Iris Antonios
Borden Ladner Gervais	Robert Deane
Burnet, Duckworth & Palmer	David Haigh QC, Louise Novinger Grant
Davies Ward Phillips & Vineberg	Sandra Forbes, Guy Du Pont, Kent Thomson, William Brock
Stikeman Elliott	Peter Cullen, Geoffrey Holub, Alexander Rose, Éric Mongeau
<b>HIGHLY RECOMMENDED</b>	
Dentons	Rachel Howie, David Elliott
Goodmans	Julie Rosenthal, Brad Halfin, Tamryn Jacobson
Lenczner Slaght	Lawrence Thacker, Andrew Parley
<b>RECOMMENDED</b>	
DLA Piper	Howard Krupat, David Foulds
Fasken	Gerald Ranking, Sarah Armstrong
Lawson Lundell	Marko Vesely
Lerners	Earl Cherniak
McCarthy Tétrault	Caroline Zayid
Peacock Linder Halt & Mack	Peter Linder, Perry Mack

# MEXICO

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## CIVIL & COMMERCIAL LITIGATION

### Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
García Alcocer Abogados	José Antonio García L., Santiago García L., Alberto Agraz Sanchez
Hogan Lovells	Luis Omar Guerrero, Luis Enrique Graham
Malpica, Iturbe, Buj Y Paredes	Fernando De Ovando, Álvaro Huerta, Carlos Malpica, Maria José Jiménez, Juan José Iturbe, Horacio Paredes, Rolando Zárate
Martínez Algaba de Haro Curiel	Jorge De Haro González, Javier Curiel Obscura, Diego Gutiérrez Martínez
<b>EXCELLENT</b>	
Bufete Asali	Luis Asali
Galicia Abogados	Rodrigo Zamora
López Melih y Estrada	Alfonso Lopez Melih
Quijano Cortina y de la Torre Abogados	Xavier Cortina, Javier Quijano
<b>HIGHLY RECOMMENDED</b>	
<b>1</b> Gonzalez Calvillo	Edgar Grajeda, Daniel Morán, Ana Bobadilla
Pérez Correa Gonzalez	Fernando Pérez-Correa, José Covarrubias, Zulima González
Seplaw - Sepulveda y Diaz Noriega	Alfonso Sepulveda, Habib Diaz Noriega
Von Wobeser Y Sierra	Diego Sierra, Adrián Magallanes
<b>2</b> Baker McKenzie	Javier Navarro-Velasco
BGBG - Bello, Gallardo, Bonequi Y García, S.c.	Juan Bonequi Herrera, Elia Sosa Perez
Guerra González Abogados	Jaime Guerra González
Loperena Lerch y Martin Del Campo	Carlos Loperena Ruiz
Martens Abogados	Federico Martens, Luis Gerardo González
Müggenburg Gorchs Y Peñalosa	Juan Luis Blanco, Esteban C. Gorchs G.
Ramirez Ornelas Abogados	Gerardo Ramirez Ornelas
Rendón, Guerrero & Asociados	Jaime Roberto Rendón, Juan Carlos Guerrero V.
White & Case	Enrique Espejel



## RECOMMENDED

<b>Abascal Flores y Segovia</b>	Jose Maria Abascal Zamora, Hector Flores
<b>BGW Legal</b>	Isaac Guakil
<b>Creel, García-Cuéllar, Aiza Y Enriquez</b>	Bernardo Sepulveda, Héctor Anaya Mondragón
<b>Dac Beachcroft Mexico</b>	Alma Urquiza, Fabio Corominas
<b>Del Castillo y Castro Abogados</b>	Fernando del Castillo
<b>De Salvidea y González Alcántara</b>	Fernando de Salvidea
<b>Fonseca, Rodríguez, Perchemlian &amp; Martínez Abogados</b>	Salvador Fonseca, Antonio Perchemlian, Sergio Rodriguez Labastida
<b>Garza Tello - Clyde &amp; Co</b>	Vicente Bañuelos
<b>Guerra Hidalgo Mendoza</b>	Jesús Guerra
<b>Jones Day</b>	Antonio Gonzalez, José Antonio Vazquez C.
<b>Lechuga Abogados</b>	José Antonio Lechuga Vega
<b>Martín, Isla &amp; Pickering Abogados</b>	Pablo Isla Vázquez, Julián Fernández Rodríguez
<b>Mañon Quintana</b>	Antonio Mañon, Gerardo Quintana, Jorge Rosales Fernández, Darío Jandette
<b>Rivera Gaxiola, Carrasco y Kálloi</b>	Alonso Rivera Gaxiola
<b>Ruiz-Silva Abogados</b>	Victor Rutz
<b>Ríos-Ferrer Guillén-Llarena Treviño y Rivera</b>	Julio Gutiérrez Morales
<b>Santamarina y Steta</b>	Carlos Olvera, Roberto Fernández del Valle

## VALUABLE PRACTICE

<b>1 Cannizzo</b>	Enrique García
<b>CDA Abogados</b>	Luis A. Cervantes Castillo, Alejandro Díaz Steta, Carlos Francisco López-Córdova
<b>Cuatrecasas</b>	René Irra de la Cruz, Miguel Angel Ortíz
<b>Kavanagh Gorozpe</b>	Paul Kavanagh
<b>2 Basham, Ringe y Correa</b>	Alejandro Catalá, José Massas
<b>Bufete García Jimeno</b>	Jorge J. Sepulveda, Jaime García P.
<b>Cantoral Cárdenas Abogados</b>	Salvador Juan Jayme Sánchez, César Octavio Cantoral Cárdenas
<b>Cervantes Abogados</b>	Luis Cervantes M.
<b>DLA Piper</b>	Daniel Gonzalez
<b>Floresrueda Abogados</b>	Cecilia Flores
<b>Ibarra, Del Paso Y Gallego</b>	Juan Miguel Martínez Mendieta
<b>Jauregui y Del Valle</b>	Luis Carballo Balvanera, Frida Itzel García Jiménez
<b>Litredi</b>	Marco Tulio Venegas Cruz, Margarita Garate Turanzas
<b>Olivares</b>	Armando Arenas
<b>Regalado Galindo Abogados</b>	Edward Regalado
<b>Román y Castañeda Abogados</b>	Alberto Román Palencia, Juan Ignacio Castañeda Alcocer
<b>Soledad &amp; Carrasco Abogados</b>	Jesús M. Soledad Terrazas
<b>Tavares &amp; Tavares Law Firm</b>	Iván Pita
<b>Villar &amp; Villar Abogados</b>	Juan Carlos Villar



MEXICO

## Analysis

### MALPICA, ITURBE, BUJ & PAREDES: TAILOR-MADE SOLUTIONS



Carlos Malpica

**Key figure(s):**  
Carlos Malpica, Juan José Iturbe, Rodrigo Buj, Horacio Paredes, María José Jiménez and Alvaro Huerta  
**Established:** 2014

**Track record:** The firm has solidified its position as a prominent litigation force in Mexico by engaging in intricate arbitrations and handling substantial civil, administrative and commercial litigations with aplomb. It recently helped a consortium of major international energy companies effectively challenge a reform. Notable clients include Engie, Macquarie, AES, Peñoles, Exterran, Trina Solar, Mitsubishi, Artha, Bas Projects.

**Team and differentiation:** The team is entrusted with intricate cases, earning a strong reputation in the Mexican market for its expertise in administrative litigation and energy regulation. The characteristically efficient team is dedicated to delivering inventive and customized solutions. With aspirations to expand its footprint, the firm aims to strengthen its presence in Europe and the USA, and further solidify its position in LATAM.

### BUFETE ASALI: LITIGATION AND ARBITRATION EXPERTS



Luis Asali Harfuch

**Key figure(s):**  
Luis Asali Harfuch and Jorge Asali Harfuch  
**Established:** 2012

**Track record:** Bufete Asali has earned a reputation as one of the most notable dispute resolution firms in Mexico. In the past year alone, the team has actively participated in proceedings totaling over \$40 million, advocating for clients within the construction, energy and telecom sectors. Major clients include BBVA Mexico, Shell, Constructora Garza Poce, and Power China.

**Team and differentiation:** The team actively engages in civil, commercial, administrative, and bankruptcy litigation, alongside arbitration initiatives. Bufete Asali maintains a close collaborative relationship with its clients, working together to achieve common objectives. The firm employs successful custom-built litigation strategies, consolidating its prominent position in the Mexican dispute resolution market.

### JAUREGUI Y DEL VALLE: LEGAL COUNSELORS AND MUCH MORE BESIDES



Luis Gerardo del Valle

**Key figure(s):**  
Luis Gerardo Del Valle, Luis Carballo, Josemaria Feerez Gil, Frida Garcia and David Hurtado Badiola  
**Established:** 1975

**Track record:** Renowned for its expertise in high-level administrative litigation, the firm has gained prominence advising companies engaged in disputes with administrative authorities, civil liability cases, and the enforcement of both real and personal guarantees, among other matters. Serving clients across diverse sectors, including Adidas, Grupo Cobra, and Payu Services, the firm has established itself as a trusted advisor in the legal landscape.

**Team and differentiation:** The firm's versatile team offers innovative and efficient solutions to clients involved in a broad spectrum of disputes. The team's expertise in insurance litigation and contentious-administrative proceedings, not to mention a strong reputation in antitrust matters, allow it to adopt a comprehensive approach, thanks to which negotiated terms that resolve disputes efficiently and effectively are routine.

### PÉREZ CORREA GONZÁLEZ & ASOCIADOS: UNCOMPROMISING COMMITMENT TO QUALITY



Fernando Pérez Correa

**Key figure(s):**  
Fernando Pérez Correa, José Covarrubias and Zulima González  
**Established:** 2019

**Track record:** The firm is renowned for its expertise in litigation, arbitration and mediation, particularly in court proceedings related to the enforcement and annulment of arbitral awards and securing injunctive relief. Serving a diverse clientele, including private enterprises, Fortune 500 companies, significant international investors, as well as Mexican governmental agencies and state enterprises, the firm's practice is well-regarded.

**Team and differentiation:** The firm's adept team, with a wealth of qualifications, is known for its multidisciplinary approach, and having a comprehensive understanding of client need. The team is led by Fernando Pérez Correa, who has nearly two decades' experience in bankruptcy and reorganization proceedings. José Covarrubias skillfully represents companies, demonstrating the versatility to navigate roles on both the creditor and debtor sides.

### MAÑÓN QUINTANA: INNOVATIVE SOLUTIONS AND MARKET EXPERTISE



Antonio Mañón

**Key figure(s):**  
Antonio Mañón, Gerardo Quintana, Jorge Rosales and Darío Jandette  
**Established:** 2013

**Track record:** With a proven track record over the past decade, the firm capably advises domestic and international companies in arbitration, insolvency and various litigations. Notably, they represent major clients in high-profile cases involving insurance, banking and finance. Key clients include Scotiabank, Telecomunicaciones Modernas y de Servicios Avanzados, and HSBC Mexico.

**Team and differentiation:** The team excels at providing clients with inventive and refined solutions, employing effective strategies that align with current market trends. The firm's distinctive value lies in its youthful team of highly knowledgeable experts, particularly experienced in dispute resolution, with a focus on areas such as arbitration and bankruptcy.

### CANTORAL CÁRDENAS ABOGADOS: STRATEGIC LEGAL SOLUTIONS



César Cantoral Cárdenas

**Key figure(s):**  
César Cantoral Cárdenas, Lorena Navarro, Salvador Jayme, María Yam and Miguel Sosa Alek Cano  
**Established:** 2019

**Track record:** The firm provides guidance on litigation, amparo proceedings, contract breaches, and specializes in compliance advisory services related to anti-corruption, anti-money laundering, privacy, and personal data protection issues. The team offers counsel to both national and international companies operating in sectors such as fintech, real estate, startups, and corporate societies.

**Team and differentiation:** Under the leadership of César Cantoral, the team delivers specialized services in high-level litigations, compliance and arbitration. It strives to provide clients with alternatives to lengthy and expensive litigations, actively promoting conciliation and negotiation to safeguard their economic interests. A core strength lies in cultivating a dynamic, up-to-date perspective on the law, embracing change, innovation and challenges.

## COMPETITION ANTITRUST & INVESTIGATIONS

### Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
<b>Basham Ringe y Correa</b>	Amilcar Peredo, Jesús Colunga, Gerson Vaca
<b>Creel García-Cuellar Aiza y Enríquez</b>	Mauricio Serralde, Luis Gerardo Garcia, Iker Arriola
<b>Galicia Abogados</b>	Christian Lippert, Carlos Chavez
<b>Gonzalez Calvillo</b>	Cristina Massa, Patricio Martinez
<b>Hogan Lovells</b>	Luis Omar Guerrero, Ricardo Pons
<b>SAI Law &amp; Economics</b>	Lucia Ojeda, José Ángel Santiago Á.
<b>Valdés Abascal</b>	Rafael Valdes Abascal
<b>Von Wobeser y Sierra</b>	Fernando Carreño
<b>EXCELLENT</b>	
<b>Aziz &amp; Kaye</b>	Luis Alberto Aziz Checa
<b>DLA Piper Mexico</b>	Jorge Benejam, Eduardo Gallastegui, Antonio Cárdenas
<b>López Melih y Estrada</b>	Juan Pablo Estrada Michel
<b>Malpica, Iturbe, Buj y Paredes</b>	Rodrigo Buj, Carlos Malpica, Maria José Jiménez
<b>Mijares, Angoitia, Cortés y Fuentes</b>	Francisco Fuentes
<b>Quijano Cortina y de la Torre Abogados</b>	Alan de la Torre
<b>Santamarina y Steta</b>	Ernesto Duhne
<b>HIGHLY RECOMMENDED</b>	
<b>Baker McKenzie</b>	Raymundo Enriquez
<b>Greenberg Traurig</b>	Miguel Flores Bernés, Víctor Manuel Frías Garcés
<b>Jones Day</b>	Jesus Gabriel Altamirano, Javier Martinez del Campo
<b>Jáuregui y Del Valle</b>	David Hurtado
<b>Ledesma Rodriguez Rivero</b>	Luis Manuel Rodríguez Rivero, Bernardo Ledesma Uribe
<b>Nader Hayaux &amp; Goebel</b>	Alejandro Mendiola Díaz
<b>RECOMMENDED</b>	
<b>Cuatrecasas</b>	Juan Pablo Rico, Gustavo Robles, Andrés Bonett Serna
<b>Cuesta Campos</b>	Azucena Marin
<b>Dentons Lopez Velarde</b>	Jorge Jiménez
<b>Foley Arena</b>	Marco Antonio Nájera
<b>RAPA - Ruiz Ahumada Palazuelos</b>	Jose Ruiz Lopez
<b>Ritch Mueller</b>	Octavio Olivo Villa
<b>Sanchez Devanny</b>	Cristina L. Sanchez
<b>Soledad &amp; Carrasco Abogados</b>	Jesús M. Soledad, Gerardo Carrasco
<b>White &amp; Case</b>	Henri Capin



## ADMINISTRATIVE LITIGATION

### Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
<b>Aguinaco Abogados</b>	Fabián Aguinaco, Andrés Aguinaco
<b>Aguilar Barroso Abogados</b>	Claudia Aguilar
<b>Arámburu, Saldívar y Vázquez</b>	Antonio Arámburu
<b>Consortio de Litigio Estratégico</b>	Peter Bauer
<b>López Melih y Estrada</b>	Juan Pablo Estrada Michel
<b>Malpica, Iturbe, Buj Y Paredes</b>	Horacio Paredes, Rodrigo Buj García, Álvaro Huerta, Carlos Malpica, Juan José Iturbe, Maria José Jiménez
<b>Sanchez Curiel</b>	Sergio Sánchez Curiel
<b>EXCELLENT</b>	
<b>Carvajal Y Machado</b>	Gustavo Carvajal, Juan Pedro Machado
<b>Greenberg Traurig</b>	Joselino Morales López
<b>Hogan Lovells</b>	Luis Omar Guerrero
<b>Litredi</b>	Marco Tulio Venegas Cruz, Margarita Garate Turanzas
<b>Müggenburg Gorches Y Peñalosa</b>	Esteban C. Gorches G., Juan Blanco
<b>Soledad &amp; Carrasco Abogados</b>	Gerardo Carrasco, Jesús M. Soledad Terrazas
<b>White &amp; Case</b>	Ismael Reyes Retana
<b>HIGHLY RECOMMENDED</b>	
<b>CMS Woodhouse Lorente Ludlow</b>	Manuel Ferrara, Derek Woodhouse
<b>Conesa y Moreno Abogados</b>	Luisa Conesa, Rodrigo Moreno
<b>Cuatrecasas</b>	Gustavo Robles, Andrés Bonett Serna
<b>DLA Piper Mexico</b>	Antonio Cárdenas Arriola
<b>Galicia Abogados</b>	Daniel Amézquita
<b>Lammoglia Abogados</b>	Franco Lammoglia, María Fernanda Garibay
<b>Martens Abogados</b>	Federico Martens, Luis Gerardo González
<b>Martínez Algaba de Haro Curiel</b>	Javier Curiel Obscura, Ernesto Palacios Juarez, Javier Altamirano Hernández
<b>Quijano Cortina y de la Torre Abogados</b>	Alan de la Torre, Javier Quijano
<b>Von Wobeser Y Sierra</b>	Adrián Magallanes, Edmond Grieger

## RECOMMENDED

Arias y Meurinne	Pedro Arias
Basham Ringe y Correa	Rodolfo Barreda
BGBG - Bello, Gallardo, Bonequi Y Garcia, S.c.	Juan Bonequi Herrera
BGW Legal	Isaac Guakil
Bufete Asali	Luis Asali
Bufete Ostos	Alejandro Ostos de la Garza, Alejandro Ostos Fulda
Cannizzo	Enrique García
Creel, García-Cuéllar, Aiza y Enríquez	Héctor Anaya Mondragón
Floresrueda Abogados	Cecilia Flores
García Alcocer Abogados	José Antonio García L., José Antonio García Alcocer, Santiago García L.
Gonzalez Calvillo	Edgar Grajeda, Luis Felipe Mancera de Arrigunaga, Daniel Morán, Pablo Hooper
Jáuregui y Del Valle	Luis Carballo Balvanera, Josemaria Férrez Gil
LEC Litigio Estratégico y Compliance	Luis Dantón Martínez Corres
Mañon Quintana	Jorge Rosales Fernández
Ramirez Ornelas Abogados	Luis Robles Santamarina
SMPS Legal	Luis Curiel Piña
Tavares & Tavares Law Firm	Iván Pita
Villar y Villar Abogados	Juan Carlos Villar Flores

### LAMMOGLIA ABOGADOS: ROBUST EXPERTISE IN LEGAL DISPUTES



Franco Lammoglia

**Key figure(s):**  
Franco Lammoglia and  
Maria Fernanda Hernandez  
**Established:** 2011

**Track record:** Known for its professionalism and top-notch service, Lammoglia Abogados provides expert guidance to clients in public policy matters and high-impact administrative litigation. The firm has garnered substantial experience in areas such as renewable energy generation projects, claims for environmental liability damages, issues pertaining to class actions, as well as cases involving constitutional and human rights violations.

**Team and differentiation:** The team offers proactive and transparent legal guidance when representing clients in environmental, urban planning, and regulatory issues before local and federal courts. Partners and associates personally attend to clients, delivering hands-on counsel throughout the decision-making process, mindful of their fiduciary and disclosure obligations.

### MARTENS ABOGADOS: STRATEGIC LEGAL ADVISORS



Federico Martens

**Key figure(s):**  
Federico Martens  
and Luis Gerardo González  
**Established:** 2015

**Track record:** Martens Abogados shines in intricate corporate litigation, constitutional proceedings, and amparo judgments. Distinguished for crafting multidisciplinary strategies, the firm serves private enterprises, business associations, and renowned local and international law firms. It lends advice to companies in sectors such as energy, financial services, fintech and hospitality.

**Team and differentiation:** The team, led by Federico Martens who has over 15 years of local and federal court litigation expertise, boasts an exceptional success rate. It excels at crafting robust, sophisticated defense strategies, anticipating every possible scenario to ensure optimal outcomes for clients. Federico Martens is acknowledged as one of the top litigators in the Mexican market.



## BANKRUPTCY LITIGATION

### Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
Del Castillo y Castro Abogados	Fernando del Castillo
Guerra González Abogados	Jaime Guerra González
Sainz Abogados	Alejandro Sainz, Daniel Diaz
<b>EXCELLENT</b>	
García Alcocer Abogados	José Antonio García L., Pedro García
Guerra Hidalgo Mendoza	Jesús Guerra
Martínez Algaba de Haro Curiel	Jorge De Haro González, Diego Gutiérrez Martínez-Parente, Javier Curiel Obscura, Mauricio Mendoza
Pérez Correa Gonzalez	Fernando Pérez Correa, José Covarrubias
Von Wobeser y Sierra	Diego Sierra
<b>HIGHLY RECOMMENDED</b>	
Bufete Asali	Jorge Asali
Creel, García-Cuellar, Aiza Y Enriquez	Thomas Heather
Garza Tello - Clyde & Co	Vicente Bañuelos
Hogan Lovells	Omar Guerrero
López Melih y Estrada	Alfonso Lopez Melih
Malpica, Iturbe, Buj y Paredes	Carlos Malpica, Rolando Zárate, Juan José Iturbe, María José Jiménez, Álvaro Huerta, Horacio Paredes, Fernando De Ovando
Mañon Quintana	Antonio Mañon, Gerardo Quintana
Nader Hayaux & Goebel	Javier Arreola, Michell Nader
Quijano Cortina y de la Torre Abogados	Xavier Cortina
Ramírez Ornelas Abogados	Gerardo Ramírez Ornelas
Regalado Galindo Abogados	Edward Regalado
White & Case	Enrique Espejel
<b>RECOMMENDED</b>	
CDA Abogados	Luis A. Cervantes Castillo
Fonseca, Rodríguez, Perchemlian & Martínez Abogados	Salvador Fonseca, Antonio Perchemlian, Sergio Rodríguez Labastida
Galicia Abogados	Eugenio Sepúlveda
Kelley + Ortiz + Ramírez	Santiago Kelley
Mijares, Angoitia, Cortés Y Fuentes	Everardo J. Espino
Oropeza Abogados	Julian San Martin
Rivera Gaxiola, Carrasco y Kálloi	Alonso Rivera Gaxiola
Ritch, Mueller y Nicolau	Jean Paul Farach Chajín, Luis Nicolau Gutiérrez, Adriana Padilla, Pablo Perezalonso
Román Y Castañeda Abogados	Alberto Román Palencia
Santamarina Y Steta	Carlos Olvera

### GARZA TELLO – CLYDE & CO: AT THE FOREFRONT OF BANKRUPTCY MATTERS



Vicente Bañuelos Rizo

Key figure(s):  
Vicente Bañuelos Rizo  
Established: 2017 (merger)

**Track record:** Specializing in litigation and arbitration, the firm is a leader in insolvency matters, particularly excelling on the creditor side. It demonstrates a high degree of effectiveness in executing forced bankruptcies and adeptly seizing and collecting assets for its clients. Notable clients include Baker Hughes, ABSG Consulting, and Infraestructura Hospitalaria de la Península.

**Team and differentiation:** The team adeptly manages intricate constitutional litigation and bankruptcy cases for a sophisticated clientele, consistently participating in trials spanning multiple jurisdictions. Vicente Bañuelos brings over 23 years of expertise to large-scale trials within the insurance, energy and maritime sectors.

# ARBITRATION

## Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
Galicia Abogados	Rodrigo Zamora, Cecilia Azar
Hogan Lovells	Luis Omar Guerrero, Luis Enrique Graham
Von Wobeser Y Sierra	Montserrat Manzano, Adrián Magallanes, Claus Von Wobeser, Diego Sierra
<b>EXCELLENT</b>	
DLA Piper Mexico	Kate Brown de Vejar, Gabriela Alvarez-Avila
Malpica, Iturbe, Buj Y Paredes	Rolando Zárate, Juan José Iturbe, Rodrigo Buj García
White & Case	Rafael Llano Oddone
<b>HIGHLY RECOMMENDED</b>	
Abascal Flores y Segovia	Hector Flores, Jose Maria Abascal Zamora
Bufete Asali	Luis Asali, Jorge Asali
Creel, García-Cuellar, Aiza Y Enríquez	Héctor Anaya Mondragón, Bernardo Sepulveda, Elsa Ortega, Sofia Gomez
Cuatrecasas	René Irra de la Cruz, Miguel Angel Ortiz
Curtis Mallet-Prevost Colt & Mosle	Eloy Barbará de Parres
Garza Tello - Clyde & Co	Vicente Bañuelos
Litredi	Michelle Carrillo Torres, Marco Tulio Venegas Cruz, Margarita Garate Turanzas
Pérez Correa Gonzalez	José Covarrubias, Fernando Pérez-Correa, Zulima González
<b>RECOMMENDED</b>	
<b>1</b> Floresrueda Abogados	Cecilia Flores
Fonseca, Rodríguez, Perchemlian & Martínez Abogados	Salvador Fonseca, Antonio Perchemlian, Carlos Martínez Betanzos
González de Castilla & Ávila Abogados	Emilio Gonzalez de Castilla
Loperena Lerch y Martin Del Campo	Carlos Loperena Ruiz
Ruiz-Silva Abogados	Victor Ruiz, Andrea Orta Gonzalez
<b>2</b> Del Castillo y Castro Abogados	Fernando del Castillo
Martínez Algaba de Haro Curiel	Javier Curiel Obscura, Diego Gutiérrez Martínez, Mauricio Mendoza
Ogarrío Daguerre Abogados	Alejandro Ogarrío, Jorge Ogarrío
Rendón, Guerrero & Asociados	Juan Carlos Guerrero V., Roberto Rendón G.
Seplaw - Sepulveda Y Diaz Noriega	Alfonso Sepúlveda G.
<b>VALUABLE PRACTICE</b>	
Cantoral Cárdenas Abogados	Salvador Juan Jayme Sánchez
Comad	Roberto Hernández García
García Barragán Abogados	Manuel García Barragán, Daniel García Barragán
García Alcocer Abogados	Alberto Agraz Sanchez
Gonzalez Calvillo	Enrique Gonzalez Calvillo. Diana Pineda, Edgar Grajeda, Daniel Morán
Holland & Knight	Juan Pablo Moyano, Laura Yvonne Zielinski, Antonio Barrera
Jones Day	Antonio Gonzalez, José Antonio Vazquez C.
López Melih y Estrada	Juan Pablo Estrada Michel
Mañon Quintana	Antonio Mañon, Santiago Núñez, Alberto Quintana, Emanuel Magaña
Oropeza Abogados	Jordi Oropeza
Quijano Cortina y de la Torre Abogados	Javier Quijano, Xavier Cortina
Ramirez Ornelas Abogados	Luis Robles Santamarina
Ritch Mueller	Jorge Oria y Anaya



### Analysis

#### VON WOBESER: SPECIALISTS IN INTRICATE ARBITRATION MATTERS



Claus von Wobeser

**Key figure(s):** Claus von Wobeser, Adrián Magallanes, Diego Sierra, Montserrat Manzano and Raymundo Soberanis  
**Established:** 1986

**Track record:** With profound expertise in arbitration and litigation, the firm excels in intricate, high-stakes cases, solidifying its position among the industry's finest. Serving primarily foreign-based clients from the United States, Germany, and Asia, including Semptra, Anheuser Busch InBev, GE Renewables, American Tower, Siemens, and Dal-Tile, the firm's track record highlights its prowess in handling complex legal matters.

**Team and differentiation:** Comprising over 30 highly qualified lawyers, the dispute resolution team boasts diverse expertise. Renowned for its expansive arbitration division, one of the largest in Mexico, the team distinguishes itself through meticulous attention to detail, client empathy, and the ability to propose innovative strategies. These qualities set the team apart, earning recognition for its standout performance within the legal community.

#### FLORES RUEDA ABOGADOS: UNMATCHED ASSURANCE IN ARBITRATION



Cecilia Flores Rueda

**Key figure(s):** Cecilia Flores Rueda and Sergio Becerril  
**Established:** 2015

**Track record:** The Flores Rueda Abogados dispute resolution team specializes in handling intricate high-value arbitration cases both domestically and internationally. It represents numerous clients in local and federal courts. The firm's attorneys engage in diverse cases spanning energy, insurance, construction, infrastructure, transportation, logistics and intellectual property transactions.

**Team and differentiation:** Founding partner Cecilia Flores Rueda regularly advocates for international clients in amparo proceedings before judicial courts. She brings her extensive experience to a broad spectrum of commercial and civil matters, serving as both an arbitrator and legal counsel. Sergio Becerril, a litigator and criminal lawyer, further enhances the firm's capabilities, contributing to its well-established reputation for earning and maintaining the enduring trust of clients.

#### GARCÍA BARRAGÁN ABOGADOS: EXCEPTIONAL ARBITRATION EXPERIENCE



Daniel García Barragán

**Key figure(s):** Manuel García Barragán and Daniel García Barragán  
**Established:** 1978

**Track record:** The firm comprehensively covers the legal landscape, offering expertise across various legal domains. The dispute resolution department specializes in guiding companies through intricate legal proceedings before federal and local courts. Its focus includes areas such as breach of contract, bankruptcy, constitutional and administrative litigation, alongside arbitration.

**Team and differentiation:** The team actively engages in both national and international commercial arbitration, boasting extensive professional experience, boosted by the strong market reputation of Manuel and Daniel García Barragán. Daniel, in particular, plays a dual role as both an arbitrator and counsel in diverse arbitration cases. His legal insights are highly sought after, especially during complex arbitration proceedings.

#### SEPLAW: TOP REPUTATION IN LITIGATION AND ARBITRATION



Alfonso Sepúlveda

**Key figure(s):** Alfonso Sepúlveda, Habib Díaz and Luis Fuentes  
**Established:** 2014

**Track record:** With a stellar reputation in litigation and arbitration, this boutique firm, brimming with consolidated expertise, offers diverse legal services. Specializing in constitutional proceedings, local and international arbitrations, real estate, and life sciences litigation, the firm excels in cross-border legal matters. Seplaw's proficiency across various fields underscores its exceptional standing in the legal landscape.

**Team and differentiation:** Alfonso Sepúlveda brings vast expertise to complex cross-border litigation and dispute resolution matters. Habib Díaz is renowned for his proficiency in amparo proceedings, while Luis Fuentes specializes in commercial and administrative litigation. Additionally, Fuentes serves as a trusted advisor to foreign companies on matters of private data protection and telecommunications, showcasing the diverse skill set of the team.



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# ARBITRATORS

## Best Arbitrators

In each tier, the arbitrators are ordered alphabetically

ARBITRATOR	
<b>LEADING</b>	
Alejandro Ogarrio	Ogarrio Daguerre Abogados
Cecilia Azar	Galicia Abogados
Claus Von Wobeser	Von Wobeser y Sierra
Eduardo Siqueiros	Sole practitioner
Emilio González De Castilla	Gonzalez De Castilla Avila
Francisco González De Cossio	Gonzalez De Cossio Abogados
José María Abascal Zamora	Abascal Flores y Segovia
Luis Enrique Graham	Hogan Lovells
<b>EXCELLENT</b>	
Carlos Loperena Ruiz	Loperena Lerch y Martin Del Campo
Cecilia Flores Rueda	Flores Rueda Abogados
Christa Mueller	Mueller Abogados
Elsa Ortega	Creel, García-Cuéllar, Aiza y Enríquez
Fernando Del Castillo	Del Castillo y Castro Abogados
Fernando Estavillo Castro	Estavillo Arbitraje
Gabriela Álvarez-Ávila	DLA Piper
Gerardo Lozano Alarcón	GLA International Arbitration
Juan Carlos Guerrero Valle	Rendón, Guerrero y Asociados
Julieta Ovalle Piedra	Bufete Ovalle Favela
Manuel García Barragán	García Barragán Abogados
Omar Guerrero Rodríguez	Hogan Lovells
Roberto Rendón	Rendón, Guerrero y Asociados
Rodrigo Zamora Etcharren	Galicia Abogados
Romualdo Segovia	Abascal Flores y Segovia
Víctor M. Ruiz	Ruiz Silva Abogados
<b>HIGHLY RECOMMENDED</b>	
Adriana Aurora De Las Mercedes López González	García Barragán Abogados
Alejandro Flores Patiño	Loperena Lerch y Martin Del Campo
Alejandro Ostos Fulda	Greenberg Traurig
Andrea Orta	Ruiz Silva Abogados
Carolina Castellanos López	Carolina Castellanos López Solución Alternativa De Controversias
Citlali Pérez	Ontier
Daniel García Barragán	García Barragán Abogados
Francisco Javier Gorjón Gómez	Professor
Herfried Wöss	Wöss & Partners
Javier Jiménez Gutiérrez	Curtis Mallet-Prevost Colt & Mosle
Marco Tulio Venegas	Litredi
Salvador Fonseca	Fonseca, Rodríguez, Perchemlian & Martínez Abogados
Sofía Gómez Ruan	Creel García-Cuéllar, Aiza y Enríquez



## ARBITRATION CENTERS

### Best Arbitration Centers

In each tier, the centers are ordered alphabetically

CENTER	KEY FIGURE(S)
<b>RECOMMENDED</b>	
Centro de Arbitraje de la Cámara de la Construcción - CAIC	Francisco G. Gonzales de Cossio
Centro de Arbitraje de Mexico - CAM	Eduardo Magallón Gómez
Centro de Mediación y Arbitraje Canaco (Cámara Nacional de Comercio de la Ciudad de México)	José de Jesús Rodríguez Cárdenas

## MEDIATION

### Best Mediators

In each tier, the mediators are ordered alphabetically

MEDIATOR	
<b>RECOMMENDED</b>	
Alexa Von Wobeser	Von Wobeser Y Sierra
Alfonso S. Larena Ballesteros	LTFF Larena, Trevilla, Fernandez & Fabregas
Antonio Prida	Curtis, Mallet-Prevost, Colt & Mosle
Cecilia Azar	Galicia abogados
Francisco Gonzáles de Cossío	Gonzalez de Cossio Abogados
José Antonio Rodriguez Marquez	Bufete Rodríguez Márquez
Juan David Hernandez Garcia	LTFF Larena Trevilla Fernandez & Fabregas
Othón Pérez Fernández del Castillo	Sole practitioner
Pablo Isla	Martin Isla & Pickering
Santiago Corcuera-Cabezt	Curtis, Mallet-Prevost, Colt & Mosle

## LITIGATION SUPPORT & EXPERT WITNESSES

### Best Expert Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>RECOMMENDED</b>	
<b>Alef Consultores</b>	Maria Fernanda de la Vega, Eduardo Scola
<b>Alvarez &amp; Marsal Latin America North</b>	Floris Iking, Cristina Gómez-Clark
<b>Conexig</b>	Rafael Gonzalez
<b>Diales Ny</b>	Simon Braithwaite
<b>Firmus Consulting</b>	José Antonio Areán
<b>Four-C Experts</b>	Ernst Hechenberger
<b>FTI Consulting MX</b>	José Cortina, Vicente Gonzalez
<b>Games Economics</b>	Elisa Mariscal
<b>Global Project Strategy (GPS)</b>	Bernardo Gamboa
<b>Mancera SC (EY Mexico)</b>	José Figueira, Rodolfo Islas, Alfonso Crespo
<b>McKinsey &amp; Company</b>	Ignacio Quesada
<b>Nera Economic Consulting</b>	Sarah Butler
<b>SAI Derecho &amp; Economía</b>	Jaime Serra Puche
<b>Salles Sainz Grant Thornton</b>	Mauro González
<b>Turner and Townsend</b>	Jacqueline Dankfort

### FTI CONSULTING: TOP-NOTCH CONSTRUCTION INDUSTRY EXPERTISE



Ana Maria Casas

Key figure(s):  
Ana Maria Casas  
and Brandon Chaney  
Established: 2007

**Track record:** FTI Consulting excels at managing claims for damages associated with construction industry projects, and has expertise in deadline applications and data analysis. Clients gain an advantage from its comprehensive understanding of the modern construction industry, encompassing technical, commercial and legal aspects. The firm actively contributes value to intricate arbitrations through its project management proficiency.

**Team and differentiation:** A dedicated team of 18 professionals offers robust dispute resolution support to key players in the construction industry. Collaborating closely with major law firms in the Mexican market, they provide comprehensive solutions tailored to meet the needs of clients. The firm is committed to helping organizations safeguard and augment their enterprise value in today's intricate legal, regulatory, and economic landscape.

## USA

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## COMMERCIAL LITIGATION

## Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
<b>1</b> Cravath, Swaine & Moore	David Marriott, Timothy Cameron, Kevin Orsini, Wes Earnhardt, Lauren Moskowitz, Omid Nasab, Vanessa Lavelly, Brittany Sukiennik
Diaz Reus International Law Firm	Michael Diaz, Jr., Gary Davidson
Gibson, Dunn & Crutcher	Theodore Boutrous Jr., Randy Mastro, Orin Snyder
Kirkland & Ellis	Richard Godfrey, Sandra Goldstein, Diana Watral
Paul, Weiss, Rifkind, Wharton & Garrison	Theodore Wells, Michael Gertzman, Brad Karp, Robert Atkins
Quinn Emanuel Urquhart & Sullivan	John Quinn, Michael Carlinsky
<b>2</b>	
Debevoise & Plimpton	Mark Goodman, Maura Monaghan
Simpson Thacher & Bartlett	Jonathan Youngwood, Lynn Neuner
Weil, Gotshal & Manges	David Lender, Edward Soto, Gregory Silbert
Williams & Connolly	Robert Van Kirk, Dane Butswinkas
<b>EXCELLENT</b>	
Cleary Gottlieb Steen & Hamilton	Jonathan Blackman, Carmine Boccuzzi, Lawrence Friedman
Davis Polk & Wardwell	James Rouhandeh, Benjamin Kaminetzky, Paul Spagnoletti
Greenberg Traurig	Jeff Scott, Richard Edlin
Latham & Watkins	Christopher Harris, Jake Ryan, Sean Berkowitz
Proskauer Rose	Margaret Dale, Michael Firestein, Timothy Mungovan
Shearman & Sterling	Adam Hakki, Richard Schwed
Susman Godfrey	Neal Manne
White & Case	Glenn Kurtz
Willkie Farr & Gallagher	Tariq Mundiya, Elizabeth Bower, Sameer Advani
WilmerHale	Howard Shapiro, John Butts, Noah Levine
Winston & Strawn	Amanda Groves, Thomas Walsh, Steven D'Amore

## HIGHLY RECOMMENDED

Akin Gump Strauss Hauer & Feld	Stephen Baldini
Bartlit Beck	Jason Peltz
Cooley	Patrick Gunn
Dechert	Christina Guerola Sarchio
Hogan Lovells	Desmond Hogan, Dennis Tracey
Hueston Hennigan	John Hueston, Brian Hennigan
Jenner & Block	Ross Bricker, Debbie Berman, David Bradford
Jones Day	John Majoras, Stephanie Parker, Karen Hewitt, Tina Tabacch
King & Spalding	Richard Marooney, Israel Dahan
Kramer Levin Naftalis & Frankel	Gary Naftalis, Barry Berke
Mayer Brown	Reginald Goeke, John Conlon
O'Melveny & Myers	Daniel Petrocelli, Randall Oppenheimer
Paul Hastings	Barry Sher, Kurt Hansson
Skadden, Arps, Slate, Meagher & Flom	George Zimmerman, Scott Musoff
Steptoe & Johnson	Antonia Ianniello, Steven Davidson

## RECOMMENDED

Arnold & Porter	James Herschlein, Kenneth Chernof
Baker Botts	Bridget Moore, Danny David
Cahill Gordon & Reindel	David Januszewski, Herbert Washer
Dentons	Tami Azorsky, Sandy Hauser
Freshfields Bruckhaus Deringer	Linda Martin, Timothy Harkness
Gibbs & Bruns	Robin Gibbs, Barrett Reasoner
K&L Gates	Jeffrey Patterson, Melissa Tea
Kasowitz Benson Torres	Marc Kasowitz
McDermott Will & Emery	John Calandra, Jon Dean, Bill Donovan
Milbank	George Canellos, Daniel Perry
Morgan, Lewis & Bockius	Susan DiCicco
Norton Rose Fulbright	Richard Krumholz, Thomas McCormack, Scott Incerto
Orrick, Herrington & Sutcliffe	Peter Bicks
Ropes & Gray	John Bueker, Jeffrey Bushofsky
Sidley Austin	Yvette Ostolaza, Mark Hopson
Sullivan & Cromwell	Robert Giuffra, Sharon Nelles, Robert Sacks
Wachtell, Lipton, Rosen & Katz	Jonathan Moses, William Savitt

## CRAVATH: MASTERING THE ART OF HIGH-STAKES LITIGATION



David Marriott

Key figure(s):  
Gary Bornstein,  
David Marriott  
and Kevin Orsini  
Established: 1819

**Track record:** Cravath stands out in the litigation field thanks to its long history of creative, industry-defining solutions. Its team, known for their persistence and deep understanding of various sectors, has repeatedly delivered precedent-setting results. Praised for the quality of their legal acumen, Cravath's litigators are a preferred choice for complex, critical cases.

**Team & differentiation:** Cravath's litigators, trained in diverse legal areas, offer innovative solutions to complex disputes. Led by former Litigator of the Year David R. Marriott, the team excels at explaining intricate issues in a clear and concise manner. Cravath's approach is client-centric, aligning legal strategies with business goals. This unique combination of generalist training and client-focused innovation distinguishes the firm in litigation circles.

**ANTITRUST LITIGATION****Best Law Firms**

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
<b>1</b> Cleary Gottlieb Steen & Hamilton	Mark Leddy, George Cary, Jeremy Calsyn
Cravath, Swaine & Moore	Christine Varney, Noah Joshua Phillips, David Marriott, Gary Bornstein, Kevin Orsini, Yonatan Even, Margaret Segall, Daniel Zach, Lauren Robert Kennedy, Michael Zaken
Gibson, Dunn & Crutcher	Scott Hammond, Daniel Swanson, Rachel Brass
Latham & Watkins	Amanda Reeves, Christopher Yates
<b>2</b>	
Arnold & Porter	Debbie Feinstein, Jonathan Gleklen
Baker Botts	John Taladay, Maureen Ohlhausen, James Kress
Jones Day	John Majoras, Craig Waldman
Kirkland & Ellis	James Mutchnik, Daniel Laytin, Richard Cunningham
Paul, Weiss, Rifkind, Wharton & Garrison	Aidan Synnott, Andrew Finch
<b>EXCELLENT</b>	
Davis Polk & Wardwell	Arthur Burke, Ronan Harty
Dechert	Steven Bizar, Mike Cowie
Morgan, Lewis & Bockius	Steven Reed, Jonathan Roellke
O'Melveny & Myers	Ben Bradshaw, Ian Simmons
Skadden, Arps, Slate, Meagher & Flom	Steven Sunshine, Tara Reinhart, Clifford Aronson
Weil, Gotshal & Manges	Steven Newborn, Eric Hochstadt
White & Case	Mark Gidley
WilmerHale	Thomas Mueller
Wilson Sonsini Goodrich & Rosati	Susan Creighton, Jonathan Jacobson
Winston & Strawn	Jeffrey Kessler, Eva Cole
<b>HIGHLY RECOMMENDED</b>	
Axinn Veltrop & Harkrider	John Harkrider, Michael Keeley
Boies Schiller Flexner	David Boies, Donald Flexner
Covington & Burling	Thomas Barnett, Anne Lee
Freshfields Bruckhaus Deringer	Eric Mahr, Bruce McCulloch
Hogan Lovells	Edith Ramirez, Logan Breed
Mayer Brown	Mark Ryan, Andrew Marovitz
Morrison & Foerster	Alexander Okuliar, Lisa Phelan
Quinn Emanuel Urquhart & Sullivan	Sami Rashid, Mike Bonanno
Ropes & Gray	Mark Popofsky
Sidley Austin	Benjamin Nagin
Simpson Thacher & Bartlett	Peter Guryan, Sara Razi, John Terzaken
Sullivan & Cromwell	Renata Hesse, Steven Holley
Wachtell, Lipton, Rosen & Katz	Ilene Knable Gotts
Williams & Connolly	John Schmidlein, Jonathan Pittal

## ANTITRUST LITIGATION

### Best Expert Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
Charles River Associates	Margaret Sanderson
FTI Consulting / Compass Lexecon	Mark Israel, Jonathan Orszag, Dennis Carlton
<b>EXCELLENT</b>	
Cornerstone Research	Kostis Hatzitaskos, Bryan Ricchetti
NERA Economic Consulting	Lauren Stiroh
<b>HIGHLY RECOMMENDED</b>	
Analysis Group	Pierre Cremieux, Edward Snyder
Bates White	Slava Zayats, Ales Filipi, Anna Meyendorff
Berkeley Research Group	Henry Kahwaty, David Kaplan, Robin Cantor
Edgeworth Economics	John Johnson
<b>RECOMMENDED</b>	
AlixPartners	Anne Gron
Ankura	Jon Tomlin

## ARBITRATION

### Best Litigation Funders

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
Burford Capital	Jeffery Commission
Omni Bridgeway	Jim Batson, Matthew Harrison
Therium	Neil Purslow
<b>EXCELLENT</b>	
<b>1</b> Fortress Investment Group	Jack Neumark
Harbour Litigation Funding Limited	Oliver Way
Litigation Capital Management	James Foster
<b>2</b> Delta Capital Partners Management	Raymond Tellini, Christopher DeLise
Parabellum Capital	Aaron Katz, Claudia Linares
Validity Finance	Laina Hammond
Woodsford Litigation Funding	Alex Lempiner
<b>HIGHLY RECOMMENDED</b>	
Gls Capital	David Spiegel
Lake Whillans	Lee Drucker, Boaz Weinstein
Longford Capital Management	William Farrell, Jr., Michael Nicolas
Nivalion	Thomas Kohlmeier
Parabellum Capital	Claudia Linares
Profile Investment	Iain McKenny
Tenor Capital Management	Pierre Amariglio, Andreas Baum

### FORTRESS INVESTMENT GROUP: EXPERTLY NAVIGATING GLOBAL MARKETS



Jack Neumark

Key figure(s): Jack Neumark  
Established: 1998

**Track record:** Fortress Investment Group manages \$44.7 billion in diverse assets, serving over 1,900 clients worldwide for a quarter of a century. Renowned for its wide-ranging investment strategies in credit, real estate, and private equity, the firm excels in delivering strong risk-adjusted returns, showcasing its commitment to long-term investor success.

**Team & differentiation:** Fortress Investment Group's strength lies in its team of 916 employees, including 207 investment professionals such as Jack Neumark. Its global expertise and diverse backgrounds, combined with a commitment to innovation, make Fortress a leader in offering unique, strategic investment solutions in the competitive financial sector.

**INTERNATIONAL ARBITRATION: GENERAL****Best Law Firms**

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
Debevoise & Plimpton	David Rivkin, Donald Donovan
Diaz Reus International Law Firm	Michael Diaz, Jr., Gary Davidson
Freshfields Bruckhaus Deringer	Nigel Blackaby QC, Noiana Marigo
King & Spalding	Edward Kehoe, Doak Bishop
White & Case	Carolyn Lamm, Abby Cohen Smutny
<b>EXCELLENT</b>	
Arnold & Porter	Paolo Di Rosa
Cleary Gottlieb Steen & Hamilton	Howard Zelbo, Jeffrey Rosenthal, Ari MacKinnon
Curtis, Mallet-Prevost, Colt & Mosle	George Kahale III
Sidley Austin	Bruce Braun
Skadden, Arps, Slate, Meagher & Flom	John Gardiner, Julie Bédard, Timothy Nelson
<b>HIGHLY RECOMMENDED</b>	
Baker Botts	Michael Goldberg
Chaffetz Lindsey	Anibal Martin Sabater, James Hosking
Hogan Lovells	Daniel González, Oliver Armas
Hughes Hubbard & Reed	James Boykin, John Townsend, Hagit Muriel Elul
Norton Rose Fulbright	Mark Baker
Quinn Emanuel Urquhart & Sullivan	David Orta
Shearman & Sterling	Henry Weisburg
Three Crowns	Luke Sobota, Liz Snodgrass
WilmerHale	Rachael Kent
<b>RECOMMENDED</b>	
Baker & Hostetler	Sashe Dimitroff
Baker McKenzie	Brendan Cook
Clifford Chance	David DiBari
Cooley	Marc Suskin, Rachel Thorn
Covington & Burling	Marney Cheek
Dechert	Arif Ali
Dentons	John Hay
Foley Hoag	Lawrence Martin
Herbert Smith Freehills	Christian Leathley
Jenner & Block	Elizabeth Edmondson
Jones Day	Gregory Shumaker
Mayer Brown	Ted Howes
Paul Hastings	Joseph Profaizer
Reed Smith	José Astigarraga
Squire Patton Boggs	Stephen Anway
Vinson & Elkins	James Loftis
Weil, Gotshal & Manges	Eric Ordway
Winston & Strawn	Michael Stepek



# INTERNATIONAL ARBITRATION: INVESTMENT TREATY DISPUTES

## Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
<b>1</b> Debevoise & Plimpton	Donald Donovan, David Rivkin
King & Spalding	Reginald Smith, Doak Bishop, Edward Kehoe
White & Case	Carolyn Lamm, Abby Cohen Smutny
<b>2</b> Freshfields Bruckhaus Deringer	Noiana Marigo, Nigel Blackaby
<b>EXCELLENT</b>	
Arnold & Porter	Paolo Di Rosa
Chaffetz Lindsey	Anibal Martin Sabater, Yasmine Lahlou, James Hosking
Cleary Gottlieb Steen & Hamilton	Howard Zelbo, Jeffrey Rosenthal, Matthew Slater, Jonathan Blackman, Ari MacKinnon
Curtis, Mallet-Prevost, Colt & Mosle	Claudia Frutos-Peterson, George Kahale III
Sidley Austin	Marinn Carlson
Skadden, Arps, Slate, Meagher & Flom	John Gardiner
Three Crowns	Liz Snodgrass, Luke Sobota
<b>HIGHLY RECOMMENDED</b>	
Cooley	Rachel Thorn, Marc Suskin
Covington & Burling	Marney Cheek
Hughes Hubbard & Reed	James Boykin, John Townsend
Quinn Emanuel Urquhart & Sullivan	David Orta
Shearman & Sterling	Henry Weisburg, Christopher Ryan
WilmerHale	Rachael Kent
<b>RECOMMENDED</b>	
Baker Botts	Michael Goldberg
Baker McKenzie	Brendan Cook
Dechert	Arif Ali
Foley Hoag	Lawrence Martin, Constantinos Salonidis
Herbert Smith Freehills	Christian Leathley
Hogan Lovells	Oliver Armas
Jenner & Block	Elizabeth Edmondson
Norton Rose Fulbright	Mark Baker
Reed Smith	José Astigarraga
Vinson & Elkins	James Loftis
Winston & Strawn	Michael Stepek

**INTERNATIONAL ARBITRATION****Best Expert Firms**

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
FTI Consulting / Compass Lexecon	Carla Chavich
<b>EXCELLENT</b>	
Berkeley Research Group	Santiago Dellepiane, Christopher Goncalves
The Brattle Group	Alexis Maniatis, Darrell Chodorow, Florin Dorobantu, Fabricio Nuñez
<b>HIGHLY RECOMMENDED</b>	
AlixPartners	Greig Taylor, Isabel Kunsman
Cornerstone Research	Samid Hussain, Jonathan Rozoff
HKA	Chris Beirise, Troy Dahlberg, Tracy Doyle, Paul Pocalyko, Adam Winegard
NERA Economic Consulting	Christian Dippon
Secretariat / Versant Partnes	Garrett Rush, Kiran Sequeira, Matthew Shopp
<b>RECOMMENDED</b>	
Alvarez & Marsal	Laura Hardin
Ankura	Peter Badala
Charles River Associates	Seabron Adamson, Tiago Duarte-Silva
<b>VALUABLE PRACTICE</b>	
Analysis Group	Jeffrey Cohen, Steven Saeger
Diales Ny	Simon Braithwaite, Robert Otruba

**INTERNATIONAL ARBITRATION****Best Law Firms**

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURES
<b>LEADING</b>	
1 Norton Rose Fulbright	Pierre Bienvenu, Martin Valasek
2 Bennett Jones	Vasilis Pappas
Mcmillan	Robert Wisner, Brad Hanna, Brett Harrison
Torys	John Terry
Woods	Stephen Drymer
<b>EXCELLENT</b>	
Blake, Cassels & Graydon	Joe McArthur, Dalton McGrath, Bradley Berg, Iris Antonios
Borden Ladner Gervais	Robert Deane
Burnet, Duckworth & Palmer	David Haigh QC, Louise Novinger Grant
Davies Ward Phillips & Vineberg	Sandra Forbes, Guy Du Pont, Kent Thomson, William Brock
Stikeman Elliott	Peter Cullen, Geoffrey Holub, Alexander Rose, Éric Mongeau
<b>HIGHLY RECOMMENDED</b>	
Dentons	Rachel Howie, David Elliott
Goodmans	Julie Rosenthal, Brad Halfin, Tamryn Jacobson
Lenczner Slaght	Lawrence Thacker, Andrew Parley
<b>RECOMMENDED</b>	
DLA Piper	Howard Krupat, David Foulds
Fasken	Gerald Ranking, Sarah Armstrong
Lawson Lundell	Marko Vesely
Lerners	Earl Cherniak
McCarthy Tétrault	Caroline Zayid
Peacock Linder Halt & Mack	Peter Linder, Perry Mack

# RESTRUCTURING & INSOLVENCY

## Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
<b>1</b> Akin Gump Strauss Hauer & Feld	Abid Qureshi, Philip Dublin, Ira Dizengoff
Davis Polk & Wardwell	Donald Bernstein, Damian Schaible, Marshall Huebner
Kirkland & Ellis	James Sprayregen, Edward Sassower
Milbank	Dennis Dunne
Paul, Weiss, Rifkind, Wharton & Garrison	Paul Basta, Andrew Rosenberg
Weil, Gotshal & Manges	Gary Holtzer, Ray Schrock, Matt Barr
<b>2</b> Latham & Watkins	George Davis, David Hammerman, Caroline Reckler
White & Case	Thomas Lauria, John Cunningham
<b>EXCELLENT</b>	
Brown Rudnick	Robert Stark
Cleary Gottlieb Steen & Hamilton	Richard Cooper, Lisa Schweitzer, Sean O'Neal
Kramer Levin Naftalis & Frankel	Kenneth Eckstein, Thomas Moers Mayer
Morrison & Foerster	Lorenzo Marinuzzi, Jennifer Marines
Skadden, Arps, Slate, Meagher & Flom	Paul Leake
Wachtell, Lipton, Rosen & Katz	Richard Mason
Willkie Farr & Gallagher	Rachel Strickland, Matthew Feldman
<b>HIGHLY RECOMMENDED</b>	
Debevoise & Plimpton	Natasha Labovitz, Sidney Levinson
Jones Day	Bruce Bennett
Pachulski Stang Ziehl & Jones	Laura Davis Jones, Richard Pachulski
Proskauer Rose	Martin Bienenstock
<b>RECOMMENDED</b>	
Gibson, Dunn & Crutcher	David Feldman, Michael Rosenthal, Jeffrey Krause, Scott Greenberg
Kasowitz Benson Torres	David Rosner, Matthew Stein
Morgan, Lewis & Bockius	Andrew Gallo, Jennifer Feldsher, John Goodchild
Paul Hastings	Kristopher Hansen, Jayme Goldstein, Justin Rawlins, Luc Despins
Quinn Emanuel Urquhart & Sullivan	Susheel Kirpalani
Simpson Thacher & Bartlett	Sandeep Qusba, Michael Torkin
Stroock & Stroock & Lavan	Jeffrey Lowenthal
<b>VALUABLE PRACTICE</b>	
Arnold & Porter	Michael Messersmith
Cravath, Swaine & Moore	George Zobitz, Paul Zumbro
Dechert	Allan Brilliant
Hogan Lovells	Christopher Donoho, Richard Wynne, Ronald Silverman
Hughes Hubbard & Reed	Christopher Kiplok, Kathryn Coleman
Katten Muchin Rosenman	Steven Reisman, Peter Siddiqui
KTBS Law	Michael Tuchin, Kenneth Klee
Mayer Brown	Adam Paul, Brian Trust, Matthew Wargin
Norton Rose Fulbright	Howard Seife, Jason Boland, Ryan Manns
O'Melveny & Myers	John Rapisardi, Peter Friedman
Ropes & Gray	Mark Bane, Gregg Galardi
Schulte Roth & Zabel	Douglas Mintz, Adam Harris
Sidley Austin	Michael Burke, Alex Rovira
Sullivan & Cromwell	Andrew Dietderich, James Bromley
Vinson & Elkins	Bill Wallander, David Meyer

**SECURITIES LITIGATION****Best Law Firms**

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
<b>Cravath, Swaine &amp; Moore</b>	Brittany Sukiennik, Antony Ryan, Karin DeMasi, Kevin Orsini, Wes Earnhardt, Lauren Moskowitz, Lauren Rosenberg
<b>Davis Polk &amp; Wardwell</b>	James Rouhandeh, Lawrence Portnoy, Charles Duggan
<b>Latham &amp; Watkins</b>	Miles Ruthberg, Andrew Clubok, Jeff Hammel, Matt Rawlinson
<b>Paul, Weiss, Rifkind, Wharton &amp; Garrison</b>	Daniel Kramer, Richard Rosen, Brad Karp
<b>Simpson Thacher &amp; Bartlett</b>	Jonathan Youngwood
<b>Skadden, Arps, Slate, Meagher &amp; Flom</b>	Jay Kasner, Scott Musoff, Susan Saltzstein
<b>EXCELLENT</b>	
<b>Debevoise &amp; Plimpton</b>	Andrew Ceresney, Maeve O'Connor
<b>Gibson, Dunn &amp; Crutcher</b>	Brian Lutz, Monica Loseman, Robert Serio, Lawrence Zweifach
<b>Kirkland &amp; Ellis</b>	Sandra Goldstein, Mark Filip
<b>Shearman &amp; Sterling</b>	Richard Schwed, Adam Hakki, Stuart Baskin
<b>Sullivan &amp; Cromwell</b>	Sharon Nelles, Robert Giuffra
<b>Wachtell, Lipton, Rosen &amp; Katz</b>	William Savitt, Jonathan Moses
<b>Weil, Gotshal &amp; Manges</b>	Joseph Allerhand, John Neuwirth
<b>HIGHLY RECOMMENDED</b>	
<b>Cleary Gottlieb Steen &amp; Hamilton</b>	Roger Cooper, Jared Gerber, Victor Hou
<b>Milbank</b>	George Canellos, Daniel Perry
<b>O'Melveny &amp; Myers</b>	Jonathan Rosenberg
<b>Sidley Austin</b>	Sara Brody, Andrew Stern
<b>Willkie Farr &amp; Gallagher</b>	Michael Young, Tariq Mundiya, Todd Cosenza, Antonio Yanez
<b>WilmerHale</b>	William McLucas, Fraser Hunter, Michael Bongiorno
<b>RECOMMENDED</b>	
<b>Cahill Gordon &amp; Reindel</b>	Herbert Washer
<b>Dechert</b>	David Kistenbroker, Joni Jacobsen
<b>DLA Piper</b>	John J Clarke Jr
<b>Freshfields Bruckhaus Deringer</b>	Meredith Kotler
<b>Goodwin</b>	Deborah Birnbach
<b>Kramer Levin Naftalis &amp; Frankel</b>	Gary Naftalis
<b>Morrison Foerster</b>	Alexander Okuliar, Lisa Phelan

# LITIGATION

## Best Litigation Funders

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
<b>Burford Capital</b>	Jonathan Molot, Christopher Bogart, Aviva Will
<b>Omni Bridgeway</b>	Jim Batson, Matthew Harrison
<b>Parabellum Capital</b>	Aaron Katz, Dai Wai Chin Feman
<b>EXCELLENT</b>	
<b>1 Bridgeway</b>	Jim Batson, Matthew Harrison
<b>Fortress Investment Group</b>	Jack Neumark
<b>GLS Capital</b>	David Spiegel
<b>2 Longford Capital Management</b>	William Farrell, Jr., Michael Nicolas
<b>Therium</b>	Neil Purslow
<b>HIGHLY RECOMMENDED</b>	
<b>Bench Walk</b>	Stuart Grant
<b>Delta Capital Partners Management</b>	Raymond Tellini, Christopher DeLise
<b>Statera Capital</b>	Andrew Woltman
<b>Validity Finance</b>	Ralph Sutton
<b>RECOMMENDED</b>	
<b>1 Lake Whillans</b>	Lee Drucker, Boaz Weinstein
<b>Woodsford Litigation Funding</b>	Robin Davis
<b>2 Curiam Capital</b>	Owen Cyrulnik
<b>LexShares</b>	Max Volsky
<b>The D.E. Shaw Group</b>	Anne Dinning
<b>TRGP Capital</b>	Michael Rozen, Hassan Murphy

# CENTRAL AMERICA

# COSTA RICA

## DISPUTE RESOLUTION

© Daniel Andis

### Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
Alta Batalla	Alejandro Batalla
BLP	Mauricio Salas
Dentons Muñoz	Roy Herrera
Facio & Cañas	Federico Torrealba
<b>EXCELLENT</b>	
Aguilar Castillo Love	Esteban Agüero, John Aguilar-Quesada
Artavia & Barrantes Abogados	Sergio Artavia Barrantes, Oscar Núñez Barrantes
ECIJA	Mariela Hernández, Mauricio París, Arturo Guerrero
Sfera Legal	Robert van der Putten
<b>HIGHLY RECOMMENDED</b>	
Arias	Victor Garita
BG&A Abogados Corporativos	Benjamín Gutiérrez
Consortium Legal	Rolando Laclé
EY Law Central America	Allan Hernandez
Hulbert Volio Abogados	Andrea Hulbert
<b>RECOMMENDED</b>	
Colbs Estudio Legal	Sebastián Jiménez
Cordero & Cordero Abogados	Ricardo Cordero Baltodano
Nassar Abogados	Henry Rodriguez
Oller Abogados	Pedro Oller
TACTIC Estudio Legal	Javier Escalante
Zurcher, Odio & Raven	Jonatán Picado

## ARBITRATION

### Best Arbitrators

In each tier, the arbitrators are ordered alphabetically

ARBITRATOR	
<b>EXCELLENT</b>	
Adrián Alvarenga	Alvarenga Odio Estudio Legal
Alberto Fernandez Lopez	BTA Legal
Alberto Pauly	Ghp Abogados
Andrea Hulbert	Hulbert Volio Abogados
Dyalá Jiménez	DJ Arbitraje
José Rafael Fernández	Arbitrat Abogados
Mauricio París	ECIJA
Roberto Yglesias	Sole Practitioner
Roy Herrera Muñoz	Dentons Muñoz
<b>HIGHLY RECOMMENDED</b>	
Alejandro Delgado Faith	Sole Practitioner
Anayansy Rojas	Sole Practitioner
Esteban Agüero Guier	Aguilar Castillo Love
Fernando Montero Piña	Estudio Jurídico Rivero Y Montero
Marcela Filloy Zerr	Latinalliance Abogados
Mauricio Salas	BLP
Rosa María Abdelnour Granados	Sole Practitioner

# PANAMA

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## DISPUTE RESOLUTION

### Best Law firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
<b>1</b> Alemán, Cordero, Galindo & Lee	Jorge Federico Lee, Eduardo Gómez, Alejandro Ferrer
Morgan & Morgan	José Carrizo, Luis Vallarino
<b>2</b> Arias, Fábrega & Fábrega - Arifa	Claudio de Castro, Fernando Aued
Galindo, Arias & López - Gala	Diego Alonso de la Guardia, Selva Quintero
<b>EXCELLENT</b>	
Britton & Iglesias	Eric Britton, Graciela Dixon, Diego Maximin
Infante & Pérez Almillano	Héctor Enrique Vidal Delgado
Lovill	Cristina López
<b>HIGHLY RECOMMENDED</b>	
Alfaro, Ferrer & Ramírez - Afra	Katherine Aparicio
Evans Gonzalez Moreno & Asociados Abogados	Evans Gonzalez
Fabrega Molino	Jorge Molina Mendoza, Miguel Urriola
Icaza, González-Ruiz & Alemán	Marisol Ellis, Carlos Villalobos
<b>RECOMMENDED</b>	
Arias, Alemán & Mora - Aramo	Jaime Mora
Dentons Muñoz	Gisella Porras
MDU Legal	David Mizrachi Fidanque
Patton, Moreno & Asvat	Khatiya Asvat
Sucre, Briceño & Co.	Franklin Briceño Salazar
<b>VALUABLE PRACTICE</b>	
Katz & Lopez Abogados	Esteban López Moreno
Mulino & Mulino	Liza Mcpherson, Veronica Mulino
Pardini & Asociados	Juan Francisco Pardini, Juan José Espino
Sucre Arias Reyes	Jorge Isaac Escobar, Edgard Muñoz



# ARBITRATION

## Best Arbitrators

In each tier, the arbitrators are ordered alphabetically

### ARBITRATORS

#### EXCELLENT

**Carlos Arrue** Sole practitioner

**Jorge Federico Lee** Alemán, Cordero, Galindo & Lee

**Juan Pablo Fabrega** Fabrega Molino

**Katherine Gonzalez Arrocha** Sole practitioner

**Mario Fábrega** Arias Fabrega & Fabrega

#### HIGHLY RECOMMENDED

**Dayra Castañedas** Rivera, Bolívar y Castañedas

**Eric Britton** Britton & Iglesias

**Esteban Lopez** Katz & Lopez

**Jorge Molina** Fabrega Molino

**María del Pilar Vásquez Yanis** Trial Legal

**Marisol Ellis** Icaza, González-Ruiz & Alemán

**Miriam Figueroa de Arias** Figueroa-Broce Abogados

**Raúl Aparicio Alba** Aparicio, Alba Y Asociados

# SOUTH AMERICA

# LITIGATION FUNDERS

## Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>HIGHLY RECOMMENDED</b>	
<b>Hakamana Fondo De Litigación</b>	Carolina Plaza
<b>Harbour</b>	Diogo Gouveia
<b>Leste Litigation Finance</b>	Pedro Cavalcanti
<b>LEXFINANCE</b>	Narghis Torres
<b>Nivalion</b>	Detlef Huber, Lucas Macedo
<b>Omni Bridgeway</b>	Annie Lespérance
<b>Qanlex</b>	Fernando José Folgheiro
<b>Stonward</b>	Guido Demarco
<b>Therium</b>	Neil Purslow

### HAKAMANA: CHILE'S MOST ACTIVE LITIGATION FUNDER



Carolina Plaza

**Key figure(s):**  
Carolina Plaza, Anna Albano, Gustavo Avila and Aldo Diaz  
**Established:** 2019

**Track record:** Hakamana is the first Chilean litigation fund oriented to the financing of expenses derived from litigation, such as legal fees, administrative expenses, expert opinions and others, assuming the risks, since it is a non-recourse financing. Active across Latin America, Hakamana carefully analyzes each case, both from a legal and financial point of view.

**Team & differentiation:** The team comes with a fully formed analytical approach, opting to finance cases with a solid legal basis and which therefore have a high probability of success. The team is composed of several professionals, including lawyers, engineers and economists with national and international experience, who carefully evaluate the merits of each case before making an investment decision.

# ARGENTINA

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## CIVIL & COMMERCIAL LITIGATION

### Best Law Firms

In each tier, firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
<b>Beccar Varela</b>	Gonzalo Garcia Delatour, Eduardo Güemes, Martin Gastaldi, Federico Sosa
<b>Bomchil</b>	Martin Torres, Melisa Romero, Javier Petrantonio
<b>Bruchou &amp; Funes de Rioja</b>	Carlos Maria Rotman, Martín Beretervide
<b>Marval O' Farrell &amp; Mairal</b>	Ricardo A. Ostrower, Rodrigo F. García, Julio César (h) Rivera, Guillermo Pefaur
<b>EXCELLENT</b>	
<b>Alegría Buey Fernández Fissore &amp; Montemerlo</b>	Pablo Andrés Buey Fernandez, Gabriel Fissore
<b>Allende &amp; Brea</b>	Enrique Cristian Fox, David Gurfinkel
<b>Martínez de Hoz &amp; Rueda (MHR)</b>	Francisco Amallo, José Martínez de Hoz, Juan Cruz Azzarri
<b>Pérez Alati, Grondona, Benites &amp; Arntsen</b>	Lautaro Ferro, Arnaldo Cisilino, Luis Miguel Incera
<b>HIGHLY RECOMMENDED</b>	
<b>Abeledo Gottheil Abogados</b>	Rodrigo Blas Hernández
<b>Barreiro. Oliva. De Luca. Jaca. Nicastro</b>	Juan Pablo De Luca, Ricardo Barreiro-Deymonnaz, Guido Barbarosch
<b>Brons &amp; Salas</b>	Pablo Daniel Brusco, Sebastian Alvarez
<b>Cerolini &amp; Ferrari Abogados</b>	Matias Ferrari
<b>Hope Duggan &amp; Silva</b>	Gustavo Vayo
<b>Nicholson y Cano Abogados</b>	Luis Rodolfo Bullrich, Santiago Mollard
<b>Salaverri, Burgio, Wetzler &amp; Malbrán</b>	Damián Burgio, Germán Wetzler Malbrán
<b>Zang, Bergel &amp; Viñes Abogados</b>	Rodrigo Bustingorry, Carlos Ángel Ferrario
<b>RECOMMENDED</b>	
<b>A&amp;F   Allende &amp; Ferrante Abogados</b>	Lisandro Allende, Emilio Fontana
<b>Aquino Molina Carranza Abogados</b>	Hernán Molina
<b>Baker McKenzie</b>	Luis E. Dates
<b>Beretta Godoy</b>	Juan Sonoda
<b>BRYA Abogados</b>	Gabriel Bouzat
<b>Bullo Abogados</b>	Guillermo Martin Lipera, Gastón Gómez Buquerin
<b>Busso &amp; Fariña Abogados</b>	Carlos Fariña
<b>Capparelli D'Angelo &amp; Caputo Abogados</b>	Santiago Capparelli
<b>Dla Piper Argentina</b>	Alberto Rubio, Florencia Fabio
<b>Estudio Bunge – Bunge, Smith &amp; Luchía Puig</b>	Nicolás José Repila, Diego Cesar Bunge, Eduardo P. Luchia
<b>Estudio O'Farrell</b>	Francisco Astolfi, Jorge Muratorio, Maria Agustina Fanelli
<b>García Pullés &amp; Calatrava</b>	Daniel Calatrava
<b>Giatti, Alonso, Michel &amp; Cáceres Abogados</b>	Gustavo Javier Giatti, Santiago Michel
<b>Mitrani Caballero &amp; Ruiz Moreno Abogados</b>	Cristian Krüger
<b>Ortiz &amp; Asociados</b>	Carlos Ignacio Guaia
<b>Richards, Cardinal, Tützer, Zabala &amp; Zaefferer</b>	Pablo Richards, Bernardo Iriberry, Calixto M. Zabala
<b>Wiener, Soto, Caparrós (WSC)</b>	Gonzalo Manuel Soto

## COMPETITION & ANTITRUST

### Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
Allende & Brea	Julian Peña, Federico Rossi
Marval, O'Farrell & Mairal	Miguel del Pino, Santiago del Rio
<b>EXCELLENT</b>	
<b>1</b> Beccar Varela	Agustin Waisman, Augusto Vechio, Mercedes Pando
Bomchil	Marcelo Den Toom
Mitrani Caballero & Ruiz Moreno Abogados	Aixa Sureda, Cristian Mitrani, Evangelina Gonzalez
Pérez Alati, Grondona, Benites & Arntsen	Luis Barry, Carolina Abdelnabe
<b>2</b>	
Baker McKenzie	Esteban Ropolo
Bruchou & Funes de Rioja	Gabriel Lozano
Estudio O'Farrell	Agustin Siboldi, Agustina Fanelli Evans
<b>HIGHLY RECOMMENDED</b>	
Brons & Salas	Maria José Rodriguez M.
BRYA Abogados	Gabriel Bouzat, Virginia del Águila
Quevedo Abogados	Maria Viviana Guadagni
<b>RECOMMENDED</b>	
Abeledo Gottheil Abogados	Javier Fernando Gelis
Estudio Bunge – Bunge, Smith & Luchía Puig	Cristian Lacoste, Carlos Nogueira
Estudio De Dios & Goyena	Federico Volujewicz, Miguel De Dios
Krause Abogados	Maximiliano Krause
Nicholson y Cano Abogados	Maria Fraguas, Marcela Anchava
TCA Tanoira Cassagne	Bernardo Cassagne
Wiener, Soto, Caparrós (WSC)	Mariela del Carmen Caparrós



## BANKRUPTCY

### Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>EXCELLENT</b>	
Alegria, Buey Fernández, Fissore & Montemerlo	Pablo Andrés Buey Fernandez, Gabriel Fissore, Javier Alegria
Marval, O'Farrell & Mairal	Julio Cesar Rivera, Martín Campbell
<b>HIGHLY RECOMMENDED</b>	
<b>1</b> Bruchou & Funes de Rioja	Martín Beretervide, Carlos Maria Rotman
Lorente & López	Ariel Di Bártolo, Javier Lorente, Mariana Russo
Naveira Truffat Martinez Abogados	Felipe Martinez, Daniel Truffat
<b>2</b>	
Aguirre Saravia & Gebhardt	Marcelo Gebhardt, Raul Daniel Aguirre
Beccar Varela	Martin Gastaldi, Federico Sosa
Bomchil	Tomás M. Araya, Martin Torres
Mitrani Caballero & Ruiz Moreno Abogados	Julio Martinez, Horacio Ruiz Moreno
Pérez Alati, Grondona, Benites & Arntsen	Lautaro Ferro
Richards, Cardinal, Tützer, Zabala & Zaefferer	Jorge Tützer, Calixto M. Zabala
<b>RECOMMENDED</b>	
Brons & Salas	Pablo Daniel Brusco, Sebastian Alvarez
Bullo Abogados	Esteban Gramblicka, Gustavo Javier Torassa
Estudio Bunge – Bunge, Smith & Luchía Puig	Juan Cornejo, Eduardo P. Luchia, Carlos Nogueira, Nicolás José Repila
Zang, Bergel & Viñes Abogados	Francisco J. Roggero, Rodrigo Bustingorry, Agustina Torre

# ARBITRATION

## Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
<b>Bomchil</b>	Federico Campolieti, María Ines Corrá, Francisco Gutiérrez
<b>Dechamps International Law</b>	Jean Paul Dechamps, Gustavo Topalian
<b>Martínez de Hoz &amp; Rueda (MHR)</b>	Francisco Amallo, José Martínez de Hoz, Jimena Vega Olmos
<b>EXCELLENT</b>	
<b>1 Bruchou &amp; Funes de Rioja</b>	Carlos Maria Rotman, Ignacio Minorini Lima
<b>Marval O' Farrell &amp; Mairal</b>	Ricardo A. Ostrower, Santiago Soria, Julio César (h) Rivera
<b>2 Abeledo Gottheil Abogados</b>	Luis Alberto Erize, Hernan Martin Oriolo
<b>Beccar Varela</b>	Gonzalo Garcia Delatour
<b>Brons &amp; Salas</b>	Sebastian Alvarez, Joaquin Vallebella
<b>Curtis, Mallet-Prevost, Colt &amp; Mosle</b>	Fernando Andrés Tupa
<b>Pérez Alati, Grondona, Benites &amp; Arntsen</b>	Guillermo Quiñoa, Lautaro Ferro, Luis Miguel Incera, Arnaldo Cisilino
<b>HIGHLY RECOMMENDED</b>	
<b>Allende &amp; Brea</b>	Enrique Cristian Fox, David Gurfinkel
<b>Capparelli D'Angelo &amp; Caputo Abogados</b>	Santiago Capparelli, Leandro Caputo
<b>Nicholson y Cano Abogados</b>	Santiago Mollard
<b>RECOMMENDED</b>	
<b>A&amp;F   Allende &amp; Ferrante Abogados</b>	Lisandro Allende
<b>Baker McKenzie</b>	Luis E. Dates
<b>Barreiro. Oliva. De Luca. Jaca. Nicastro</b>	Juan Pablo De Luca, Ricardo Barreiro-Deymonnaz, Guido Barbarosch
<b>Beretta Godoy</b>	Juan Sonoda, Federico Godoy
<b>Cappellini Asociados</b>	Maria Laura Velazco
<b>Cerolini &amp; Ferrari Abogados</b>	Matias Ferrari
<b>Dla Piper Argentina</b>	Alberto Rubio
<b>Estudio Bunge – Bunge, Smith &amp; Luchía Puig</b>	Diego Cesar Bunge, Carlos Nogueira, Nicolás José Repila, Eduardo P. Luchia
<b>Estudio O'Farrell</b>	Uriel O'Farrell
<b>Fiorito Murray &amp; Diaz Cordero</b>	Ezequiel Diaz Cordero
<b>Giatti, Alonso, Michel &amp; Cáceres Abogados</b>	Gustavo Javier Giatti, Juan I. Alonso
<b>Hope Duggan &amp; Silva</b>	Hugo Maciel
<b>Ortiz &amp; Asociados</b>	Carlos Ignacio Guaia
<b>Richards, Cardinal, Tützer, Zabala &amp; Zaefferer</b>	Pablo Richards, Bernardo Iriberrí
<b>Salaverri, Burgio, Wetzler &amp; Malbrán</b>	Germán Wetzler Malbrán, Damián Burgio
<b>Zang, Bergel &amp; Viñes Abogados</b>	Rodrigo Bustingorry



## ARBITRATION

### Best Arbitrators

In each tier, the arbitrators are ordered alphabetically

ARBITRATOR	
<b>LEADING</b>	
<b>Guido Santiago Tawil</b>	Sole Practitioner
<b>Horacio Grigera Naon</b>	Sole Practitioner
<b>José Martínez de Hoz</b>	MHR   Martínez de Hoz & Rueda
<b>Julio César Rivera</b>	Marval, O'Farrell & Mairal
<b>Roque Caivano</b>	Sole Practitioner
<b>EXCELLENT</b>	
<b>Carlos Ignacio Guaia</b>	Ortiz Almonacid & Asociados
<b>Federico Campolieti</b>	Bomchil
<b>Gustavo Parodi</b>	Sole Practitioner
<b>Ignacio Suarez Anzorena</b>	Suarez Anzorena
<b>Ignacio Torterola</b>	GST
<b>Marcelo Kohen</b>	Professor
<b>Maximo Luis Bomchil</b>	Bomchil
<b>Noiana Marigo</b>	Freshfields Bruckhaus Deringer
<b>Raúl E. Vinuesa</b>	Professor
<b>Valeria Galíndez</b>	Galíndez Arb
<b>Veronica Sandler</b>	Professor
<b>HIGHLY RECOMMENDED</b>	
<b>Diego Gosis</b>	GST
<b>Fernando Tupa</b>	Curtis, Mallet-Prevost, Colt & Mosle
<b>Francisco Amallo</b>	MHR   Martínez de Hoz & Rueda
<b>Luis Alberto Erize</b>	Abeledo Gottheil Abogados
<b>Maria Laura Velazco</b>	Cappellini Asociados
<b>Silvia Marchili</b>	White & Case
<b>Uriel F O'Farrell</b>	Estudio O'Farrell



# BOLIVIA

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## DISPUTE RESOLUTION

### Best Law firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
<b>Dentons Guevara &amp; Gutiérrez</b>	Primitivo Gutiérrez, Rodrigo Rivera
<b>Moreno Baldivieso</b>	Andrés Moreno, Ramiro Moreno Baldivieso
<b>Wayar &amp; Von Borries Abogados</b>	Bernardo A. Wayar Caballero, Bernardo A. Wayar Ocampo, Iver Von Borries
<b>EXCELLENT</b>	
<b>C.R. &amp; F. Rojas – Abogados</b>	Roberto López, Manfredo Kempff
<b>Indacochea &amp; Asociados</b>	Andere Indacochea, Ana Carola Muñoz, Marcelo Longaric
<b>Lima &amp; Asociados</b>	Juan José Lima, Daniel Galdo, Juan Pablo Alvarez, Pablo Marin
<b>PPO</b>	Alejandro Pemintel
<b>Serrate Paz &amp; Asociados</b>	José Mario Serrate
<b>HIGHLY RECOMMENDED</b>	
<b>Becerra de la Roca Donoso &amp; Asociados</b>	Mauricio Becerra de la Roca, Darío Martínez Leyes
<b>Bufete Aguirre, Quintanilla, Soria &amp; Nishizawa (BAQSN)</b>	Fernando Aguirre, Santiago A. Nishizawa Takano, Sergio M. Antelo Callisperis
<b>Gumucio &amp; Abogados</b>	Daniel Gumucio, Ximena Gumucio
<b>Lazo de la Vega Abogados</b>	Marco Lazo de la Vega Durán
<b>Ontier</b>	Efrain Suarez
<b>Oviedo Lema</b>	Fabian Lema Olmos, Marco Antonio Oviedo Olmos
<b>Sanjinés &amp; Asociados</b>	Raúl Sanjinés, Paola Justiniano Arias, Daniela Rocha
<b>Von Borries Blanco Estudio de Abogados</b>	Fernando Krutzfeldt Monasterio

### LAZO DE LA VEGA ABOGADOS: EFFICIENT AND EFFECTIVE SOLUTIONS TO COMPLEX DISPUTES



Marco Lazo de la Vega Durán

Key figure(s): Marco Lazo de la Vega Durán  
Established: 2010

**Track record:** Lazo De La Vega Abogados specializes in national, international and investment arbitration, corporate law and contractual litigation. It provides comprehensive advice and offers efficient and effective legal solutions to all types of complex situations, acting for both to domestic and foreign companies, including operations in mining, energy, finance, construction, infrastructure, import-export of goods, as well as compliance.

**Team & differentiation:** Founding partner Marco Lazo de la Vega D. is an expert in commercial and international arbitration. He is also a highly regarded arbitrator, who is regularly involved in the Bolivian National Chamber of Commerce (CNC) and other arbitration centers in the region. He has been appointed to several arbitral tribunals, and is a former vice-president of the conciliation and arbitration commission of the CNC.

# BRAZIL

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## ECONOMICS

### Best Litigation Support & Expert Witnesses

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
<b>LCA Consultores</b>	Bernardo Gouthier Macedo, Eric Brasil, Gustavo Madi
<b>Simonaggio Certeza Técnica</b>	Silvio Simonaggio
<b>Tendências Consultoria</b>	Ernesto Guedes, Gustavo Loyola, Nathan Blanche, Denise de Pasqual, Mailson da Nóbrega
<b>EXCELLENT</b>	
<b>Alvarez &amp; Marsal</b>	Alfonso Gallardo, Tiago Barros, Tiago Valdrighi
<b>FTI Consulting</b>	Leonardo Florencio
<b>GO Associados</b>	Gesner Oliveira, Pedro Scazufca
<b>HIGHLY RECOMMENDED</b>	
<b>Apsis</b>	Renata Monteiro, Ricardo Monteiro
<b>EDAP Edgard Pereira &amp; Associados</b>	Edgard Pereira, João Paulo Garcia Leal
<b>Ferres Economia</b>	Juan Pérez Ferrés
<b>MB Associados</b>	José Roberto Mendonça de Barros
<b>Porto &amp; Reis (PR   PCA)</b>	Felipe Reis, Renato Porto, Aline Gorrão
<b>RECOMMENDED</b>	
<b>Charles River Associates</b>	Tiago Duarte-Silva
<b>Exato Assessoria</b>	Elias de Matos Brito, Ronaldo dos Santos Machado, Anderson dos Santos Amorim
<b>Exxata – Tecnologia E Engenharia De Contratos</b>	João Antônio de Almeida Júnior, Fernanda Enéias Dutra
<b>Fipecafi</b>	Guillermo Braunbeck
<b>Grant Thornton</b>	Raphael Alho
<b>McKinsey &amp; Company</b>	Rami Goldfajn
<b>Vallya</b>	Adriano Pinho

### TENDÊNCIAS CONSULTORIA INTEGRADA: EXPERT ECONOMIC CONSULTING



Ernesto Guedes

**Key figure(s):**  
Ernesto Guedes, Eric Brasil  
and Fabiana Tito  
**Established:** 1996

**Track record:** Tendências Consultoria Integrada is an economic consulting firm that conducts research and analysis for high-level clients across various market sectors. With over 25 years' experience in Brazil, the company goes beyond corporate finance consulting, providing support in financial and economic litigation, as well as studies on public policies.

**Team & differentiation:** With more than 25 years in the market, Tendências has delivered more than 2,000 projects for 1,500 clients. The consultancy's employees have experience in financial institutions, post-merger and acquisition litigation, concessions and arbitration, among other attributes. Mailson da Nóbrega is Brazil's former Finance Minister and was a member of the IMF and IDB boards.

### EDAP – EDGARD PEREIRA & ASSOCIADOS: ECONOMICS SPECIALISTS



Edgard Antônio Pereira

**Key figure(s):**  
Edgard Antônio Pereira  
and João Paulo Garcia Leal  
**Established:** 1991

**Track record:** Recognized for its exceptional economic consulting services, EDAP'S renowned team is regularly retained for its forensics expertise and stellar track record in arbitration, antidumping, antitrust and microeconomics matters. The firm counsels prominent national and international companies in intricate judicial and administrative proceedings. Exceptionally proficient in econometrics and statistics.

**Team & differentiation:** Led by partners Edgard Pereira and João Paulo Garcia Leal, EDAP has engaged in over 1,500 cases, providing assistance to more than 450 clients. Mr. Pereira, the firm's founding partner, has master's and doctorate degrees from Universidade Federal do Rio de Janeiro (UFRJ) and previously served as an advisor to both the World Bank and the Inter-American Development Bank.

# ACCOUNTING

## Best Litigation Support & Expert Witnesses

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
1 Simonaggio Certeza Técnica	Silvio Simonaggio
2 Actual Contabilidade e Perícias	Luiz Alexandre Tumolo, Mauro Stacchini Jr., Rodrigo Leme
Porto & Reis (PR   PCA)	Felipe Reis, Renato Porto, Aline Gorrão
PP&C Auditores Independentes	Eduardo Camillo Pachikoski, Adriana Volejnik, Ulisses Spina
<b>EXCELLENT</b>	
Cadenas Perícia e Arbitragem	Maurício Cadenas
Cronus Empresas	Ricardo Salomão, Leonardo Ferreira
Exato Assessoria Contábil	Elias de Matos Brito
Ribas Secco Escritório de Perícias	Alessandra Ribas Secco, Luis Fernando Freitas, Elisabete Santos
Sacchi & Romero Perícias e Assessoria Contábil	Jubray Sacchi, Eliane Queiroz, Marco Stella, Mauricio Novak
<b>HIGHLY RECOMMENDED</b>	
Agostinho Soares Perícias, Contabilidade e Economia	Meire Agostinho Soares, Tales de Jesus José Soares
Apsis	Luiz Paulo Silveira, Miguel Monteiro, Amilcar de Castro
Assessor Bordin	Antonio Carlos Bordin, Clovis de Abreu
Figueiredo & Associados	Flavio Figueiredo
KPMG Brasil	Marcelo Alcides Gomes, Thais Alves da Silva, Fernando Viana de Oliveira Filho
Kroll	Enéas Moreira, Diego Pio, Patricia Marcandalli
M/Legate	João Carlos Castilho Garcia
PwC Brasil	Leonardo Lopes
<b>RECOMMENDED</b>	
Alvarez & Marsal	Alfonso Gallardo, Tiago Barros
ATR Perícias Contábeis	Alfredo Torrecillas Ramos
FTI Consulting	Leonardo Florêncio
Grant Thornton	Raphael Alho, Felipe Rocha
Instituto Professor Rainoldo Uessler	Daniela Zilli, Diego Dias Abraham
IRPE - Perícia e Consultoria Contábil	Ivam Ricardo Peleias, Fabiola D'Agostini Peleias
LFS Consultoria Perícia e Assistência Técnica	Luiz Felipe Salomão Filho
Licks Associados	Gustavo Licks, Christofer Cunha
Scanduzzi Perícia Contábil	Fabiana Scanduzzi Borba Franco
<b>VALUABLE PRACTICE</b>	
Deloitte	José Paulo Rocha
EDAP - Edgard Pereira & Associados	Edgard Pereira
EY Brasil	Antonio Vaz
Fipecafi	Guillermo Braunbeck
Hect Consultoria	Guilherme Campos, Daniela Kellen Ribeiro
Pedrosa Consultores Associados	Frederico Pedrosa
Prado Perícias Contábeis	Marcelo Almeida Prado
SWOT Global Consulting	Marcello Guimarães, Lucio Cardoso, Iashmin Bastos
<b>NOTABLE PRACTICE</b>	
ADJ Perícias	Alexandre Dib Junior
BDO	Carlos Dias, Mauro Johashi
CCC Consultoria e Assessoria	Onofre Junqueira



Analysis

**RIBAS SECCO PERÍCIAS: EXPERIENCED TEAM**



Alessandra Ribas Secco

**Key figure(s):** Alessandra Ribas Secco, Luis Fernando Freitas and Elisabete Anastacia Santos

**Established:** 2012

**Track record:** Founded in 2012, Ribas Secco Escritório de Perícias specializes in forensic accounting and financial expertise, in both the judicial, arbitral, and extrajudicial realms, collaborating with renowned law firms to prepare technical opinions. The office has stood out in recent years for its significant role in important arbitrations, acting as arbitrators and expert witnesses.

**Team & differentiation:** The office has a team with over 70 years of combined experience in the accounting, economic, and financial fields. Leveraging their expertise in these areas, the office collaborates with law firms to develop comprehensive technical opinions. Alessandra Ribas Secco is the founding partner and is complemented by fellow partners Luis Freitas and Elisabete A. Santos.

**ACTUAL CONTABILIDADE E PERÍCIAS: EXPERTISE IN INDUSTRY SOLUTIONS**



Mauro Stacchini Jr.

**Key figure(s):** Mauro Stacchini Jr.  
**Established:** 1984

**Track record:** Renowned for its involvement in significant cases in the Brazilian market, Actual Contabilidade e Pericias serves a variety of industries including pharmaceuticals, food & beverages and oil & gas. The firm collaborates closely with reputable full-service law firms, particularly when managing intricate cases. Actual's services encompass due diligence, tax and labor consultancy, BPO, and auditing.

**Team & differentiation:** Based in São Paulo, Actual boasts a highly skilled interdisciplinary team that delivers tailor-made services, focusing on dispute resolution, investigations and valuations tailored to each client's requirements. The managing partners bring over 40 years of combined expert witness and litigation support experience, working with arbitrators and judges or nominated by prosecutors or defendants.

**PORTO & REIS (PR | PCA): ACCOUNTING AND ECONOMICS EXPERTS**



Renato Porto

**Key figure(s):** Renato Porto, Felipe Reis, Aline Gorrão and Elisa de Aquino  
**Established:** 2009

**Track record:** Porto & Reis (PR | PCA) specializes in forensic accounting and litigation support, covering both judicial disputes and arbitrations. The company has partnered with numerous leading law firms in the Brazilian market, serving clients across various sectors, including pharmaceuticals, retail, healthcare, oil and gas, infrastructure, and financial institutions.

**Team & differentiation:** The team has been growing for over 13 years, adding dozens of professionals with diverse backgrounds in accounting, economics, law, actuarial sciences and information technology. These professionals serve as experts across all federal entities in the country, and are recommended by law firms from various fields. The team boasts employees with over 40 years' experience in taxation and accountancy.



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# ENGINEERING

## Best Litigation Support & Expert Witnesses

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
Aequitas - Mediação e Consultoria	Luiz Fernando Alongi, Fernando Manetta Gomes de Sá
Alvarez & Marsal	Marcos Ganut, Vinicius Daher, Alfonso Gallardo, Amanda Meneghel, Celso Fattori
CGUEDES Engenharia & Consultoria	Claudio Guedes
Deloitte	Rafael Monteiro
HECT Consultoria	Geovane Mendes Martins, Luis Roman, Patrick Carvalho, Guilherme Campos
Vaz de Mello Consultoria em Avaliações e Perícias	Eduardo Vaz de Mello
<b>EXCELLENT</b>	
Clemenceau Chiabi & Engenheiros Associados	Clemenceau Chiabi Saliba Júnior
Contacto Consultores Associados	Octavio Galvão Neto
Cronus Empresas	Ricardo Salomão
Exxata – Tecnologia E Engenharia De Contratos	João Almeida, Vitor Melo, Ricardo Antinarelli, Igor Fontes
IDEAC - Instituto para o Desenvolvimento da Engenharia Aplicada a Controvérsias	Claudio Amaury Dall'Acqua, André S. Gertsenchtein
SWOT Global Consulting	Marcello Guimarães, Hilton Junior, Guilherme Mendes
Verum Partners	David Elio, Luciana Loures, Diego Krieger
<b>HIGHLY RECOMMENDED</b>	
Amaral d'Avila - Engenharia de Avaliação	Celso Amaral
Embhel – Engenharia & Consultoria	Edson Garcia Bernardes
Ética Serviços de Engenharia	Marcelo Corrêa Mendonça, João Gabriel Ubaldo Mendonça
Figueiredo & Associados	Flavio Figueiredo
Mercatto Assessoria e Avaliações	Osório Accioly Gatto
Precisão Consultoria	Francisco Maia Neto, Paulo de Faria Júnior
Tarobá Engenharia	Luis Otavio Rosa, Beatriz Xavier da Silveira Rosa
<b>RECOMMENDED</b>	
Gilberto Vaz Engenheiros Associados	Gilberto José Vaz
Grant Thornton	Raphael Alho, João Rafael, Alexandre Cecchetti Moreira
Leomil Consultores e Associados	Roberto Leomil
LFS Consultoria Perícia e Assistência Técnica	Luiz Felipe Salomão Filho
<b>VALUABLE PRACTICE</b>	
Archeo Engenheiros Associados	Flávia Pujadas
AVANTEC Engenharia e Consultores Associados	Mário Cunha, Sandro Cunha
Celano Engenharia de Avaliações e Perícias	Mario Luis Celano
Gacel Engenharia	Gloria Alcantara, Isabelle Serrado
<b>NOTABLE PRACTICE</b>	
Conexig	Guilherme Lima
FDTE - Fundação para o Desenvolvimento Tecnológico da Engenharia	José Roberto Piqueira
Profíto	Rafael Fernandez



BRAZIL

Analysis

**ÉTICA SERVIÇOS DE ENGENHARIA: ENGINEERING AND LEGAL EXPERTISE**



Marcelo Mendonça

**Key figure(s):** Marcelo Mendonça, João Mendonça and Sancler Machado  
**Established:** 1989

**Track record:** Ética Serviços de Engenharia has amassed extensive expertise across various engineering disciplines, such as judicial expertise, technical assistance in legal proceedings, and property valuations, among others. The company's history demonstrates a proven track record in delivering comprehensive solutions within the legal and engineering spheres, showcasing a commitment to excellence and precision.

**Team & differentiation:** Led by Technical Director Marcelo Corrêa Mendonça, a judicial expert since 1979, Ética Serviços de Engenharia embodies leadership and experience. The company's technical team comprises professionals committed to diversification and innovation in meeting clients' needs across a wide array of sectors and services.

**SWOT GLOBAL: MULTIDISCIPLINARY COMPANY**



Marcelo Guimarães

**Key figure(s):** Hilton Junior, Marcelo Guimarães, Guilherme Mendes, Iashmin Bastos and Maria Cláudia Lima  
**Established:** 2015

**Track record:** Operating in various countries, the SWOT Global consultancy specializes in providing support in engineering, financial, economic, and accounting litigation. The company has extensive technical involvement in legal proceedings and arbitration processes, serving as both expert witnesses and technical assistants, with expertise in industrial engineering and heavy construction. Its clientele spans the infrastructure, energy, mining, technology, and oil and gas sectors.

**Team & differentiation:** In addition to housing a technical team with extensive knowledge of various service areas, SWOT Global also collaborates with outside professionals of high standing from diverse engineering fields. These professionals are carefully chosen to meet the specific requirements of each case, contributing to swift and reliable outcomes.

**HECT CONSULTORIA: HANDLING COMPLEX CASES WITH PRECISION**



Geovane Mendes Martins

**Key figure(s):** Geovane Mendes Martins, Luis Roman, Patrick Carvalho, Guilherme Campos, Flávia Melo and Irene Jaramillo  
**Established:** 2005

**Track record:** Renowned for its engineering litigation support department, Hect Consultoria manages a substantial caseload both in Brazil and internationally. The firm has registered consistent growth every year, and has offices in Belo Horizonte and Sao Paulo, and Atlanta and Panama, to deal with international claims. Its acts in claims initiated by power, airports, oil & gas and mining companies.

**Team & differentiation:** Hect's team is dedicated to proactively seeking solutions and removing potential obstacles to attaining the client's objectives, collaborating closely with them at all times. With more than 18 years' experience, the team is made up of around 60 highly qualified employees, who play a leading part in major cases, providing consistent technical opinions for legal teams and in arbitration.

**HIGHLY QUALIFIED ENGINEERS AFFILIATED WITH POLI USP**



Claudio Dall'Acqua

**Key figure(s):** Claudio Dall'Acqua and Andre Steagall Gertschenstein  
**Established:** 2016

**Track record:** IDEAC provides engineering litigation support in both judicial and arbitral settings, for projects of high complexity, using advanced technical resources to address large-scale data issues. The firm serves clients in the fields of infrastructure, oil and gas, and engineering, in addition to offering forensic accounting services, technical reports, and environmental impact analysis.

**Team & differentiation:** IDEAC has a multidisciplinary technical team composed of highly qualified engineers affiliated with POLI USP. Claudio Dall'Acqua has international recognition, having received international awards in his field of expertise. The team acts in various engineering projects, including highways, metros, oil and gas, mining, renewable energy, information technology.



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# REAL ESTATE VALUATION

## Best Consulting Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
Amaral D'Avila	Celso Amaral
Contacto Consultores Associados	Octavio Neto Galvão
JLL	Magno Stipkovic
Mercatto - Assesoria e Avaliações	Osório Accioly Gatto
Vaz de Mello Consultoria	Eduardo Vaz de Mello
<b>EXCELLENT</b>	
<b>1</b> CTA	Antonio Liporoni
Cushman & Wakefield	Rogério Cerreti
Dantas Engenharia de Avaliação	Rubens Alves Dantas
<b>2</b> Apsis	Luiz Paulo Silveira, Miguel Monteiro
CBRE Brasil	Walter Cardoso
Colliers Brasil	Fabio Sodeyama
Kroll	Luis Maluf
Precisão Consultoria	Francisco Maia Neto
<b>HIGHLY RECOMMENDED</b>	
Correia Lima Imóveis	Frederico Correia Lima
Figueiredo & Associados	Flavio Figueiredo
Kruk	Pedro Kruk
Validar Engenharia de Avaliações	Marcos Mansour
<b>RECOMMENDED</b>	
BHG Engenharia	Bruno Henrique Gazzinelli
Binswanger	Isabela Monastersky, Nilton Molina Neto
Engeval Avaliações	Jabor Descio Sobrinho, Maria Clotilde Machado
Newmark	Amália Guimarães, Marina Cury, Marcos Degolação
Setape	Roberto Zuanella
UHY Bendoraytes	Carlos Bernardo Gonçalves
Valle Consult	Valdelino Daniel Bomfim Costa
<b>VALUABLE PRACTICE</b>	
APS	Luiz Alberto Santiago, Luiz Felipe Santiago
Bolsa de Imóveis do Rio	José D'Avila
Ética Engenharia	Marcelo Corrêa Mendonça, João Gabriel Ubaldo Mendonça
Investor Consulting Partners	Rodrigo Garcia, Rodrigo Oliveira



## JUDICIAL ADMINISTRATION

### Best Judicial Administrators

The firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>MAPPING</b>	
<b>AJ Ruiz Administração Judicial</b>	Joice Ruiz Bernier, Luis Eduardo Marchette Ruiz, Aline Maria Turco
<b>Brizola e Japur</b>	José Paulo Japur, Rafael Brizola Marques, Felipe Camardelli
<b>Deloitte</b>	Ana Beatriz Moroni
<b>Escritório de Advocacia Zveiter</b>	Sergio Zveiter, Flavio Zveiter, Carlos Alberto Sussekind
<b>KPMG</b>	Osana Mendonça
<b>Laspro</b>	Oreste Laspro, Monica Calmon Cezar Laspro, Murilo Rezende dos Santos
<b>Lindoso e Araújo Consultoria Empresarial</b>	Ana Claudia Araujo, José Luiz Lindoso
<b>Preserva-Ação Administração Judicial</b>	Bruno Rezende
<b>Medeiros Administração Judicial</b>	João A. Medeiros Fernandes Jr., Laurence Medeiros, Nathália Laís Michel Costa
<b>Wald</b>	Arnoldo Wald, Alexandre de Mendonça Wald, Arnoldo Wald Filho



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## LEGAL TRANSLATION SERVICES

### Best Consulting Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
Aliança Traduções	Cristina Gonzales
Korn Traduções	Célia Korn
<b>EXCELLENT</b>	
Bretton Woods	Robert Chanda
Descomplicando o Inglês Jurídico	Bruna Marchi
Just Traduções	Sandra Rudzit
<b>HIGHLY RECOMMENDED</b>	
Fidelity Translations	Deepak Aildasani
Flow Translations	Cláudia Fonterrada, Juliana Kurasawa
Inside Language Solutions	Paulo Guimarães
Lionbridge	Savio Levi
TransPerfect	Phil Shawe, Roy B. Trujillo, Jin Lee
<b>RECOMMENDED</b>	
Brazil Translations	Celia Sposito
BTS - Business Translation Services	Luiz Fernando Doin
The Spanish Group	Salvador Ordorica

## LITIGATION FINANCE

### Best Fund Managers

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
Jive Investments	Mateus Tessler, Pedro Mota, Gabriel Zlatkin
Prisma Capital	João Mendes, Rafael Maradei
Vinci Partners	Tomás Jatobá
<b>EXCELLENT</b>	
Algarve Capital	Daniel Cardoso, David Norgren, Fabio Ohara Ishigami
BTG Pactual	Alexandre Camara
Grupo Leste	Pedro Cavalcanti Rocha
Strata Capital	Leonardo Viveiros de Castro
<b>HIGHLY RECOMMENDED</b>	
Burford Capital	Andrew Cohen, Greg McPolin, David Perla
Iron Capital	Bruno Guedes, Fernando Okada, Marcelo Prates
MGC Holding	Eduardo Martins, Jarbas Todeschini
Qanlex	Fernando José Folgheiro, Yago Zavalía Gahan, Federico Muradas
Quadra Capital	Guilherme Scaff, Bruna Salim, Fernando Teixeira
XP	Eduardo Bittencourt Borges
<b>RECOMMENDED</b>	
Jus Capital	Luiz Felipe C. Dias de Souza, Daniel Vidal, Cristiane Ferreira Rendilheiro
Omni Bridgeway	Leticia Goñi
Siguler Guff & Company	Pedro Cafaro; Cesar Collier



## CIVIL & COMMERCIAL LITIGATION

### Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
<b>1</b> <b>Ferro, Castro Neves, Daltro &amp; Gomide Advogados</b>	Marcelo Roberto Ferro, José Roberto de Castro Neves
<b>Sergio Bermudes Advogados</b>	Marcio Vieira Souto Costa Ferreira, Fabiano Robalinho Cavalcanti, Caetano Berenguer
<b>2</b> <b>Mattos Filho, Veiga Filho, Marrey Jr. e Quiroga Advogados</b>	André Chateaubriand Martins, Arthur Gonzalez Cronemberger Parente, Eduardo Damião Gonçalves
<b>Pinheiro Neto Advogados</b>	Celso Cintra Mori, Gilberto Giusti, Rodrigo M. Carneiro de Oliveira
<b>EXCELLENT</b>	
<b>BMA - Barbosa, Müssnich, Aragão</b>	Luiz Fernando Fraga, André Abbud, Mario Felipe de Lemos Gelli
<b>Demarest Advogados</b>	Newton Marzagão, Camila Biral, Cesar Machado, Amanda Sampaio
<b>Dinamarco, Rossi, Beraldo &amp; Bedaque Advocacia</b>	Cândido Rangel Dinamarco, Pedro da Silva Dinamarco, Maurício Giannico
<b>Machado Meyer Advogados</b>	Eduardo Perazza, Eliane Carvalho, Gláucia Coelho
<b>Mannheimer, Perez e Lyra Advogados - MPL</b>	Sergio Mannheimer, Tomaz Tavares de Lyra
<b>Tepedino, Berezowski e Poppa Advogados</b>	Ricardo Tepedino, Aluisio Berezowski, Bruno Poppa
<b>TozziniFreire Advogados</b>	Fernando Eduardo Serec, Luiz Virgilio Pimenta Penteadó Manente, Mônica Mendonça Costa
<b>XGIVS Advogados</b>	Celso Caldas Martins Xavier, Marcelo Inglez de Souza
<b>HIGHLY RECOMMENDED</b>	
<b>Arruda Alvim &amp; Thereza Alvim Advocacia e Consultoria Jurídica</b>	Eduardo Arruda Alvim, Fernando Crespo Queiroz Neves, Fernando Anselmo Rodrigues
<b>Correia, Fleury, Gama e Silva Advogados</b>	Rodrigo Ribeiro Fleury, Luis Antonio da Gama e Silva Neto
<b>Huck Otranto Camargo</b>	Rodolfo da Costa Manso Real Amadeo, Luiz Felipe Pereira Gomes Lopes, Luis Henrique Silva Bomfim Junior
<b>Lefosse Advogados</b>	Pedro Maciel, Julio Neves, Raphael Nehin Corrêa
<b>LUC Advogados   Contencioso &amp; Arbitragem</b>	Luciano de Souza Godoy, Ricardo Zamariola Junior
<b>Stocche Forbes Advogados</b>	Rafael de Carvalho Passaro, Luis Guilherme Bondioli, Guilherme Gaspari Coelho
<b>Souto Correa Advogados</b>	Guilherme Rizzo Amaral, Jorge Cesa Ferreira Silva, Carlos Fernando Souto, Roberta Feiten Silva, Ricardo Quass Duarte, Otávio Augusto Domit
<b>Tauil &amp; Chequer Advogados</b>	Gustavo Fernandes de Andrade, Fabio Peixinho, Mauro Pedroso Gonçalves
<b>Trench Rossi Watanabe</b>	Marcio de Souza Polto, Gledson Campos, Andrea Brick
<b>VPBG - Vella Pugliese Buosi e Guidoni Advogados</b>	Antonio Celso Fonseca Pugliese, Carolina Mansur De Grandis, Nahima Müller
<b>Wald, Antunes, Vita, Longo e Blattner Advogados</b>	Arnoldo de Paula Wald, Alexandre de Mendonça Wald, Mariana Tavares Antunes
<b>Warde Advogados</b>	Walfrido Jorge Warde Júnior, Rudi Alberto Lehmann Júnior, Alfredo Sérgio Lazzareschi Neto
<b>RECOMMENDED</b>	
<b>1</b> <b>Cescon, Barriou, Flesch &amp; Barreto Advogados</b>	Carlos Braga, Gabriel Seijo, Fábio Rosas
<b>E. Munhoz Advogados</b>	Eduardo Secchi Munhoz
<b>Fux Advogados</b>	Rodrigo Fux, Daniel Coelho, Guilherme França Barros
<b>Graça Couto, Sequerra, Levitinas, Bicudo, Leal &amp; Abby Advogados</b>	Marcelo Levitinas, Alexandre Abby
<b>Justen, Pereira, Oliveira &amp; Talamini</b>	Eduardo Talamini, André Guskow Cardoso
<b>LDCM Advogados</b>	Leonardo De Campos Melo, Marcio Opromolla, Tatiana Ferri, Marco Antonio Rodrigues, Tatiana Flores, Bruno Barreto De A. Teixeira
<b>Lobo de Rizzo Advogados</b>	Luis Fernando Guerrero, Paula Abi-Chahine Perim, Christian Garcia Vieira
<b>Monteiro de Castro, Setoguti Advogados</b>	Guilherme Setoguti, Cláudia Gruppi Costa, Débora Carrara
<b>Padis Mattar Advogados</b>	Eduardo Augusto Mattar, Renata Machado Veloso, Jaili I. S. Quinta Cunha
<b>Silveiro Advogados</b>	Ricardo Borges Ranzolin, Ricardo Leal de Moraes, Igor Bimkowski Rossoni
<b>Veirano Advogados</b>	Luiz Guilherme Migliora, Rosângela Soares Delgado Barreto, José Carlos Wahle
<b>2</b> <b>/asbz</b>	Alfredo Zucca Neto, Aitan Canuto Consenza Portela, Nicole Alvo, Samuel Bueno, Daniel Telles
<b>Bichara Advogados</b>	Adriana Astuto, Andre Gondinho, Pedro Werner
<b>Dourado &amp; Cambraia Advogados</b>	Ruy Dourado, Rubens Pieroni Cambraia
<b>Duarte Garcia, Serra Netto e Terra</b>	Wilson de Toledo Silva Junior, Daniel Gustavo Magnane Sanfins
<b>Forbes, Kozan e Gasparetti Advogados</b>	Carlos Forbes, Cristiano Kozan, Marco Gasparetti, Raphael Burleigh
<b>Licks Attorneys</b>	Otto Licks, Rodrigo Maior, Eduardo Hallak, Carlos Aboim, Douglas Leite, Ricardo Campello
<b>Lobo &amp; Lira Advogados</b>	José-Ricardo Pereira Lira, Sérgio Vieira Miranda da Silva, Frederico Kastrup de Faro
<b>SiqueiraCastro</b>	Carlos Roberto Siqueira Castro, Daniela Soares Domingues, André Frossard Albuquerque
<b>Vilas Boas Lopes Frattari Advogados</b>	Daniel Vilas Boas, Leonardo Martins Wykrota

## VALUABLE PRACTICE

<b>1</b>	<b>Azevedo Sette Advogados</b>	Ricardo Azevedo Sette
	<b>Basilio Advogados</b>	Ana Tereza Basilio
	<b>Madrona Fialho Advogados</b>	Érico Andrade, Fabio Alem, João Carlos Toledo
	<b>Gustavo Tepedino Advogados</b>	Gustavo Tepedino, Milena Donato Oliva, Paula Greco Bandeira
	<b>Humberto Theodoro Júnior Sociedade de Advogados</b>	Humberto Theodoro Júnior, Juliana Cordeiro de Faria
	<b>Leite, Tosto e Barros Advogados</b>	Paulo Guilherme de Mendonça Lopes, Ricardo Tosto, Rodrigo Quadrante
	<b>Pinheiro Guimarães Advogados</b>	Caio Scheunemann Longhi, Guilherme Vaz Leal da Costa, Pedro Moura Gutierrez y Sack
	<b>Thomaz Bastos, Waisberg, Kurzweil Advogados</b>	Ivo Waisberg, Joel Luis Thomaz Bastos, Ricardo Pomeranc Matsumoto, Bárbara Pessoa Ramos, Carlos Teixeira Leite Filho
	<b>Vieira Rezende Advogados</b>	Paulo Albert Weyland Vieira, Marcos Serra Netto Fioravanti, Claudio Pieruccetti Marques
<b>2</b>	<b>BFBM - Barroso Fontelles, Barcellos, Mendonça Advogados</b>	Rafael Barroso Fontelles, Eduardo Mendonça, Felipe Monnerat Solon de Pontes
	<b>Brandão Couto, Wigderowitz &amp; Pessoa Advogados</b>	Walter Wigderowitz Neto, Paulo Rogério Brandão Couto
	<b>CMT - Carvalho, Machado e Timm Advogados</b>	Luciano Benetti Timm, Tiago Faganello
	<b>Galdino &amp; Coelho, Pimenta, Takemi, Ayoub Advogados</b>	Rafael Barud Pimenta, Diogo Rezende de Almeida, Pedro Murgel
	<b>Migliore Watanabe e Figueira Advogados</b>	Alfredo Migliore, Kedma Fernanda de Moraes Watanabe
	<b>Tolentino Advogados</b>	Augusto Tolentino, Cláudia Ferraz
	<b>Wongtschowski Kleiman Advogados</b>	Vânia Wongtschowski Kleiman, Marília Canto Gusso, Juliana Brotto de Barros Milaré
	<b>Schmidt, Lourenço, Kingston - Advogados Associados</b>	Gustavo da Rocha Schmidt, Alexandre Kingston, Eliana Lourenço, Eliane Zoghbi, Michel Grumach
	<b>Yarshell Advogados</b>	Flávio Luiz Yarshell, Gustavo Pacífico, Daniel Luiz Yarshell

## NOTABLE PRACTICE

<b>1</b>	<b>Campos Mello Advogados</b>	Felipe Hermann, Leandro Rinaldi, Vinicius Pereira
	<b>Costa Tavares Paes Advogados</b>	Antonio Tavares Paes Jr., Vamilson Jose Costa, Carolina Xavier da Silveira Moreira
	<b>De Vivo, Castro, Cunha e Whitaker Advogados</b>	Gustavo Lorenzi de Castro, Fernando Brandão Whitaker, Guilherme Matos Cardoso
	<b>Gasparini, Nogueira de Lima e Barbosa Advogados</b>	Pedro Paulo Wendel Gasparini, Maysa Abrahão Tavares Verzola
	<b>L.O. Baptista Advogados</b>	Andre Camerlingo Alves, Andre Mendes Espirito Santo Modenesi, Silvia Rodrigues Pachikoski
	<b>Marchini Botelho Caselta Advogados</b>	Aurêlio Marchini, Daniel Costa Caselta, Martim Della Valle
	<b>MJ Alves e Burle Advogados e Consultores</b>	Marcos Joaquim Gonçalves Alves, Alan Flores Viana
	<b>Rolim Goulart Cardoso Advogados</b>	Helvécio Franco Maia Júnior, Patrícia Piló B. Redig, Luis Felipe Bernardes Sá Teles
	<b>Siqueira, Bottrel, Almeida e Silva Advogados Associados</b>	Antonio Cesar Siqueira, Luisa Cristina Bottrel Souza
	<b>Terra Tavares Ferrari Elias Rosa Advogados</b>	Sérgio Machado Terra, Willie Cunha Mendes Tavares, Sérgio Ferrari
<b>2</b>	<b>Andrade Maia Advogados</b>	Júlio Cesar Goulart Lanes, Carolina de Azevedo Altafini
	<b>Bocater Advogados</b>	Maria Isabel Bocater, Flavio Martins Rodrigues, Fernanda Rosa S. Milward
	<b>Braz, Coelho, Campos, Vera, Lessa e Bueno Advogados</b>	Felipe Henrique Braz, Luiz Lessa, Rodrigo Bueno
	<b>Chediak Advogados</b>	Carlos Eduardo da Costa Pires Steiner, Pedro Paulo Salles Cristofaro, Ticiania Valdetaro Bianchi Ayala
	<b>Deccache Advogados</b>	Waldemar Deccache, Karen Reges Sierra, Vanessa Granato Lisboa
	<b>KLA Advogados</b>	Tiago Cortez, Taísa Olivera, Flávia Alterio
	<b>Leal Cotrim Jansen Advogados</b>	Márcio Leal, Rodrigo Jansen
	<b>Levy &amp; Salomão Advogados</b>	Angela Di Franco
	<b>LRI Advogados - Lautenschlager Romeiro e Iwamizu Advogados</b>	Alysson Wagner Salomão, Karina Hata
	<b>Mudrovitsch Advogados</b>	Rodrigo Mudrovitsch, Victor Rufino
	<b>Peixoto &amp; Cury Advogados</b>	José Alcides Montes Filho, Ricardo Yamamoto, Saulo Stefanone Alle
	<b>Salusse, Marangoni, Parente e Jabur Advogados</b>	Eduardo de Albuquerque Parente, Erik Navrocky, Raphael Martinuci
	<b>Ulhoa Canto Advogados</b>	Marcelo Beltrão da Fonseca
<b>3</b>	<b>Caputo, Bastos e Serra Advogados</b>	Francisco Queiroz Caputo Neto, Gustavo Henrique Caputo Bastos, Ademir Coelho Araújo
	<b>Dias Carneiro Advogados</b>	Laura Mendes Bumachar, Antonio Nachif, Álvaro Brito Arantes
	<b>Dickstein Advogados</b>	Marcelo Dickstein
	<b>Felsberg Advogados</b>	Marcus Alexandre Matteucci Gomes, Eduardo Périllier
	<b>Maneira Advogados</b>	Lucas Mayall, Felipe Maia
	<b>Salomão, Kaiuca, Abrahão, Raposo e Cotta Advogados</b>	Rodrigo Figueiredo da Silva Cotta, Luis Felipe Salomão Filho, Livia Sanches Sancio
	<b>Rodrigo Tannuri Advogados</b>	Rodrigo Tannuri Advogados
	<b>Vernalha Pereira Advogados</b>	Luiz Fernando Casagrande Pereira, Bruno Marzullo Zaroni, Silvio Guidi

## WONGTSCHOWSKI KLEIMAN ADVOGADOS: HIGH-PERFORMANCE LITIGATION FIRM



Vânia Wongtschowski  
Kleiman

Key figure(s):  
Vânia Wongtschowski  
Kleiman,  
Marília Canto Gusso  
and Juliana Brotto de Barros  
Milaré

Established: 2006

**Track record:** Notable law firm that specializes in high-performance legal advisory services, focusing on strategic arbitration, litigation, and pre-litigation matters. Well-equipped to counsel on dispute resolution matters related to complex contracts, consumer law, construction, bankruptcy, real state, amongst others. Additionally valued for the superior quality of its legal opinions involving the application and interpretation of Brazilian law.

**Team & differentiation:** São Paulo-headquartered WK Advogados boasts a team with diverse legal expertise, covering areas such as arbitration, civil litigation, contracts, litigation prevention and corporate restructuring. The firm's dispute resolution department is captained by Vânia Wongtschowski, who has almost three decades of legal-market experience. Also noted for its pro-business approach that ensures clients receive disruptive and exceptional legal services.



BRAZIL

Analysis

**ARRUDA ALVIM & THEREZA ALVIM:  
LITIGATION EXPERTS**



Eduardo Arruda Alvim

**Key figure(s):** Eduardo Arruda Alvim and Fernando Crespo Queiroz Neves and Fernando Anselmo Rodrigues  
**Established:** 1960

**Track record:** Highly esteemed litigation boutique that has built an illustrious reputation for successfully advising leading entities in the finance, telecoms, and automotive sectors through intricate legal proceedings across all levels of the judiciary. Singled out for the excellence of its legal opinions, as well for the academic track record of its professionals.

**Team & differentiation:** Strategically positioned with offices in São Paulo, Rio de Janeiro, Porto Alegre, and Brasília, Arruda Alvim & Thereza Alvim Advocacia's 20 partners and over 40 associates handle high-profile proceedings, encompassing class actions, banking, environmental, anti-dumping, family law, and real estate disputes. Its presence extends beyond Brazil via international partnerships, with notable connections in the United States, Portugal, Spain and England.

**ASBZ:  
TRIUMPHS IN STRATEGIC DISPUTE RESOLUTION**



Alfredo Zucca

**Key figure(s):** Alfredo Zucca, Aitan Portela and João Biazio  
**Established:** 2011

**Track record:** Renowned for its exceptional litigation, prevention, and dispute resolution expertise, this team is widely recognized for advising prominent entities in the power, finance, and retail sectors. A go-to choice for sophisticated corporate, civil, regulatory, and labor litigation across all levels of the judiciary, the team's illustrious client roster includes industry leaders such as CTEEP, Cielo and Carrefour.

**Team & differentiation:** Operating from São Paulo and Brasília, /asbz houses five partners and 39 associates exclusively devoted to dispute resolution mandates. Helmed by seasoned managing partner Alfredo Zucca Neto, the team boasts a stellar track record steering strategic corporate disputes and is well-equipped to navigate complex higher court litigation through its strategic partnership with Brasília-based firm Nilson Naves Advogados.

**LICKS ATTORNEYS:  
IP LITIGATION ROYALTY**



Otto Licks

**Key figure(s):** Otto Licks, Rodrigo Maior, Eduardo Hallack, Carlos Aboim, Douglas Leite and Ricardo Campello  
**Established:** 2011

**Track record:** Distinguished Rio-based dispute resolution practice group that stands out for its stellar track record handling complex dispute resolution mandates, particularly those involving sophisticated intellectual property, technology, and life sciences matters. Highly valued for its superior performance representing Fortune 500 companies and startups on precedent-setting regulatory, IP, and patent litigation cases before all levels of the judiciary.

**Team & differentiation:** Boasting a team of 12 partners and 43 associates, Licks Attorneys' litigation practice is led by seasoned partners Otto Licks, Rodrigo Maior, Eduardo Hallack and Carlos Aboim. The firm has solidified its reputation as a go-to choice for clients seeking comprehensive dispute resolution support. Singled out for its expertise in lawsuits involving policy-making efforts before the federal executive branch of the Brazilian government.

**BOCATER ADVOGADOS:  
STRATEGIC BRILLIANCE IN DISPUTE RESOLUTION**



Bruno Carriello

**Key figure(s):** Bruno Carriello, Maria Isabel Bocater, Flavio Martins Rodrigues and Fernanda Rosa Milward  
**Established:** 1999

**Track record:** Sought-after dispute resolution practice group retained by shareholders, investors, and key companies in the capital markets, pension funds and banking & finance sectors seeking expert guidance on intricate judicial cases.. Acknowledged for its exceptional performance in high-stakes commercial, administrative, and regulatory disputes, as well as in complex arbitration proceedings. Petrobrás, Embraer and Oi are clients.

**Team & differentiation:** With offices strategically located in São Paulo and Rio de Janeiro, the firm's litigation department, comprising four partners and 17 associates, is a force to be reckoned with. Led by respected partner Bruno Carriello, who comes with over 25 years of market experience, the department is widely revered for its proficiency in capital markets and tax matters, adding a distinctive layer to its comprehensive legal services.

**SCHMIDT LOURENÇO KINGSTON:  
DISPUTE RESOLUTION EXCELLENCE SINCE 2007**



Gustavo da Rocha Schmidt

**Key figure(s):** Gustavo da Rocha Schmidt and Alexandre Kingston  
**Established:** 2007

**Track record:** Highly esteemed law firm widely recognized for its skillful representation of key national and international companies from the infrastructure, maritime, and finance sectors on sophisticated dispute resolution mandates. Well-equipped to handle intricate litigation proceedings before Brazil's state and federal courts. Additionally renowned for its preventive and pre-litigation acumen, as well as its arbitration and mediation proficiency.

**Team & differentiation:** Rio-headquartered SLK has systematically built a nationwide dispute resolution practice over the past fifteen years. With nine partners and 19 associates, the team is spearheaded by experienced founding partners Gustavo da Rocha Schmidt and Alexandre Kingston, who boast profound understanding of both private and public law. Additionally recognized for their real estate, urban planning, regulatory, environmental and labor expertise.

**TWK ADVOGADOS:  
DISPUTE RESOLUTION MASTERY**



Ivo Waisberg

**Key figure(s):** Ivo Waisberg, Joel Luis Thomaz Bastos, Ricardo Pomeranc Matsumoto, Bárbara Pessoa Ramos and Carlos Teixeira Leite Filho  
**Established:** 2016

**Track record:** Distinguished law firm renowned for its impressive track record in dispute resolution and restructuring proceedings. Excels at handling sophisticated litigation mandates for key players from the construction, agribusiness and finance sectors, including before Brazil's higher courts. Additionally sought out for its administrative law and arbitration expertise.

**Team & differentiation:** Established in 2016 in São Paulo and with offices in Brasília and Rio de Janeiro, TWK Advogados has a team of five partners and 13 associates all geared towards dispute resolution matters. Notable strengths lie in preventive measures, out-of-court solutions, and expert representation of major industry players such as Amaro, Gol and Banco BTG. The firm serves clients from the USA, Peru, the UK, Mexico, Indonesia and India.

# CARTEL DAMAGE CLAIMS

## Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
<b>1 Araújo e Policastro Advogados</b>	Bruno Lanna Peixoto
<b>Bruno Maggi Advogados</b>	Bruno Oliveira Maggi
<b>2 Cescon, Barrieu, Flesch &amp; Barreto Advogados</b>	Joyce Midori Honda, Ricardo Lara Gaillard, Edison Freitas
<b>Yarshell Advogados</b>	Flávio Luiz Yarshell, Gustavo Pacifico, Daniel Luiz Yarshell
<b>EXCELLENT</b>	
<b>Grinberg Cordovil Advogados</b>	Mauro Grinberg, Karen Ruback, Ricardo Motta
<b>Künzli Advogados</b>	Willi Sebastian Künzli
<b>Machado Meyer Advogados</b>	Eliane Carvalho, Tito Amaral de Andrade, Maria Eugênia Novis
<b>Tepedino, Berezowski e Poppa Advogados</b>	Ricardo Tepedino
<b>TozziniFreire Advogados</b>	Marcelo Calliari, Guilherme Ribas, Marcel Medon Santos
<b>Wald, Antunes, Vita, Longo e Blattner Advogados</b>	Arnoldo de Paula Wald, Alexandre de Mendonça Wald, Arnoldo Wald Filho, Mariana Tavares Antunes, Marcus Vinicius Vita Ferreira, Bernardo Cavalcanti Freire, Antonio Alberto Cury
<b>HIGHLY RECOMMENDED</b>	
<b>Dinamarco, Rossi, Beraldo &amp; Bedaque Advocacia</b>	Cândido Rangel Dinamarco, Stefania Lutti Hummel
<b>Humberto Theodoro Júnior Sociedade de Advogados</b>	Humberto Theodoro Júnior
<b>Magalhães e Dias Advocacia</b>	Carlos Francisco De Magalhães, Gabriel Nogueira Dias, Raquel Cândido
<b>Marchini Botelho Caselta Advogados</b>	Aurélio Marchini Santos, Daniel Costa Caselta, Ricardo Botelho
<b>Mattos Filho, Veiga Filho, Marrey Jr. e Quiroga Advogados</b>	Michelle Marques Machado
<b>Pinheiro Neto Advogados</b>	Cristianne Zarzur, José Alexandre Buaiz Neto, Leonardo Peres da Rocha e Silva
<b>Trench Rossi Watanabe</b>	Paulo Casagrande, Francisco Negrão, Túlio Coelho
<b>RECOMMENDED</b>	
<b>Demarest Advogados</b>	Bruno Drago, Daniel Andreoli
<b>Mudrovitsch Advogados</b>	Victor Rufino
<b>VALUABLE PRACTICE</b>	
<b>Advocacia José Del Chiaro</b>	José Del Chiaro
<b>BRZ Advogados</b>	Bruno Burini
<b>Caminati Bueno Advogados</b>	Eduardo Caminati, Marcio Bueno, Luiz Fernando Coimbra
<b>Camargo e Gomes advogados</b>	Adriano Gomes
<b>Lefosse Advogados</b>	Milena Mundim, Paola Pugliese
<b>Sampaio Ferraz</b>	Tercio Sampaio Ferraz Junior
<b>Tauil &amp; Chequer Advogados</b>	Francisco Todorov, Adriana Giannini, Lorena Nisiyama

### ARAÚJO E POLICASTRO ADVOGADOS: TRAILBLAZING TEAM



Bruno Lanna Peixoto

Key figure(s):  
Bruno Lanna Peixoto  
Established: 1962

**Track record:** Trailblazing team celebrated for its remarkable history of advising both foreign and domestic giants in the consumer electronics, construction, and banking sectors on matters of private antitrust enforcement and cartel damage claims. Recognized for its profound expertise conducting antitrust investigations, handling unilateral conduct cases, and navigating administrative disputes before the Administrative Council for Economic Defense (CADE).

**Team & differentiation:** São Paulo-based Araújo e Policastro boasts a leading cartel damage claims practice spearheaded by distinguished partner Bruno Lanna Peixoto, who enjoys widespread acclaim in the market for his extensive experience in orchestrating global strategies for recovering damages in cross-border cases spanning multiple jurisdictions. Recent efforts by the firm have focused on fortifying its international presence.



## ARBITRATION

### Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
<b>1</b> <b>Ferro, Castro Neves, Daltro &amp; Gomide Advogados</b>	Marcelo Roberto Ferro, José Roberto de Castro Neves, Alice Moreira Franco, Eduardo Pecoraro, Gustavo Birenbaum, Paula Miralles de Araujo
<b>Sergio Bermudes Advogados</b>	Fabiano Robalinho Cavalcanti, Marcio Vieira Souto Costa Ferreira, Caetano Berenguer
<b>2</b> <b>Mattos Filho, Veiga Filho, Marrey Jr. e Quiroga Advogados</b>	Flávio Pereira Lima, Eduardo Damiano Gonçalves, Flávio Spaccaquerche
<b>EXCELLENT</b>	
<b>1</b> <b>BMA - Barbosa, Müssnich, Aragão</b>	André Abbud, Francisco Müssnich, Luiz Fernando Fraga
<b>Demarest Advogados</b>	Camila Biral, Newton Marzagão, Cesar Machado, Fernanda Leão, Amanda Sampaio
<b>Correia, Fleury, Gama e Silva Advogados</b>	André de Luizi Correia, Rodrigo Ribeiro Fleury, Luís Antonio da Gama e Silva Neto, Leticia Barbosa e Silva Abdalla
<b>Lefosse Advogados</b>	Pedro Maciel, Julio Neves, Raphael Nehin Corrêa
<b>Machado Meyer Advogados</b>	Eliane Carvalho, Gisela Ferreira Mation, Leonardo Felix
<b>Pinheiro Neto Advogados</b>	Celso Cintra Mori, Gilberto Giusti, Rodrigo Carneiro
<b>Souto Correa Advogados</b>	Guilherme Rizzo Amaral, Jorge Cesa Ferreira, Luís Alberto Salton Peretti
<b>Tauli &amp; Chequer Advogados</b>	Gustavo de Andrade Fernandes, Fábio Peixinho Gomes Corrêa, Gustavo Scheffer da Silveira
<b>TozziniFreire Advogados</b>	Fernando Eduardo Serec, Lucas Mejias, Antonio Marzagão Barbuto Neto
<b>2</b> <b>Cescon, Barriou, Fleisch &amp; Barreto Advogados</b>	Carlos Braga, Gabriel Seijo Leal de Figueiredo, Maurício Fabbri
<b>Huck Otranto Camargo</b>	Hermes Marcelo Huck, Fábio Floriano Melo Martins, Guilherme Montebugnoli Zilio
<b>Justen, Pereira, Oliveira &amp; Talamini</b>	Cesar Pereira, Eduardo Talamini
<b>MAMG Advogados</b>	Fernando Marcondes, Mariana Cattel Alves, Rafael Francisco Alves
<b>Mannheimer, Perez e Lyra Advogados</b>	Sergio Mannheimer, Tomaz Lyra
<b>Trench Rossi Watanabe</b>	Joaquim de Paiva Muniz, Luis Henrique Borghi, Andrea Zoghbi Brick
<b>Wald, Antunes, Vita, Longo e Blattner Advogados</b>	Arnoldo Wald, Mariana Tavares Antunes, Marina Gaensly Blattner, Riccardo Giuliano Figueira Torre
<b>HIGHLY RECOMMENDED</b>	
<b>LDCM Advogados</b>	Leonardo De Campos Melo, Marcio Opromolla, Tatiana Ferri, Marco Antonio Rodrigues, Tatiana Flores, Bruno Barreto De A. Teixeira
<b>Modesto Carvalhosa Advogados</b>	Modesto Carvalhosa, Fernando Kuyven, Felipe Ronco
<b>Monteiro de Castro, Setoguti Advogados</b>	Guilherme Setoguti, Cláudia Gruppi Costa, Débora Carrara
<b>Muriel Advogados</b>	Marcelo Muriel, Danilo Orenga
<b>Padis Mattar Advogados</b>	Eduardo Augusto Mattar, Jaili I. S. Quinta Cunha, Renata Machado Veloso
<b>Stocche Forbes Advogados</b>	Rafael de Carvalho Passaro, Luis Guilherme Aidar Bondioli, Guilherme Gaspari Coelho
<b>Tepedino, Berezowski e Poppa Advogados</b>	Ricardo Tepedino
<b>VPBG - Vella Pugliese Buosi e Guidoni Advogados</b>	Antonio Celso Fonseca Pugliese, Carolina Mansur de Grandis, Erik Martins Sernik
<b>XGVIS Advogados</b>	Rafael Gagliardo, Celso Xavier
<b>Warde Advogados</b>	Walfrido Jorge Warde Jr., Alfredo Sérgio Lazzareschi Neto, Renato Polillo

## RECOMMENDED

<b>Forbes, Kozan e Gasparetti Advogados</b>	Carlos Forbes, Marco Gasparetti
<b>Fux Advogados</b>	Rodrigo Fux, Daniel Coelho
<b>L.O. Baptista Advogados</b>	André Camerlingo Alves, André Mendes Espírito Santo, Silvia Rodrigues Pachikoski
<b>Toledo Marchetti Advogados</b>	Leonardo Toledo da Silva, Ricardo Medina Salla, Adriana Regina Sarra de Deus
<b>Wongtschowski Kleiman Advogados</b>	Vânia Wongtschowski Kleiman, Marília Canto Gusso, Juliana Brotto de Barros Milaré, Domingos Fernando Refinetti

## VALUABLE PRACTICE

<b>Dinamarco, Rossi, Beraldo &amp; Bedaque</b>	Julio César Fernandes, Mauricio Giannico
<b>Dourado &amp; Cambraia Advogados</b>	Ruy Dourado, Rubens Pieroni Cambraia
<b>Eleonora Coelho Advogados</b>	Eleonora Coelho, Fabiana de Cerqueira Leite
<b>E. Munhoz Advogados</b>	Eduardo Secchi Munhoz
<b>Madrona Fialho Advogados</b>	Fabio Alem, João Carlos Toledo, Leonardo Birchall
<b>LUC Advogados   Contencioso &amp; Arbitragem</b>	Luciano de Souza Godoy, Ricardo Zamariola Junior
<b>M Nasser Advocacia Estratégica</b>	Paulo Magalhães Nasser, Camila Rezende Martins
<b>Migliore Watanabe Figueira Advogados</b>	Alfredo Migliore, Kedma Moraes Watanabe
<b>MVGA - Madeira, Valentim &amp; Gallardo Advogados</b>	Victor Madeira Filho, Danilo Gallardo Correia
<b>Salusse, Marangoni, Parente e Jabur Advogados</b>	Eduardo De Albuquerque Parente, Erik Guedes Navrocky, Vinicius Pichelli Ueda
<b>Thomaz Bastos, Waisberg e Kurzweil Advogados</b>	Ivo Waisberg, Ricardo P. Matsumoto
<b>Tolentino Advogados</b>	Augusto Tolentino, Cláudia Ferraz, Daniel Bento
<b>Veirano Advogados</b>	Ricardo Gama, Mateus Aimoré Carreteiro
<b>Vieira Rezende Advogados</b>	Paulo Vieira, Claudio Pieruccetti, Marcos Fioravanti

## NOTABLE PRACTICE

<b>1 Bichara Advogados</b>	Adriana Astuto, Pedro Werner, André Gondinho
<b>Brandão Couto, Wigderowitz &amp; Pessoa Advogados</b>	Walter Wigderowitz, Paulo Rogério Brandão Couto
<b>Costa Tavares Paes Sociedade de Advogados</b>	Antonio Tavares Paes Jr., Vamilson Jose Costa, Carolina Xavier da Silveira Moreira
<b>CMT - Carvalho, Machado e Timm Advogados</b>	Luciano Benetti Timm, Tiago Faganello, Danilo Brum de Magalhães Júnior
<b>Franco Leutewiler Henriques Advogados</b>	Aline Dias, Guilherme Moura
<b>Graça Couto, Sequerra, Levitinas, Bicudo, Leal &amp; Abby Advogados</b>	Marcelo Levitinas, Alexandre Abby
<b>Leite, Tosto e Barros Advogados</b>	Paulo Guilherme de Mendonça Lopes, Alexandre Paranhos
<b>Lobo de Rizzo Advogados</b>	Luis Fernando Guerrero
<b>Portugal Vilela Advogados</b>	Marcelo Dias Gonçalves Vilela, Bruno Veloso Lago, Rudjeri Messeder de Alvarenga
<b>SABZ Advogados</b>	Paulo Doron Rehder de Araujo



BRAZIL

2	Azevedo Sette Advogados	Felipe Moraes, Leonardo Farinha Goulart
	Braz, Coelho, Campos, Vera, Lessa e Bueno Advogados	Felipe Henrique Braz, Rafael Veras de Freitas, Leonardo Coelho, Luiz Lessa, Rodrigo Bueno
	Cantidiano Advogados	Maria Lúcia Cantidiano, Isabel Cantidiano
	Chediak, Lopes da Costa, Cristofaro, Menezes Côrtes, Simões – Advogados	Pedro Paulo Cristofaro, Julian Fonseca Peña Chediak, Luiz Claudio Salles Cristofaro, Pedro Paulo Salles Cristofaro, Carlos Eduardo da Costa Pires Steiner, Julio Maia Vidal
	Eliana Baraldi Advogados	Eliana Baraldi
	Felsberg Advogados	Marcus Alexandre Matteucci Gomes
	Flávia Mange Advogados	Flavia Foz Mange
	Gandelman & Costa Dias Advogados	Marcelo Gandelman, Rafael da Costa Dias
	Guedes Nunes Advogados	Marcelo Guedes Nunes, Rodrigo Souza Mendes de Araujo
	Gustavo Tepedino Advogados	Gustavo Tepedino, Milena Donato Oliva, Paula Greco Bandeira, Vivianne Da Silveira Abilio
	Manassero Advogados	Guilherme Quintana
	Marques Rosado, Toledo Cesar & Carmona Advogados	Carlos Alberto Carmona, José Augusto Bitencourt Machado Filho
	Mattos Engelberg Echenique Advogados	Fernando Medici Junior
	Rennó Penteado Sampaio Advogados	Octavio Fragata M. de Barros
	RGMA Resolução de Disputas	Rômulo Mariani, Luiz Eduardo Jardim Vilar
	Rodrigues e Betttega Advogados Associados	Flávio Ribeiro Betttega, Guilherme Moreira Rodrigues

**FERRO CASTRO NEVES: DISTINCTIVE EXPERTISE IN DISPUTE RESOLUTION**



Marcelo Roberto Ferro

**Key figure(s):** Marcelo Roberto Ferro, José Roberto de Castro Neves, Eduardo Pecoraro, Alice Moreira Franco, Gustavo Birenbaum and Paula Miralles de Araujo  
**Established:** 2005

**Track record:** Premier dispute resolution firm with a history of successfully managing high-stakes arbitrations and litigation proceedings. FCDG's extensive experience spans diverse sectors, including commercial, construction, infrastructure and electricity. It acts in international arbitration proceedings involving shareholders' disputes. Trusted by leading foreign and domestic companies, including Ambev, Eletrobras and Heineken.

**Team & differentiation:** Based in Rio de Janeiro with additional branch offices in São Paulo and Brasília, FCDG's dynamic team comprises 38 partners and 60 associates. The arbitration team, led by distinguished founding partners Marcelo Ferro and Jose Roberto de Castro Neves, has played a pivotal role in numerous landmark arbitration cases. FCDG's unwavering commitment to excellence and its deep-rooted involvement in significant legal matters set it apart.

**MVGA: NOTABLE ARBITRATION SPECIALISTS**



Victor Madeira Filho

**Key figure(s):** Victor Madeira Filho  
**Established:** 2011

**Track record:** MVGA has accumulated extensive experience in navigating complex disputes across a diverse range of industries, including construction, energy, mining, technology, transport, sanitation, real estate and insurance. The firm has crafted a distinctive model for delivering legal services with a personal touch, showcasing expertise in corporate, tax and civil areas. Known for its contracts, tenders, public-private partnership and project financing know-how.

**Team & differentiation:** Since its inception in 2011, MVGA, headquartered in São Paulo, has evolved into a powerhouse with a dedicated team comprising four partners and 65 associates. The driving force behind the firm's success is managing partner and head of the arbitration and strategic litigation department Victor Madeira Filho, who handles intricate cases within the infrastructure and construction industries.

**CORREIA FLEURY GAMA SILVA: NAVIGATING COMPLEX DISPUTES WITH DISTINCTION**



André de Luiz Correia

**Key figure(s):** Leticia Barbosa e Silva Abdalla and André de Luiz Correia  
**Established:** 2015

**Track record:** Acclaimed for its exceptional representation of domestic and international giants spanning construction, retail, M&A, private equity and oil & gas sectors in intricate legal battles. Its partners' distinguished academic backgrounds and an impressive cases portfolio, encompassing cases valued at a cumulative 10 billion reais, affirm its standing. Clients include industry titans such as Andrade Gutierrez, Odebrecht, and GP Investments.

**Team & differentiation:** Led by founding partner André de Luiz Correia, the boutique boasts four partners and 14 associates. Mr. Correia oversees the arbitration practice and enjoys the trust of major construction firms, Brazilian financial institutions, and global entities, including leading private equity firms and sovereign wealth funds. Noted for having taken part in some of the most prominent disputes in Brazil, both in judicial and arbitration proceedings.

**MARQUES ROSADO TOLEDO CESAR: DISTINCTIVE DISPUTE RESOLUTION LEGACY**



Carlos Alberto Carmona

**Key figure(s):** José Augusto Bitencourt Machado Filho and Carlos Alberto Carmona  
**Established:** 1995

**Track record:** Esteemed São Paulo-based firm is highly regarded for its exceptional track record providing comprehensive assistance to both domestic and international clients in intricate dispute resolution matters. The firm stands out for its profound expertise across various industries, including construction, pharmaceuticals, and payment solutions, showcasing unparalleled excellence in delivering legal opinions.

**Team & differentiation:** Headquartered in São Paulo, Marques Rosado, Toledo Cesar & Carmona Advogados boasts a dynamic team comprising five partners and 16 associates. Founding partner Carlos Alberto Carmona is a prominent figure in Brazil's arbitration sector. The firm's reputation extends beyond dispute resolution, showcasing noteworthy proficiency in tax, corporate, and real estate matters. The firm's commitment to excellence sets it apart in the legal landscape.



## DISPUTE RESOLUTION: CENTER-WEST

### Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
<b>Advocacia Bettiol</b>	Luiz Antonio Bettiol
<b>Caputo Bastos e Fruet Advogados</b>	Francisco Queiroz Caputo Neto, Gustavo Henrique Caputo Bastos, Ademir Coelho Araújo
<b>EXCELLENT</b>	
<b>Advocacia Velloso</b>	Carlos Mário da Silva Velloso, Carlos Mário da Silva Velloso Filho, Erico Carvalho
<b>Ayres Britto Consultoria Jurídica e Advocacia</b>	Carlos Augusto Ayres de Freitas Britto, Saul Tourinho Leal
<b>Caputo, Bastos e Serra Advogados</b>	Gustavo Henrique Caputo Bastos, Francisco Queiroz Caputo Neto, Fernanda Peres Toscano Dantas
<b>Gordilho, Pavie e Aguiar Advogados</b>	Pedro Gordilho, Alberto Pavie Ribeiro
<b>Pinheiro Neto Advogados</b>	Vicente Coelho Araujo
<b>Ribeiro &amp; Ribeiro Advogados</b>	Eduardo Ribeiro, Marcelo Ribeiro
<b>Sergio Bermudes Advogados</b>	André Silveira, Flavio Jardim, Guiomar Feitosa Mendes
<b>HIGHLY RECOMMENDED</b>	
<b>ASJ Advogados Associados</b>	Alde da Costa Santos Júnior
<b>BFBM - Barroso Fontelles, Barcellos, Mendonça Advogados</b>	Eduardo Mendonça, Felipe Monnerat, Renata Saraiva de Oliveira Verano, Rafael Barroso Fontelles, Ana Paula De Barcellos, Marcio Reis
<b>Carneiros Advogados</b>	Rafael Araripe Carneiro, Gilvandro Vasconcelos, Felipe Santos Correa
<b>Dutra e Associados Advocacia</b>	José Cardoso Dutra Júnior
<b>Eduardo Ferrão Advogados Associados</b>	Eduardo Ferrão
<b>Ernesto Borges Advogados</b>	Bernardo Rodrigues, Daniel Feitosa Naruto, Ana Carolina Cunha, Camila Leite, Eva Beatriz Xavier, Renata de Cassia Nicodemos
<b>Mattos Filho, Veiga Filho, Marrey Jr. e Quiroga Advogados</b>	Maricé Giannico
<b>Mudrovitsch Advogados</b>	Rodrigo Mudrovitsch, Victor Rufino, Guilherme Pupe
<b>Piquet, Magaldi &amp; Guedes Advogados</b>	Guilherme Henrique Magaldi Netto, Antonio Henrique Medeiros Coutinho
<b>Sepúlveda Pertence Sociedade de Advogados</b>	Evandro Pertence
<b>RECOMMENDED</b>	
<b>Bento Muniz Advocacia</b>	Wesley Bento, Eduardo Bento Muniz
<b>Justen, Pereira, Oliveira &amp; Talamini</b>	Eduardo Talamini, André Guskow Cardoso
<b>Machado Meyer Advogados</b>	Cristiane Romano, João Vitor Luke Reis, Diana Piatti Lobo
<b>Perdiz de Jesus Advogados</b>	José Perdiz de Jesus, Rodrigo Neiva Pinheiro, Vitor Perdiz de Jesus Borba
<b>Trindade &amp; Reis</b>	Ana Maria da Trindade dos Reis



## DISPUTE RESOLUTION: NORTHEAST

## Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
Queiroz Cavalcanti Advocacia	Bruno Cavalcanti, Carlos Antônio Harten Filho, Leonardo Coentino
<b>EXCELLENT</b>	
Didier, Sodré & Rosa Advocacia e Consultoria	Fredie Didier Jr.
MMC & ZARIF Advogados	Marcelo Cintra Zarif
Urbano Vitalino Advogados	Urbano Vitalino Neto, Delmar Siqueira, Germano Alves
<b>HIGHLY RECOMMENDED</b>	
Advocacia Caio Druso	Caio Druso
Cescon, Barrieu, Flesch & Barreto Advogados	Gabriel Seijo Leal de Figueiredo
Da Fonte Advogados	Rogério Da Fonte, Simony Braga Miranda Nogueira, Francisco Arthur de Siqueira Muniz
Martorelli Advogados	Dóris Castelo Branco
Matos Advogados	Carlos Gustavo Rodrigues de Matos, Paulo André Rodrigues de Matos, Guilherme Sertório Canto
Mello Pimentel Advocacia	Roberto Pimentel Teixeira
Pessoa & Pessoa Advogados Associados	Valton Pessoa, Larissa Rossi, Roberto Pessoa
Rego, Nolasco & Lins Advogados	André Monteiro do Rego, Cristiane Nolasco Monteiro do Rego
SiqueiraCastro	Gabriel Silva Pinto, Marluzi Andrea Costa Barros, Rubens Emidio Costa Krischke
<b>RECOMMENDED</b>	
Cleto Gomes - Advogados Associados	Antônio Cleto Gomes
Fraga e Trigo Advogados	Eduardo Fraga
Jairo Aquino Advogados	Sérgio Aquino
RMS Advogados - Rocha, Marinho e Sales	Tiago Asfor Rocha Lima
Valença & Associados	André Parente, Marcio Rafael Gazzineo
<b>VALUABLE PRACTICE</b>	
Cahu Beltrão Advogados	Rodrigo Beltrão
Calmon & Mazzei Advogados	Antonio Luiz Calmon Navarro Teixeira da Silva Filho
Carneiro da Cunha Advogados	Leonardo Carneiro da Cunha
Castro Oliveira Advogados	Fabricio de Castro Oliveira, José Manoel Viana de Castro Neto, Mauricio Passos
Cruz Campos Lobo Advogados	Leonardo Mendes Cruz, Marlos Lobo
Coelho & Dalle Advogados	Ana Carolina Lessa, Amanda Figueirôa
DAS Advogados	Danilo Aragão Santos, Luciana de Oliveira Viana Costa Mota, Karina Chiara de Jesus
Limongi Advocacia	Erik Limongi Sial
Rueda & Rueda advogados	José Roberto Rueda
Serur Advogados	João Loyo de Meira Lins, Ian Mac'Dowel, Feliciano Lyra Moura

ROCHA MARINHO E SALES ADVOGADOS:  
NORTHEAST LITIGATION EXPERTS

Tiago Asfor Rocha

Key figure(s):  
Tiago Asfor Rocha  
Established: 2002

**Track record:** Esteemed legal boutique distinguished for its adept representation of major corporations across the banking, telecoms, healthcare, real estate, education and retail sectors. Recognized for its know-how handling sophisticated litigation mandates and for its large-scale capabilities, which has allowed the firm to counsel on over 250,000 proceedings across the country. Additionally recognized for its vast investment in technology.

**Team & differentiation:** Seasoned partners Anastacio Marinho, Caio Cesar Rocha, Deborah Sales, Tiago Asfor Rocha Lima and Wilson Sales Belchior lead over 900 professionals across 10 states. Their expertise shines through in representing clients in some of the most iconic cases in the Northeast region of Brazil. Initially from Ceará, the firm now has a footprint in Brasília, Goiânia, João Pessoa, Manaus, Natal, Recife, Salvador, São Luís and Teresina.

QUEIROZ CAVALCANTI ADVOCACIA:  
NORTHEAST ROYALTY

Bruno Cavalcanti

Key figure(s):  
Bruno Cavalcanti  
Established: 1998

**Track record:** Recife-based law firm with a nationwide reach that capably advises key players in the Brazilian market in must-win dispute resolution cases. Valued for the academic track record of its professionals, as well for its investment in technology that allows the firm to excel at handling a high number of large-scale consumer and labor law proceedings. Additionally valued for its proficiency in corporate and tax matters.

**Team & differentiation:** Established in 1998, Queiroz Cavalcanti has a robust team of 71 highly specialized partners that assists clients with the full gamut of legal matters. The firm is captained by seasoned founding partner Bruno Cavalcanti, who boasts over two decades of experience in the legal markets and specializes in contemporary law. Additionally well-equipped to counsel on real estate and data protection matters.

## DISPUTE RESOLUTION: SOUTHEAST

### Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
<b>Madrona Fialho Advogados</b>	Anderson Novais, Érico Andrade, Gustavo Magalhães
<b>Humberto Theodoro Júnior Sociedade de Advogados</b>	Humberto Theodoro Júnior, Juliana Cordeiro, Humberto Theodoro Neto
<b>Tolentino Advogados</b>	Augusto Tolentino, Cláudia Ferraz, Markos Wendell
<b>Vilas Boas Lopes Frattari Advogados</b>	Daniel Vilas Boas, Christian Sahb Batista Lopes, Leonardo Wykrota
<b>EXCELLENT</b>	
<b>Grebler Advogados</b>	Eduardo Grebler, Eduardo Mohallem, Filipe Greco
<b>HIGHLY RECOMMENDED</b>	
<b>Azevedo Sette Advogados</b>	João Capanema, Leonardo Farinha Goulart, Felipe Moraes
<b>Cescon, Barriou, Flesch &amp; Barreto Advogados</b>	Luiz Philipe Nardy Nascimento
<b>Freitas Ferraz Capuruço Braichi Riccio Advogados</b>	Guilherme Capuruço
<b>Gilberto José Vaz Advogados</b>	Gilberto José Vaz, Renata Faria Silva Lima
<b>Portugal Vilela - Direito de Negócios</b>	Marcelo Dias Gonçalves Vilela
<b>Rolim Goulart Cardoso Advogados</b>	Helvécio Franco Maia Júnior, Patricia Redig, Luis Felipe Teles
<b>RECOMMENDED</b>	
<b>Almeida Advogados</b>	Henrique Carmona, Andréa Seco
<b>Coimbra, Chaves &amp; Batista Advogados</b>	Juliana César Farah
<b>Henrique Mourão Advocacia</b>	Henrique César Mourão, Raul de Araujo Filho, Juliana Safar Teixeira Castanheira
<b>Marcelo Tostes Advogados</b>	Bernardo José Drumond Gonçalves, Bernardo Espescht Arantes, Pedro Moraes
<b>Moura Tavares, Figueiredo, Moreira e Campos Advogados</b>	Alexandre Figueiredo de Andrade Urbano, Marcos Campos de Pinho Resende, Ricardo Gorgulho Cunningham
<b>Resende Ribeiro &amp; Reis Advogados</b>	Sérgio Souza Resende, Tiago Souza de Resende, Flavio Leite Ribeiro
<b>Sion Advogados</b>	Alexandre Sion, Bernardo Pessoa, Gustavo Santiago



## DISPUTE RESOLUTION: SOUTH

## Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
Souto Correa Advogados	Guilherme Rizzo Amaral, Jorge Cesa Ferreira da Silva, Diogo Squeff Fries, Otavio Augusto Domit, Roberta Feiten Silva
<b>EXCELLENT</b>	
Justen, Pereira, Oliveira & Talamini	Eduardo Talamini, André Guskow Cardoso
Silveiro Advogados	Ricardo Ranzolin, Ricardo Leal de Moraes, Igor Bimkowski Rossoni, Ricardo Fortes, Fábio de Albuquerque Silva
TozziniFreire Advogados	Luis Renato Ferreira da Silva, Eduardo Mariotti, Vinicius de Oliveira Berni
<b>HIGHLY RECOMMENDED</b>	
CMT – Carvalho, Machado e Timm Advogados	Luciano Benetti Timm, Tiago Faganello, George Rodrigues de Oliveira
Matter, Boettcher, Zanini e Souza Advogados	Carlos Klein Zanini
Mosimann-Horn Advogados	Hélio de Melo Mosimann, Rafael de Assis Horn, Douglas Dal Monte, Fábio Kunz da Silveira, Ítalo Augusto Mosimann, Lio Vicente Bocorny
<b>RECOMMENDED</b>	
Andrade Maia Advogados	Júlio Cesar Goulart Lanes, Carolina de Azevedo Altafini
Arruda Alvim, Aragão, Lins & Sato Advogados	Teresa Arruda Alvim, Evaristo Aragão Santos, Maria Lúcia Lins Conceição, Priscila Kei Sato
Braz, Coelho, Campos, Veras, Lessa e Bueno Advogados	Felipe Henrique Braz
Hapner Kroetz Advogados	Carlos Eduardo M. Hapner, Tarcísio Araújo Kroetz
Lippert Advogados	Francisco Rosito
Veirano Advogados	Filipe Scherer Oliveira
Vernalha Pereira Advogados	Luiz Fernando Casagrande Pereira, Bruno Marzullo Zaroni, Thiago Lima Breus
<b>VALUABLE PRACTICE</b>	
Araúz Advogados	Carlos Araúz Filho, Clóvis Suplicy Wiedmer Filho, Danielle Wardowski Cintra Martins
Berger, Simões, Plastina e Zouvi Advogados	Pablo Berger
Carpena Advogados Associados	Márcio Louzada Carpena
Costabeber e Papadopoli Advogados Associados	Rafael de Aragão Cabral, Mariana Muller Rodrigues, Rafaela Corso de Carvalho
Gaia Silva Gaede Advogados	Flávio Augusto Dumont Prado
Gerson Branco Advogados	Gerson Branco
Lollato Lopes Rangel Ribeiro Advogados	Tiago Lopes, Beatriz Valente Felitte
Martinelli Advogados	André Campos Valadão, Bárbara Fracaro Lombardi, Daniel Carvalho P. De Oliveira
Rossi, Maffini, Milman & Grando Advogados	Fabio Milman, Rafael Maffini, Guilherme Bier Barcelos
<b>NOTABLE PRACTICE</b>	
Dotti Advogados	Rogéria Dotti, Julio Brotto
Eichenberg, Lobato, Abreu & Advogados Associados	Pedro Braga Eichenberg, Daiana Mallman, Luisa Beier
ILARRAZ Advogados	José Gabriel Boschi, Marcelo Ilarraz, Larissa Verri Boratti
Menezes Niebuhr Sociedade de Advogados	Joel Niebuhr
Porto, Ustárroz e Dall'Agnol Advogados	Sérgio Gilberto Porto
Wambier, Yamasaki, Bevervanço & Lobo Sociedade de Advogados – WYBL	Luiz Rodrigues Wambier, Patricia Yamasaki, Arthur Lobo
Zavagna Gralha Advogados	Jacques Soares

## Analysis

### ARRUDA ALVIM ARAGÃO LINS SATO: CURITIBA-BASED LITIGATION AUTHORITY



Teresa Arruda Alvim

**Key figure(s):**  
Teresa Arruda Alvim,  
Evaristo Aragão Santos,  
Maria Lúcia Lins Conceição  
and Priscila Kei Sato  
**Established:** 1997

**Track record:** Accomplished dispute resolution team specializing in advising big names from the banking, real estate and oil & gas sectors and delivering decisive outcomes in must-win litigation proceedings. Widely recognized for its expertise advising on complex mandates before Brazil's higher courts. Sought out for its technological capabilities, which allows the firm to handle major large-scale portfolios for its clients, especially on credit recovery.

**Team & differentiation:** Hailing from Curitiba, Arruda Alvim, Aragão, Lins & Sato Advogados is led by seasoned partner Teresa Arruda Alvim and comprises 10 partners and 94 associates dedicated to dispute resolution mandates. The firm's long-standing commitment to excellence is reflected on its extensive network across the country that enables customized services throughout Brazil.

### BRAZ CAMPOS ADVOGADOS: MULTI-SECTOR LITIGATION EXCELLENCE



Felipe Henrique Braz

**Key figure(s):**  
Felipe Henrique Braz  
**Established:** 2014

**Track record:** Acclaimed dispute resolution department admired for its stellar representation of major corporations spanning the power, construction, oil and gas sectors. Stands out for its profound expertise in public law and infrastructure and extensive experience navigating proceedings before Brazil's Higher Courts. Notably recognized for its adept handling of dispute boards and proficiency in arbitration with the public administration.

**Team & differentiation:** At the core of Braz, Coelho, Campos, Vera, Lessa e Bueno's dispute resolution team are eight partners and 16 associates. Operating from offices in Curitiba, Rio de Janeiro, and São Paulo, and with an international presence, the firm's highly qualified professionals are adept at guiding both domestic and foreign clients through high-stakes litigation proceedings. Also noted for its regulatory, corporate and family and succession capabilities.

### SOUTO CORREA ADVOGADOS: SOUTH-BASED POWERHOUSE



Guilherme Rizzo Amaral

**Key figure(s):**  
Guilherme Rizzo Amaral,  
Jorge Cesa Ferreira,  
Carlos Fernando Souto,  
Roberta Feiten,  
Ricardo Quass Duarte  
and Diogo Squeff Fries  
**Established:** 2013

**Track record:** Preeminent law firm originating in the southern region of Brazil, widely celebrated for its outstanding history of representing industry leaders like Carrefour, Adama and Latam in high-profile dispute resolution cases. Known for its keen understanding of the business implications woven into litigation. Well-equipped to counsel in consumer, environmental, power, civil liability, infrastructure, corporate, contracts, and public concession cases.

**Team & differentiation:** Celebrating its 10th anniversary and headquartered in Porto Alegre, Souto Correa's team comprises eight partners and over 40 associates dedicated to a diverse range of dispute resolution challenges. The firm, led by esteemed founding partner Guilherme Rizzo Amaral, brings together 28 partners and 158 associates across offices in São Paulo, Rio de Janeiro and Brasília. With over two decades of experience, he is a much-sought-after arbitrator.

### MOSIMANN-HORN: STRATEGIC LITIGATION ACROSS INDUSTRIES



Hélio de Melo  
Mosimann

**Key figure(s):**  
Hélio de Melo Mosimann,  
Rafael de Assis Horn,  
Douglas Dal Monte,  
Fábio Kunz da Silveira,  
Ítalo Augusto Mosimann  
and Lio Vicente Bocorny  
**Established:** 1999

**Track record:** Standout legal force in Florianópolis, this esteemed firm is distinguished for its exceptional performance in intricate cases involving prominent entities in water and sanitation, retail, aviation, road, and various other sectors. The outcomes of these cases has pivotal significance for the economic development of the State of Santa Catarina. Well-equipped to counsel on must-win litigation and arbitration cases, as well as on corporate, M&A and tax issues.

**Team & differentiation:** Founded by Oswaldo Horn and his son Rafael, this influential southern law firm boasts a robust team comprising 21 partners and 34 associates. With a legacy spanning 50 years, Oswaldo brings unparalleled expertise to the table, and particularly excels in dispute resolution. His focus extends to intricate claims in family and succession law, as well as matters pertaining to state social security. Also noted for its public law expertise.

## METHODOLOGY



#### The criteria are:

- Recognition & reputation of the firm in its market
- Team size at partner and senior associate level; seniority and track record of partners
- Nature, quality and volume of matters handled by the firm
- Prestige, diversity and internationalization of the firm's client base
- Recent team expansions that have proved demonstrably successful

#### In the course of our research, we gather detailed information from diverse sources:

Law firms: through questionnaires and interviews, our team gets first-hand information about a firm's history, positioning, expertise and recent activity.

Clients: we solicit the feedback of several thousand General Counsel, CFOs, Tax Managers and CEOs of domestic and multinational companies through anonymous questionnaires, meetings and phone interviews.

Qualified third-parties: we collect the opinion of professionals who are neither clients nor competitors, such as: investment bankers, accountants, arbitrators, expert witnesses.

Peer-review: We ask lawyers for their feedback on their local market and who they recommend when facing a conflict of interest. We also collect their opinion on lawyers they have worked with in other jurisdictions.



## DISPUTE RESOLUTION: SUPERIOR COURTS

## Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
Advocacia Bettiol	Luiz Alberto Bettiol, Luiz Antônio Bettiol
Caputo Bastos e Fruet Advogados	Carlos Eduardo Caputo Bastos
Sergio Bermudes Advogados	André Silveira, Guiomar Feitosa Mendes, Flavio Jardim, Guilherme Coelho, Luís Felipe Freire Lisboa
<b>EXCELLENT</b>	
Advocacia Velloso	Carlos Velloso, Carlos Mário Velloso Filho
Caputo, Bastos e Serra Advogados	Francisco Queiroz Caputo Neto, Gustavo Henrique Caputo Bastos
Eduardo Ferrão Advogados Associados	Eduardo Antônio Lucho Ferrão
Gordilho, Pavie e Aguiar Advogados	Pedro Gordilho, Alberto Pavie
Pinheiro Neto Advogados	Vicente Araújo
Ribeiro & Ribeiro Advogados	Eduardo Ribeiro, Marcelo Henriques Ribeiro de Oliveira
<b>HIGHLY RECOMMENDED</b>	
<b>1</b> BFBM - Barroso Fontelles, Barcellos, Mendonça Advogados	Eduardo Bastos de Mendonça, Felipe Monnerat, Rafael Barroso Fontelles
Carneiros Advogados	Rafael Araripe Carneiro, Gilvandro Vasconcelos Coelho Araujo, Felipe Santos Correa
Ferro, Castro Neves, Daltro & Gomide Advogados	Gabriel Ribeiro Prudente
Machado Meyer	Cristiane Romano, Daniella Zagari, Daniel Dias
Mattos Filho	Ariane Costa Guimarães
Mudrovitsch Advogados	Rodrigo de Bittencourt Mudrovitsch, Victor Rufino, Guilherme Pupe
Trench Rossi Watanabe	Tulio Coelho
TozziniFreire Advogados	Isabela Pompilio, Bruno Teixeira
XGIVS Advogados	Luíza Sanseverino
<b>2</b> Advocacia Fernanda Hernandez	Fernanda Hernandez, Luciana Frattini
ASJ Advogados Associados	Alde da Costa Santos Júnior
Ayres Britto Consultoria Jurídica e Advocacia	Carlos Ayres de Freitas Britto
Sepúlveda Pertence Sociedade de Advogados	José Paulo Sepúlveda Pertence
Wald Advogados	Marcus Vinicius Vita Ferreira
<b>RECOMMENDED</b>	
Demarest Advogados	Angela Cignachi Baeta Neves
Dutra e Associados Advocacia	José Cardoso Dutra Júnior
Fux Advogados	Rodrigo Fux, Leonel Pittzer
Paixão Côrtes Advogados	Osmar Mendes Paixão Côrtes
Piquet, Magaldi e Guedes Advogados	Guilherme Henrique Magaldi Netto, Antonio Henrique Medeiros Coutinho
Madruga BTW	Antenor Madruga
Tourinho Leal Drummond de Andrade Advocacia	Saul Tourinho Leal
Trindade & Reis Advogados Associados	Anna Maria da Trindade dos Reis
<b>VALUABLE PRACTICE</b>	
Arruda Alvim, Aragão, Lins & Sato	Teresa Arruda Alvim, Evaristo Aragão Santos, Maria Lúcia Lins Conceição
BMA - Barbosa, Müssnich, Aragão	André Macedo de Oliveira
Gustavo Binenbojm & Associados	Gustavo Binenbojm, Andre Cyrino, Alice Voronoff
Eliana Calmon Advocacia e Consultoria	Eliana Calmon, Renato Calmon, Rogerio Athayde
Justen, Pereira, Oliveira & Talamini	Eduardo Talamini, André Guskow Cardoso
Perdiz de Jesus Advogados Associados	José Perdiz de Jesus, Rodrigo Neiva Pinheiro, Vitor Perdiz de Jesus Borba
Souto Correa Advogados	Guilherme Rizzo Amaral, Ricardo Quass Duarte, Carlos Fernando Souto
<b>NOTABLE PRACTICE</b>	
/asbz	Alfredo Zucca Neto, Aitan Canuto Consensa Portela, Samuel Bueno
SiqueiraCastro	Carlos Roberto Siqueira Castro, Daniela Soares Domingues, Marina de Araujo Lopes
Wambier, Yamasaki, Bevernção & Lobo Sociedade de Advogados	Luiz Wambier, Patrícia Yamasaki, Arthur Lobo
Pessoa e Pessoa Advogados	Valton Pessoa, Roberto Pessoa, André Pessoa

# ARBITRATION CENTERS

## Best Arbitration Centers

In each tier, the centers are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
CAM-CCBC	Eleonora Coelho, Patrícia Kobayashi
<b>EXCELLENT</b>	
CAMARB - Câmara de Mediação e Arbitragem Empresarial - Brasil	Flávia Neves Bittar, Soraya Nunes, Victoria Sbruzzi
ICC International Court of Arbitration	Claudia Salomon, Alexander G. Fessas
<b>HIGHLY RECOMMENDED</b>	
AMCHAM Brasil	Abrão Neto, Nadia Rabechi, Marcelo Rodrigues
Câmara de Arbitragem do Mercado (CAM)	Roberto Teixeira da Costa, Paulo Cezar Aragão, Calixto Salomão Filho
Câmara FGV de Mediação e Arbitragem	Carlos Ivan Simonsen Leal, Juliana Loss de Andrade, Julian Alfonso Magalhães Chacel
CBMA - Centro Brasileiro de Mediação e Arbitragem	Mariana Freitas de Souza, Alice Kopke
CMA CIESP/FIESP	Lilian Elizabeth Menezes Bertolani
<b>RECOMMENDED</b>	
ARBITAC – Câmara de Mediação e Arbitragem da Associação Comercial do Paraná	Elisa Schmidlin Cruz, Rodrigo de Oliveira Franco
CAESP – Conselho Arbitral do Estado de São Paulo	Cássio Telles Ferreira Netto, Ana Claudia Pastore
CAMFIEP - Câmara de Arbitragem e Mediação da FIEP	Edson José de Vasconcelos

### CAMARB: PIONEERING EXCELLENCE IN ARBITRATION



Flávia Bittar

**Key figure(s):**  
Victoria Sbruzzi,  
Flávia Bittar, Ingrid Freitas  
and Izabella Nogueira  
**Established:** 1998

**Track record:** Renowned arbitration chamber based in Minas, acknowledged for its exceptional track record in housing high-stakes arbitral, mediation and boardroom dispute proceedings. Adept at steering cases across diverse sectors, including infrastructure, corporate, power, public law and agribusiness. Counts market-leading arbitrators and mediators, such as Adriana Braghetta, Hermes Marcelo Huck and José Emílio Nunes Pinto, among its esteemed members.

**Team & differentiation:** CAMARB has established a robust nationwide presence with offices in Belo Horizonte, São Paulo, Rio de Janeiro, Recife, Brasília, Salvador, Goiânia, and Lisbon (Portugal). Flávia Bittar, a notable arbitration expert with over two decades of experience, currently chairs the board of directors. With a portfolio encompassing over 100 arbitration proceedings, CAMARB continues to shape the landscape of strategic arbitration in Brazil and beyond.

### CBMA: EXCELLENCE IN ARBITRATION MANAGEMENT



Mariana Freitas de Souza

**Key figure(s):**  
Mariana Freitas de Souza  
and Alice Kopke  
**Established:** 2002

**Track record:** Distinguished chamber that excels at orchestrating arbitration proceedings, particularly in commercial and infrastructure domains. It possesses a wealth of experience in overseeing corporate, construction and oil & gas conflicts, as well as energy-related, disputes involving the public administration, and those related to social security issues. Additionally, CBMA has proven expertise managing arbitration procedures within the sports sector.

**Team & differentiation:** With offices in Rio de Janeiro and São Paulo, CBMA is staffed by seasoned professionals committed to delivering top-tier service. The team is dedicated to offering swift, efficient and dependable administrative support while prioritizing the integrity and confidentiality of the entire arbitration process. CBMA has over two decades in the market and has solidified its position as an internationally recognized powerhouse for high-stakes proceedings.



## ARBITRATION

### Best Arbitrators

In each tier, the arbitrators are ordered alphabetically

ARBITRATOR	
<b>LEADING</b>	
<b>Carlos Alberto Carmona</b>	Marques Rosado, Toledo Cesar & Carmona Advogados
<b>Eleonora Coelho</b>	Eleonora Coelho Advogados
<b>Hermes Marcelo Huck</b>	Huck Otranto Camargo
<b>João Bosco Lee</b>	Lee Taube Gabardo Sociedade de Advogados
<b>Pedro A. Batista Martins</b>	Batista Martins Advogados
<b>Selma Ferreira Lemes</b>	Selma Lemes Advogados
<b>Adriana Braghetta</b>	Adriana Braghetta Advogados
<b>Cristiano de Sousa Zanetti</b>	Cristiano Zanetti Advogados
<b>Giovanni Ettore Nanni</b>	Nanni Advogados
<b>Paula Forgioni</b>	Universidade de São Paulo - USP
<b>Rodrigo Garcia da Fonseca</b>	Fonseca e Salles Lima Advogados Associados
<b>EXCELLENT</b>	
<b>Carlos Eduardo Stefen Elias</b>	Carlos Elias Arbitragem
<b>Flávia Bittar</b>	Flávia Bittar Advocacia
<b>Lauro Gama Jr.</b>	Lauro Gama Advogados Associados
<b>José Emilio Nunes Pinto</b>	José Emilio Nunes Pinto Advogados
<b>Mauricio Almeida Prado</b>	MAP Negotiation and Arbitration
<b>Ricardo de Carvalho Aprigliano</b>	Aprigliano Advogados
<b>Valeria Galíndez</b>	Galíndez Arb
<b>HIGHLY RECOMMENDED</b>	
<b>Anderson Schreiber</b>	Schreiber Advogados
<b>Carlos Suplicy de Figueiredo Forbes</b>	Forbes, Kozan e Gasparetti Advogados
<b>Debora Visconte</b>	Visconte Advogados
<b>Flávia Mange</b>	Flávia Mange Advogados
<b>Gustavo Tepedino</b>	Gustavo Tepedino Advogados
<b>Juliana Krueger Pela</b>	Advocacia Krueger Pela
<b>Marcelo von Adamek</b>	Advocacia von Adamek
<b>Mariana Conti Craveiro</b>	ContiCraveiro Advogados
<b>Rodrigo Octávio Broglia Mendes</b>	Rodrigo Mendes Advogados
<b>Sheila Nader</b>	Universidade de São Paulo - USP



**RECOMMENDED**

<b>Adriana Noemi Pucci</b>	Adriana Noemi Pucci Sociedade de Advogados
<b>André de A. Cavalcanti Abbud</b>	BMA - Barbosa, Müssnich, Aragão
<b>Antonio Cesar Siqueira</b>	SBS Advogados – Siqueira, Bottrel, Almeida e Silva Advogados
<b>Augusto Tolentino</b>	Tolentino Advogados
<b>Carlos Ari Sundfeld</b>	Sundfeld Advogados
<b>Eduardo Damião Gonçalves</b>	Mattos Filho, Veiga Filho, Marrey Jr. e Quiroga Advogados
<b>Eduardo Grebler</b>	Grebler Advogados
<b>Eliana Baraldi</b>	Eliana Baraldi Advogados
<b>Fernando Marcondes</b>	MAMG Advogados
<b>Francisco Marino</b>	Francisco Marino Advogados
<b>Judith Martins-Costa</b>	Judith Martins-Costa Advogados
<b>Jorge Cesa Ferreira da Silva</b>	Souto Correa Advogados
<b>Luciano de Souza Godoy</b>	LUC Advogados
<b>Luis Fernando Guerrero</b>	Lobo de Rizzo Advogados
<b>Marcelo Roberto Ferro</b>	Ferro, Castro Neves, Daltro & Gomide Advogados
<b>Marcelo Trindade</b>	Trindade Sociedade de Advogados
<b>Nadia de Araujo</b>	Nadia de Araujo Advogados
<b>Nelson Eizirik</b>	Eizirik Advogados
<b>Thiago Marinho Nunes</b>	IBMEC-SP

**VALUABLE PRACTICE**

<b>Ana Carolina Beneti</b>	Beneti Advocacia
<b>Caio Campello de Menezes</b>	Manassero Campello Advogados
<b>Cesar Augusto Guimarães Pereira</b>	Justen, Pereira, Oliveira & Talamini
<b>Christian Sahb Lopes</b>	Vilas Boas Lopes Frattari
<b>Cristina Mastrobuono</b>	Cristina Mastrobuono Adv
<b>Fabiano Robalinho Cavalcanti</b>	Sergio Bermudes Advogados
<b>Fábio Peixinho Gomes Correa</b>	Tauil & Chequer Advogados
<b>Fernando Eduardo Serec</b>	TozziniFreire Advogados
<b>Fernando Kuyven</b>	Modesto Carvalhosa Advogados
<b>Giovana Benetti</b>	Judith Martins-Costa Advogados
<b>Guilherme Rizzo Amaral</b>	Souto Correa Advogados
<b>Maria Claudia Procopiak</b>	Procopiak Arbitration
<b>Mauricio Gomm</b>	GST LLP
<b>Pedro Ribeiro</b>	Advocacia Pedro Ribeiro
<b>Renata Carlos Steiner Reisdorfer</b>	Renata Steiner   Direito Privado



## MEDIATORS

### Best Mediators

In each tier, the mediators are ordered alphabetically

#### MEDIATOR

#### LEADING

1	<b>Diego Faleck</b>	Faleck & Associados
2	<b>Daniela Gabbay</b>	Daniela Gabbay Resolução de Conflitos
	<b>Marcelo Perlman</b>	Perlman Mediação e Estratégias Jurídicas

#### EXCELLENT

	<b>Adolfo Braga Neto</b>	IMAB - Instituto de Mediação e Arbitragem do Brasil
	<b>Fernanda Rocha Lourenço Levy</b>	Instituto D'accord
	<b>Gary Birnberg</b>	CAM-CCBC
	<b>Juliana Loss de Andrade</b>	FGV Câmara
	<b>Leandro Rennó</b>	CAMARB
	<b>Pedro Ribeiro de Oliveira</b>	Advocacia Pedro Ribeiro - Dispute Resolution Services
	<b>Mariana Freitas de Souza</b>	PVS Advogados
	<b>Tania Almeida</b>	Mediare
	<b>Vera Cecília Monteiro de Barros</b>	Selma Lemes Advogados

#### HIGHLY RECOMMENDED

	<b>Andrea Maia Brayer</b>	Mediar360
	<b>Hermes Marcelo Huck</b>	Huck Otranto Camargo
	<b>Nathalia Mazzone</b>	MommLaw - Müller Mazzone
	<b>Patricia Freitas Fuoco</b>	Freitas Fuoco Advogados

#### RECOMMENDED

	<b>Ana Luiza Isoldi</b>	Algi Mediação
	<b>Dulce Nascimento</b>	Dulce Nascimento .Online
	<b>Fernanda Tartuce</b>	Tartuce Consultoria Jurídica
	<b>Gustavo Milaré</b>	Gustavo Milaré - Resolução de Conflitos
	<b>Ricardo Castorri</b>	Ricardo Castorri - Corporate Law & Mediation

# LEGAL OPINIONS

## Best Experts

In each tier, the experts are ordered alphabetically

EXPERT	FIRM
<b>LEADING</b>	
1 <b>Judith Martins-Costa</b>	Judith Martins-Costa Advogados
2 <b>Cristiano de Sousa Zanetti</b>	Cristiano Zanetti Advogados
<b>Floriano de Azevedo Marques Neto</b>	Manesco, Ramires, Perez, Azevedo Marques Sociedade de Advogados
<b>Francisco Paulo de Crescenzo Marino</b>	Francisco Marino Advogados
<b>Paula Forgioni</b>	Universidade de São Paulo - USP
<b>Nelson Nery Jr.</b>	Nery Advogados
<b>EXCELLENT</b>	
<b>Carlos Alberto Carmona</b>	Marques Rosado, Toledo Cesar & Carmona Advogados
<b>Carlos Ari Sundfeld</b>	Sundfeld Advogados
<b>Cândido Rangel Dinamarco</b>	Dinamarco, Rossi, Beraldo & Bedaque Advocacia
<b>Fábio Ulhoa Coelho</b>	Fábio Ulhoa Coelho – Advogados Associados
<b>Gustavo Tepedino</b>	Gustavo Tepedino Advogados
<b>Humberto Theodoro Júnior</b>	Humberto Theodoro Júnior Sociedade de Advogados
<b>José Rogerio Cruz e Tucci</b>	Tucci Advogados Associados
<b>Marçal Justen Filho</b>	Justen, Pereira, Oliveira & Talamini
<b>Marcelo von Adamek</b>	Advocacia Von Adamek
<b>Nelson Eizirik</b>	Eizirik Advogados
<b>HIGHLY RECOMMENDED</b>	
<b>Anderson Schreiber</b>	Schreiber Advogados
<b>Arnoldo de Paula Wald</b>	Wald, Antunes, Vita, Longo e Blattner Advogados
<b>Carlos Ayres Britto</b>	Ayres Britto Consultoria Jurídica e Advocacia
<b>Cássio Scarpinella Bueno</b>	Scarpinella Bueno Consultoria Jurídica
<b>Flavio Luiz Yarshell</b>	Yarshell Advogados
<b>Francisco Rezek</b>	Francisco Rezek Sociedade de Advogados
<b>Erasmu Valladão Azevedo e Novaes França</b>	Universidade de São Paulo - USP
<b>Giovani Ettore Nanni</b>	Nanni Advogados
<b>José Alexandre Tavares Guerreiro</b>	Tavares Guerreiro Advogados
<b>Marcelo Trindade</b>	Trindade Sociedade de Advogados



## CONSUMER LAW

### Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
1 <b>Pinheiro Neto Advogados</b>	Sérgio Pinheiro Marçal, Maximilian Fierro Paschoal, Rodrigo Persone
2 <b>Machado Meyer Advogados</b>	Gláucia Coelho, Thais Matallo Cordeiro Gomes, Eduardo Perazza
<b>Mattos Filho, Veiga Filho, Marrey Jr. e Quiroga Advogados</b>	Fabio Teixeira Ozi, Fernando Dantas Motta Neustein, Marici Giannico
<b>EXCELLENT</b>	
<b>Demarest Advogados</b>	Maria Helena Ortiz Bragaglia Marques
<b>Magalhães e Dias Advocacia</b>	Lucia Ancona Lopez de Magalhães Dias, Cristiano Rodrigo Del Debbio
<b>TozziniFreire Advogados</b>	Luiz Virgílio Pimenta Penteado Manente, Patrícia Helena Marta Martins, Luciana Bazan
<b>HIGHLY RECOMMENDED</b>	
<b>Goulart Penteado Advogados</b>	Luciana Goulart Penteado, Bruna Monique Vaccarelli Garlo, Mauro Conte Filho, Victor Hanna
<b>IWRFCF - Inglês, Werneck, Ramos, Cury e Françolin Advogados</b>	Renato José Cury, Caroline Lerner Castro
<b>Meira Breseghello Advogados</b>	Fabiola Meira, Milena Calori Sena, Leticia Piasecki
<b>SiqueiraCastro</b>	Gustavo Gonçalves Gomes, José Felipe Machado Perroni, Eduarda Mares
<b>Souto Correa Advogados</b>	Roberta Feiten, Jorge Cesa, Guilherme Rizzo Amaral
<b>Veirano Advogados</b>	Priscila Sansone, Livia Miné, Luiz Guilherme Migliora
<b>RECOMMENDED</b>	
<b>ASBZ Advogados</b>	Alfredo Zucca, Aitan Portela, Guilherme Amaral, Thiago Carvalho, Samuel Bueno, Priscila Zanetti
<b>CMT - Carvalho, Machado e Timm Advogados</b>	Luciano Benetti Timm, Maria Carolina De Sá França, Jacqueline Salmen Raffoul
<b>Morais Andrade Advogados</b>	Vitor Morais Andrade
<b>Rolim, Viotti, Goulart, Cardoso Advogados</b>	Helvécio Franco Maia Júnior, Ticiane Moraes Franco, Patrícia Piló
<b>Trench Rossi Watanabe</b>	Renata Campetti Amaral
<b>VALUABLE PRACTICE</b>	
<b>Carvalho, Sica, Muszkat, Vidigal e Carneiro – CSMV Advogados</b>	André Muszkat
<b>Brandão Couto, Wigderowitz &amp; Pessoa Advogados</b>	Paulo Rogério Brandão Couto, Walter Wigderowitz Neto
<b>FAS Advogados</b>	Laura Morganti, Marina Rocha Farias, Marcio Lamonica Bovino
<b>Kestener &amp; Vieira Advogados</b>	Beatriz Kestener, Fabio Vieira, Flávio Ramos
<b>Villemor Amaral Advogados</b>	Gustavo Paixão, Patrícia Alpande Samanez, Fernanda Branco, Leonardo Mobarak

# LARGE-SCALE CONSUMER LITIGATION

## Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
<b>Chalfin, Goldberg, Vainboim Advogados</b>	Paulo Maximilian Schonblum, Mirela Saár Câmara, Antonio Gaspar
<b>Ernesto Borges Advogados</b>	Bernardo Rodrigues de Oliveira Castro, Walberto Oliveira Filho, Daniel Feitosa Naruto, Ana Carolina Cunha de Figueiredo Jurgielewicz, Camila Henrique Leite, Eva Beatriz Blasco Xavier
<b>SiqueiraCastro</b>	Gustavo Gonçalves Gomes, Hugo Filardi Pereira
<b>Urbano Vitalino Advogados</b>	Antônio Dourado Neto, Hugo Neves, Vinicius Oliveira
<b>EXCELLENT</b>	
<b>1 Fragata e Antunes Advogados</b>	Marcelo Bortolini, Mariana Barros Mendonça, Mario Barz
<b>Goulart Penteado Advogados</b>	Luciana Goulart Penteado, Bruna Monique Garlo, Mauro Conte Filho, Victor Hanna
<b>Lee, Brock, Camargo Advogados</b>	Fernando Torre, Gustavo César Terra Teixeira, Jayme Barbosa Lima Netto, Solano de Camargo
<b>Marcelo Tostes Advogados</b>	Maria Elisa Pinto Coelho Reis, Bernardo José Drumond Gonçalves, Mariana Filgueiras Portugal, Felipe Cravo, Nathalia Ferreira Guimarães, Roberta da Cruz Forlani
<b>Queiroz Cavalcanti Advocacia</b>	Bruno Novaes B. Cavalcanti, Carlos Harten
<b>TozziniFreire Advogados</b>	Gabriela Vitiello Wink, Luiz Virgílio Pimenta Penteado Manente
<b>Villemor Amaral Advogados</b>	Gustavo Paixão, Patricia Alpande Samanez, Fernanda Branco
<b>2 Andrade Maia Advogados</b>	Júlio C. Goulart Lanes, Carolina A. Altafini Brody, Maria Teresa B. Palmeiro
<b>CMARTINS Advogados</b>	Nelson Monteiro de Carvalho Neto, Fabiane Pinto de Sá Ferreira, Rogério William Barboza de Oliveira
<b>Gondim Albuquerque Negreiros Advogados</b>	João Gondim, Fernanda Negreiros, Luciane Pelosi
<b>Viseu Advogados</b>	Luis Gustavo Leão
<b>HIGHLY RECOMMENDED</b>	
<b>Cabanellos Schuh Advocacia</b>	Reinaldo Mirco Aronis, Marcelo Lima Bertuol, Rafael Campos, Luiz Assi
<b>Dannemann Siemsen Advogados</b>	Catarina Costa, Marcelo Neumann, Patrícia Shima
<b>Ferreira e Chagas Advogados</b>	Daniela Marques, Fernando Fraga, Vinicius Barros Rezende
<b>JBM Advogados</b>	Reinaldo Mandaliti
<b>MV Costa Advogados</b>	Analurdes Martinez
<b>Nelson Wilians Advogados</b>	Fernando Ferreira da Silva Parro, Ariane Rodrigues Vanço
<b>Reis Advogados</b>	Luiz Felipe Perrone dos Reis, Maria Elisa Perrone dos Reis Toler, Paulo Roberto Joaquim dos Reis
<b>RECOMMENDED</b>	
<b>Azevedo Sette Advogados</b>	Marcos Augusto Leonardo Ribeiro, Ricardo Azevedo Sette
<b>Brasil Salomão</b>	Ricardo Sordi Marchi, Fabiana Barbassa Luciano
<b>Pessoa e Pessoa Advogados</b>	Larissa Sento-Sé Rossi, Victor Graça, Walter Ferreira
<b>PG Advogados</b>	Ellen Cristina Gonçalves Pires, Ventura Alonso Pires
<b>RMS Advogados - Rocha, Marinho e Sales</b>	Wilson Sales Belchior
<b>Sette Câmara, Corrêa e Bastos Advogados Associados</b>	Felipe Gazola Vieira Marques



BRAZIL

Analysis

**CABANELLOS ADVOGADOS:  
STRATEGIC CONSUMER LITIGATION PRACTICE**



Reinaldo Mirco Aronis

**Key figure(s):**  
Reinaldo Mirco Aronis,  
Marcelo Lima Bertuol  
and Rafael Campos  
**Established:** 2001

**Track record:** Renowned for its expertise in consumer litigation, Cabanellos is the go-to choice for major companies in the technology, consumer goods, and pharmaceutical sectors. Recognized for its targeted industry knowledge and operational intelligence, the firm is sought after for both preventive legal advice and its exceptional performance across all judicial levels. Among its prominent clients are industry leaders like Getnet, Banrisul and Dell.

**Team & differentiation:** Leading a robust team of 22 partners and 96 associates is esteemed founding partner, Luiz Henrique Cabanellos Schuh. The firm's strategic presence in Porto Alegre, Florianópolis, Curitiba, and São Paulo is supported by cutting-edge technology, enabling efficient management of extensive consumer litigation portfolios nationwide. Additionally valued for its dispute resolution and data protection expertise.

**ERNESTO BORGES ADVOGADOS:  
CONSUMER LITIGATION EXPERTISE**



Bernardo Rodrigues de Oliveira Castro

**Key figure(s):**  
Bernardo Rodrigues de  
Oliveira Castro,  
Walberto Oliveira Filho,  
Daniel Feitosa Naruto,  
Eva Beatriz Blasco Xavier,  
Camila Henrique Leite  
and Ana Carolina Cunha de  
Figueiredo Jurgielewicz  
**Established:** 1951

**Track record:** Highly recommended large-scale consumer litigation department that stands out for its dedicated service to prominent Brazilian corporations like Itaú, Bradesco, Energisa, and Via Varejo. Renowned for its mastery in sectors including banking, retail, telecoms, power, and telecommunications, the firm employs avant-garde operating systems, seamlessly fusing cutting-edge business intelligence, automation, and data management tools.

**Team & differentiation:** Operating from the strategic locations of Campo Grande, Cuiabá, Goiânia, Palmas, Brasília, Porto Alegre and São Paulo, the litigation department is comprised of 39 partners and 138 associates. At the helm is seasoned partner Bernardo Rodrigues de Oliveira Castro, who brings 15 years of invaluable experience in the legal landscape. The recent addition of 12 new partners reflects the firm's commitment to ensuring a dynamic and effective legal team.

**LARGE-SCALE CREDIT RECOVERY**

Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
Reis Advogados	Luiz Felipe Perrone dos Reis, Maria Elisa Perrone dos Reis Toler
<b>EXCELLENT</b>	
Ernesto Borges Advogados	Priscila Ziada Camargo Fernandes, Henrique Pedroza, Paulo Renato Martins de Oliveira, Natália Honostorio, Fernanda Nascimento
<b>HIGHLY RECOMMENDED</b>	
1 Araúz Advogados	Rafael Comar Alencar, Edgar Kindermann Speck, Marco Juliano Felizardo
Arruda Alvim, Aragão, Lins & Sato Advogados	Teresa Arruda Alvim, Evaristo Aragão Santos, Maria Lúcia Lins Conceição
<b>2</b>	
Andrade Maia Advogados	Júlio Cesar Goulart Lanes, Carolina de Azevedo Altafini, Bianca Burlamarque Engelman
SiqueiraCastro	Gustavo Gonçalves Gomes, Mano Fornaciari Alencar, Patrícia Hiromi Yafuso Chan
<b>RECOMMENDED</b>	
Bellinati Perez	Flaviano Bellinati Garcia Perez, Cristiane Bellinati Garcia Lopes
DAS Advogados	Danilo Aragão Santos
Queiroz e Cavalcanti Advocacia	Carlos Harten, Marcelo Carvalho, Juliana França

# CHILE

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## DISPUTE RESOLUTION

### Best Strategists

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
<b>Bofill Escobar Silva Abogados</b>	Jorge Bofill
<b>EXCELLENT</b>	
<b>Albagli Zaliasnik</b>	Gabriel Zaliasnik
<b>Claro &amp; Cia</b>	Cristóbal Eyzaguirre
<b>Donoso / Bonillarenas Abogados</b>	Samuel Donoso
<b>Insunza Abogados</b>	Matías Insunza Tagle
<b>HIGHLY RECOMMENDED</b>	
<b>Balmaceda Cox &amp; Piña Abogados</b>	Juan Ignacio Piña
<b>López Escobar Del Río</b>	Julián López
<b>Tavolari Abogados</b>	Raúl Tavolari

## CIVIL & COMMERCIAL LITIGATION

### Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
<b>Claro &amp; Cia</b>	Felipe Ossa, Nicolás Luco, Cristóbal Eyzaguirre, Jose Miguel Huerta
<b>Gutiérrez, Waugh, Jimeno &amp; Asenjo Abogados</b>	Pedro Pablo Gutiérrez Philippi
<b>Jana &amp; Gil Dispute Resolution</b>	Andrés Jana, Rodrigo Gil, Karen Werner, Francisco Grob
<b>EXCELLENT</b>	
<b>Bulnes &amp; Urrutia Abogados</b>	Enrique Urrutia P, Felipe Bulnes
<b>Carey</b>	Ricardo Reveco, Gonzalo Fernández, Aldo Molinari, Juan Carlos Riesco, Mónica Pérez, Roberto Villaseca
<b>Cariola Diez Pérez-Cotapos</b>	Florencio Bernales, Fernando Urrutia, Raimundo Moreno, Jorge Boldt
<b>Ortúzar Vergara &amp; Boetsch Abogados</b>	Álvaro Ortúzar, Nicolás Vergara, Cristián Boetsch, Diego Navarrete, Benjamin Morales, Andrés Cáceres
<b>Rodríguez Vergara &amp; Cía Abogados</b>	Pablo Rodríguez Grez, Pedro Pablo Vergara Varas
<b>Vergara, Labarca, Parodi Abogados</b>	Raimundo Labarca, Alejandro Parodi, José Manuel Concha
<b>HIGHLY RECOMMENDED</b>	
<b>1 Albagli Zaliasnik</b>	Ariela Agosin, Francisco Fuentes
<b>Correa Squella</b>	Jorge Sepúlveda, Juan Ignacio Correa
<b>Ovalle &amp; Bulnes</b>	Esteban Ovalle, José Tomás Bulnes, Óscar Lihn
<b>Yrarrázaval Ruiz-Tagle Ovalle Salas &amp; Vial</b>	Gerardo Ovalle, Fernando Salas, Aníbal Vial
<b>2 Barros &amp; Errázuriz</b>	Luis Eduardo Toro, José Tomás Errázuriz
<b>Bofill Escobar Silva Abogados</b>	Jorge Bofill, Francisco Aninat, Sebastian Yanine
<b>Gandarillas Montt Del Río</b>	Paulo Montt, Cristian Gandarillas, Gabriel Del Río



CHILE

>	<b>Grupo Vial Abogados</b>	Rodrigo Guzman K., Cristobal Leighton, Manuel Jose Vial, Martín del Rio P.
	<b>López Escobar Del Río</b>	Jorge Del Río Pérez
	<b>Marinovic &amp; Alcalde</b>	Enrique Alcalde, Nicolás Marinovic
	<b>Molina Ríos</b>	Carlos Molina, Victor Ríos, Felipe Correa, Rachid Ruiz
	<b>Pellegrini &amp; Rencoret</b>	Julio Pellegrini, Pedro Rencoret, Fernando Zuñiga, Diego Ramos
	<b>Philippi Prietocarrizosa Ferrero DU &amp; Uria</b>	Manuela Cross
<b>RECOMMENDED</b>		
<b>1</b>	<b>Alcaino Abogados</b>	Alfredo Alcaino, Marcelo Giovanazzi
	<b>Fleischmann &amp; Román</b>	Hernán Fleischmann Chadwick, Paulo Román Reyes
	<b>Garnham Abogados</b>	Simón Zañartu
	<b>Garrigues Chile</b>	Mónica Van Der Schraft Greve, Cristobal Sarralde
	<b>Gonzalez &amp; Rioseco</b>	Francisco Gonzalez, Andrés Rioseco
	<b>Guerrero Olivos</b>	Sergio Yávar, Benjamin Ferrada
	<b>Morales &amp; Besa</b>	Gonzalo Cordero
	<b>Parraguez Marín &amp; del Río</b>	Gustavo Parraguez, Francisco del Rio, Rodrigo Marín
	<b>Pereira Jano Abogados</b>	Carlos Pereira Jadue, Paulina Jano Majluf
	<b>Riquelme, Silva &amp; Fuentes</b>	Rodrigo Riquelme, Camilo Silva Correa, Diego Fuentes.
<b>2</b>	<b>ABI Abogados</b>	Francisco Bañados, Eduardo Izquierdo, Alejandra Aguad
	<b>Abdala &amp; Cia</b>	Michele Daroch Sagredo, José Ignacio Arteaga Manieu
	<b>Abogabir Miranda</b>	Nicolás Miranda, Diego Abogabir, Nicolás Vassallo Fernández
	<b>Alessandri</b>	Raúl Montero
	<b>Allende Bascuñan &amp; Cia</b>	José Alberto Allende, Andres Garrido, Michael Camus
	<b>Baraona &amp; Cia</b>	Jorge Baraona Correa, Jorge Baraona González
	<b>Bascuñan Barra Awad Contreras Schürmann Abogados</b>	Esteban Barra, Francisco Bassi
	<b>Cisternas Y Cia Abogados</b>	Gonzalo Cisternas, Katherine Hyde, Juan Pablo Lorenzini
	<b>Colombara Estrategia Legal</b>	Aldo Diaz, Ciro Colombara
	<b>Dentons Larrain Rencoret</b>	Gonzalo Nieto Valdés, Pauline Chiffelle, Marcelo Alarcón, Santiago Ried
	<b>HD Legal</b>	Jose Luis Honorato
	<b>Letelier Campora</b>	Juan Pablo Letelier, Francesco Campora
	<b>Mendoza Luksic &amp; Valencia</b>	José Manuel Valencia
	<b>Pfeffer &amp; Asociados</b>	Germán Pfeffer Urquiaga, Francisco Pfeffer Urquiaga, Emilio Pfeffer
	<b>Prieto Abogados</b>	Fernando Samaniego
	<b>Pumpin, Dorfman, Nasser &amp; Díaz</b>	Marcelo Nasser, Mauricio Dorfman, Ignacio Díaz, Gabriel Pumpin
	<b>Ugarte &amp; Correa</b>	José Joaquín Ugarte, Pablo Correa
	<b>Vásquez Urra Abogados</b>	Ricardo Vásquez
<b>VALUABLE PRACTICE</b>		
<b>1</b>	<b>Alcalde &amp; Cia</b>	Enrique Alcalde, María José Alcalde, Carolina Alcalde, Horacio del Valle
	<b>Arteaga Gorziglia</b>	Ignacio Arteaga, Andrés Del Real
	<b>Baker McKenzie</b>	Rodrigo Diaz de Valdes
	<b>Balbontin Linazasoro &amp; Cia</b>	Carlos Balbontín
	<b>Bofill Mir Abogados</b>	Tomás Pérez
	<b>Cáceres Y Cáceres</b>	Carlos Cáceres Burgos, Ziad Mansur, Hector Cáceres Contador, Cristóbal Jara
	<b>CEPD Abogados</b>	Juan Enrique Coeymans, Marta José Larrain
	<b>Claussen &amp; Velasco Abogados</b>	Carlos Claussen Calvo, Felipe Velasco Silva, Lester Maxwel
	<b>CMS Carey &amp; Allende</b>	Rodrigo Campero, Stephan Lürhmann
	<b>Concha Zavala Abogados</b>	Germán Concha, Wanira Aris
	<b>Contreras Velozo</b>	Oscar Contreras Blanco, Alvaro Awad, Óscar Contreras Pomés
	<b>Corral &amp; García Abogados</b>	Enrique García
	<b>Coz &amp; Blavi</b>	Francisco Blavi
	<b>Cuatrecasas</b>	Gianfranco Lotito, Andres Lafuente
	<b>Domínguez y Cia</b>	Ramón Domínguez, Paola Lira, Oscar Corvalan, Francis Reyes
	<b>Frias &amp; Lagos Resolución de Conflictos</b>	José Pedro Villablanca, José Tomás Lagos, Nicolás Frías
	<b>Gamboa Fuenzalida Sanfeliú &amp; Ugarte</b>	Rodolfo Fuenzalida
	<b>Harasic/ Barros Abogados</b>	Ivan Harasic Cerri, Natalia Barros, Davor Harasic
	<b>Infante Valenzuela Molina Abogados</b>	Federico Allendes
	<b>Jana Leiva Abogados</b>	Felipe Leiva, Álvaro Jana
	<b>Kehr Abuid Abogados</b>	Juan César Kehr Castillo, Octavio Kehr Castillo
	<b>Larrain Y Asociados Abogados</b>	José Pedro Baraona, Carlos Aravena, IsabelPalacios
	<b>Lembeye Abogados</b>	Daniel Praetorius
	<b>Oksenberg Y Arenas Abogados</b>	Daniel Oksenberg, María Fernanda Arenas
	<b>Ossa &amp; Alessandri</b>	Francisco Ossa



Ossandón Abogados	Joaquín Montero, Eduardo Spichiger, Viviana Brito
Ovalle Consejeros Legales	Javier Ovalle, Josefina Escobar
PAGBAM Schwencke	Juan Pablo Schwencke
Quintana Ried Flores	Ignacio Ried, Camila Flores, Rodrigo Quintana
Slbz Abogados	Jorge Schenke, Ricardo Brancoli, Nicolás Prado, Enrique Vergara
Urenda Rencoret Orrego & Dörr	Juan Carlos Dörr Bulnes, Ignacio Urrutia, Juan Pablo Morales
<b>2 Antolín Ruiz</b>	Félix Antolín, Manuela Ruiz.
Apparcel Uriarte Abogados	Benjamín Uriarte
ARH ABOGADOS	Cristóbal Horwitz Zanolli
Briones Sánchez Santelices Abogados	Ramón Briones, Nicolás Sánchez, Sebastián Sánchez, Fernando Santelices
Dalgalarando y Cia Abogados	Alberto Dalgalarando
Dla Piper Chile	Mauricio Halpern
Donoso & Silva	Rodrigo Donoso, Bruno Romo
Edn Abogados	María Ester Paredes, Víctor Riadi
Imad Abogados	Claudio Matute
Jara Del Favero	Manuel Jimenez
Labbé Abogados	Alberto Labbé V., René Nuñez
Lama Abogados	Nicolas Lama
NLD Abogados	Ricardo Lopez
Palma	Alfredo Niklitschek
Quintana & Trujillo Abogados	Luis Quintana, Josefina Trujillo
Reymond Abogados	Alfonso Reymond Villegas, Bernardo Rosenberg
Russi Eguiguren / Quadrant	José Miguel Sanhueza, Phillipe Soumaestre
Tavolari Abogados	Raúl Tavolari
Wolfenson Abogados	Ariel Wolfenson Rivas

## EDN ABOGADOS: RENOWNED LITIGATION TEAM



María Ester Paredes

Key Figure(s):  
María Ester Paredes  
Established: 2016

**Track record:** EDN Abogados is a young boutique firm founded with the intention of bringing law more in line with the practical business needs of clients. The team regularly intervenes before judicial, arbitration and administrative courts in contentious matters related to the execution of public works contracts, concessions and private projects, among others. Clients typically come from the construction, investment, insurance and real-estate spheres.

**Team & differentiation:** María Ester Paredes directs the firm's judicial recovery activity related to large companies and individuals in litigation with banking entities, assisting in the collection of unpaid and syndicated credits, and coordinating and managing banking groups in bankruptcy proceedings. She also participates in the design and development of trial control software and other cost control programs.

## CAREY: OUTSTANDING TRACK-RECORD IN LITIGATION



Gonzalo Fernández

Key Figure(s):  
Gonzalo Fernández,  
Juan Carlos Riesco,  
Ricardo Reveco,  
Aldo Molinari,  
Mónica Pérez  
and Roberto Villaseca  
Established: 1905

**Track record:** Carey is commended both locally and internationally for its outstanding performance in complex civil and commercial litigation and arbitration. The firm often advises on cases related to high-profile projects in Chile in sectors such as the environment, construction and concessions, among others. Bayer, Pepsico, Deloitte and Sun Dreams are clients.

**Team & differentiation:** The team distinguishes itself by its assured handling of complex, high-profile litigation. In addition, the team has extensive experience in commercial arbitration as well as investment arbitration. Gonzalo Fernández co-heads the litigation and arbitration group and is an acknowledged leader in the most complex and sophisticated arbitration cases in the Chilean market.

## GRUPO VIAL ABOGADOS: IN-DEMAND LITIGATION AND ARBITRATION FIRM



Rodrigo Guzmán  
Karadima

Key Figure(s):  
Rodrigo Guzmán Karadima,  
Manuel José Vial  
and Cristóbal Leighton  
Established: 2005

**Track record:** The firm specializes in resolving complex disputes, both arbitral and contentious, in particular under the rules of CAM Santiago, the ICC and the ICDR, among others. The firm mainly provides representation in civil, corporate, construction, insurance, inheritance, energy, telecommunications and consumer protection litigation, as well as in antitrust matters.

**Team & differentiation:** Rodrigo Guzman is a specialist in the field of construction, both in court and arbitration, in mining construction projects, subcontracts in thermoelectric power plants and real estate projects. The firm currently has three partners attached to CAM Santiago as arbitrators; Manuel José Vial, Rodrigo Guzman and Cristóbal Leighton.

## KEHR ABUID ABOGADOS: THRIVING WHITE-COLLAR CRIME BOUTIQUE



Omar Abuid

Key figure(s): Omar Abuid,  
Octavio Kehr  
and Juan César Kehr  
Established: 2020

**Track record:** The firm offers corporate and individual representation in criminal law, specializing in economic crime and criminal compliance. It represents clients in and out of court, both as lawyers to the plaintiff and private criminal lawyers. Clients come from a variety of industries: financial; real estate; healthcare; construction; entrepreneurs; public officials, among others.

**Team & differentiation:** The office's criminal team is led by partner Omar Andrés Abuid Abusleme, who has extensive previous experience as a public criminal defender in high-profile cases, as well as in law firms. The team has a strong track record in investigations, complex public and private litigation and negotiation in complex cases in various sectors.



## COMPETITION ANTITRUST & INVESTIGATIONS

### Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
Carey	Lorena Pavic, José Pardo
Claro & Cia	Cristóbal Eyzaguirre, Jose Miguel Huerta
FerradaNehme	Nicole Nehme
Pellegrini & Rencoret	Pedro Rencoret, Julio Pellegrini, Diego Ramos
<b>EXCELLENT</b>	
Barros & Errázuriz	Luis Eduardo Toro, Francisco Borquez, José Luis Corvalán
Bulnes & Urrutia Abogados	Felipe Bulnes, Enrique Urrutia P.
Cariola Diez Pérez-Cotapos	Juan Cristóbal Gumucio
Gana y Gálvez Abogados	José Miguel Gana, Rubén Urrutia
Jana & Gil Dispute Resolution	Rodrigo Gil
Philippi Prietocarrizosa Ferrero DU & Uria	Gabriel Budnik
Prieto Abogados	Benjamín Grebe, Andrea Von Chrismar
<b>HIGHLY RECOMMENDED</b>	
<b>1</b> Albagli Zaliasnik	Ariela Agosin, Gabriel Zaliasnik, Antonio Rubilar
Bofill Escobar Silva Abogados	Vanessa Facuse
Bordoli Doren	Carla Bordoli, Cristián Doren
Contreras Veloza	Javier Veloza
Correa Squella	Jorge Sepúlveda, Juan Ignacio Correa
Dentons Larrain Rencoret SpA	Santiago Ried
Gandarillas Montt Del Rio	Paulo Montt, Cristian Gandarillas
Gonzalez & Rioseco	Andrés Rioseco
Morales & Besa	María José Henríquez
Ortúzar Vergara & Boetsch Abogados	Álvaro Ortúzar, Nicolás Vergara, Juan Sebastián Valdes
Ugarte & Correa	Pablo Correa, Liat Tapia, José Joaquín Ugarte
Urenda Rencoret Orrego & Dörr	Gonzalo Rencoret, Nicholas Mocarquer
Yrarrázaval Ruiz-Tagle Ovalle Salas & Vial	Gerardo Ovalle, Aníbal Vial, Fernando Salas
<b>2</b> Baker McKenzie	Rodrigo Díaz de Valdés
CEPD Abogados	Juan Enrique Coeymans, María José Larrain
Estudio Lewin Abogados	Nicolás Lewin, Fernando Araya
Gutiérrez, Waugh, Jimeno & Asenjo Abogados	Pedro Pablo Gutierrez, Alfredo Waugh, Juan Francisco Asenjo
Isabel Diaz & Asociados	Isabel Diaz
<b>RECOMMENDED</b>	
<b>1</b> Aninat Abogados	Luis Alberto Aninat, Cristián Reyes, Martín Mois
Barros Silva Varela & Vigil	José Manuel Bustamante
Bofill Mir Abogados	Manfred Zink, Tomás Pérez
CMS Carey & Allende	Carolina Veas
Dla Piper Chile	Felipe Bahamondez, Sofia O'Ryan
<b>2</b> Alessandri	Raúl Montero, Felipe Cousiño
Arteaga Gorziglia	María Fernanda Brahm, Luciano Cruz
Balbontin Linazasoro & Cia	Carlos Balbontín
Coz & Blavi	José Coz, Francisco Blavi
Cuatrecasas	Tomás Kubick
Garrigues Chile	Mónica Van Der Schrafft Greve, Cristobal Sarralde
Grupo Vial Abogados	Rodrigo Guzman K., Cristobal Leighton
Guerrero Iturra	Rodrigo Iturra, Felix Guerrero
Guerrero Olivos	Sergio Yávar, Benjamin Ferrada, Eduardo Cordero, José Gabriel Undurraga
HD Legal	Rebeca Zamora, Matias Langevin
Larrain Y Asociados Abogados	José Pedro Baraona
Letelier & Núñez Abogados	Max Letelier, David Nuñez
Ovalle & Bulnes	Esteban Ovalle
Pagbam Schwencke	Sander Van der Voorde
Parraguez Marín & del Río	Marcela Achurra
Pfeffer & Asociados	Francisco Pfeffer Urquiaga, Emilio Pfeffer, Germán Pfeffer Urquiaga
Vergara, Labarca, Parodi Abogados	Alejandro Parodi, Raimundo Labarca

# ARBITRATION

## Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
<b>Claro &amp; Cía</b>	José María Eyzaguirre García de la Huerta, Felipe Ossa, Nicolás Luco, Cristóbal Eyzaguirre, José Miguel Huerta, Santiago Bravo, Álvaro Vives
<b>Gutiérrez, Waugh, Jimeno &amp; Asenjo Abogados</b>	Cristóbal Jimeno, Pedro Pablo Gutierrez
<b>Jana &amp; Gil Dispute Resolution</b>	Andrés Jana, Rodrigo Gil, Karen Werner, Francisco Grob
<b>EXCELLENT</b>	
<b>1 Carey</b>	Ricardo Reveco, Gonzalo Fernández, Aldo Molinari, Juan Carlos Riesco, Mónica Pérez, Roberto Villaseca
<b>Grupo Vial Abogados</b>	Manuel José Vial V., Rodrigo Guzman K., Cristobal Leighton
<b>Molina Ríos</b>	Carlos Molina, Victor Ríos, Felipe Correa, Rachid Ruiz
<b>Ortúzar Vergara &amp; Boetsch Abogados</b>	Álvaro Ortúzar, Nicolás Vergara, Cristián Boetsch, Diego Navarrete, Benjamin Morales, Andrés Cáceres
<b>Ovalle &amp; Bulnes</b>	Esteban Ovalle, José Tomás Bulnes, Óscar Lihn
<b>Pellegrini &amp; Rencoret</b>	Julio Pellegrini, Fernando Zuñiga
<b>2 Bulnes &amp; Urrutia Abogados</b>	Felipe Bulnes, Enrique Urrutia P.
<b>Cariola Diez Pérez-Cotapos</b>	Florencio Bernales, Fernando Urrutia, Raimundo Moreno, Jorge Boldt
<b>Yrarrázaval Ruiz-Tagle Ovalle Salas &amp; Vial</b>	Aníbal Vial, Gerardo Ovalle, Fernando Salas, Miguel José Dibarrat
<b>HIGHLY RECOMMENDED</b>	
<b>1 Barros &amp; Errázuriz</b>	Luis Eduardo Toro, José Luis Corvalán, José Tomás Errázuriz
<b>Bofill Escobar Silva Abogados</b>	Jorge Bofill, Francisco Aninat, Sebastian Yanine
<b>Cuatrecasas</b>	Cristián Conejero, Juan Manuel Rey, Valentina Alamo
<b>Fleischmann &amp; Román</b>	Hernán Fleischmann Chadwick, Paulo Román Reyes, Juan Diego Rabat, Orlando Palominos Aravena, Francisca Rochet Vásquez
<b>Garrigues Chile</b>	Mónica Van Der Schraft Greve
<b>Larrain Y Asociados Abogados</b>	Carlos Aravena, José Pedro Baraona, Isabel Palacios
<b>Philippi Prietocarrizosa Ferrero DU &amp; Uria</b>	Manuela Cross
<b>Riquelme, Silva &amp; Fuentes</b>	Rodrigo Riquelme, Camilo Silva Correa, Diego Fuentes.
<b>Rodríguez Vergara &amp; Cía Abogados</b>	Pablo Rodríguez Grez, Pedro Pablo Vergara Varas
<b>2 Correa Squella</b>	Jorge Sepúlveda, Juan Ignacio Correa
<b>Gonzalez &amp; Rioseco</b>	Francisco Gonzalez
<b>Letelier Campora</b>	Francesco Campora, Juan Pablo Letelier
<b>Parraguez Marín &amp; del Río</b>	Francisco del Río
<b>Ugarte &amp; Correa</b>	Pablo Correa, José Joaquín Ugarte, Liat Tapia
<b>Vergara, Labarca, Parodi Abogados</b>	Raimundo Labarca, Alejandro Parodi, José Manuel Concha
<b>RECOMMENDED</b>	
<b>1 ABI Abogados</b>	Alejandra Aguad, Francisco Bañados, Eduardo Izquierdo
<b>Albagli Zaliasnik</b>	Ariela Agosin, Francisco Fuentes
<b>Alcalde &amp; Cía</b>	Enrique Alcalde, María José Alcalde, Carolina Alcalde, Horacio del Valle
<b>Coz &amp; Blavi</b>	Francisco Blavi, José Coz
<b>Gandarillas Montt Del Río</b>	Gabriel Del Río, Cristian Gandarillas, Paulo Montt
<b>López Escobar Del Río</b>	Jorge Del Río Pérez
<b>Marinovic &amp; Alcalde</b>	Enrique Alcalde Rodríguez, Nicolás Marinovic Vial
<b>Morales &amp; Besa</b>	Gonzalo Cordero
<b>2 Abogabir Miranda</b>	Nicolás Miranda, Diego Abogabir, Nicolás Vassallo Fernández
<b>Alessandri</b>	Raúl Montero, Arturo Alessandri, Felipe Cousiño
<b>Baker McKenzie</b>	Rodrigo Diaz de Valdes
<b>Contreras Velozo</b>	Alvaro Awad, Oscar Contreras Blanco, Óscar Contreras Pomés
<b>Guerrero Olivos</b>	Sergio Yávar, Benjamin Ferrada



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>	Jara Del Favero	Ramón Jara
	Mendoza Luksic & Valencia	José Manuel Valencia, Alvaro Mendoza Negri
	Ossandón Abogados	Joaquín Montero, Eduardo Spichiger, Viviana Brito
	Prieto Abogados	Fernando Samaniego, Alberto González Vidal
	Slbz Abogados	Jorge Schenke, Ricardo Brancoli, Nicolás Prado, Enrique Vergara
	Urenda Rencoret Orrego & Dörr	Juan Carlos Dörr Zegers, Juan Carlos Dörr Bulnes, Juan Pablo Morales

## VALUABLE PRACTICE

1	Antolín Ruiz	Félix Antolín, Manuela Ruiz
	Bascuñan Barra Awad Contreras Schürmann Abogados	Esteban Barra Olivares, Francisco Bassi
	Dentons Larrain Rencoret	Gonzalo Nieto Valdés, Pauline Chiffelle, Marcelo Alarcón, Santiago Ried
	Frías & Lagos Resolución de Conflictos	José Pedro Villablanca, José Tomás Lagos, Nicolás Frías
	Jana Leiva Abogados	Felipe Leiva, Álvaro Jana
	Lembeye Abogados	Daniel Praetorius
	Pereira Jano Abogados	Carlos Pereira Jadue, Paulina Jano Majluf
2	Alcaino Abogados	Alfredo Alcaino, Marcelo Giovanazzi
	Apparcel Uriarte Abogados	Benjamín Uriarte
	ARH ABOGADOS	Cristóbal Horwitz Zanolli
	Arteaga Gorziglia	Ignacio Arteaga, Andrés Del Real
	Baraona & Cía	Jorge Baraona González, Jorge Baraona Correa
	Bofill Mir Abogados	Tomás Pérez
	Briones Sánchez Santelices Abogados	Fernando Santelices Ariztía, Ramón Briones Montaldo, Nicolás Sánchez López, Sebastián Sánchez López
	Castillo y Prieto	Francisco Castillo Ortúzar, Pablo Prieto Valdés
	CEPD Abogados	Juan Enrique Coeymans
	CMS Carey & Allende	Rodrigo Campero, Stephan Lürhmann
	Colombara Estrategia Legal	Ciro Colombara
	Dalgalarrando y Cia Abogados	Alberto Dalgalarrando
	Donoso & Silva	Rodrigo Donoso, Cristián Silva
	Gamboa, Fuenzalida, Sanfeliú & Ugarte	Rodolfo Fuenzalida
	Gana y Gálvez Abogados	José Miguel Gana, Rubén Urrutia
	Garnham Abogados	Simón Zañartu
	HD Legal	Jose Luis Honorato
	Labbé Abogados	Alberto Labbé V., René Nuñez, Claudia Bulnes
	Lama Abogados	Nicolas Lama
	NLD Abogados	Ricardo Lopez
	Ossa & Alessandri	Francisco Ossa
	PAGBAM Schwencke	Juan Pablo Schwencke
	Pfeffer & Asociados	Germán Pfeffer Urquiaga, Francisco Pfeffer Urquiaga, Emilio Pfeffer
	Quintana & Trujillo Abogados	Luis Quintana, Josefina Trujillo
	Urzua Abogados	Cristián Urzua
	Vásquez Urra Abogados	Ricardo Vásquez

### GUTIERREZ WAUGH JIMENO & ASENJO: LEADING DISPUTE RESOLUTION TEAM



Cristóbal Jimeno

Key figure(s):  
Pedro Pablo Gutiérrez  
and Cristóbal Jimeno  
Established: 2006

**Track record:** The firm's founders are some of the most admired arbitration, litigation and dispute resolution lawyers in Chile. It assists major players in the construction industry, one of its main areas of specialization, and also represents national and international clients before civil, special and arbitration courts and in out-of-court negotiations.

**Team & differentiation:** Cristóbal Jimeno's practice focuses on civil and commercial litigation, arbitration and dispute resolution in financial, insurance and construction matters. Senior partner Pedro Pablo Gutiérrez is regarded as one of the best dispute resolution lawyers in Chile. His practice focuses on civil and commercial litigation, corporate law and arbitration.

# ARBITRATION

## Best Arbitrators

In each tier, the arbitrators are ranked alphabetically

ARBITRATOR	
<b>LEADING</b>	
Arturo Yrarrazaval	Yrarrazaval Ruiz Tagle Ovalle Salas Vial
Enrique Barros	Enrique Barros & Compañía
Manuel José Vial Vial	Grupo Vial Abogados
Victor Vial del Rio	Professor
<b>EXCELLENT</b>	
Andrés Cuneo Macchiavello	Cruz Abogados
Andrés Jana	Jana & Gil Dispute Resolution
Francisco Ruiz Tagle	Yrarrazaval Ruiz Tagle Ovalle Salas Vial
Jorge Granic	Larrain y Asociados
José María Eyzaguirre	Claro & Cia
Luz María Jordan	Jordán, Barahona y Cia
Raúl Tavolari	Tavolari Abogados
Vasco Costa Ramirez	Costa Hrdalo Undurraga & Ureta
Álvaro Ortúzar	Ortúzar Vergara & Boetsch Abogados
<b>HIGHLY RECOMMENDED</b>	
Alejandra Aguad	ABI Abogados
Alejandro Romero	Mackay & Cia
Carlos Molina	Molina Ríos
Cristián Conejero	Cuatrecasas
Enrique Alcalde	Marinovic & Alcalde
Esteban Ovalle	Ovalle & Bulnes
Felipe Bulnes	Bulnes & Urrutia Abogados
Felipe Ossa	Claro & Cia
Jaime Irarrazabal	PPU Legal
Julio Pellegrini	Pellegrini & Rencoret
Nicole Nehme	FerradaNehme
Rafael Gómez Balmaceda	RGB & Cia
Roberto Guerrero del Rio	Guerrero Olivos
Rodrigo Guzman K.	Grupo Vial Abogados
<b>RECOMMENDED</b>	
Alberto Lyon	Lyon Montero & Cia
Enrique Urrutia	Bulnes & Urrutia Abogados
Francisco Gonzalez	Gonzalez & Rioseco
Gerardo Ovalle	Yrarrazaval Ruiz Tagle Ovalle Salas Vial
Hernán Corral	Corral & Garcia Abogados
Hernán Fleischmann Chadwick	Fleischmann & Román
Jorge Baraona González	Baraona & Cia
Jorge Del Río Pérez	López Escobar Del Río
Juan Carlos Varela	Sole Practitioner
Juan Eduardo Figueroa	FIHS Abogados
Luis Bezanilla	Estudio Pérez Donoso
Rodrigo Gil	Jana & Gil Dispute Resolution
<b>VALUABLE PRACTICE</b>	
Alberto Labbé	Labbé Abogados
Álvaro Awad Sirhan	Contreras Velozo
Anibal Vial	Yrarrazaval Ruiz Tagle Ovalle Salas Vial
Claudia Schmidt Hott	Sole Practitioner
Cristián Boetsch	Ortúzar Vergara & Boetsch Abogados
Cristóbal Leighton	Grupo Vial Abogados
Emilio Pfeffer	Pfeffer Y Asociados
Jorge Barahona Sotelo	Jordan Barahona & Cia
Juan Eduardo Palma Jara	Palma
Mónica Van Der Schraft Greve	Garrigues Chile
Pablo Guerrero Valenzuela	Barros & Errázuriz
Pedro Zelaya	Zelaya Etchegaray & Co

### JUAN EDUARDO FIGUEROA VALDÉS: TOP CONSTRUCTION ARBITRATION EXPERTISE



Juan Eduardo Figueroa Valdés

Key figure(s): Juan Eduardo Figueroa Valdés  
Established: 1998

**Track record:** Juan Eduardo Figueroa is a founder and former vice-president of the Chilean Society of Construction Law. He is also a former Supreme Court of Chile judge. An arbitrator in public concession works in Chile, including the Atacama airport expansion, he has acted as chairman in a quartet of dispute board hearings relating to mining construction projects.

**Team & differentiation:** Juan Eduardo Figueroa has a wealth of experience as an arbitrator in construction, infrastructure and energy litigation in Latin America. Chair of Law Commission of the Chilean Chamber of Construction, Juan Eduardo has a master's degree in international law, international arbitration and investment from Heidelberg University, Germany. He is also partner at FIHS Abogados.



CHILE

## MEDIATION

### Best Mediators

In each tier, the mediators are ordered alphabetically

MEDIATOR	
RECOMMENDED	
<b>Benjamin Astete</b>	Sole Practitioner
<b>Cristian Saieh</b>	Puga Ortiz Abogados
<b>Juan Pablo Schaefer</b>	Sole Practitioner
<b>Macarena Figueroa</b>	Montes Olivos Eyzaguirre Aróstegui
<b>María Soledad Lagos Ochoa</b>	Sole Practitioner
<b>María Teresa Vial</b>	Sole Practitioner
<b>Mónica Ossa</b>	Sole Practitioner
<b>Nicolás Frías Ossandón</b>	Frías & Lagos Abogados
<b>Rodrigo Bordachar</b>	Bordachar & Meneses Abogados

## ENVIRONMENTAL LITIGATION

### Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
LEADING	
<b>Ferrada Nehme</b>	Patricio Leyton
<b>Vergara Galindo Correa Abogados</b>	Winston Alburquenque, Javier Vergara, Mario Galindo
EXCELLENT	
<b>Carey</b>	Alberto Cardemil, Aldo Molinari, Rafael Vergara, Julio Recordon, Manuel José Barros
<b>Claussen &amp; Velasco Abogados</b>	Carlos Claussen Calvo, Felipe Velasco Silva
<b>Philippi Prietocarrizosa Ferrero DU &amp; Uria</b>	Juan José Eyzaguirre
<b>Schultz Carrasco Benítez</b>	Edesio Carrasco, Rodrigo Benítez
HIGHLY RECOMMENDED	
<b>Barros &amp; Errázuriz</b>	Fernando Garrido, Matías Montoya
<b>EELAW</b>	Paulina Riquelme
<b>Grupo Evans</b>	Aurelio DeDiego Glaría
<b>Guerrero Olivos</b>	Clemente Pérez
<b>Lawgic Abogados</b>	Sebastián del Campo, Felipe Meneses, Agustín Walker
<b>Moreno, Sáez &amp; Avilés</b>	José Adolfo Moreno, Sebastián Avilés, Andrés Sáez
<b>Pruzzo Ruscica Brotfeld Abogados</b>	Dino Pruzzo, Francisco Brotfeld, Javier Ruscica
RECOMMENDED	
<b>Aylwin Matta</b>	Manuel Matta, Miguel Aylwin Oyarzún
<b>Aninat Abogados</b>	Iván Poklepovic, Rodrigo Ropert
<b>Bofill Mir Abogados</b>	Pablo Mir
<b>Cariola Díez Pérez-Cotapos</b>	Martín Astorga, Raimundo Moreno
<b>DS Abogados</b>	Enrique Oyarzún, Jorge Ignacio García
<b>Estudio Fermandois</b>	Arturo Fermandois
<b>Imad Abogados</b>	Domingo Irarrázaval, Claudio Matute
<b>Jara Del Favero</b>	Javier Naranjo
<b>Ossa &amp; Alessandri</b>	Francisco Ossa
<b>SLBZ Abogados</b>	Nicolás Prado
<b>TM Abogados</b>	Pablo Méndez, Pablo Tejada
<b>Urenda Rencoret Orrego &amp; Dörr</b>	Juan Carlos Dörr Bulnes, Ignacio Urrutia

### SCHULTZ CARRASCO BENÍTEZ: TAILOR-MADE ENVIRONMENTAL SOLUTIONS



Edesio Carrasco

Key figure(s):  
Edesio Carrasco  
and Rodrigo Benítez  
Established: 2014

**Track record:** The firm specializes in corporate law and in advising on environmental matters for the development of investment projects, including design, evaluation, compliance strategy and defense in administrative and judicial instances. It also designs strategies for environmental compliance, acquisition of permits and enforcement of regulations.

**Team & differentiation:** The team is known for its extensive experience representing the interests of its clients. Edesio Carrasco focuses his practice on dispute resolution and the defense of clients before the ordinary and special courts in contentious-administrative matters. He also specializes in environmental and sectorial authorizations, energy, land planning and the development of industrial projects.

### CLAUSSEN & VELASCO ABOGADOS: ENVIRONMENTAL LITIGATION AND COUNSELING



Carlos Claussen

Key figure(s):  
Carlos Claussen  
and Felipe Velasco  
Established: 2017

**Track record:** The firm specializes in mining, environmental and corporate law. It has extensive experience with Chilean and foreign mining companies, as well as companies that are part of the sector's supply chain. Its services cover all the phases of a project, from execution to exploitation, including closure at the end of the production cycle.

**Team & differentiation:** Carlos Claussen has been corporate counsel to several mining companies and has also been counsel to corporations. As a litigation expert, he has also led the legal defense of companies in the mining, water and environmental fields, among others. Felipe Velasco specializes in advising on business development in the mining sector.

# DISPUTE RESOLUTION IN CONSTRUCTION

## Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
<b>Claro &amp; Cia</b>	Felipe Ossa, Cristóbal Eyzaguirre, Nicolás Luco
<b>Fleischmann &amp; Román</b>	Hernán Fleischmann Chadwick, Paulo Román Reyes, Juan Diego Rabat, Orlando Palominos, Francisca Rochet Vásquez
<b>Gutiérrez, Waugh, Jimeno &amp; Asenjo Abogados</b>	Cristóbal Jimeno, Pedro Pablo Gutiérrez
<b>Jana &amp; Gil Dispute Resolution</b>	Karen Werner, Rodrigo Gil, Andrés Jana, Francisco Grob
<b>Molina Ríos</b>	Victor Ríos, Carlos Molina, Felipe Correa, Rachid Ruiz
<b>Riquelme, Silva &amp; Fuentes</b>	Rodrigo Riquelme, Camilo Silva Correa, Diego Fuentes González
<b>EXCELLENT</b>	
<b>1 Alcalde &amp; Cia</b>	Enrique Alcalde, Carolina Alcalde, María José Alcalde, Horacio del Valle
<b>Bulnes &amp; Urrutia Abogados</b>	Felipe Bulnes, Enrique Urrutia P.
<b>Carey</b>	Ricardo Reveco, Gonzalo Fernández, Aldo Molinari, Juan Carlos Riesco, Oscar Aitken, Juan Pablo Stitckin
<b>Larrain Y Asociados Abogados</b>	Carlos Aravena, José Pedro Baraona, Isabel Palacios
<b>Ovalle &amp; Bulnes</b>	Esteban Ovalle, José Tomás Bulnes, Oscar Lihn
<b>Pellegrini &amp; Rencoret</b>	Julio Pellegrini, Fernando Zuñiga
<b>2 Cariola Diez Pérez-Cotapos</b>	Florencio Bernales, Fernando Urrutia, Raimundo Moreno, Jorge Boldt
<b>Mendoza Luksic Valencia</b>	José Manuel Valencia, Cristina Santibañez Boric, Alfredo Vial Rodríguez, Nicole Camilli
<b>Morales &amp; Besa</b>	Santiago, Alvaro Mendoza Negri
<b>Yrarrázaval Ruiz-Tagle Ovalle Salas &amp; Vial</b>	Gonzalo Cordero
	Gerardo Ovalle, Fernando Salas, Aníbal Vial
<b>HIGHLY RECOMMENDED</b>	
<b>Barros &amp; Errázuriz</b>	Luis Eduardo Toro, Nicolas Balmaceda
<b>Bofill Escobar Silva Abogados</b>	Sebastian Yanine, Francisco Aninat, Jorge Bofill
<b>Gandarillas Montt Del Río</b>	Gabriel Del Río, Cristian Gandarillas
<b>Garrigues Chile</b>	Mónica Van Der Schraft Greve, Cristobal Sarralde
<b>Grupo Vial Abogados</b>	Rodrigo Guzman K., Cristobal Leighton, Manuel Jose Vial, Martin del Rio P.
<b>Letelier Campora</b>	Juan Pablo Letelier, Francesco Campora
<b>Parraguez Marín &amp; del Río</b>	Francisco del Río, Gustavo Parraguez
<b>Philippi Prietocarrizosa Ferrero DU &amp; Uria</b>	Manuela Cross
<b>Ugarte &amp; Correa</b>	Pablo Correa, José Joaquín Ugarte
<b>Vergara, Labarca, Parodi Abogados</b>	Raimundo Labarca, Alejandro Parodi, José Manuel Concha
<b>RECOMMENDED</b>	
<b>ABI Abogados</b>	Francisco Bañados, Alejandra Aguad, Eduardo Izquierdo
<b>Abogabir Miranda</b>	Nicolás Miranda, Diego Abogabir, Nicolás Vassallo Fernández
<b>Baker McKenzie</b>	Rodrigo Díaz de Valdés
<b>Bascuñan Barra Awad Contreras Schürmann Abogados</b>	Esteban Barra
<b>Cáceres Y Cáceres</b>	Carlos Cáceres Burgos, Ziad Mansur, Hector Cáceres Contador, Cristóbal Jara
<b>Contreras Veloza</b>	Oscar Contreras Blanco, Alvaro Awad
<b>Coz &amp; Blavi</b>	Francisco Blavi, José Coz
<b>Daneri, Norambuena &amp; Compañía Abogados</b>	Matías Daneri, Jorge Norambuena Hernandez
<b>Dentons Larrain Rencoret</b>	José Manuel Larrain, Ignacio Vargas Roco
<b>FIHS Abogados</b>	Juan Eduardo Figueroa, Patricio Figueroa V
<b>Gamboa, Fuenzalida, Sanfeliú &amp; Ugarte</b>	Rodolfo Fuenzalida
<b>Gonzalez &amp; Rioseco</b>	Andrés Rioseco, Francisco Gonzalez
<b>Guerrero Olivos</b>	Sergio Yávar, Benjamin Ferrada
<b>Marinovic &amp; Alcalde</b>	Enrique Alcalde, Iván Marinovic, Benjamín García, Nicolás Marinovic, Tomás Ruiz-Tagle
<b>Ortúzar Vergara &amp; Boetsch Abogados</b>	Alvaro Ortúzar, Nicolás Vergara, Cristián Boetsch, Diego Navarrete, Benjamin Morales, Andrés Cáceres
<b>Ossa &amp; Alessandri</b>	Francisco Ossa
<b>Ossandón Abogados</b>	Joaquín Montero
<b>Urzua Abogados</b>	Cristián Urzua
<b>VALUABLE PRACTICE</b>	
<b>Apparcel Uriarte Abogados</b>	Benjamín Uriarte
<b>Bofill Mir Abogados</b>	Tomás Pérez
<b>CEPD Abogados</b>	Juan Enrique Coeymans, María José Larrain
<b>Imad Abogados</b>	Claudio Matute
<b>Ovalle Consejeros Legales</b>	Josefina Escobar
<b>PAGBAM Schwencke</b>	Juan Pablo Schwencke
<b>Slbz Abogados</b>	Jorge Schenke, Ricardo Brancoli, Nicolás Prado, Enrique Vergara
<b>Urenda Rencoret Orrego &amp; Dörr</b>	Juan Carlos Dörr Zegers, Juan Carlos Dörr Bulnes
<b>Vásquez Urta Abogados</b>	Ricardo Vásquez



CHILE

Analysis

**RIQUELME, SILVA & FUENTES:  
EXPERT LITIGATORS IN CONSTRUCTION MATTERS**



Rodrigo Riquelme Yáñez

**Key figure(s):**  
Rodrigo Riquelme Yáñez,  
Camilo Silva  
and Diego Fuentes  
**Established:** 2021

**Track record:** The firm is characterized by its constant participation in highly complex negotiations and disputes in the fields of public and private law, being recognized in the areas of public works concessions (PPP), public and private infrastructure construction. Currently advising in complex lawsuits against the State of Chile as representatives of Sociedad Concesionaria La Serena-Ovalle and Consorcio Embalse Chironta.

**Team & differentiation:** Rodrigo Riquelme Yáñez and Camilo Silva Correa are specialists in arbitration, litigation, mediation and dispute resolution. They regularly handle matters involving civil and commercial law, tax, infrastructure, construction, public works concessions, telecommunications, energy and natural resources. Diego Fuentes is a construction law and dispute resolution expert.

**FLEISCHMANN & ROMÁN ABOGADOS:  
CONSTRUCTION AND INFRASTRUCTURE SPECIALISTS**



Hernán Fleischmann

**Key figure(s):**  
Hernán Fleischmann  
and Paulo Román  
**Established:** 2016

**Track record:** The boutique firm specializes in dispute prevention and resolution, projects and construction, with vast experience advising domestic and foreign companies, especially in the areas of infrastructure, construction, public works and commercial and civil litigation. The team is strong in complex disputes related to prison, energy, airport, hospital and road infrastructure.

**Team & differentiation:** Thanks to its experience in the construction field, the team successfully represents its clients in highly technical litigation. Hernán Fleischmann has focused his work mainly on infrastructure and construction matters, both public and private, in the corporate area and in the resolution of domestic and international disputes. Paulo Román has concentrated his practice in civil and commercial litigation, insurance and arbitration.

**ABOGABIR MIRANDA:  
ONE-STOP SHOP FOR DISPUTE RESOLUTION**



Diego Abogabir

**Key figure(s):**  
Diego Abogabir,  
Nicolás Miranda  
and Nicolás Vassallo  
**Established:** 2017

**Track record:** Abogabir Miranda specializes in national and international dispute resolution. It is exclusively dedicated to litigation, arbitration, negotiation and alternative dispute resolution, with partners continuously selected to act as arbitrators. The practice has experience in sectors such as public procurement, public-private partnerships, infrastructure and concessions.

**Team & differentiation:** Diego Abogabir and Nicolás Miranda have considerable experience in cross-border and multi-jurisdictional litigation and arbitration. Nicolás Vassallo focuses his practice on civil and commercial litigation and arbitration. The team guides clients through all stages of the arbitration process, from defining strategy, through the arbitration hearing to post-arbitration enforcement.

**DANERI, NORAMBUENA & COMPAÑÍA ABOGADOS:  
EXTENSIVE BACKGROUND IN CONSTRUCTION**



Matías Daneri

**Key figure(s):**  
Matías Daneri  
and Jorge Norambuena  
**Established:** 2010

**Track record:** The firm stands out for its specialisation and positioning in public and private infrastructure law, focusing on legal and strategic advice in the execution of engineering and construction projects, public and private infrastructure concessions, as well as ITO services in all types of public and private works, such as roads, railways, airports, underground transport, hospitals and office buildings.

**Team & differentiation:** The firm is led by partners Matías Daneri Bascuñan and Jorge Norambuena Hernandez, both of whom have more than 20 years' professional experience in the public sector, in addition to a long track-record in public-private projects and contracts. The firm's management is supported by processes that incorporate technological tools to track cases and systematically engage with clients in a timely and efficient manner.

**ABI ABOGADOS:  
COMPREHENSIVE ADVICE AND SUPPORT**



Francisco Bañados

**Key figure(s):**  
José Joaquín Meza,  
Francisco Bañados, Eduardo Izquierdo  
and Alejandra Aguad  
**Established:** 2007

**Track record:** The firm has extensive experience in litigation and dispute resolution in general, providing legal advice in civil, commercial and arbitration matters to clients in the financial, mining, energy, services, construction, real estate, hotel, tourism, retail and technology sectors, among others. The firm provides legal services and advice to domestic and foreign individuals and legal entities.

**Team & differentiation:** Francisco Bañados has participated in several liquidation and reorganization proceedings before various courts and his practice includes litigation in constitutional, civil, commercial and labor matters. Alejandra Aguad excels in complex litigation and arbitration, in addition to providing legal advice on corporate and commercial matters.

**PARRAGUEZ MARÍN & DEL RÍO:  
DISPUTE RESOLUTION SPECIALISTS**



Gustavo Parraguez

**Key figure(s):**  
Gustavo Parraguez,  
Francisco del Río  
and Rodrigo Marín  
**Established:** 2017

**Track record:** The firm specializes in the resolution of highly complex legal disputes. The team has in-depth experience in all stages of disputes: strategic analysis and negotiation, conflict prevention and mediation, and litigation before ordinary and arbitration courts. In addition, its customers are drawn from various sectors such as mining, construction, transportation and the media.

**Team & differentiation:** The team has a winning blend of youth and experience. Gustavo Parraguez specialises in arbitration and litigation, with particular emphasis on commercial and natural resource matters. Rodrigo Marín concentrates his practice in litigation with an emphasis on labor and administrative matters. Francisco del Río specializes in construction litigation and corporate disputes.



## Analysis

### GANDARILLAS MONTT DEL RÍO ABOGADOS: SOLID LITIGATION TEAM



Cristián Gandarillas

**Key Figure(s):**  
Cristián Gandarillas,  
Paulo Montt  
and Gabriel Del Río  
**Established:** 2015

**Track record:** The firm specializes in the prevention and resolution of disputes through litigation, arbitration, negotiation and mediation. Its creative defense strategies balance the protection of client interest with high levels of professionalism and ethical standards. The firm represented Scotiabank in a class action against the consumer agency, Sernac. Itaú, Siemens and Zurich Insurance Group are clients.

**Team & differentiation:** Cristián Gandarillas has extensive experience in litigation and dispute resolution in civil and commercial matters, bankruptcy and corporate restructuring proceedings. Paulo Montt has experience in regulatory and antitrust arbitration and litigation, while Gabriel del Río is a go-to name criminal litigation, administrative sanctioning law and national and international arbitration.

### YRARRÁZAVAL, RUIZ-TAGLE, OVALLE, SALAS & VIAL: SKILLED AT RESOLVING HIGHLY COMPLEX DISPUTES



Gerardo Ovalle

**Key Figure(s):**  
Gerardo Ovalle,  
Fernando Salas  
and Anibal Vial  
**Established:** 2018

**Track record:** The firm specializes in the resolution and prevention of highly complex legal disputes. Its practice focuses on litigation, arbitration (national and international) and antitrust. The firm is very active in the areas of construction, liquidations and reorganizations, telecommunications, real estate law, insurance law and urban law. Worley, Claro Comunicaciones and Banmerchant are clients.

**Team & differentiation:** Fernando Salas has experience in litigation before ordinary courts and arbitration. Anibal Vial has experience in antitrust litigation. Both are arbitrators in Chile and members of The CAM Santiago Refereeing Corps. Gerardo Ovalle has extensive experience in litigation, arbitration and antitrust matters and is also a legal advisor to trade associations and domestic and foreign companies.

### OSSANDÓN ABOGADOS: NAVIGATING COMPLEX LITIGATION WITH APLOMB



Joaquín Montero

**Key Figure(s):**  
Joaquín Montero,  
Eduardo Spichiger  
and Viviana Brito  
**Established:** 1981

**Track record:** The firm has experience in contentious and administrative judicial proceedings before the civil and arbitration courts, as well as in ordinary declaratory judgments of rights, damages and litigation related to real estate and construction. It also has extensive experience in executive trials and the exercise of special actions, such as amparo and economic protection.

**Team & differentiation:** The team is distinguished from most by its depth of experience and expertise in engineering, construction and real estate matters. Montero is the partner in charge of the litigation and arbitration department, which has extensive experience in all types of commercial and civil litigation, particularly in construction, real estate, urban planning and concessions.

### CISTERNAS Y CÍA ABOGADOS: CONFLICT PREVENTION AND RESOLUTION EXPERTS



Joaquín Montero

**Key Figure(s):**  
Joaquín Montero,  
Eduardo Spichiger  
and Viviana Brito  
**Established:** 1981

**Track record:** The firm is characterized by an ability to provide high-quality advice on dispute resolution, including civil, commercial, administrative and criminal litigation, offering a perspective capable of anticipating situations in the development of litigation and proposing solutions in accordance with the interests of the client, within the framework of the applicable law and the jurisprudence of the higher courts.

**Team & differentiation:** The team tailors conflict resolution models and their administration and negotiation to the specific business activities of the client. Gonzalo Cisternas has experience in negotiations and litigation in economic and commercial matters, including national and international arbitration. The firm is a member of the Chilean Institute of Rational Business Administration and the Chilean Association of Entrepreneurs.



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CHILE

## ADMINISTRATIVE LITIGATION

### Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
<b>1</b> Estudio Fernandois	Arturo Fernandois
Ferrada Nehme	José Tomás Correa
MOMAG Abogados	Ramiro Mendoza, Matias Mori, Pedro Aguerrea
<b>2</b> Bofill Mir Abogados	Cristián Franetovic
Estudio Gómez, Pallavicini & García Abogados	Julio Pallavicini, José Francisco García, Gastón Gómez
<b>EXCELLENT</b>	
Albagli Zaliasnik	Antonio Rubilar, Ariela Agosin, Gabriel Zaliasnik
Arteaga Gorziglia	María Fernanda Brahm
Barros & Errázuriz	David Cademartori, José Tomás Errázuriz
Colombara Estrategia Legal	Aldo Diaz, Ciro Colombara
Concha Zavala Abogados	Germán Concha, Wanira Aris
Pereira Jano Abogados	Carlos Pereira Jadue, Paulina Jano Majluf
Philippi Prietocarrizosa Ferrero DU & Uria	Guillermo Zavala
Sarmiento y Walker	William García, Elisa Walker, Claudia Sarmiento
<b>HIGHLY RECOMMENDED</b>	
AGPP Abogados	Alberto Precht, Gonzalo Guerrero Valle, Raúl Paillaleve, Carolina Amar
Alcalde & Cía	Enrique Alcalde, Carolina Alcalde, Horacio del Valle, María José Alcalde
Allende Bascañán Abogados	Felipe Bascañán
Bascañán Barra Awad Contreras Schürmann Abogados	Esteban Barra Olivares
Barros Silva Varela & Vigil	Felipe Riesco, Claudia Ferreiro
Cariola Diez Pérez-Cotapos	Florencio Bernaldes, Fernando Urrutia, Raimundo Moreno, Jorge Boldt
Dla Piper Chile	Felipe Bahamondez, Diego Peña
Guzmán & Cía Abogados	Alberto Guzman, Roberto Parada
Lembeye Abogados	Guillermo de la Jara
Parraguez Marín & del Río	Gustavo Parraguez, Rodrigo Marín
Prieto Abogados	Fernando Samaniego, Agustín Martorell, Juan Pablo Riesco
SLBZ Abogados	Nicolás Prado, Jorge Schenke, Ricardo Brancoli
Tactica Abogados Consultores	Cecilia Pérez, Rodrigo Castillo, Ricardo Eberle, Jorge Uribe
Urenda Rencoret Orrego & Dörr	Ignacio Urrutia, Juan Carlos Dörr Bulnes

#### SARMIENTO & WALKER ABOGADOS: PUBLIC AND CONSTITUTIONAL LAW SPECIALISTS



Claudia Sarmiento  
Ramírez

**Key figure(s):**  
Elisa Walker Echenique,  
Claudia Sarmiento Ramirez  
and William García  
Machmar

**Established:** 2018

**Track record:** The firm is valued for its comprehensive approach to public and media cases in the field of public law, including constitutional and administrative law. Cases handled include the process against the former Chilean Minister of Interior, Izkia Siches, for an alleged breach of her constitutional duties; and the negligence complaint against the former Mayor of Maipú, Cathy Barriga.

**Team & differentiation:** The firm has created a distinctive and innovative stamp that is reflected in the space it has carved out for itself in litigation. Founding partners Claudia Sarmiento and Elisa Walker have experience in public and regulatory law, human rights, diversity, gender and inclusion. William García specializes in governance, economic regulation and the organization of new public institutions and corporations.

#### MOMAG ABOGADOS: PUBLIC LAW AND REGULATED INDUSTRIES EXPERTS



Matias Mori Arellano

**Key figure(s):**  
Ramiro Mendoza,  
Matias Mori  
and Pedro Aguerrea

**Established:** 2016

**Track record:** The firm specializes in advising the state in legislative and regulatory matters and in the exercise of public powers; and individuals in matters related to public procurement, mainly in the administrative field and regulated industries, and in other areas of law such as urban planning, foreign investment, telecommunications, natural resources, public procurement and corporate governance. Ferronor and AriztiaR are clients.

**Team & differentiation:** Matias Mori focuses on litigation and providing professional advice to private parties in their dealings with the state, mainly in regulated markets. Ramiro Mendoza is the former Comptroller General of the Republic and considered one of the most distinguished professionals in public law and regulated industries. Pedro Aguerrea specializes in public and regulatory law.

## STRATEGIC COMMUNICATION & CRISIS MANAGEMENT

### Best Consulting Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>EXCELLENT</b>	
<b>Azerta</b>	Victoria Burr, Daniela Lipari
<b>Etcheberry Keller</b>	María Elena Etcheberry, Nicole Keller
<b>Extend</b>	Felipe del Solar
<b>Feedback</b>	Martín Rodríguez Sickert
<b>Imaginacion</b>	Claudia Miralles Abarca
<b>Llorente Y Cuenca</b>	Juan Cristóbal Portales
<b>Nexos</b>	Soledad Altamirano
<b>Paréntesis Estrategia</b>	Felipe Venegas, Camila Pradenas
<b>Perceptiva</b>	Manuel Cereda
<b>Strategika</b>	Paul Venturino
<b>Tironi</b>	Eugenio Tironi
<b>Vía Central</b>	Gonzalo Gómez, María Irene Chadwick
<b>HIGHLY RECOMMENDED</b>	
<b>Audentia</b>	Christian Fuenzalida, Ian Badiola
<b>Cimagen Comunicaciones</b>	Inés Chocano, Alicia Correa
<b>Comsulting</b>	Blanca Bulnes
<b>Consiglieri</b>	Claudio Ramirez
<b>Dolce</b>	Gloria Stanley, Paula Valenzuela, Macarena San Martin
<b>Feedcom</b>	Felipe Risopatrón, Gabriel Sanhueza
<b>Headline</b>	Ana María Matulic
<b>Iman Comunicación</b>	José Miguel Izquierdo
<b>Kom</b>	Eugenio Ravinet, Freddy Ponce
<b>Parla</b>	Sebastián Jordana, Francisco Derosas, Rodrigo Frey
<b>Puerto C</b>	Christian Von Der Forst
<b>Zeta Comunicaciones</b>	Carola Zuñiga



## COMPETITION

### Best Expert Witness Firms

Firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>RECOMMENDED</b>	
Aldo Gonzalez Tissinetti	Sole Practitioner
Butelmann Consultores	Andrea Butelmann
Claudio A Agostini	Sole Practitioner
Compass Lexecon Chile	Fernando Coloma
Econsult	Andrés Osorio
FK Economics	Jorge Fantuzzi, María Valentina Konow, Juan Pablo Philippi, María Victoria Edwards Vial
G Bitrán & Asociados	Gabriel Bitrán
Jorge Tarzján	Sole Practitioner
Quiroz & Asociados	Jorge Quiroz

#### PELEGRINI & RENCORET: REMARKABLE COMPETITION PRACTICE



Julio Pellegrini

**Key figure(s):** Julio Pellegrini, Pedro Rencoret, Fernando Zúñiga and Diego Ramos  
**Established:** 2013

**Track record:** Pellegrini & Rencoret regularly advises and represents clients from various industries, thanks to its remarkable expertise in cases and investigations centered on exclusionary practices, cartels, leniency programs, mergers, and regulatory proceedings related to network industries. The firm is highly active in the design and implementation of compliance programs of multinational and local companies.

**Team & differentiation:** The team is recognized for its capabilities in the prevention and resolution of highly complex litigation. Julio Pellegrini is a leading practitioner in antitrust and regulated markets litigation. Pedro Rencoret specializes in consumer law and antitrust law. Fernando Zúñiga and Diego Ramos are specialists in national and international arbitration, regulated markets and free competition.

#### JANA & GIL DISPUTE RESOLUTION: LEADERS IN CONFLICT RESOLUTION



Andrés Jana

**Key figure(s):** Andrés Jana, Rodrigo Gil, Francisco Grob and Karen Werner  
**Established:** 2022

**Track record:** The law firm is focused on the resolution of highly complex disputes. On the construction side, the team has acted as co-counsel to the Panama Canal Authority on its multi-billion-dollar expansion project. It has also successfully represented energy company SNEF in an international construction dispute before the Stockholm Chamber of Commerce.

**Team & differentiation:** Co-leading the team, Andrés Jana is one of the most prestigious and experienced lawyers in the field; while co-founder Rodrigo Gil, a specialist in contractual disputes, plays a leading role in the practice's day-to-day work. Karen Werner has particular expertise in energy, mining, infrastructure, financial services and real estate disputes; and partner Francisco Grob is an expert in domestic and international arbitration.

## CONSTRUCTION & ENGINEERING

### Best Expert Witness Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>EXCELLENT</b>	
Lermanda & Val	Alejandro Val, Jorge Lermanda
Sanhueza Ingeniería Contractual	Eduardo Sanhueza
Wagemann	Fernando Landeros, Alex Wagemann, Elina Mereminskaya
<b>HIGHLY RECOMMENDED</b>	
Gedd Consultores	Ricardo Fierro F
ICA Consultant	Thomas Trebilcock, Juan Pablo Trebilcock
J.S. Held	Rodrigo Hernández, Enrique Abiega
SPG Consultores	Alfredo Serpell
<b>RECOMMENDED</b>	
Buffer Consultores	Aldo Celis
Dictuc	Ramón Schmidt Coke
FTI Consulting	Pablo Amaya, Glenn Villacorta
FUENTES – Consultorias, Peritajes & ADR	Christian Fuentes Manríquez
Gester S.A	Basilio Espildora
IDIEM	Fernando Yañez, Mauricio Charmin
Radovic & Asociados	Marcela Radovic
Videla & Asociados	Carlos Videla

### J.S. HELD: EXPERT CONSTRUCTION TEAM



Rodrigo Hernández

Key figure(s):  
Rodrigo Hernández  
and Enrique Abiega  
Established: 1974

**Track record:** As experts in construction dispute resolution, the team prevents and, if necessary, identifies, evaluates and resolves claims and disputes that may arise in the course of construction work. It also provides consulting services on builder's risk, defects, diligence standards, budgets and warranties to the legal and insurance sectors.

**Team & differentiation:** Rodrigo Hernández Riquelme is the managing director of J.S. Held Chile. He has more than 15 years' experience working for several multinational companies that specialize in the management of national and international contracts in a wide range of industrial sectors, including mining, renewable energy, engineering and construction.

## FINANCING VALUATION

### Best Expert Witness Firms

Firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>RECOMMENDED</b>	
Compass Lexecon Chile	Fernando Coloma
Econsult	Sebastián Cerda, Gonzalo Sanhueza
FK Economics	María Valentina Konow, Jorge Fantuzzi, Juan Pablo Philippi, María Victoria Edwards Vial
FTI Consulting	Pablo Amaya, Glenn Villacorta
G Bitrán & Asociados	Gabriel Bitrán
Gester S.A	Alberto Contesse Becker
GNT Consultoria	Juan Pablo Tejerina, Alejandro Tejerina
Quant Research	Ramón Delpiano
Quiroz & Asociados	Jorge Quiroz

# COLOMBIA

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## SHAREHOLDER LITIGATION

### Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
<b>Brigard Urrutia</b>	Irma Isabel Rivera, Tomás Holguín
<b>DLA Piper Martinez Beltrán</b>	José Miguel Mendoza, Camilo Martínez Beltrán
<b>EXCELLENT</b>	
<b>Nieto Abogados</b>	Juan Antonio Vallejo, Luis Eduardo Nieto, Paula Duarte
<b>Posse Herrera Ruiz</b>	Daniel Posse, Carolina Posada
<b>HIGHLY RECOMMENDED</b>	
<b>Baker McKenzie</b>	Cristina Mejía
<b>Garrigues Colombia</b>	Alberto Acevedo
<b>Gómez-Pinzón</b>	David Ricardo Araque-Quijano, María Isabel Romero-de la Torre
<b>Philippi Prietocarrizosa Ferrero DU &amp; Uría</b>	David Beltrán
<b>Pinilla González &amp; Prieto</b>	Carlos Felipe Pinilla, Oscar Martinez
<b>RECOMMENDED</b>	
<b>Asteri Abogados</b>	Luis Alfredo Barragán Arango
<b>Esguerra Asesores Jurídicos</b>	Alfonso Miranda Londoño
<b>Gamboa, García &amp; Cardona Abogados</b>	Juan Ignacio Gamboa, Pedro Hernan Montaña, Juan Felipe Roldán
<b>Holland &amp; Knight</b>	Gustavo Cuberos
<b>Lloreda Camacho</b>	Gustavo Tamayo Arango
<b>Muñoz Abogados</b>	Diego Muñoz

## CIVIL & COMMERCIAL LITIGATION

### Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
<b>Baker McKenzie</b>	Claudia Inés Benavides Galvis, Cristina Mejía
<b>Brigard Urrutia</b>	Irma Isabel Rivera, Felipe Mutis Tellez, María Victoria Munevar
<b>Gómez-Pinzón</b>	David Ricardo Araque-Quijano
<b>Posse Herrera Ruiz</b>	Daniel Posse, Carolina Posada, Pablo Sierra, Juan Pablo Bonilla
<b>EXCELLENT</b>	
<b>Botero Salazar Tobón Abogados</b>	Bernardo Salazar, Luis Felipe Botero Aristizábal
<b>DLA Piper Martínez Beltrán</b>	Camilo Martínez Beltrán, Sergio Rojas, Julian Solorza
<b>Philippi Prietocarrizosa Ferrero DU &amp; Uría</b>	Héctor Hernandez, Julio César González
<b>HIGHLY RECOMMENDED</b>	
<b>Dentons Cárdenas &amp; Cárdenas</b>	Andrés Fernández de Soto
<b>Esguerra Asesores Jurídicos</b>	Juan Carlos Esguerra Portocarrero
<b>Garrigues Colombia</b>	Alberto Acevedo
<b>Tobar Romero</b>	Jaime Tobar O., María Andrea Calero Tafur, Sebastián Ortégón
<b>Vélez Gutiérrez Abogados</b>	Ricardo Vélez Ochoa, Armando Gutiérrez
<b>RECOMMENDED</b>	
<b>Arrubla Devis</b>	Rafael McCausland Echeverry, Jaime Arrubla
<b>Asteri Abogados</b>	Luis Alfredo Barragán Arango
<b>Castro Leiva Rendón Abogados</b>	José Ignacio Leiva, Marcela Castro Pineda
<b>Chemás &amp; Asociados</b>	Jorge Eduardo Chemás Jaramillo, Ingrid Soraya Ortiz Baquero, Sergio Alejandro Chemás Vélez
<b>CMS Rodríguez-Azuero</b>	Sergio Rodríguez Azuero, Henry Sanabria, Felipe Andrade
<b>Deloitte Legal</b>	Guillermo Cález
<b>Freire &amp; De La Pava Abogados</b>	Alonso De La Pava Vélez, Cristian Freire
<b>Gamboa &amp; Chalela</b>	Nicolas Gamboa
<b>Gamboa, García &amp; Cardona Abogados</b>	Juan Ignacio Gamboa, Pedro Hernan Montaño, Juan Felipe Roldán
<b>Gamboa Abogados</b>	Ernesto Gamboa M., Eduardo Gamboa
<b>Garrido Fonseca Abogados</b>	Juan Manuel Garrido, Claudia Fonseca
<b>GodoyHoyos_GOH</b>	Catalina Hoyos
<b>Holland &amp; Knight</b>	José Gutiérrez
<b>Jimenez Ruiz &amp; Asociados</b>	Marcelo Jimenez Ruiz
<b>Olartemoure</b>	Carlos R. Olarte, Juan Moure, Juan Felipe Acosta, Santiago Lombana, Alexander Agudelo, Camilo Bernal, Liliana Galindo
<b>Pinilla González &amp; Prieto</b>	Carlos Felipe Pinilla, Oscar Martinez
<b>Serrano Martinez CMA</b>	Juan David Pérez, Juan Esteban Agudelo
<b>Tamayo Jaramillo &amp; Asociados</b>	Francisco Javier Tamayo Jaramillo
<b>Valbuena Abogados</b>	Gustavo Valbuena
<b>VALUABLE PRACTICE</b>	
<b>Arrieta Mantilla &amp; Asociados</b>	Alvaro Mantilla Padilla
<b>BBGS Abogados</b>	Luis Felipe Barrios Cadena, Lorenzo Pizarro Jaramillo, Felipe Rubio
<b>Cuesta Lawyers</b>	Juan Carlos Cuesta
<b>De La Espriella Lawyers Enterprise</b>	Carlos Sánchez
<b>Lloreda Camacho</b>	Gustavo Tamayo Arango, Christian Pérez
<b>Muñoz Abogados</b>	Carolina García Silva
<b>Néstor Pérez Gasca &amp; Abogados Asociados</b>	Néstor Pérez Gasca
<b>Nieto Abogados</b>	Juan Antonio Vallejo, Luis Eduardo Nieto, Paula Duarte
<b>Palacios Lleras</b>	Hugo Palacios Mejía
<b>Parra Quijano &amp; Cuadros Abogados</b>	Jairo Parra Quijano, Jairo Parra Cuadros
<b>Sanclemente Fernández Abogados S.A</b>	José Gabriel Fernández, Diana Sanclemente
<b>Solvere</b>	Wilson Castro



Analysis

**JIMENEZ RUIZ & ASOCIADOS:  
MODERN AND EXPERIENCED LAW FIRM**



Marcelo Jimenez Ruiz

Key figure(s):  
Marcelo Jimenez Ruiz  
Established: 2015

**Track record:** Jiménez Ruiz & Asociados is a boutique firm dedicated to disputes, negotiations, conciliations and highly complex transactions. The firm offers customized legal strategies and regularly represents clients in proceedings before the judicial branch, administrative authorities and arbitration and conciliation centers. Clients include Vopak Colombia, Fundación MSI and Fiduciaria Davivienda.

**Team & differentiation:** The team is led by Marcelo Jimenez, who specializes in contract and civil litigation, corporate and financial law. He maintains regular communication with clients, providing the information that allows them to make strategic corporate decisions in real time. The firm's tech-savvy roster of lawyers is experienced in dispute resolution, state justice, arbitration, corporate insolvency.

**DLA PIPER MARTÍNEZ BELTRAN:  
EXPERIENCED FULL-SERVICE FIRM**



Camilo Martinez Beltran

Key figure(s):  
Camilo Martinez Beltran  
and José Miguel Mendoza  
Established: 1996

**Track record:** DLA Piper's arbitration practice is acclaimed for its global-market expertise. In Colombia, the specialist team has a wealth of expertise in international commercial arbitration and international investment arbitration. The firm also has an extensive litigation practice covering various sectors such as civil and commercial law, infrastructure and public procurement.

**Team & differentiation:** Managing partner Camilo Martínez heads the civil and commercial dispute resolution, and local and international arbitration practices. José Miguel Mendoza handles shareholder dispute resolution, corporate crisis management and D&O litigation. The knowledgeable and responsive team, spread across several locations, is well equipped to handle high-level international litigation.

**COMPETITION ANTITRUST & INVESTIGATIONS**

Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
Baker McKenzie	María Carolina Pardo Cuéllar
Esguerra Asesores Jurídicos	Andrés Jaramillo Hoyo
IBARRA RIMÓN Abogados	Gabriel Ibarra Pardo, Alejandro Ibarra, Ana Parra, Natalia Martínez
Jaeckel/Montoya Abogados	Jorge Jaeckel Kovács
<b>EXCELLENT</b>	
Archila Abogados	Dionisio de la Cruz Camargo
Brigard Urrutia	Alejandro García de Brigard
Garrigues Colombia	José Miguel de la Calle
Gómez-Pinzón	Mauricio Jaramillo
Philippi Prietocarrizosa Ferrero DU & Uría	Diego Cardona
Valbuena Abogados	Gustavo Valbuena
<b>HIGHLY RECOMMENDED</b>	
<b>1</b> Lloreda Camacho	Enrique Álvarez, Dario Cadena
Posse Herrera Ruiz	Jorge De los Ríos, Juan Pablo Bonilla
<b>2</b> DLA Piper Martinez Beltrán	María Claudia Martínez
Ecija Colombia	Pablo Márquez
Olartemoure	Juan Moure, Juan Felipe Acosta, Santiago Lombana, Carlos Olarte
Serrano Martinez CMA	Felipe Serrano
Tobar Romero	Jaime Tobar O., Sebastián Ortegón
<b>RECOMMENDED</b>	
CMS Rodríguez-Azuero	Lorenzo Villegas Carrasquilla
Deloitte Legal	Guillermo Cález
Dentons Cárdenas & Cárdenas	Ximena Zuleta
DG&A Abogados	María del Rosario Gomez
Fabio Humar Abogados	Fabio Humar, Sandra Ramón
GodoyHoyos_GOH	Antonio Núñez
Holland & Knight	Danilo Romero Raad



# ARBITRATION

## Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
<b>1</b> Posse Herrera Ruiz	Daniel Posse, Carolina Posada, Juan Pablo Bonilla
Suescun Abogados	Jorge Suescún Melo, Felipe Suescún de Roa
<b>2</b> Baker McKenzie	Claudia Inés Benavides Galvis, Cristina Mejía
Gómez-Pinzón	David Ricardo Araque-Quijano
<b>EXCELLENT</b>	
Adell & Merizalde	Juan Felipe Merizalde Urdaneta, Stephan Adell
Botero Salazar Tobón Abogados	Bernardo Salazar, Luis Felipe Botero Aristizábal
Chemás & Asociados	Jorge Eduardo Chemás Jaramillo, Ingrid Soraya Ortiz Baquero, Sergio Alejandro Chemás Vélez
Holland & Knight	José Vicente Zapata
Philippi Prietocarrizosa Ferrero DU & Uría	Héctor Hernandez, Julio César González
<b>HIGHLY RECOMMENDED</b>	
Brigard Urrutia	Irma Isabel Rivera, Felipe Mutis Tellez, María Victoria Munevar
Dla Piper Martinez Beltrán	Camilo Martínez Beltrán, Sergio Rojas, Julian Solorza
Esguerra Asesores Jurídicos	Juan Carlos Esguerra Portocarrero
Gamboa & Chalela	Nicolas Gamboa
Garrigues Colombia	Alberto Acevedo
Kennedys	Monica Tocarruncho, Mauricio Carvajal
Tobar Romero	Jaime Tobar O., María Andrea Calero Tafu, Sebastián Ortegón
Vélez Gutiérrez Abogados	Ricardo Vélez Ochoa, Armando Gutiérrez
<b>RECOMMENDED</b>	
<b>1</b> Arrieta Mantilla & Asociados	Alvaro Mantilla Padilla
Arrubla Devis	Rafael McCausland Echeverry, Jaime Arrubla
BBGS Abogados	Luis Felipe Barrios Cadena, Lorenzo Pizarro Jaramillo
CMS Rodriguez-Azuero	Sergio Rodriguez Azuero, Felipe Andrade, Henry Sanabria
Gamboa Abogados	Ernesto Gamboa Morales, Eduardo Gamboa
Gamboa, García & Cardona Abogados	Juan Felipe Roldán Pardo, Juan Ignacio Gamboa Uribe, Pedro Hernán Montaña Velasco
Valbuena Abogados	Gustavo Valbuena
<b>2</b> Asteri Abogados	Luis Alfredo Barragán Arango
Castro Leiva Rendón Abogados	José Ignacio Leiva
Cuatrecasas	Alberto Zuleta-Londoño
Cuesta Lawyers	Juan Carlos Cuesta
Deloitte Legal	Guillermo Cáez
Dentons Cárdenas & Cárdenas	Andrés Fernández de Soto
Freire & De La Pava Abogados	Alonso De La Pava Vélez, Cristian Freire
Lloreda Camacho	Gustavo Tamayo Arango, Christian Pérez
Olartemoure	Juan Moure
Palacios Lleras	Oscar Gutierrez, Hugo Palacios
Pinilla González & Prieto	Carlos Felipe Pinilla, Oscar Martinez
Talero Rueda & Asociados	Santiago Talero Rueda
Zurek Abogados Asociados	María Isabel Zúrek



COLOMBIA

Analysis

**FREIRE & DE LA PAVA ABOGADOS:  
HIGHLY SKILLED TEAM OF LITIGATORS**



Alonso De La Pava Vélez

**Key figure(s):**  
Alonso De La Pava Vélez  
and Cristian Javier Freire  
**Established:** 2013

**Track record:** The litigation and arbitration team accompanies and advises clients from the earliest stages of a litigation, fashioning a robust strategy to defend their interests before the respective claims are filed. Clients come from sectors such as energy, real estate and construction and include Consorcio Raok, Unión Temporal Bicarril Tintal and Consorcio Ibines Férreo.

**Team & differentiation:** The partners, who have extensive experience and expertise in procedural matters, are supported by a team of associates with in-depth knowledge of the intricacies of litigation proceedings and the specific needs of their clients. Cristian Javier Freire specializes in commercial, financial and administrative law, while litigation specialist Alonso De La Pava has been involved in numerous contentious and commercial litigations and arbitrations.

**CHEMÁS & ASOCIADOS:  
TAILOR-MADE DISPUTE RESOLUTION SOLUTIONS**



Jorge Eduardo Chemás Jaramillo

**Key figure(s):**  
Jorge Eduardo Chemás Jaramillo, Ingrid Soraya Ortiz Baquero and Sergio Alejandro Chemás Vélez  
**Established:** 1987

**Track record:** The firm focuses on the resolution of disputes and litigation related to projects in the transport, energy, telecommunications and infrastructure sectors. It specializes in arbitration proceedings involving state and semi-state bodies such as the National Infrastructure Agency (ANI) and the National Agency for the Legal Defence of the State (ANDJE)

**Team & differentiation:** Jorge Chemás has participated in major national and international arbitrations and those before the Contentious-Administrative Jurisdiction of Colombia. The team has extensive experience in the legal representation of national and foreign companies before national and international arbitration tribunals in which they have obtained more than \$4.3 billion in settlements for their clients.

**SUESCÚN ABOGADOS: LEADERS IN ARBITRATION**



Jorge Suescún Melo

**Key figure(s):**  
Jorge Suescún Melo  
and Felipe Suescún de Roa  
**Established:** 2013

**Track record:** Suescun Abogados is one of the most respected firms in Colombia for national and international arbitration and advice on complex contractual matters. For more than 30 years it has advised multinationals and a large number of national and international companies in areas as diverse as banking, construction, corporate, distribution, energy, infrastructure, insurance, mining and natural resources.

**Team & differentiation:** Felipe Suescún focuses his practice on international and domestic arbitration and dispute resolution. He has acted as lead counsel, arbitrator and tribunal secretary in major international and domestic arbitrations under the rules of the ICC and the Bogotá Chamber of Commerce. Jorge Suescún has extensive experience in domestic arbitration and regularly participates in international arbitrations, acting as chairman, arbitrator and counsel.



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# ARBITRATION

## Best Arbitrators

In each tier, the arbitrators are ordered alphabetically

ARBITRATOR	
<b>LEADING</b>	
<b>1</b>	Juan Pablo Cárdenas Sole practitioner
<b>2</b>	Eduardo Silva Romero Sole practitioner
	Eduardo Zuleta Jaramillo Sole practitioner
	Fernando Mantilla-Serrano Latham & Watkins
	Jorge Suescun Suescun Abogados
<b>EXCELLENT</b>	
	Andrés Fernandez De Soto Londoño Dentons Cárdenas & Cárdenas
	Arturo Solarte Rodríguez Solarte Asesores Jurídicos
	Carlos Ignacio Jaramillo Sole practitioner
	Daniel Posse Velásquez Posse, Herrera & Ruiz
	Felipe Suescún Melo Suescun Abogados
	Gilberto Peña Peña Cediel Abogados
	Gustavo Cuberos Gómez Holland & Knight
	Jorge Enrique Ibañez Najjar Sole practitioner
	Jorge Pinzón Sánchez Sole practitioner
	José Armando Bonivento Bonivento Abogados
	Juan Carlos Esguerra Esguerra Asesores Juridicos
	Juan Felipe Merizalde Adell & Merizalde
	Maria Cristina Morales De Barrios Sole practitioner
	María Teresa Palacio Jaramillo Palacio Jouve & García
	Nicolás Gamboa Gamboa & Chalela
	Ramiro Bejarano Sole Practitioner
	William Namen Vargas Sole practitioner
<b>HIGHLY RECOMMENDED</b>	
	Anne Marie Mürrle Rojas Sole practitioner
	Antonio Pabón Santander Pabón Abogados
	Camila De La Torre Dac Beachcroft
	Carmenza Mejía Sole practitioner
	Catalina Hoyos Godoy Hoyos
	Diego Muñoz Tamayo Muñoz Tamayo & Asociados
	Enrique Gómez Pinzón Holland & Knight
	Ernesto Rengifo García Rengifo Abogados
	Hernando Parra Nieto Sole practitioner
	Hugo Palacios Mejía Palacios Lleras
	Jaime Alberto Arrubla Paucar Arrubla Devis
	Jaime Humberto Tobar Tobar & Romero
	Jorge Cubides Camacho Sole practitioner
	Juan Carlos Cuesta Cuesta Lawyers
	Juan Carlos Varón Silva Varón & Asociados
	Marcela Castro Sole practitioner
	Martha Cediel Peña Cediel Abogados
	Ricardo Vanegas Beltrán Sole practitioner
	Samuel Chalela Chalela & Asociados
	Santiago Talero Rueda Talero Rueda & Asociados
	Sergio Muñoz Sole practitioner



## ARBITRATION CENTERS

### Best Centers

The centers are ordered alphabetically

FIRM	KEY FIGURE(S)
RECOMMENDED	
<b>Centro De Arbitraje Y Conciliación De La Cámara De Comercio De Bogotá</b>	Gustavo Andrés Piedrahita
<b>Centro de arbitraje y conciliación de la cámara de comercio de Medellín</b>	María Clara Mejía Gonzalez
<b>Centro De Conciliación, Arbitraje Y Amigable Composición De La Cámara De Comercio De Cali</b>	Luis Fernando Pérez Pérez
<b>Centro De Conciliación Y Arbitraje Empresarial De La Superintendencia De Sociedades</b>	Sebastian Bernal Garavito

## AMIABLE COMPOSITION

Experts are ordered alphabetically

KEY FIGURE(S)	EXPERTISE
RECOMMENDED	
<b>Alberto Preciado</b>	Infrastructure
<b>Adriana Polanía</b>	Commercial
<b>Camilo Calderón Rivera</b>	Administrative, commercial, infrastructure
<b>Carolina Silva</b>	Economic, commercial
<b>David Luna Bisbal</b>	Administrative, commercial, infrastructure
<b>Gonzalo Suarez Beltrán</b>	Administrative, infrastructure
<b>Luis Fernando Rincón</b>	Infrastructure
<b>Marcela Romero de Silva</b>	Administrative, infrastructure
<b>Ramiro Saavedra Becerra</b>	Administrative, infrastructure
<b>Saúl Flórez Enciso</b>	Administrative, commercial

## CONSTRUCTION & ENGINEERING

### Best Litigation Support & Expert Witness Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>RECOMMENDED</b>	
Arup	Andy Howard
Cal y Mayor Asociados	Jaime Salcedo Castro
CONEXIG COLOMBIA SAS	Raquel Céspedes, Juan Guillermo Vélez, Javier Carrasco
Deloitte Colombia	Julio Berrocal
FTI Consulting	Brandon Chaney, Ana María Casas
Global Project Strategy (GPS)	Ricardo Abril, Bernardo Gamboa
HKA	Frank Giunta
Ingetec	Andrés Marulanda, Fabian E. Acuña
J.S. HELD	Hernando Torres, John Alberto Wright Ovalles, Jaime Valenciano
Quantum Global Solutions	Carlos Ortega, Manuel Cano

#### FTI CONSULTING: GLOBAL CONSTRUCTION EXPERTS



Brandon Chaney

Key figure(s):  
Brandon Chaney  
Established: 1982

**Track record:** The team serves owners, consultants, contractors, construction managers, insurers, lenders and legal advisors. Its work focuses on improving project delivery across all sectors of the construction industry, using proven processes and state-of-the-art project management technologies to facilitate collaboration between project stakeholders and optimize performance.

**Team & differentiation:** Brandon Chaney is Senior Managing Director, Head of Construction, Projects and Assets in Latin America in the forensic consulting and litigation department. He has over 18 years of engineering and construction management experience in the mining, liquefied gas, infrastructure and defense sectors and has worked with Bechtel and Gilbane Building on complex construction projects around the world.

## FINANCE & ECONOMICS

### Best Litigation Support & Expert Witness Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>RECOMMENDED</b>	
CONEXIG COLOMBIA SAS	Raquel Céspedes, Juan Guillermo Vélez, Javier Carrasco
Desarrollo Empresarial	Moises Rubinstein
Económica Consultores	Pablo Roda
EY Colombia	Sandra Calderón
FTI Consulting	Jorge del Castillo
Global Project Strategy (Gps)	Carlos E. Sosa, Ricardo Abril
Jorge Flórez Acosta	Sole Practitioner
MarkUp	Rodrigo Castellanos
Nestor Carrasco	Sole Practitioner
Risk & Return Valuation	Julio Villareal
Valfinanzas	Camilo Soto Franky



## FORENSICS & COMPLEX INVESTIGATIONS

### Best Litigation Support & Expert Witness Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>EXCELLENT</b>	
Control Risks	Nicolas Letts
EY Colombia	Sandra Calderón
FTI Consulting	Michael Cullen, Pablo Amaya, Carolina Sánchez, Gustavo Morales
KPMG Colombia	Andrés Jiménez
Kroll	Pablo Iragorri
<b>HIGHLY RECOMMENDED</b>	
Adalid	Endrick Dann Axel Díaz Ortega
Cfs Investigaciones Estratégicas	Carlos Fernando Salazar
Deloitte Colombia	César Molano González
Global Project Strategy (Gps)	Carlos E. Sosa, Ricardo Abril, Bernardo Gamboa
PwC Colombia	Ana Milena Villarreal, Jorge Roperó
Sag Consulting	Mónica Vargas
<b>RECOMMENDED</b>	
Bdo Colombia	Luis Enrique Sánchez Sánchez
Dsa Russell Bedford	Didier Sánchez Reinoso
Ediligence	Bayron Prieto
Estudio Rivas	José Rivas
Global Forensic Auditing	Carlos Julio Cortés
Grant Thornton Colombia	Pedro Cruz Daza
Guidepost Solutions	Andrés Otero
Itrust Consulting	Andrés Sandoval
Key Risk & Compliance Consulting	Jenith Linares
Protiviti	Luis Manuel Pineda Monsalve
Ratsel Business Group	Juan David Benavides
Rsm Colombia	Óscar A. Bobadilla

#### CFS INVESTIGACIONES ESTRATÉGICAS: EXCEPTIONAL RESEARCH EXPERTISE



Carlos Fernando Salazar

Key figure(s):  
Carlos Fernando Salazar  
Established: 2008

**Track record:** The firm offers investigative and forensic services thanks to its compliance, risk, accounting, financial, economic and IT skills. The team's combination of technical knowledge and legal expertise allows it to bring a number of strategic possibilities to any criminal defense, litigation or arbitration cases that materialize..

**Team & differentiation:** The firm's pool of experienced consultants includes lawyers, accountants, economists, administrators, engineers, architects, as well as technical experts in investigation, risk, compliance and forensic services, all equipped with the latest technology for analyzing physical and digital evidence, which has enabled the team to broaden its skills base and accumulate knowledge.

#### FTI CONSULTING: GLOBAL BUSINESS CONSULTING FIRM



Michael Cullen

Key figure(s):  
Michael Cullen,  
Carolina Sánchez  
and Pablo Amaya  
Established: 2007

**Track record:** Global firm FTI consulting provides business advice to help organizations manage change, mitigate risk and resolve financial, legal, operational, political, regulatory, reputational and transactional conflicts. The Latin America investigations team has worked on many of the largest cases involving corruption, fraud, antitrust, money laundering, human rights and cybersecurity violations.

**Team & differentiation:** FTI Consulting's Colombia branch is home to a multidisciplinary team of over 60 professionals. Managing Director Michael Cullen has over 25 years' experience and specializes in complex cross-border investigations, settlements and litigation in the Latin American market. The team helps clients investigate, understand and resolve the many regulatory and operational challenges associated with operating in the region.

# ECUADOR

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## CIVIL & COMMERCIAL LITIGATION

### Best Law firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
<b>Coronel &amp; Pérez Abogados</b>	César Coronel Jones, Jorge Sicouret Lynch, Félix Reyes, Oscar Del Brutto, César Coronel Ortega
<b>Pérez Bustamante &amp; Ponce (Pbp)</b>	Juan Manuel Marchán-Maldonado, Rodrigo Jijón-Letort, Edgar Ulloa-Balladares, María Tereza Boria, Roberto Carmigniani
<b>EXCELLENT</b>	
<b>Avl Abogados</b>	Xavier Andrade, Estefanía Fierro
<b>Bustamante Fabara</b>	Mariana Villagómez, María Rosa Fabara, Hugo García Larriva, José Rafael Bustamante E.
<b>Consulegis Abogados SA</b>	Xavier Castro
<b>Corralrosales</b>	Santiago Palacios, Xavier Rosales
<b>Ecija Gpa</b>	Juan Carlos Montenegro, Ingrid Rodriguez, Mateo Valverde
<b>Robalino Law</b>	Javier Robalino, Luis Carlos Fernandez, Cristina Viteri, Verónica Arroyo, Andres Donoso
<b>HIGHLY RECOMMENDED</b>	
<b>1 Lexvalor Abogados</b>	Daniela Irigoyen, Juan Francisco Almeida, Iván Plascencia
<b>Lopez Ribadeneira Mora</b>	Daniel López Suárez, María de Lourdes Maldonado
<b>Noboa, Peña &amp; Torres Abogados</b>	Patricio Peña Romero, Margarita Velez Casanova, Gonzalo Noboa B.
<b>Quevedo &amp; Ponce Estudio Jurídico</b>	Alejandro Ponce
<b>2 Ccb Abogados</b>	Roberto Bilbao Rosati, Daniela Cevallos Casals
<b>Dentons Paz Horowitz</b>	Jorge Paz, Leyre Suarez
<b>Falconi Puig Abogados</b>	Sasha Mandakovic, Jaime Mantilla
<b>Gallegos Valarezo &amp; Neira</b>	Edgar Neira
<b>Pino Elizalde Abogados</b>	Marco (Valentín) Elizalde, Jorge Cedeño
<b>Romero Arteta Ponce</b>	Gustavo Romero, Diego Romero, Patricia Del Pozo
<b>RECOMMENDED</b>	
<b>Corral Barriga</b>	Fabián Corral Burbano
<b>Dll Abogados</b>	Leopoldo González, Xavier Sisa Cepeda
<b>Durini &amp; Guerrero</b>	Francisco Guerrero Celi, Juan Francisco Guerrero del Pozo, Emilio Suárez Salazar, Tomás Barrionuevo
<b>Expertise Abogados</b>	Alberto Peña Moscoso
<b>Gottifredi Pozo Abogados</b>	Paúl Maldonado, Ivan Navas
<b>López Córdova &amp; Guillén Corp Law Abogados</b>	Nicolás Guillén, Gabriel López
<b>Santos Burbano de Lara</b>	Oswaldo Santos
<b>Sempertegui Abogados</b>	Leonardo Sempertegui, Santiago Salazar
<b>Sperber &amp; Álvarez</b>	David Sperber, José E. Álvarez N.
<b>VALUABLE PRACTICE</b>	
<b>Esteban Donoso y Asociados</b>	Esteban Donoso
<b>Flor Bustamante Pizarro &amp; Hurtado</b>	Roque Bustamante, Andrés Ycaza
<b>Guarderas, Albuja, Hernández &amp; Zurita</b>	Ernesto Guarderas
<b>Marcelo Boderó &amp; Asociados Cia.</b>	Emilio Gallardo
<b>Meythaler &amp; Zambrano</b>	José Meythaler, Sebastian Meythaler
<b>Noboa Bejarano Abogados</b>	Esteban Noboa Carrión
<b>Puente &amp; Asociados</b>	Miguel Angel Puente, Guillermo Córdova



Analysis

**LEXVALOR: IN-DEPTH KNOWLEDGE OF CLIENTS' BUSINESS**



Daniela Irigoyen

**Key figure(s):** Daniela Irigoyen, Juan Francisco Almeida, Luis Marin Tobar, Ricardo Peñaherrera, Margoth Chiriboga and Paola Gachet  
**Established:** 2005

**Track record:** With a comprehensive vision and global business perspective, the firm advises on all types of administrative, judicial and arbitration proceedings, including mediation processes. In antitrust, the team provides services related to abuse of market power, cartels, merger control, unfair competition. They are specialists in the food and drink, and retail sectors.

**Team & differentiation:** The firm's clients value the fact that whichever lawyer takes on its case, they will have deep knowledge of the issues and of their business. The team responds to complex challenges in sectors such as finance, fiduciary, real estate, energy, technology and tourism. One of its leader, Daniela Irigoyen, has extensive experience in financial and dispute resolution matters.

**COMPETITION & ANTITRUST**

**Best Law firms**

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
<b>1</b> Bustamante Fabara	María Rosa Fabara, José Rafael Bustamante Crespo, Daniel Castelo, Diego Ramírez
Pérez Bustamante & Ponce (Pbp)	Diego Pérez-Ordoñez, Mario Andrés Navarrete Serrano
<b>2</b>	
Corralrosales	Xavier Rosales, Ana Samudio
Sperber & Álvarez	David Sperber, Pablo A. Lara M., Cynthia Andino
<b>EXCELLENT</b>	
Lexvalor Abogados	Luis Marin-Tobar, Ricardo Peñaherrera
Robalino Law	Daniel Robalino
<b>HIGHLY RECOMMENDED</b>	
Dentons Paz Horowitz	Eduardo Esparza
Pino Elizalde Abogados	Marco (Valentín) Elizalde, Jorge Cedeño, Jessica Medina García, Rafael Ulloa
<b>RECOMMENDED</b>	
Avl Abogados	Xavier Andrade
Ecija Gpa	Michael Veintimilla, Bayardo Poveda
Flor Bustamante Pizarro & Hurtado	Gilberto Gutiérrez
Gottifredi Pozo Abogados	Maria del Mar Peña, Fabián Pozo Neira
Santos Burbano de Lara	Oswaldo Santos
Tobar Zvs	Alvaro Sevilla, Bernardo Tobar
<b>VALUABLE PRACTICE</b>	
Almeida Guzmán & Asociados	Alberto Brown, José Urizar
Coronel & Pérez Abogados	César Coronel Jones, Jorge Sicouret Lynch
Falconi Puig Abogados	Carlos Alberto Arroyo del Río, Sasha Mandakovic
Meythaler & Zambrano	José Meythaler
Procompetencia	Marcelo Marín Sevilla, Nicole Srolis

**ROBALINO: STRATEGIC PARTNER TO CLIENTS**



Javier Robalino-Orellana

**Key figure(s):** Javier Robalino-Orellana, Cristina Viteri, Andres Donoso, Luis Carlos Fernandez, Ernesto Velasco and Daniel Robalino  
**Established:** 2019

**Track record:** Robalino has a strong practice in international arbitration, constitutional and civil and commercial litigation. The firm has a deep understanding of the specifics of each sector, which makes it an ideal partner to clients. It has been involved in some of Ecuador's most complex and sensitive cases, setting important precedents in the country.

**Team & differentiation:** The team provides high quality legal services to local and multinational companies. Lead partner Javier Robalino-Orellana has accumulated more than 20 years' experience representing a wide range of clients in commercial and investment disputes. His specialization in high-impact cases has made the firm one of the most important in dispute resolution circles in Ecuador.



# ADMINISTRATIVE LITIGATION

## Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
<b>Lopez Ribadeneira Mora</b>	Daniel López Suárez, Sebastian Mora
<b>Pérez Bustamante &amp; Ponce (Pbp)</b>	Edgar Ulloa-Balladares, Édgar Acosta Grijalva, Rodrigo Jijón-Letort, José David Ortiz, Ricardo Velasco
<b>EXCELLENT</b>	
<b>Bustamante Fabara</b>	María Rosa Fabara, Mariana Villagómez, José Rafael, Bustamante Crespo, Hugo García-Larriva
<b>Ccb Abogados</b>	Daniela Cevallos Casals, Roberto Bilbao Rosati
<b>Meythaler &amp; Zambrano</b>	Karina Loza, José Meythaler, Sebastian Meythaler
<b>Dentons Paz Horowitz</b>	Leyre Suarez
<b>Gallegos Valarezo &amp; Neira</b>	Edgar Neira
<b>Morales &amp; Asociados</b>	Marco Morales Tobar, Marco Morales Andrade, Pablo Morales Andrade
<b>Pino Elizalde Abogados</b>	Marco (Valentín) Elizalde, Jorge Cedeño, Rafael Ulloa, Ritha Guillen
<b>HIGHLY RECOMMENDED</b>	
<b>Coronel &amp; Pérez Abogados</b>	César Coronel Jones, Félix Reyes, Oscar Del Brutto
<b>Corralrosales</b>	Ricardo Mancheno, Ramón Paz y Miño, Xavier Rosales
<b>Durini &amp; Guerrero</b>	Francisco Guerrero Celi, Juan Francisco Guerrero del Pozo
<b>Ecija Gpa</b>	Byron Sotomayor, Sebastián López, Xavier Molina, Sebastian Valle, Édgar Méndez
<b>Gottifredi Pozo Abogados</b>	Francisco A. Gottifredi
<b>Lexvalor Abogados</b>	Daniel Fernández de Córdova, Paola Gachet
<b>RECOMMENDED</b>	
<b>Cabezas Wray &amp; Albán</b>	Ernesto Albán Ricaurte, Marisol Romero
<b>Cardinal Abogados Y Consultores</b>	Fabian Andrade Narvaéz
<b>Esteban Donoso y Asociados</b>	Esteban Donoso
<b>Marcelo Bodero &amp; Asociados Cía.</b>	Emilio Gallardo, Marcelo Bodero
<b>Noboa, Peña &amp; Torres Abogados</b>	Margarita Velez Casanova, Gonzalo Noboa B.
<b>Spingarn</b>	Mario Torres, Jack Dahik and Sebastian Reina

### MORALES & ASOCIADOS: EXPERIENCE AND QUALITY SERVICE



Marco Morales Tobar

**Key figure(s):** Pablo Morales Andrade, Marco Morales Andrade and Marco Morales Tobar  
**Established:** 2004

**Track record:** The firm is characterized by its ability to provide quality services in complex litigation. It focuses on judicial proceedings in instances such as the National Court of Justice and the Constitutional Court. It represents clients in breach of contracts, co-ownership and inheritance problems, preparatory proceedings, nullity of agreements and administrative contentious actions.

**Team & differentiation:** The firm is staffed with a high-level team that, thanks to its experience, has been able to obtain favorable rulings however complex the litigation. Marco Morales Tobar has been practicing law for over 50 years and is an internationally recognized expert in constitutional and administrative law. Clients consider Morales & Asociados a reliable partner.

### PINO ELIZALDE ABOGADOS: TOP TEAM HANDLING COMPLEX CASES



Marco (Valentín) Elizalde

**Key figure(s):** Marco (Valentín) Elizalde, Jessica Medina, Jorge Cedeño and Rafael Ulloa  
**Established:** 2017

**Track record:** The firm has participated in sophisticated civil and commercial litigation and complex lawsuits against the State. The team acted in a landmark case before the Ecuadorian Competition Authority related to the abuse of market power and merger control. Its proactive approach helps clients reduce risk and make safer decisions.

**Team & differentiation:** The team has a solid reputation and presence in civil and administrative litigation. Its leader, Marco (Valentín) Elizalde, has extensive experience advising clients on antitrust, constitutional and administrative matters, which has seen him head major cases both in the city of Guayaquil and across Ecuador, obtaining favorable results for his clients however complex the case.

### DENTONS PAZ HOROWITZ: SOLID STRATEGY IN ALL CASES



Agustin Acosta

**Key figure(s):** Jorge Paz, Agustín Acosta and Leyre Suárez Dávalos  
**Established:** 1991

**Track record:** The firm has represented major clients such as Titan Minerals, Aecon Group, AAV Aviation Adjusters, KLM, Quifatex and Trane Technologies in constitutional, civil and administrative proceedings, in addition to offering alternative conflict resolution advice. It has participated in commercial and investment arbitrations before local and international courts.

**Team & differentiation:** The team is esteemed for its experience in complex judicial and arbitral disputes. Its leaders, Jorge Paz and Agustín Acosta, take a strategic approach to dispute resolution, as well as a preventive path in mediation proceedings, providing effective solutions for clients in sectors such as aviation, construction, energy, mining and pharmaceuticals.



## ARBITRATION

### Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
1 Pérez Bustamante & Ponce (Pbp)	Rodrigo Jijón-Letort, Edgar Ulloa-Balladares, Juan Manuel Marchán-Maldonado, María Tereza Borja, Javier Jaramillo, Daniel Dziouba
2 Coronel & Pérez Abogados	César Coronel Jones, César Coronel Ortega
<b>EXCELLENT</b>	
Avl Abogados	Xavier Andrade
Ecija Gpa	Blanca Gómez de la Torre, Gonzalo González
Robalino Law	Javier Robalino, Cristina Viteri, Luis Carlos Fernandez, Verónica Arroyo, Andres Donoso
<b>HIGHLY RECOMMENDED</b>	
1 Bustamante Fabara	María Rosa Fabara, Hugo García-Larriva, Mariana Villagómez Álvarez
Corralrosales	Santiago Palacios, Xavier Rosales
Gallegos Valarezo & Neira	Edgar Neira
Lexvalor Abogados	Daniela Irigoyen, Juan Francisco Almeida
Noboa, Peña & Torres Abogados	Patricio Peña Romero, Gonzalo Noboa B., Margarita Velez Casanova, Francisco Larrea Naranjo
Pino Elizalde Abogados	Marco (Valentín) Elizalde, Jorge Cedeño, Paulette Ocampo
2 Dentons Paz Horowitz	Agustín Acosta, Jorge Paz, Leyre Suarez
Expertise Abogados	Alberto Peña Moscoso, Carlos Jerez
Falconi Puig Abogados	Sasha Mandakovic
Quevedo & Ponce Estudio Jurídico	Alejandro Ponce
Romero Arteta Ponce	Diego Romero, Gabriela Villagómez, Patricia Del Pozo
Tadir Dispute Resolution	David Toscano
<b>RECOMMENDED</b>	
Cabezas Wray & Albán	Marisol Romero, Ernesto Albán Ricaurte
Corral Barriga	Elena Barriga, Fabián Corral Burbano
DII Abogados	Leopoldo González, Xavier Sisa Cepeda
Santos Burbano de Lara	Oswaldo Santos
Tobar Zvs	Oscar Vela
<b>VALUABLE PRACTICE</b>	
CCB Abogados	Daniela Cevallos Casals, Roberto Bilbao Rosati
Esteban Donoso y Asociados	Esteban Donoso
Flor Bustamante Pizarro & Hurtado	Roque Bustamante, Mario Alejandro Flor, Andrés Ycaza
Morales & Asociados	Marco Morales Tobar, Marco Morales Andrade, Pablo Morales Andrade

### TADIR DISPUTE RESOLUTION: CUSTOM-BUILT DISPUTE RESOLUTION STRATEGIES



David Toscano

Key figure(s):  
David Toscano  
Established: 2021

**Track record:** Tadir Dispute Resolution specializes in international arbitration and dispute resolution. Its team has participated in international arbitrations, representing high-profile companies in international commercial and investment arbitrations under ICSID, ICC and UNCITRAL rules. It also specializes in other alternative dispute resolution methods, such as mediation.

**Team & differentiation:** A hallmark of the firm is its particular attention to the resolution of disputes. Its strategy is based on forming teams of specialists for each case, providing efficient and competitive solutions. David Toscano is an international arbitration practitioner with experience in high-profile cases. He represents major foreign companies in both commercial and investment disputes.

## ARBITRATION CENTERS

### Best Centers

In each tier, the centers are ordered alphabetically

CENTER	KEY FIGURE(S)
<b>EXCELLENT</b>	
Centro de Arbitraje y Conciliación de la Cámara de Comercio de Guayaquil	Juan Carlos Díaz-Granados Martínez
Centro De Arbitraje Y Mediación Amcham	Patricia Vera Nieto
Centro de Arbitraje y Mediación de la Cámara de Comercio de Quito (CAM)	Francisco González
Centro Internacional De Arbitraje Y Mediación (Ciam)	Paul Corral
<b>HIGHLY RECOMMENDED</b>	
Cámara de Comercio de Cuenca	Luis Alberto Monsalve
<b>RECOMMENDED</b>	
Centro de Arbitraje y Mediación Universidad de Especialidades Espiritu Santo	Maria Jose Blum

# ARBITRATION

## Best Arbitrators

In each tier, the arbitrators are ordered alphabetically

ARBITRATOR	
<b>LEADING</b>	
1	<p><b>Armando Serrano</b> Falcone Puig</p> <p><b>Edgar Neira</b> Ilp Global - Gallegos, Valarezo &amp; Neira</p> <p><b>José María Pérez</b> Bredin Prat</p> <p><b>Rodrigo Jijón</b> Pérez Bustamante &amp; Ponce (PBP)</p>
2	<p><b>Ernesto Albán</b> Cw&amp;a Legal</p> <p><b>Fabián Jaramillo</b> Jaramillo Dávila Abogados</p> <p><b>Juan Manuel Marchan</b> Pérez Bustamante &amp; Ponce (PBP)</p>
<b>EXCELLENT</b>	
<p><b>Alejandro Ponce Martinez</b> Quevedo &amp; Ponce Estudio Jurídico</p> <p><b>Armando Serrano</b> Serrano &amp; Asociados</p> <p><b>Blanca Gómez De La Torre</b> Ecija Gpa</p> <p><b>Corina Navarrete Luque</b> Professor</p> <p><b>César Coronel</b> Coronel &amp; Perez Abogados</p> <p><b>César Drouet Candel</b> Sole Practitioner</p> <p><b>César Zumarraga</b> Tobar Zvs</p> <p><b>Jorge Alvear</b> Alvear Macías Asesores Legales</p> <p><b>Jorge Paz</b> Dentons Paz Horowitz</p> <p><b>Marcelo Torres</b> Noboa, Peña &amp; Torres</p> <p><b>Xavier Andrade</b> AVL Abogados</p>	
<b>HIGHLY RECOMMENDED</b>	
<p><b>Alberto Peña Moscoso</b> Expertise Advisor Abogados &amp; Consultores</p> <p><b>Diego Romero</b> Romero Arteta Ponce</p> <p><b>Eduardo Carmigniani</b> Eduardo Carmigniani Estrategias Legales</p> <p><b>Juan Pablo Aguilar Andradre</b> Professor</p> <p><b>María De Lourdes Maldonado</b> López Ribadeneira Mora</p> <p><b>Oscar Vela</b> Tobar Zvs</p> <p><b>Vanessa Aguirre Guzman</b> Professor</p> <p><b>Vladimir Villalba</b> Sole Practitioner</p>	
<b>RECOMMENDED</b>	
<p><b>Gonzalo Gonzalez</b> Ecija</p> <p><b>Hugo Garcia Larriva</b> Bustamante &amp; Fabara</p> <p><b>Jorge Sicouret Lynch</b> Coronel &amp; Perez Abogados</p> <p><b>Luis Carlos Fernandez</b> Robalino Law</p> <p><b>Luis Garcia Plaza</b> Legalsa &amp; Asociados</p> <p><b>Miguel Andrade Cevallos</b> Andrade &amp; Andrade</p> <p><b>Patrick Barrera</b> BACLAW</p>	

### CABEZAS WRAY & ALBÁN ABOGADOS: SPECIALIST ADVICE FOR CHALLENGING CASES



Ernesto Alban

Key figure(s):  
Ernesto Alban  
and Marisol Romero  
Established: 2010

**Track Record:** Led by attorneys recognized for their extensive expertise and exhaustive preparation, the firm handles major economic criminal-law cases. Its clients belong to diverse sectors such as energy, mining and oil. The firm also advises on national and international arbitration and judicial proceedings, and offers practical solutions to administrative matters.

**Team & Differentiation:** CW&A Legal's team is recognized for its high level of preparation, broad experience and spotless integrity. Ernesto Albán is an arbitrator with the Quito Chamber of Commerce and the International Arbitration and Mediation Center, CIAM. He is singled out by peers as a great lawyer and prestigious arbitrator who significantly contributes to the Ecuadorian market.



## MEDIATION

### Best Mediators

In each tier, the mediators are ordered alphabetically

#### MEDIATOR

#### LEADING

**Jaime Vintimilla Saldaña** Pactum Dispute Resolution

**Juan Carlos Sosa Gallardo** Sosa & Salazar Abogados

**Ximena Bustamante Vasconez** Pactum Dispute Resolution

#### EXCELLENT

**Alicia Arias Salgado** Sole Practitioner

**Esteban Santos López** Centro de Mediacion de la Camara de Comercio de Quito

#### HIGHLY RECOMMENDED

**Alfonso Rivera** Tobar Zys

**Alfredo Larrea** Centro De Arbitraje Y Mediación Amcham

**Antonio Pérez** Centro De Arbitraje Y Mediación Amcham

**Diego Romero** Romero Arteta Ponce

**Francisco Alarcón Alcivar** Centro De Mediación Empresarial

**Gabriela Balseca Alzate** Pactum Dispute Resolution

**Ruggero Echanique** Yo Negocio

#### RECOMMENDED

**Alicia Santillan** Centro de Arbitraje y Mediación Universidad de Especialidades Espíritu Santo

**Bernardo Ponce** Ponce Mantilla & Asociados

**Byron Ayala** Global Advice Consultores Legales

**Daniel Palbuchta** Lexalia Abogados

**Gil Davalos** Centro de Mediacion de la Camara de Comercio de Quito

**Juan Paez** JPP Abogados

# PERU

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## CIVIL & COMMERCIAL LITIGATION

### Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
<b>Estudio Echecopar - Member of Baker McKenzie International</b>	Ana María Arrarte, Yvo Cuba, Roxana Gayoso
<b>Miranda &amp; Amado</b>	Cristina Ferraro, Mauricio Raffo, Santiago Carrillo, Giovanni Priori
<b>Rodrigo Elias &amp; Medrano Abogados</b>	Arturo Aza, José Tam, Renzo Carrasco
<b>EXCELLENT</b>	
<b>1 Estudio Muñiz</b>	Fernando Melendez, Edwin Pezo, Ericka Angulo
<b>Garrigues</b>	Hugo Forno, Melissa Nuñez
<b>Hernández &amp; Cia. Abogados</b>	Jorge Zubiata, Javier De Belaunde, Samuel abad, Sheilah Vargas, Enrique Johanson
<b>Payet, Rey, Cauvi, Pérez Abogados</b>	Julio Cesar Perez, Luis Bustamante, Micaela Ortiz
<b>Philippi, Prietocarrizosa Ferrero DU &amp; Uria</b>	Ramiro Portocarrero, Sebastián Basombrio
<b>Simons &amp; De Noriega Abogados</b>	Adrián Simons, Verónica de Noriega, Adolfo Pinillos
<b>2 Amprimo, Flury, Barboza &amp; Rodríguez Abogados</b>	Natale Amprimo, Carlos Rodriguez Manrique, Eduardo Barboza
<b>Rodríguez Angobaldo Abogados</b>	Fernando Rodríguez Angobaldo, Jaime Heredia Tamayo
<b>HIGHLY RECOMMENDED</b>	
<b>1 CMS Grau</b>	Luis Alberto Liñan, Alessandra Cocchella
<b>DLA Piper Perú</b>	Guillermo Hesse, Hernán Jordán, Javier Abusada
<b>Osterling Abogados</b>	Mauricio Martinez, Gabriel Loli
<b>Rebaza, Alcázar &amp; De Las Casas</b>	Roger Zavaleta, Augusto Loli, Alberto Rebaza, Fabio Nuñez del Prado
<b>2 Aguado &amp; Ruiz Abogados</b>	José Aguado López, Milo Ruíz
<b>Estudio Olaechea</b>	Manuel Villa-García, Cecilia Catacora, Carlos Martínez
<b>Miguel Grau Q. Abogados</b>	Miguel Grau Quinteros, Augusto Pereyra
<b>Rubio Leguía Normand</b>	Bruno Marchese, Fausto Viale, Giancarlo Celis
<b>RECOMMENDED</b>	
<b>Baxel Consultores</b>	Mario Drago, Juan Chang
<b>Benites Vargas &amp; Ugaz Abogados</b>	Ricardo Carrillo, Daniel Figallo
<b>C&amp;C Abogados</b>	Fernando Capuñay, Andrea Velásquez, Angelica Salazar
<b>Dentons</b>	Claudio Cajina
<b>Estudio Navarro &amp; Pazos Abogados</b>	Oscar Pomar Fonseca, David Flores Ligarda
<b>GSA Legal</b>	Javier Villa Garcia
<b>Lazo Abogados</b>	Richard Allemant
<b>Estudio Linares Abogados</b>	Daniel Linares
<b>Lourdes Flores Nano Abogados</b>	Lourdes Flores Nano
<b>Monroy &amp; Shima Abogados</b>	Roberto Shimabukuro, Renzo Monroy
<b>Rafael Prado Litigio Judicial y Arbitral</b>	Rafael Prado, Américo Hidalgo
<b>Viera Abogados</b>	Rafael Viera, Alexandra Ravello, Francisco Távora, Adriana Chamorro



PERU

VALUABLE PRACTICE

Aramburú Castañeda Boero	Gustavo Ramos
Balbi Consultores Asociados	Hugo Caverro R.
Barreto Vergel Bonilla Dispute Resolution	Alessandro Vergel, Álvaro Bonilla
Barrios Fuentes Abogados	Roger Salas
Cuatrecasas	Domingo Rivarola, Rodrigo Rabines, Elocy Malpartida, Javier Berrospi, Rodrigo Pérez, Camila Mendoza
De Bracamonte Haaker & Castellares	Tabata Arteta
Ds Casahierro Abogados	Ricardo Montero, Rafael Artieda, Luis Ponce-Mendoza
Estudio Arca & Paoli Abogados	Francisco Arca Patiño, Carla Paoli
Fernandez, Heraud & Sanchez	Rosario Fernández
Llona & Bustamante Abogados	Carlos Herbozo Pérez Costa
Loza Legal	Juan Manuel Loza
Mdr Abogados	Miguel Delgado
Miguel Mur Abogados	Enrique Figueroa
MOAR Abogados	Marcial Gutierrez, Ricardo Mego, Carlos Monteza
Quiroga & Barton Abogados	Giancarlo Mandriotti
Santiváñez Antúnez Abogados	Joshimar de la Cruz Aroni, Marco Palacios Meza
Vega & Abogados	Luis Antúnez y Olortegui
Zuñiga Alvarez Abogados	Sandro Meza Manrique, Sandro Zúñiga Álvarez, Sandro Zuñiga Flores

**ESTUDIO MUÑIZ: EXTENSIVE LITIGATION AND ARBITRATION PRACTICE**



Fernando Meléndez

**Key figure(s):** Fernando Meléndez, Edwin Pezo and Ericka Angulo  
**Established:** 1981

**Track record:** The firm stands out for its involvement in arbitration disputes in various economic sectors, such as mergers and acquisitions, shareholder disputes, construction and retail. The litigation team advises on civil, commercial, administrative, contentious and constitutional litigation. Telefónica del Perú, Nestlé, Olympic Perú, Enel and Positiva Seguros y Reaseguros are some of its clients.

**Team & differentiation:** Fernando Meléndez, who has more than 30 years' arbitration and litigation experience, heads the dispute resolution practice and co-heads the arbitration practice with Edwin Pezo, who represents national and international clients before arbitral and local courts in complex commercial litigation, and has extensive experience in constitutional litigation.

**AMPRIMO, FLURY, BARBOZA & RODRÍGUEZ ABOGADOS: DISPUTE RESOLUTION SPECIALISTS**



Natale Amprimo

**Key figure(s):** Natale Amprimo, Eduardo Barboza, Carlos Rodríguez and Jaime Miranda  
**Established:** 2006

**Track record:** The team is very active in dispute resolution and arbitration, due to its track record in several large arbitrations and its extensive knowledge of constitutional, civil and regulatory litigation. The firm represents several of the country's most important companies, such as Enel Perú, COESTI, Transvial Lima, Samsung, Grupo Sandoval and Lima Vías.

**Team & differentiation:** Natale Amprimo has more than 30 years' experience in litigation and arbitration, both as counsel and arbitrator. Eduardo Barboza is also active in arbitration, along with Jaime Miranda, who is also involved in litigation and construction matters. Carlos Rodríguez focuses on administrative litigation, public law and construction dispute resolution.

**REBAZA, ALCAZAR & DE LAS CASAS: GROWING FORCE IN DISPUTE RESOLUTION**



Roger Zavaleta

**Key figure(s):** Roger Zavaleta, Alberto Rebaza and Fabio Nuñez del Prado  
**Established:** 2004

**Track record:** The firm's litigation practice focuses on the resolution of complex litigation involving sophisticated work, including tax litigation, corporate litigation, civil litigation, commercial litigation, constitutional litigation and administrative litigation. It also enjoys a strong reputation for its expertise in international arbitration. Petróleos del Perú and Repsol are clients.

**Team & differentiation:** The team is led by Roger Zavaleta, who is an expert litigator with over 25 years' experience in this field. The team is composed of three partners: Roger Zavaleta, Alberto Rebaza and Fabio Nuñez del Prado, who are directly involved in cases and closely accompany their clients during the litigation process. The team focuses on providing advisory and representation in highly complex litigations and arbitrations.

**RODRÍGUEZ ANGOBALDO: EFFICIENT ARBITRATION AND LITIGATION TEAM**



Jaime Heredia

**Key figure(s):** Jaime Heredia and Fernando Rodríguez Angobaldo  
**Established:** 1997

**Track record:** Renowned litigation and arbitration boutique trusted by national and international clients, mainly in the healthcare, telecommunications, oil and gas and mining sectors. The firm advises on commercial and constitutional proceedings, as well as civil and administrative litigation. Compañía Lationamericana de Radiodifusión, Scotiabank Perú and BCP are clients.

**Team & differentiation:** Jaime Heredia is a seasoned litigator with extensive experience handling court and arbitration cases, as well as complex contentious administrative cases, and co-leads the arbitration team with Fernando Rodríguez Angobaldo, renowned for his expertise in devising strategies for the most relevant disputes and obtaining outstanding results in court.

## Analysis

### RAFAEL PRADO LITIGIO JUDICIAL Y ARBITRAL: ADAPTABLE LITIGATION FIRM



Rafael Prado

Key figure(s): Rafael Prado  
and Américo Hidalgo  
Established: 2015

**Track record:** The firm participates in highly complex civil, commercial, contentious-administrative, labor and constitutional litigation. It handles proceedings before SUSALUD, the Ombudsman's Office for the Insured and INDECOPI. Among the sectors they advise on are insurance, technology services, energy, construction, educational services, education, health and social services.

**Team & differentiation:** Rafael Prado is well-regarded by his colleagues and clients for his skillful handling of highly complex litigation cases in commercial, administrative, regulatory and environmental matters. Furthermore, he has extensive experience as an arbitrator, being registered with the Centre for Arbitration and Dispute Resolution CEARC-PUCP, the Lima Chamber of Commerce CCL, and the American Chamber of Commerce AMCHAM.

### C&C ABOGADOS: EFFECTIVE CONFLICT PREVENTION STRATEGIES



Fernando Capuñay

Key figure(s):  
Fernando Capuñay,  
Andrea Velásquez  
and Nicolle Ríos  
Established: 2011

**Track record:** The firm assists in private arbitration and public procurement, both as counsel and arbitrator. It also provides legal advice in civil proceedings, such as financial obligations, evictions, damages, divorce, alimony, visitation. Clients include Sacos Peruanos, Consorcio Ximesa, Nuevo Capital Perú, Numay and Molinos Calceros.

**Team & differentiation:** Fernando Capuñay has accumulated extensive experience representing domestic and foreign companies in negotiations related to construction, healthcare, mining and natural resources. He also acts as a consultant for several Peruvian companies and regularly participates as counsel or arbitrator in complex arbitration proceedings. Clients appreciate the firm's thorough follow-up on each case.

### CMS GRAU: ROBUST BACKGROUND IN DISPUTE RESOLUTION



Luis Alberto Liñan

Key figure(s):  
Luis Alberto Liñan,  
Michelle Barclay,  
Carlos Hamann,  
Alessandra Cocchella  
and Ramon Huapaya  
Established: 1934

**Track record:** The firm's dispute resolution practice handles the full range of contentious matters, with a strong emphasis on international arbitration, as well as civil, commercial and administrative litigation. In particular, the firm advises companies in the energy, healthcare, construction, environmental and financial sectors, such as Calidda, Enagás, Volcom Capital, La Fiduciaria and GE Healthcare del Perú.

**Team & differentiation:** The team includes lawyers with long experience in litigation and domestic and international arbitration related to commercial and investment matters. It also has in-depth expertise in the environmental, regulatory, banking and finance, corporate, energy, insolvency, natural resources and construction sectors. Luis Alberto Liñan is a 25-years veteran of corporate litigation, civil and constitutional proceedings, administrative litigation and national and international arbitration.

### VIERA ABOGADOS: COMPREHENSIVE LEGAL SERVICES



Rafael Viera

Key figure(s): Rafael Viera,  
Alexandra Ravello,  
Adriana Chamorro  
and Francisco Távora  
Established: 2016

**Track record:** Viera Abogados represents prominent national companies in diverse sectors, including retail, logistics, energy and automotive, with notable clients including Supermercados Peruanos, Depsa – Ransa Group, Caillaux y Caillaux Ingenieros, and Ingeniería y Construcción Pacífico Sur. The average value of their arbitration proceedings comes to \$4.1 million.

**Team & differentiation:** The four partner, 11 associate team, led by Rafael Viera, specializes in civil, constitutional and administrative litigation, as well as dispute resolution and arbitration. Its expertise extends beyond dispute resolution, encompassing the early stages of transactions. Appreciated for not only designing legal strategies but also actively accompanying clients throughout the entire case.

### LAZO ABOGADOS: ESTABLISHED DISPUTE RESOLUTION PRACTICE



Richard Allemant

Key figure(s):  
Freddy Escobar  
and Richard Allemant  
Established: 2005

**Track record:** The firm has extensive experience in civil and commercial matters, and is widely known for its local arbitration expertise in cases involving corporate (e.g., mergers and acquisitions, shareholder agreements), energy, telecommunications and real estate transactions. República del Perú, Enel Distribución, Arnold & Porter and Allen & Overy are clients.

**Team & differentiation:** The arbitration and litigation practice is led by partners and arbitrators Freddy Escobar, with extensive experience in complex negotiations, and Richard Allemant, a specialist in litigation and dispute resolution in court, arbitration and out-of-court. The firm has joined the Velae Group, reinforcing its prestige, track record and level of professional talent.

### MONROY & SHIMA ABOGADOS: EXPERT LITIGATION AND ARBITRATION BOUTIQUE



Roberto Shimabukuro  
Miyasato

Key figure(s):  
Roberto Shimabukuro  
Miyasato and Renzo  
Salvatore Monroy Pino  
Established: 2020

**Track record:** The firm stands out for its expertise in dispute resolution, handling judicial and arbitration litigation in civil, administrative and constitutional matters. The firm advises with great capacity the main national companies in the real estate, health, construction and retail sectors, such as Grupo AUNA, Dormeson and Cyber Plaza.

**Team & differentiation:** Renzo Monroy and Roberto Shimabukuro leads the dispute resolution area. Shimabukuro brings a decade and half worth of experience in corporate litigation and arbitration, while fellow partner and co-founder Monroy comes with 10 years of experience in civil, commercial and administrative litigation, as well as arbitration. The firm is made up of two partners and five associate lawyers.



PERU

## COMPETITION ANTITRUST & INVESTIGATIONS

### Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
<b>Bullard Falla Ezcurrea Abogados</b>	Alejandro Falla, Eduardo Quintana, Lucía Villarán, Andrea Cadenas
<b>Payet, Rey, Cauvi, Pérez Abogados</b>	Carlos Patron, David Kuroiwa, Julia Loret de Mola
<b>EXCELLENT</b>	
<b>1 Diez Canseco Competencia &amp; PI</b>	Luis Diez Canseco
<b>Estudio Echecopar - Member of Baker McKenzie International</b>	Teresa Tovar
<b>Miranda &amp; Amado</b>	Enrique Felices, Fiorella Zumaeta
<b>León e Iparraguirre Abogados</b>	Luis Miguel León, Gianfranco Iparraguirre
<b>Stucchi, Bezada, Rodas &amp; Peláez Abogados</b>	Pierino Stucchi, José Antonio Bezada
<b>2 Baxel Consultores</b>	Christián Chávez, Carlos Rojas, Mario Drago
<b>Bueno Lercari Consultores</b>	Rosa Bueno, Jesús Hernandez Peña, Lucía Quevedo
<b>Garrigues</b>	Ivo Gagliuffi, Javier Coronado
<b>Rodrigo Elías &amp; Medrano Abogados</b>	Veronica Sattler
<b>HIGHLY RECOMMENDED</b>	
<b>Benites Vargas &amp; Ugaz Abogados</b>	Carlos Fabricio Sánchez Concha
<b>CMS Grau</b>	Maria Delia Oxley, Ramon Huapaya
<b>Comercia Consulting</b>	José Antonio De la Puente
<b>Estudio Olaechea</b>	Martin Serkovic, Monica Germany
<b>Hernández &amp; Cia. Abogados</b>	Enrique Cavero Safla
<b>Llona &amp; Bustamante Abogados</b>	Alfonso Fernández Maldonado, Raúl Villacencio Bedoya, Ariana Delgado
<b>Martinot Abogados</b>	Jessica Hondermann
<b>Rebaza, Alcázar &amp; de las Casas</b>	Alberto Rebaza, Luis Miguel Elías, Marcia Arellano
<b>Santivañez Abogados</b>	Roberto Santivañez, Percy Samaniego
<b>Torres y Torres Lara Abogados</b>	Alonso Morales Acosta, Christian Guzmán
<b>RECOMMENDED</b>	
<b>Dentons</b>	Sandra Lorca
<b>DLA Piper Perú</b>	Daniel Flores Consiglieri
<b>EY Law</b>	Mario Zuñiga
<b>Fernández-Dávila Abogados</b>	Carlos Fernández Dávila, Neunlyn Marín Díaz
<b>Lesem Complaw</b>	Eliana Lesem
<b>MOAR Abogados</b>	Carlos Monteza
<b>Olaechea Asesoría Y Consultoría</b>	Joselyn Olaechea
<b>Philippi, Prietocarrizosa Ferrero DU &amp; Uria</b>	Veronica Vergaray
<b>Rodríguez García &amp; Encinas Abogados</b>	Gustavo Rodríguez García

### LEON E IPARRAGUIRRE: STERLING COMPETITION AND ANTITRUST ABILITY



Luis Miguel León

Key figure(s): Luis Miguel León and Gianfranco Iparraguirre  
Established: 2016

**Track record:** The firm develops strategies to avoid anti-competitive and unfair competition actions in the market, specializing in advertising litigation. Clients include Latam Airlines, Banco Pichincha, Toyota, Marsh Rehder, Estación Pachacútec and Jockey Plaza. The firm is currently advising Latam Airlines before INDECOPI in its defense against a large number of claims and complaints filed by consumers.

**Team & differentiation:** Luis Miguel León and Gianfranco Iparraguirre are experts in all INDECOPI matters, such as antitrust, consumer protection, dumping, commercial advertising and unfair competition, as well as administrative law. The team has extensive experience in legal advice for the construction of advertisements and advertising campaigns that comply with current regulations.

### COMERCIA CONSULTING: TOP-NOTCH LEGAL AND ECONOMIC ADVICE



José Antonio de la Puente León

Key figure(s): José Antonio de la Puente León  
Established: 2008

**Track record:** Comercia Consulting specializes in international trade, antitrust and investment, providing legal and economic advice in procedures carried out in Peru and several Latin American countries. The firm's list of clients includes Contilatin del Perú, the Peruvian Association of Poultry and Colortex Peru.

**Team & differentiation:** The team is led by José Antonio de la Puente, who has 20 years' experience in antitrust matters. Other members include economics expert Daniela Rizo Patrón and the economists Jose Hernández and Raisa Cabanillas. The team has practical experience in INDECOPI proceedings and several of its members have at some point held positions within the organization it operates.



# ADMINISTRATIVE LITIGATION

## Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
Estudio Echeopar -Member of Baker McKenzie International	Ana María Arrarte, Yvo Cuba, Jorge Danós, Juan Carlos Morón
Rodrigo Elías & Medrano Abogados	Arturo Aza, Hugo Silva, Carlos Carpio, José Tam, Renzo Carrasco
Rubio Leguía Normand	Milagros Maraví, Bruno Marchese, Milagros Mendoza
<b>EXCELLENT</b>	
<b>1</b> Amprimo, Flury, Barboza & Rodríguez Abogados	Carlos Rodríguez Manrique, Natale Amprimo, Eduardo Barboza
Bullard Falla Ezcurra Abogados	Alejandro Falla, Eduardo Quintana, Lucía Villarán, Andrea Cadenas
Garrigues	Hugo Forno, Melissa Nuñez, Victor Baca
<b>2</b> CMS Grau	Ramón Huapaya, Nestor Shimabukuro, Miguel Mena
Estudio Muñiz	Rolando Salvatierra
León e Iparraguirre Abogados	Luis Miguel León, Gianfranco Iparraguirre
Miranda & Amado	Willy Pedreschi, Giovanni Priori
Payet, Rey, Cauvi, Pérez Abogados	Gerardo Soto
Simons & De Noriega Abogados	Adrian Simons, Verónica De Noriega, Adolfo Pinillos
<b>HIGHLY RECOMMENDED</b>	
Baxel Consultores	Mario Drago, Christian Chávez
DLA Piper Perú	Guillermo Hesse, Jorge Córdova
Osterling Abogados	Mauricio Martínez, Fernando Allasi
Philippi, Prietocarrizosa Ferrero DU & Uria	Ronald Fernández Dávila
Quiñones Alayza Abogados	Maité Quiñones
Santiváñez Abogados	Fidel Rocha, Paul Sumar
Stucchi, Bezada, Rodas & Pelaez Abogados	Pierino Stucchi, José Antonio Bezada, Jose Antonio Tirado, Carlos Rodas, Rodrigo Pelaez
<b>RECOMMENDED</b>	
Benites Vargas & Ugaz Abogados	José León, Daniel Figallo, Ricardo Carrillo
Estudio Olaechea	Manuel Villa-García, Carlos Martínez
Hernández & Cia. Abogados	Samuel Abad, Carlos González
Pazos & Ikehara Abogados	Juan Manuel Pazos, Alvaro Palao
Rebaza, Alcázar & De Las Casas	Roger Zavaleta, Fabio Nuñez del Prado
Rodríguez Angobaldo Abogados	Fernando Rodríguez, Jaime Heredia Tamayo, Joel Campos
Rosselló Abogados	Hugo Morote, Humberto Mansilla
Viera Abogados	Rafael Viera, Francisco Távora, Alexandra Ravello, Adriana Chamorro
Zegarra & Schipper	Diego Zegarra
<b>VALUABLE PRACTICE</b>	
Aramburú Castañeda Boero	Gustavo Ramos
Barrios Fuentes Abogados	Raul Barrios, Renzo Roberti, Liliana Callirgos
Bueno Lercari Consultores	Jesús Hernández Peña, Lucía Quevedo, Rosa Bueno de Lercari
Dentons	Claudio Cajina
Estudio Navarro & Pazos Abogados	David Flores Ligarda, Oswaldo Lozano
GSA Legal	Javier Villa García
Llona & Bustamante Abogados	Alfonso Fernández Maldonado
Miguel Grau Q. Abogados	Miguel Grau Quinteros, Augusto Pereyra
MOAR Abogados	Carlos Monteza
Monroy & Shima Abogados	Roberto Shimabukuro Miyasato, Renzo Monroy Pino
Rafael Prado Litigio Judicial y Arbitral	Américo Hidalgo, Carla Noriega, Rafael Prado
Santiváñez Antúñez Abogados	Juan José Santiváñez Antúñez, Stephany Lanegra
Tafur Asesores y Consultores	Sergio Tafur
Vargas Pareja Abogados & Consultores	Lucianno Giorffino, Brian Toscaino



PERU

Analysis

**BARRIOS & FUENTES ABOGADOS BAFUR: 50 YEARS OF OUTSTANDING LEGAL TRADITION**



Luis Puglianini

**Key figure(s):**  
Luis Puglianini  
and Raul Barrios  
**Established:** 1968

**Track record:** The arbitration practice has extensive experience advising clients in disputes linked to government contracts and has obtained positive results in a wide range of international and local arbitrations. A significant proportion of its litigation work is government-contract related with the team regularly involved in judicial and administrative procedures on behalf of clients.

**Team & differentiation:** Bafur is one of the oldest and most traditional Peruvian full-service law firms. It is home to a dynamic roster of talented young professionals who contribute valuably to the development of the practice. Luis Puglianini acts in arbitrations, working alongside senior Partner Raul Barrios who has vast experience contracting with the State. Roger Salas handles civil and commercial litigation matters.

**BENITES, VARGAS & UGAZ: ETHICAL STANDARDS AND DISTINCTION**



Ricardo Carrillo

**Key figure(s):**  
Ricardo Carrillo  
**Established:** 1992

**Track record:** The firm is acknowledged for its significant and varied array of both local and global clients and matters. Among these clients are esteemed entities such as Gilat Networks, Banco de Crédito del Perú, Interbank, BBVA, AFRY, and more. The firm offers expertise in administrative, civil, and commercial litigation, along with advisory services in arbitration and competition matters.

**Team & differentiation:** The team is widely recognized for its relentless pursuit of excellence in service delivery, with rigorous legal training and commitment to transparency hallmarks of its operations. Notably, they are the only firm in Peru to date to have been awarded “Clean Hands” certification, a testament to its unwavering dedication to upholding rigorous standards in anticorruption practices, transparency, ethics, and social responsibility.

**DISPUTE RESOLUTION IN CONSTRUCTION**

Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
Campos / Arbitraje e Infraestructura	Alex Campos, Rodrigo Urrutia, Victor Velásquez
DLA Piper Perú	Carlos Nuñez, Ramiro Rubio, Billy Franco, Vanessa Paredes
Estudio Echecopar - Member of Baker McKenzie International	Ana María Arrarte, Yvo Cuba, Maria del Carmen Tovar, Juan Carlos Morón, Jorge Danós, Zita Aguilera, Ana Sofía Reyna
NPG Abogados	Gustavo Paredes
<b>EXCELLENT</b>	
Bullard Falla Ezcurra Abogados	Huascar Ezcurra Rivero, Alfredo Bullard, Milan Pejnovic
Miranda & Amado	Mauricio Raffo, Cristina Ferraro
Philippi, Prietocarrizosa Ferrero DU & Uria	Ramiro Portocarrero, Sebastián Basombrió
Roca Miock & Acosta Abogados	Pedro Roca Miock
Rodrigo Elías & Medrano Abogados	José Tam, Arturo Aza, Luis Bedoya, Ítalo Carrano, Renzo Carrasco
Simons & De Noriega Abogados	Adrian Simons, Verónica de Noriega, Adolfo Pinillos
<b>HIGHLY RECOMMENDED</b>	
Amprimo, Flury, Barboza & Rodríguez Abogados	Carlos Rodriguez Manrique, Eduardo Barboza
Osterling Abogados	Mauricio Martinez, Gabriel Loli
Payet, Rey, Cauvi, Pérez Abogados	Mario Reggiardo, Julio Cesar Perez, Luis Bustamante, Mayra Bryce, Micaela Ortiz
<b>RECOMMENDED</b>	
Aramburú Castañeda Boero	Manuel Aramburú
Barrios Fuentes Abogados	Raul Barrios, Luis Puglianini

<b>CDR Consulting</b>	Tatiana Herrada
<b>Dentons</b>	Claudio Cajina
<b>Estudio Navarro &amp; Pazos Abogados</b>	David Flores, Ricardo Puccio
<b>Estudio Olaechea</b>	Cecilia Catacora
<b>Mdr Abogados</b>	Miguel Delgado
<b>Miró Quesada &amp; Miranda Abogados</b>	Gustavo Miro Quesada, Rodolfo Miranda
<b>Rodríguez Angobaldo Abogados</b>	Jaime Heredia, Cesar Sanabria, Fernando Rodríguez
<b>Steck Tapia Collantes Abogados</b>	José Steck, Carlos Tapia, Christian Collantes

### DLA PIPER PERU: DISTINGUISHED DISPUTE-RESOLUTION EXPERTS



Carlos Nuñez

**Key figure(s):** Carlos Nuñez, Guillermo Hesse and Hernán Jordan  
**Established:** 2005

**Track record:** Global firm with extensive experience in dispute resolution, covering civil and commercial litigation, sophisticated construction arbitration and white-collar cases. It represented Concesionaria Interoceánica Sur T2 in an arbitration against the MTC, and is currently advising COFIDE in litigation against the Metropolitan Municipality of Lima seeking the annulment of a land transport agreement and the payment of a debt.

**Team & differentiation:** The arbitration practice has two sub-departments, one for project and construction arbitration, headed by Carlos Nuñez, and one handling commercial arbitration, headed by Guillermo Hesse, who also handles civil and commercial litigation. The litigation area has a strong team that regularly acts in constitutional and administrative litigation against state and local government agencies.

### NPG ABOGADOS: CONSTRUCTION DISPUTE-RESOLUTION PIONEERS



Gustavo Paredes

**Key figure(s):** Gustavo Paredes and Enrique Navarro  
**Established:** 1996

**Track record:** NPG's distinguished practice skillfully represents private and public bodies in matters involving engineering, construction, energy, public procurement, concessions, public-private partnerships, as well as dispute resolution and arbitration. Its roster of clients, including Aldesa Construcciones S.A. Sucursal en Perú, Grupo Centenario, and Consorcio Vial Selva, benefit from the firm's extensive expertise in a host of sectors.

**Team & differentiation:** As the longest-standing construction-law firm in Peru and a prominent player in Latin America, NPG occupies a distinguished position. Gustavo Paredes, who heads the disputes team, focuses on construction law, public procurement and alternative dispute resolution. Regularly managing claims, he represents clients from the engineering and construction sector in both court and arbitration proceedings, showcasing his wealth of experience and expertise.

### MDR ABOGADOS: INFRASTRUCTURE PROJECT SPECIALISTS



Miguel Delgado Ramos

**Key figure(s):** Miguel Delgado Ramos  
**Established:** 2020

**Track record:** Distinguished by its extensive experience in the construction sector, the firm offers excellent legal management of infrastructure projects and dispute resolution through arbitration and dispute boards. The advice is materialized in the production of records that generate adequate traceability, in the management of claims, and in the anticipation of risks that could affect the interests of its clients.

**Team & differentiation:** The team, consisting of a partner and five associates, provides high quality legal services mainly to construction, engineering and supervisory companies, project owners, sub-contractors and public entities. Miguel Delgado has more than 15 years' experience advising infrastructure companies in both the private and public procurement sectors. He also has extensive experience as an arbitrator.

### METHODOLOGY



**The criteria are:**

- Recognition & reputation of the firm in its market
- Team size at partner and senior associate level; seniority and track record of partners
- Nature, quality and volume of matters handled by the firm
- Prestige, diversity and internationalization of the firm's client base
- Recent team expansions that have proved demonstrably successful

**In the course of our research, we gather detailed information from diverse sources:**

**Law firms:** through questionnaires and interviews, our team gets first-hand information about a firm's history, positioning, expertise and recent activity.

**Clients:** we solicit the feedback of several thousand General Counsel, CFOs, Tax Managers and CEOs of domestic and multinational companies through anonymous questionnaires, meetings and phone interviews.

**Qualified third-parties:** we collect the opinion of professionals who are neither clients nor competitors, such as: investment bankers, accountants, arbitrators, expert witnesses.

**Peer-review:** We ask lawyers for their feedback on their local market and who they recommend when facing a conflict of interest. We also collect their opinion on lawyers they have worked with in other jurisdictions.



## ARBITRATION

### Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
<b>1 Bullard Falla &amp; Ezcurra Abogados</b>	Alfredo Bullard, Huascar Ezcurra, Milan Pejnovic
<b>Estudio Echecopar - Member of Baker McKenzie International Miranda &amp; Amado</b>	Maria del Carmen Tovar, Ana María Arrarte, Yvo Cuba
<b>2 Philippi, Prietocarrizosa Ferrero DU &amp; Uria</b>	Ramiro Portocarrero, Sebastián Basombrio
<b>Rodrigo Elías &amp; Medrano Abogados</b>	José Tam, Ítalo Carrano, Luis Bedoya, Arturo Aza, Jorge Alvarado, Martín Chocano
<b>EXCELLENT</b>	
<b>1 Payet, Rey, Cauvi, Pérez Abogados</b>	Mario Reggiardo, Julio Cesar Perez, Mayra Bryce, Micaela Ortiz, Luis Bustamante
<b>Simons &amp; De Noriega Abogados</b>	Adrian Simons, Verónica de Noriega, Adolfo Pinillos
<b>2 Aramburú Castañeda Boero</b>	Manuel Diego Aramburú Yzaga, Fernando Castañeda
<b>Campos / Arbitraje E Infraestructura</b>	Alex Campos, Rodrigo Urrutia
<b>DLA Piper Perú</b>	Carlos Nuñez, Hernán Jordán
<b>Estudio Muñiz</b>	Mauricio Olaya, Ian Paul Galarza
<b>Estudio Navarro &amp; Pazos Abogados</b>	Ricardo Puccio, Aresio Viveros, Jorge Masson
<b>Estudio Paitan &amp; Asociados.</b>	Carlos Paitan Contreras
<b>Garrigues</b>	Hugo Forno, Melissa Nuñez
<b>NPG Abogados</b>	Gustavo Paredes, Enrique Navarro Sologuren
<b>HIGHLY RECOMMENDED</b>	
<b>1 Amprimo, Flury, Barboza &amp; Rodríguez Abogados</b>	Eduardo Barboza, Natale Amprimo, Carlos Rodríguez Manrique
<b>Baxel Consultores</b>	Christian Chávez, Mario Drago, Juan Chang
<b>CMS Grau</b>	L. Liñan, M. Barclay, C. Hamann, R. Huapaya, A. Cocchella, N. Shimabukuro, G. Villafranqui, V. Farro
<b>Cuatrecasas</b>	D. Rivarola, R. Rabines, E. Malpartida, J. Berrospi, R. PErez, C. Mendoza
<b>Osterling Abogados</b>	Gabriel Loli, Mauricio Martinez
<b>Rebaza, Alcázar &amp; De Las Casas</b>	Roger Zavaleta, Fabio Nuñez del Prado
<b>Rodríguez Angobaldo Abogados</b>	Jaime Heredia, Fernando Rodríguez, Enrique Vars, César Sanabria
<b>2 C&amp;C Abogados</b>	Fernando Capuñay, Nicolle Ríos
<b>Estudio Olaechea</b>	Manuel Villa-García, Carlos Martínez, Cecilia Catacora, Licy Benzaquén
<b>Hernández &amp; Cia.</b>	J. de Belaunde, S. Abad, J. Luis Zubiate, E. Johanson, S. Vargas Caterina Miró Quesada
<b>Miguel Grau Q. Abogados</b>	Miguel Grau Quinteros, Augusto Pereyra
<b>Miró Quesada &amp; Miranda Abogados</b>	Gustavo Miró Quesada, Rodolfo Miranda
<b>Vega &amp; Abogados</b>	Jorge Vega
<b>RECOMMENDED</b>	
<b>Barrios &amp; Fuentes Abogados</b>	Raul Barrios, Luis Puglianini
<b>Benites Vargas &amp; Ugaz Abogados</b>	Ricardo Carrillo
<b>Dentons</b>	Claudio Cajina, José Miguel Cárdenas, Claudia García
<b>Estudio Linares Abogados</b>	Daniel Linares
<b>Lazo Abogados</b>	Richard Allemant, Freddy Escobar
<b>Quiñones Alayza Abogados</b>	María Teresa Quiñones
<b>Rafael Prado Litigio Judicial y Arbitral</b>	Rafael Prado, Américo Hidalgo
<b>Rubio Leguía Normand</b>	Bruno Marchese, Fausto Viale, Giancarlo Celis
<b>Torres y Torres Lara Abogados</b>	Alonso Morales, Fernando Nakayaka
<b>VALUABLE PRACTICE</b>	
<b>Barreto Vergel Bonilla Dispute Resolution</b>	Alessandro Vergel, Álvaro Bonilla
<b>Bueno Lercari Consultores</b>	Rosa Bueno, Jesús Hernandez
<b>Ds Casahierro Abogados</b>	Luis Ponce-Mendoza, Ricardo Montero, Rafael Artieda
<b>GSA Legal</b>	Javier Villa Garcia, Diego Calmet
<b>Kennedys Law Peru</b>	Marco Rivera Noya, Fernando Hurtado de Mendoza, Kodiak Semsch Gutiérrez
<b>Llona &amp; Bustamante Abogados</b>	Carlos Herbozo Pérez Costa
<b>Loza Legal</b>	Juan Manuel Loza
<b>MOAR Abogados</b>	Ricardo Mego, Carlos Monteza, Marcial Gutiérrez
<b>Quiroga &amp; Barton Abogados</b>	Giancarlo Mandriotti
<b>Rosselló Abogados</b>	Hugo Morote, Muriel Menchola
<b>Santivañez Abogados</b>	Fidel Rocha, Paul Sumar, Roberto Santivañez
<b>Viera Abogados</b>	Rafael Viera, Adriana Chamorro, Alexandra Ravello
<b>Zuñiga Alvarez Abogados</b>	Sandro Zuñiga Flores, Sandro Zúñiga Álvarez, Sandro Meza Manrique

### BARRETO VERGEL BONILLA: INTERNATIONALLY FOCUSED DISPUTE-RESOLUTION TEAM



Alessandro Vergel

Key figure(s):  
Alessandro Vergel  
and Alvaro Bonilla  
Established: 2018

**Track record:** The firm specializes in dispute resolution with an international focus. It is very active in arbitrations before the Lima Chambers of Commerce and the Amcham arbitration center, obtaining positive results for its clients when facing top arbitration firms. Clients include companies in the construction, energy and services sectors.

**Team & differentiation:** The team of experts in civil, commercial and administrative litigation also handles arbitration, through Álvaro Bonilla and Alessandro Vergel. The firm includes Marco Barreto, a white-collar crime expert with more than 20 years' experience in this area of law. Each of the firm's trio of founders holds postgraduate degrees from European universities.

## Analysis

### SIMONS & DE NORIEGA ABOGADOS: ACTIVE IN CASES BEFORE INTERNATIONAL COURTS



Adrián Simons

**Key figure(s):**  
Adrián Simons,  
Verónica de Noriega  
and Adolfo Pimillos  
**Established:** 2011

**Track record:** Renowned for its exceptional arbitration and litigation prowess, the firm is currently representing the Peruvian State in a CIADI arbitration against Telefónica del Perú, over an alleged breach of contract. Its advisory services extend across various sectors, including telecommunications, infrastructure, fishing, and mining.

**Team & differentiation:** With substantial expertise in both national and international litigation and arbitration, this boutique specializes in handling complex proceedings at international courts like CIDH, CCL, ICC, and CIADI. Founded by Adrián Simons a seasoned arbitrator, its focus is on handling distinctive and complex cases involving contingencies and economic operations.

### ARAMBURÚ CASTAÑEDA BOERO ABOGADOS: TOP ARBITRATION CONSULTANCY



Manuel Diego Aramburú

**Key Figure(s):**  
Manuel Diego Aramburú,  
Gustavo Ramos,  
Fernando Castañeda  
and Mauricio Caveró  
**Established:** 1995

**Track record:** The firm has a strong arbitration practice, which includes preventive advice on avoiding potential third-party claims and handling disputes at pre-arbitration stages. Its clients come from sectors such as telecommunications, construction, corporate and public procurement, including Pacífico Seguros y Reaseguros, BCP, Motorola and Braganini Constructores. It also advises on civil and commercial, administrative and insurance litigation.

**Team & differentiation:** The firm is part of an important network of international law firms and is therefore supported by legal teams from all over the region. Manuel Diego Aramburú has a 25-year track record of acting before high-level arbitration centers such as the Lima Chamber of Commerce, AMCHAM and the Lima Bar Association. He is also regularly called upon to participate as an expert, both locally and internationally.

### ESTUDIO NAVARRO & PAZOS: BATTLE-TESTED ARBITRATION DEPARTMENT



Ricardo Puccio

**Key figure(s):** Ricardo Puccio,  
Aresio Viveros, Oscar Pomar,  
David Flores  
and Oswaldo Lozano  
**Established:** 1950

**Track record:** The arbitration department has extensive experience in international investment arbitration. We are currently representing the Republic of Peru in several ICSID cases: Kuntur Wasi (\$283 million), IC Power and Kenon Holdings (\$195.3 million), Freeport - McMoran Inc and Cerro Verde S.A. (\$690 million) and SMM Cerro Verde Netherlands B.V. (\$178 million)

**Team & differentiation:** The arbitration experts at the firm are Ricardo Puccio and Aresio Viveros, who advise on local, international and investment arbitration. For civil and commercial litigation, Oscar Pomar and David Flores are the go-to partners while Oswaldo Lozano and Flores handle administrative litigation cases. Partners are members of the Arbitration Commission of the National Chapter of ICC in Perú and registered arbitrators in the lists of AMCHAM and Lima's Chamber of Commerce.

### MIRO QUESADA MIRANDA ABOGADOS: VALUE-ADDED ADVISORY



Gustavo Miró-Quesada

**Key figure(s):**  
Gustavo Miró-Quesada  
and Rodolfo Miranda  
**Established:** 2017

**Track record:** Boutique firm focused mainly on domestic and international arbitrations relating to construction, corporate and commercial litigation. The firm assisted state-owned electricity company Electroperú, which operates the Mantaro hydroelectric plant, in an arbitration against one of the plant's food suppliers, which breached its contract. Clients include Odebrecht Latinvest Peru, Gasoducto Sur Peruano and Consorcio Costa Verde Callao.

**Team & differentiation:** Gustavo Miró-Quesada specializes in litigation, with experience in national and international arbitrations for \$500 million. Rodolfo Miranda specializes in national and international commercial and investment arbitration. Working closely with economists and engineers, the team delivers customized services infused with excellence, innovation and creativity.

### VEGA & ABOGADOS: EXPERT SOLUTIONS IN HIGH-STAKES CASES



Jorge Vega Soyer

**Key figure(s):**  
Jorge Vega Soyer  
**Established:** 2018

**Track record:** Vega's highly sought-after arbitration practice is known for its remarkable track record advising clients from industries such as construction, oil & gas, real estate, hospitality and insurance. Vega is currently engaged in multiple arbitration proceedings; these cases demand a multidisciplinary approach in order to ensure effective solutions.

**Team & differentiation:** Under the adept leadership of Jorge Vega Soyer, the arbitration department has developed enviable dispute resolution expertise, earning the recognition of both peers and clients. Its approach to arbitration defense involves the meticulous analysis of success probabilities, which informs recommendations on whether to proceed with arbitration, pursue conciliation or reaching a settlement.

### LOZA LEGAL: PROGRESSIVE BOUTIQUE FUELED BY EXPERTISE



Juan Manuel Loza  
Martínez

**Key figure(s):**  
Juan Manuel Loza Martínez  
**Established:** 2020

**Track record:** Loza Legal excels in judicial litigation and arbitration defense, thanks to its robust understanding of the intricacies commercial disputes. Its clientele predominantly comprises members of the Peruvian construction, real estate, mining, retail, and oil and gas sectors, including Geofundaciones del Perú, Empire Inversiones, Tai Loy, and Consorcio Vial del Sur. The firm is adept at navigating the complexities of legal challenges within these industries.

**Team & differentiation:** Juan Manuel Loza heads this expanding boutique, and boasts a decade of expertise in national and international arbitration, corporate litigation, regulatory law, construction law, and alternative dispute resolution for infrastructure projects. He guides companies through ICC arbitrations, emergency arbitration procedures, provisional measures and negotiations, frequently collaborating with international law firms to resolve intricate disputes.



## ARBITRATION

### Best Arbitrators

In each tier, the arbitrators are ordered alphabetically

ARBITRATOR	
<b>LEADING</b>	
Alfredo Bullard	Bullard Falla & Ezcurra Abogados
Carlos Cárdenas	Professor
Elvira Martínez Coco	Estudio Elvira Martinez Coco
Fernando Cantuarias	Professor
Rolando Eyzaguirre	Sole practitioner
<b>EXCELLENT</b>	
<b>1</b> Cecilia O'Neill	Sole practitioner
Hugo Sologuren	Sole practitioner
Luciano Barchi	Sole practitioner
Mario Castillo Freyre	Estudio Mario Castillo
Roxana Jiménez Vargas	Sole practitioner
Shoschana Zusman	Estudio Zusman
<b>2</b> Ana María Arrarte	Estudio Echeopar - Member of Baker McKenzie International
Eduardo Barboza	Amprimo, Flury, Barboza & Rodríguez Abogados
Eric Franco	Sole practitioner
Guillermo Lohmann	Rodrigo Elias & Medrano
<b>HIGHLY RECOMMENDED</b>	
<b>1</b> Carlos Soto	Soto & Asociados
José Antonio Payet	Payet, Rey, Cauvi, Perez Abogados
Juan Luis Avendaño	Miranda & Amado
Manuel Diego Aramburú	Aramburu Castañeda Boero
Natale Amprimo	Amprimo & Flury
<b>2</b> Alejandro Falla	Bullard Falla & Ezcurra Abogados
Domingo Rivarola	Cuatrecasas
Enrique Palacios	Estudio Enrique Palacios
Gastón Fernández Cruz	Estudio Fernández & Vargas Abogados
Huáscar Ezcurra	Bullard Falla & Ezcurra Abogados
Jorge Vega Soyer	Vega Abogados
Leysser León	Philippi, Prietocarrizosa Ferrero DU & Uria
<b>RECOMMENDED</b>	
Adrián Simons Pino	Simons & De Noriega Abogados
Alberto Montezuma	Montezuma Abogados
Alonso Morales Acosta	Estudio Torres y Torres Lara
Carlos Paitán	Estudio Paitán
Carolina De Trazegnies	Sole practitioner
Fernando Capuñay	CyC Abogados
Giovanni Priori	Miranda & Amado
Gonzalo García Calderón	García Calderón Vidal Montero
María Del Carmen Tovar	Estudio Echeopar - Member of Baker McKenzie International
Mario Reggiardo	Payet, Rey, Cauvi, Perez Abogados
María Teresa Quiñones	Quiñones Alayza Abogados
Miguel Grau	Miguel Grau Q. Abogados
Ricardo León Pastor	León Pastor Consultores
Rodrigo Andrés Freitas Cabanillas	RFC Arbitraje
Rosa Bueno Lercari	Bueno Lercari
Sergio Tafur	Tafur Asesores y Consultores
<b>VALUABLE PRACTICE</b>	
Carlos Matheus López	Professor
Carlos Torres Morales	Estudio Torres y Torres Lara Abogados
Franz Kundmuller Caminiti	Sole practitioner
Gustavo Miró Quesada	Miró Quesada & Miranda
Hugo Forno	Garrigues
Jaime Gray	NPG Abogados
Juan Carlos Pinto Escobedo	Sole practitioner
Lourdes Flores	Lourdes Flores Nano
Martin Mejorada	Mejorada Abogados
Oswaldo Hundskopf	Sparrow, Hundskopf & Villanueva Abogados
Rafael Artieda	DS Casahierro Abogados
Rafael Aysanoa	Sole practitioner
Rafael Prado Bringas	Rafael Prado litigio judicial y arbitral
Rafael Torres Morales	Estudio Torres y Torres Lara Abogados
Rafael Velasquez	Sole practitioner
Rodolfo Miranda Miranda	Miró Quesada & Miranda
Roger Rubio	Rubio Arbitration
Romulo Morales Hervias	Professor
Walter Albán Peralta	Professor

## Analysis

### MARIO GASTÓN HUMBERTO FERNANDEZ CRUZ: MAJOR-LEAGUE ARBITRATORS



Mario Gastón Humberto Fernandez Cruz

Key figure(s): Mario Gastón Humberto Fernandez Cruz

**Track record:** Known for his extensive experience participating as an arbitrator in numerous disputes on concession contracts, public-private partnerships (PPP), construction, civil liability and public law, Gastón Fernández has more than 35 years of involvement in the arbitration world. He has been part of arbitration tribunals with most of the best-known arbitrators in Peru.

**Team & differentiation:** Gastón Fernández has a deep understanding of how arbitration works at the highest level. He has participated as an arbitrator in approximately 100 national arbitrations, both ad-hoc and institutional, in addition to acting as an expert witness in several international arbitrations, where his legal opinions on concessions, hydrocarbons, gas transportation and supply, carry considerable weight.

### ALBERTO MONTEZUMA: FULL PARTICIPANTS IN THE WORLD OF ARBITRATION



Alberto Montezuma

Key figure(s): Alberto Montezuma

**Track record:** Alberto Montezuma acts as arbitrator in ad hoc proceedings and before different arbitration centers in Peru. His career includes an interesting academic work: He has been a professor at the Universidad Tecnológica del Perú and at the Universidad de Ciencias Aplicadas - UPC and is currently a professor of civil procedural law and alternative dispute resolution at ESAN University.

**Team & differentiation:** Alberto Montezuma is the current president of the superior arbitration council of the Arbitration Center of the Lima Bar Association. In addition, he is a partner at the law firm Montezuma Abogados and past president of Inlaw Alliance of Law Firms, a network of law firms from Argentina, Brazil, Bolivia, Chile, Colombia, Ecuador, Uruguay, Spain and Central America.

### CARLOS SOTO: RENOWNED IN THE PERUVIAN MARKET



Carlos Soto

Key figure(s): Carlos Soto

**Track record:** Carlos Soto is a well-known arbitrator in the Peruvian market. He is an arbitrator with the Madrid Arbitration Court, the Civil and Mercantile Arbitration Court of Spain, the Center of Arbitration of the Lima Chamber of Commerce, and the AmCham Arbitration Center in Peru, among others. His contribution to the world of arbitration is noteworthy.

**Team & differentiation:** Carlos Soto is a founding partner of Carlos Soto & Asociados, a firm of professional arbitrators present in Peru and Spain and founder of Latin American International Arbitration - LIA. Soto's academic credentials are unrivalled in Peruvian arbitration circles: He has lectured at several universities in Peru, and is a visiting professor in postgraduate programs in Colombia, Argentina and Bolivia.

### JUAN CARLOS PINTO ESCOBEDO: HIGH LEVEL OF EXPERTISE AND RECOGNITION



Juan Carlos Pinto Escobedo

Key figure(s): Juan Carlos Pinto Escobedo

**Track record:** Juan Carlos Pinto figures on the list of arbitrators at the Arbitration Center of Mexico (CAM), the Dirección de Arbitraje of the OSCE, and the Lima chamber of commerce, among others. He has more than 15 years' arbitration experience to his name with expertise in international and domestic commercial arbitration, chiefly focused on construction energy and electricity law.

**Team & differentiation:** Juan Carlos Pinto has postgraduate qualifications in arbitration from the Washington College of Law and a master's degree in management and public policy from PUCP. He specializes in engineering and construction, energy and civil and commercial contracts. Over the past year, he has participated in approximately 70 cases, providing litigation support or expert witness services.

### ERIC FRANCO: EXPERT IN CONSTRUCTION DISPUTES



Eric Franco

Key figure(s): Eric Franco

**Track record:** Eric Franco is a recognized Peruvian arbitration expert who specializes in construction and engineering projects related to private and public works contracts related to the construction of power plants, mineral processing plants, hospitals, shopping centers, schools and public-private partnership contracts. His international experience allows him to stand out in the market.

**Team & differentiation:** Eric Franco works as a global disputes-expert at Engie Group and is Engie's general counsel in Peru. He is also a professor of construction law and dispute prevention/resolution in Peru and is a member of the ICC Commission on Arbitration and ADR and the ICC Latin American Group. He founded the Peruvian Society of Construction Law, as a way to help advance the cause of the construction industry.

### ENRIQUE PALACIOS: GUARANTEED EXPERIENCE AND SOLIDITY



Enrique Palacios

Key figure(s): Enrique Palacios

**Track record:** Enrique Palacios has extensive knowledge of arbitration, having practiced it for more than 30 years and participated in approximately 150 national arbitrations, both ad-hoc and institutional, many of them as president of the arbitral tribunal. He specializes in public contracts and in the telecoms, transportation and energy sectors.

**Team & differentiation:** Palacios is the founding partner of Enrique Palacios Abogados, a boutique present in the Peruvian market for over 22 years. He is an associate professor at the Pontificia Universidad Católica del Perú and he was a member of the commission in charge of drafting the preliminary project of the Code of Civil Procedure.



## LEGAL OPINIONS

### Best Expert Witnesses

In each tier, the experts are ordered alphabetically

EXPERT	FIRM
<b>EXCELLENT</b>	
Adrián Simons	Simons & De Noriega Abogados
Alfredo Bullard	Bullard Falla & Ezcurra Abogados
Ana María Arrarte	Estudio Echecopar - Member of Baker McKenzie International
Eduardo Barboza	Amprimo, Flury, Barboza & Rodríguez Abogados
Eduardo Benavides	Berninzon & Benavides Abogados
Gastón Fernández Cruz	Fernández & Vargas Abogados
Jorge Danós	Estudio Echecopar - Member of Baker McKenzie International
Juan Carlos Morón	Estudio Echecopar - Member of Baker McKenzie International
Freddy Escobar	Sole practitioner
Giovanni Priori	Miranda & Amado
Hugo Forno	Garrigues
José Antonio Payet	Payet, Rey, Cauvi, Perez Abogados
Maité Quiñones	Quiñones Alayza Abogados

## ARBITRATION CENTERS

### Best Arbitration Centers

Centers are ordered alphabetically

CENTER	KEY FIGURE(S)
<b>HIGHLY RECOMMENDED</b>	
Arbitration and experts center of the Lima Counsel of Peruvian engineers' professional association	Luis Miguel Hernandez
Center of Analysis and Dispute Resolution (CARC) of the Pontificia Universidad Católica del Perú	César Guzmán-Barron Sobrevilla
Construction Arbitration and Conciliation Center CAPECO	Marlene Anchante Rullé
Cámara de Comercio de Lima	Rosa Bueno de Lercari
International Arbitration Center Amcham Peru	Luis Felipe Carrillo

### CÁMARA DE COMERCIO DE LIMA: INTEGRITY, EFFECTIVENESS AND EFFICIENCY



Marianella Ventura

Key figure(s):  
Marianella Ventura  
Established: 1993

**Track record:** During its three decades of existence, the CCL has administered more than 6,000 arbitrations and has a list of about 470 prestigious national and international arbitrators on its roster. It offers an impartial and efficient service for business, investment and government contracts. Its superior council of arbitration guarantees integrity, transparency and high ethical standards.

**Team & differentiation:** The CCL is one of the most prestigious institutions for the administration of arbitration in Peru, one widely recognized throughout Latin America. The institution constantly develops academic activities focused on training and dissemination of national and international best practices and constantly seeks to carry out joint cooperation activities with top-level institutions.



## FINANCING & ECONOMICS

### Best Local Litigation Support Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>EXCELLENT</b>	
<b>Apoyo Consultoría</b>	Vincent Poirier - Garneau, Carlos Aparicio
<b>Intelfin Estudios &amp; Consultoría</b>	Vianella De Marzo, Carlos Paredes, Alberto Pasco, Santiago Borja
<b>FORTE NOTORIÉTÉ</b>	
<b>Alonso &amp; Muñoz</b>	Italo Muñoz, Iván Alonso
<b>Ea Consultores</b>	Santiago Davila
<b>Enzo Defilippi</b>	Enzo Defilippi
<b>EY Peru</b>	Rafael Huaman, Cecilia Melzi, Joaquín Valdivia, Henry Matta, Jorge Valencia, Melissa Cruz
<b>Macroconsult</b>	Gonzalo Ruiz, Alvaro Monge

## FINANCING & ECONOMICS

### Best International Litigation Support Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>EXCELLENT</b>	
<b>AlixPartners</b>	Isabel Kunsman
<b>Compass Lexecon</b>	Manuel Abdala, Ariel Medvedeff
<b>Conexig Peru</b>	Alexandre Almeida Del Savio, Fabio Elias
<b>FK Economics</b>	Juan Pablo Philippi, Jorge Fantuzzi
<b>FTI Consulting</b>	Pablo Amaya, Michael Cullen, Brandon Chaney, Ana María Casas, Alejandro Bustamante, Jorge Rossini
<b>Secretariat</b>	Paul Baez

### EY PERU: EFFICIENT APPROACH AND LONG-STANDING STRENGTH



Cecilia Melzi

**Key figure(s):**  
Rafael Huaman,  
Cecilia Melzi,  
Joaquín Valdivia,  
Henry Matta  
and Jorge Valencia  
**Established:** 1960

**Track record:** The team has accrued several years of experience providing expert support in litigation, preparing reports on damages, quantification of costs incurred and investigations of potential irregular situations. Specialization and high level of responsiveness characterize its services. Its clients belong to sectors such as banking and finance, retail, mining, oil and gas and fishing.

**Team & differentiation:** The team is known for proposing efficient solutions to its clients, accompanying them from the preparation of an expert report to its presentation in hearings. The team also helps companies prevent and respond to integrity risks, implementing compliance programs focused on various risks. Each of its partners and managers has compliance-related certifications.



## FORENSICS & COMPLEX INVESTIGATIONS

### Best Litigation Support & Expert Witnesses

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
EY Peru	Rafael Huaman, Cecilia Melzi, Joaquín Valdivia, Henry Matta, Jorge Valencia
FTI Consulting	Pablo Amaya, Michael Cullen, Carolina Sánchez, Gustavo Morales
<b>EXCELLENT</b>	
Control Risks	Nicolas Letts
Deloitte Peru	Raul Saccani
Guidepost Solutions	Yohir Akerman
KPMG Peru	Armando Briceño
PwC Peru	Nancy Yong, Alexander García
<b>HIGHLY RECOMMENDED</b>	
BDO Perú	Miguel Lopez de Romaña Stein, Flavio San Martín
Dsa Russell Bedford	Luis Acosta
Grant Thornton	Juan Carlos Basurco
Investiga	Edmundo Lizarzaburu
Laforse-HG	Luis Loyola, Greysi Laritza
Protiviti	Marco Villacorta
Ratsel Business Group	Yurani Gomez

#### LAFORSE-HG: IT AND FORENSIC AUDIT EXPERTS



Luis André Loyola Carranza

Key figure(s): Luis André Loyola Carranza, Martin Alonso Loyola Carranza and Greysi Laritza Choque Callan

Established: 2018

**Track record:** With a reputation based on integrity and work ethic, the firm specializes in the application of computer forensic techniques for internal investigations, covering a wide range of critical sectors, such as banking, mining and public administration. It has a state-of-the-art laboratory equipped with high-end tools to provide effective and timely solutions.

**Team & differentiation:** Their team works closely with their clients to identify irregularities, assess risks and establish effective corrective measures. Its staff of experts is experienced in fraud detection and prevention, as well as in the assessment of unethical business practices. André Loyola has extensive experience in computer forensics and his leadership plays a key role in the market.

#### FTI CONSULTING: CRAFTED STRATEGIES FOR COMPLEX CASES



Michael Cullen

Key figure(s): Michael Cullen, Carolina Sanchez and Pablo Amaya

Established: 2007

**Track record:** FTI provides sophisticated economic analysis to law firms, corporations and government agencies, helping them address complex challenges. The firm assists organizations with risk mitigation and resolution of legal, financial, reputational and political conflicts. It has supported multiple high-profile cases in the country, in the mining, energy, infrastructure and financial industries.

**Team & differentiation:** The team is comprised of experts recognized regionally and internationally for the depth of their knowledge and the positive impact they make with clients. Its investigative team has worked on major cases involving corruption, fraud, antitrust, money laundering and cybersecurity breaches. Managing Director Michael Cullen specializes in complex, cross-border deals, disputes and arbitrations.

# STRATEGIC COMMUNICATION & CRISIS MANAGEMENT

## Best Consulting Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
Apoyo Comunicación	Gabriel Ortiz de Zevallos, Bernardo Oliart
Llorente y Cuenca	Daniel Titingner, Gonzalo Carranza
<b>EXCELLENT</b>	
<b>1</b> Efecto Estrategia Comunicaciones	César Cárdenas, David Hochstadter, Ernesto Green, Roxana Rodriguez, Patricia Cortina
Chisac	Freddy Chirinos, Víctor Garrido-Lecca
<b>2</b> Aktiva Group	Hector Agui
Café Taipá	Milton Vela Valencia
Lupú & Asociados	Marco Lupú, Malena Janampa, Gabriela Melgarejo, Esthéfania Caballero, Biluz Fernandez, Cinthya Alban, Moises García, Alonso Lupú
Métrica Comunicación	Pablo Cateriano
Realidades	Luis Avellaneda
Toc Asociados	Maribel Toledo Ocampo
<b>HIGHLY RECOMMENDED</b>	
Adn Consultores	Mario Saldaña, Yvonne García
Atrevia	Miguel Angel Lopez
Azerta	Cayetana Aljovin, Alvaro Delgado
Bcw Peru (Burson Cohn & Wolfe)	Carolina Palacios
DAR – Marcas con propósito	Mariana Velarde Gutierrez
Fernando Chevarría (Independent)	Fernando Chevarría
Paul Remy (Independent)	Paul Remy
Proel Crisis y Reputación	José Salazar Acuachi, Álvaro Gastañadú, Melissa Rivadeneyra, Mariane Vega, Inés Calderón

### TOC ASOCIADOS: WIDE RANGE OF SERVICES



Maribel Toledo-Ocampo  
Aguayo

Key figure(s):  
Maribel Toledo-Ocampo  
Aguayo  
Established: 2013

**Track record:** The agency has extensive experience in strategic communication for reputation management and public relations. It provides a wide range of services spanning the design of communication strategies, crisis prevention and relationships with local, regional and national authorities, on top of content creation and consultancy. Among its clients are: Entel, Interbank, Huawei, Samsung, BCP and Microsoft.

**Team & differentiation:** The firm has 31 specialists, including four directors and several journalists and PR experts. With over 15 years' experience in investigative journalism and corporate communications, CEO Maribel Toledo-Ocampo Aguayo is an accomplished media expert with an excellent reputation in the Peruvian market. She is on the advisory board of Peru's Women in Tech Communications.

### CHISAC: STRATEGIC COMMUNICATION FOR ALL INDUSTRIES



Freddy Chirinos

Key figure(s):  
Freddy Chirinos  
and Víctor Garrido-Lecca  
Established: 1995

**Track record:** Highly regarded for its specialized knowledge in crisis management in various sectors such as energy, construction, transportation, mining, telecoms, mass consumption and retail. Chisac has wide experience leading and carrying out external communication strategies, mainly through relationship management with the media, for important national and international organizations.

**Team & differentiation:** The agency covers the full spectrum of communication and crisis management issues such as opinion leadership, drafting press releases, media monitoring, design of digital campaigns, linking strategy with influencers, providing support in cases of institutional crisis, and generating news based on the activities of each company, among other PR-related services.



## CONSTRUCTION & ENGINEERING

### Best Local Litigation Support Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>EXCELLENT</b>	
Jenny Guerrero Aquino	Jenny Guerrero Aquino
Llv Consultores	Leon Lopez
<b>HIGHLY RECOMMENDED</b>	
Anetric	Reiner Solis, Héctor Milian, James Romero
DAB y JRD	Carlos López Avilés
Guillermo Vega Ingenieros	Guillermo Vega
Laurus Group	Luis Ruiz
María Rivarola	María Rivarola
Rodrizh Consulting	Alexis Rodriguez

## CONSTRUCTION & ENGINEERING

### Best International Litigation Support Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>RECOMMENDED</b>	
Conexig Peru	Fabio Elias, Alexandre Almeida Del Savio
Diales	Simon Braithwaite
FTI Consulting	Brandon Chaney, Ana María Casas, Alejandro Bustamante, Jorge Rossini
Qdr Claims	Antonio Iribarren Catalán, Carlos Daga Ramón, Mark Sanders, Oscar Siles, Rafael Menendez
Secretariat	Drew Baiter, Nelson Gallardo
Wagemann Consulting	Alex Wagemann, Fernando Landeros, Elina Mereminskaya

#### RODRIZH CONSULTING: COMMITTED TO ACHIEVING CLIENTS' GOALS



Alexis Rodriguez

Key figure(s):  
Alexis Rodriguez  
Established: 2016

**Track record:** Rodrizh Consulting advises its clients in the areas of engineering, construction and business, providing expert services, technical advice related to JRDs and DABs and specialist training. With extensive experience in the market, the firm has niche skills aligned with the design and engineering phases, as well as the construction, maintenance and operations phases.

**Team & differentiation:** Alexis Rodriguez has more than 10 years' experience advising companies, carrying out expert and arbitration commissions. He has participated in the supervision of works of special relevance in Peru such as the Pierina Mine Leaching PAD, the construction of the Cerro Lindo Mining Unit expansion dams and the coordination of the Magistral green-field project.

#### QDR CLAIMS: OBJECTIVE, PERSUASIVE AND STRATEGIC



Antonio Iribarren

Key figure(s):  
Antonio Iribarren,  
Mark Sanders  
and Carlos Daga  
Established: 2015

**Track record:** QDR has vast experience advising clients on construction arbitration, quantification of damages, early claims gap analysis and contract dispute management. The team has participated in major projects in the energy, infrastructure and mining sectors, for clients including Minera Las Bambas, Minsur, Angloamerican and BHP Billiton.

**Team & differentiation:** QDR has put in place a team of consultants from Peru, Chile and the USA, that focuses on the prevention and mitigation of risk. It prepares objective and persuasive opinions on liability for schedule delays and contractual breaches. Founding Partner Antonio Iribarren has an extensive background in engineering and project management.

#### ANETRIC: TOP QUALITY SERVICES FOR A DISCERNING CLIENTELE



Reiner Solis

Key figure(s):  
Reiner Solis, Hector Milian,  
José Phun Llap  
and James Romero  
Established: 2017

**Track record:** Anetric has produced several reports for the public and private sector in the engineering, infrastructure and construction fields. The team offers high quality services in expert reports on appraisals, settlements, time extension, forensic delays, construction dispute resolution and direct cost escalation. His clients also include prestigious Peruvian law firms.

**Team & differentiation:** Anetric has a multidisciplinary team with extensive experience in the construction industry, as well as in providing forensic analysis consulting services. Its general manager, Reiner Solis, has more than 25 years' experience in the infrastructure sector and has participated as a technical expert in construction contracts and adjudicator in dispute resolution boards.

# URUGUAY

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## CIVIL & COMMERCIAL LITIGATION

### Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
Ferrere	Sandra González, Alejandro Pintos
Guyer & Regules	Carlos Brandes, Mariana Santo
<b>EXCELLENT</b>	
Bergstein Abogados	Leonardo Melos
Castellán Abogados	Lucia Acosta, Santiago Castellán
Dentons Jiménez De Aréchaga	Nicolás Brause
Hughes & Hughes	Alfredo Taullard, Bernardo Porras
<b>HIGHLY RECOMMENDED</b>	
Arrighi - Mantero - Santi	Paul F. Arrighi, Ignacio Martínez Corral
Bado Kuster Zerbino & Rachetti	Richard Iturria
Bragard	María Laura Capalbo
Brum Costa Abogados	Oscar Brum
Olivera Abogados	Ricardo Olivera García
Posadas	Luis Nin Estevez
Rueda Abadi Pereira	Santiago Pereira Campos, Daniel Rueda
<b>RECOMMENDED</b>	
Andersen Tax & Legal Uruguay	Ana Inés Alfaro de Hegedus
Blanco & Etcheverry	Carlos Rodríguez Capurro
Cervieri Monsuarez	Pablo Monsuarez
CLA - Consultores Legales Asociados	Hugo Costa
Delpiazzo Abogados	Carlos Delpiazzo
Echevarría Leunda & Echevarría Petit	José Luis Echevarría Petit, María Jesús Caulin
Lapique & Santeugini Abogados	Luis Lapique, Mauricio Santeugini
Molinari Gatto Cunéo Abogados	Renzo Gatto Trochón
Pescadere Peri & Pezzutti	Diego Pescadere
Pérez del Castillo	Matías Pérez del Castillo

### BERGSTEIN ABOGADOS: EXPERIENCE, DYNAMISM AND EXPERTISE



Leonardo Melos

Key figure(s): Leonardo Melos and Jonas Bergstein  
Established: 1957

**Track record:** More than 60 years in business, the firm combines its accumulated expertise with the dynamism of highly trained young professionals. It is highly experienced in litigation and arbitration and specializes in civil actions, enforcement of foreign judgments and arbitration awards, moral damages, bankruptcy proceedings and international bankruptcy.

**Team & differentiation:** The firm understands each client's need for clear and accurate legal guidance. The team is made up of first class professionals: Leonardo Melos and Jonás Bergstein are arbitrators with local and international organizations such as CIArb and the National Chamber of Commerce and Services. Their clients include TOTALnet Uruguay (VISAnet), the Federative Republic of Brazil, Wheaton and CasasUru S.A.



## BANKRUPTCY LITIGATION

### Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
Dentons Jiménez De Aréchaga	Nicolás Brause
Hughes & Hughes	Alfredo Taullard, Bernardo Porras
Olivera Abogados	Ricardo Olivera García
<b>EXCELLENT</b>	
<b>1</b> Bragard	María Laura Capalbo, Andrea Ramírez
Ferrere	Alejandro Pintos
Bergstein Abogados	Leonardo Melos
<b>2</b>	
Guyer & Regules	Carlos Brandes
Oph Estudio Jurídico	Diego Puceiro, Adriana Pisano
Rueda Abadi Pereira	Daniel Rueda
<b>HIGHLY RECOMMENDED</b>	
Andersen Tax & Legal Uruguay	Ana Inés Alfaro de Hegedus
Blanco & Etcheverry	Carlos Rodríguez Capurro
Castellán Abogados.	Lucia Acosta
Plá – Ponce de León – Egozcue (PPE)	Nicolás Pereira
Posadas	Luis Nin Estevez
Real & Alfaro	Luciano Real, Bernardino Real
Silveira & Algorta	Paula Algorta

## CRISIS COMMUNICATION

### Best PR Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
Quatromanos	Alvaro Amoretti
<b>EXCELLENT</b>	
Butler Posicionamiento & Comunicación	Alejandro Butler
Espina Consultores	Alejandro Espina
Improfit Casa De Comunicación	Daniel Laino
Nueva Comunicación by Atravia	Veronica Garcia
Mernies Consultores	Raúl Mernies
Pauletti Comunicación	Leandro Pauletti
Signo Consultores En Comunicación	Iván Kirichenko

## ARBITRATION

### Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
Ferrere	Sandra González, Alejandro Pintos, Soledad Díaz
Guyer & Regules	Carlos Brandes
<b>EXCELLENT</b>	
Arrighi - Mantero - Santi	Alejandro Santi, Paul F. Arrighi
Echevarría Leunda & Echevarría Petit	José Luis Echevarría Petit, Florencia Sela
Hughes & Hughes	Alfredo Taullard, Bernardo Porras
<b>HIGHLY RECOMMENDED</b>	
Bergstein Abogados	Leonardo Melos, Jonás Bergstein
Bragard	Jean Jacques Bragard, María Laura Capalbo
Dentons Jiménez De Aréchaga	Nicolás Brause
Olivera Abogados	Ricardo Olivera García, Laura Chalar
Posadas	Luis Nin Estevez
Rueda Abadi Pereira	Santiago Pereira Campos, Daniel Rueda
<b>RECOMMENDED</b>	
Bado Kuster Zerbino & Rachetti	Richard Iturria
Blanco & Etcheverry	Carlos Rodríguez Capurro
Silveira & Algorta	Paula Algorta

## ARBITRATION

### Best Arbitrators

In each tier, the arbitrators are ordered alphabetically

ARBITRATOR	
<b>EXCELLENT</b>	
Augusto Duran	Sole practitioner
Paul Arrighi	Arrighi - Mantero - Santi
Ricardo Olivera	Olivera Abogados
Sandra Gonzalez	Ferrere
<b>HIGHLY RECOMMENDED</b>	
Carlos Delpiazzi	Delpiazzi Abogados
Eduardo Vescovi	Sole practitioner
Fernando Jimenez De Arechaga	Dentons Jiménez De Arechaga
Leslie Van Rompaey	Sole practitioner
Luis Nin	Posadas
Mercedes Jimenez De Arechaga	Mja Consultoría Estratégica
<b>RECOMMENDED</b>	
Alejandro Santi	Arrighi - Mantero - Santi
Beatriz Bugallo	Sole practitioner
Carlos de Cores	Supervielle – de Cores
José Luis Echevarría Petit	Echevarría Leunda & Echevarría Petit
Martín Risso	Estudio Jurídico Risso Ferrand
María Laura Capalbo	Bragard
Santiago Pereira	Rueda Abadi Pereira



## LEGAL OPINIONS

In each tier, the experts are ordered alphabetically

EXPERT

### EXCELLENT

<b>Andres Mariño</b>	Sole practitioner
<b>Carlos de Cores</b>	Supervielle – de Cores
<b>Carlos Delpiazzo</b>	Delpiazzo Abogados
<b>Gabriel Valentin</b>	Estudio RXAV
<b>Santiago Pereira</b>	Rueda Abadi Pereira

### HIGHLY RECOMMENDED

<b>Alicia Ferrer</b>	Ferrer, Napoleone & Asoc.
<b>Augusto Duran</b>	Sole Practitioner
<b>Cecilia Fresnedo de Aguirre</b>	Sole Practitioner
<b>Edgar Varela Mendez</b>	Varela y Varela Abogados
<b>Elias Mantero</b>	Arrighi - Mantero - Santi
<b>Gerardo Caffera</b>	Posadas
<b>Juan Andres Ramirez</b>	Estudio RXAV
<b>Martín Risso</b>	Estudio Juridico Risso Ferrand
<b>Paula Algorta</b>	Silveira & Algorta
<b>Ricardo Olivera</b>	Olivera Abogados

## LEGAL OPINIONS - LABOR

In each tier, the experts are ordered alphabetically

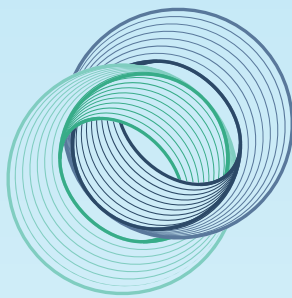
EXPERT

### RECOMMENDED

<b>Alejandro Castelo</b>	Delpiazzo Abogados
<b>Hugo Barretto</b>	Sole practitioner
<b>Leonardo Slinger</b>	Guyer & Regules
<b>Mario Garmendia</b>	Sole practitioner
<b>Santiago Perez del Castillo</b>	Perez del Castillo y Asociados



SAVE  
THE DATE



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**LEADERS LEAGUE**

# EUROPE

# LITIGATION FUNDING

## Best Litigation Funders

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
<b>Harbour</b>	Lucas Arnold, Charles Jeffery, Nicola Lewis, Ellora MacPherson, Stephen O'Dowd
<b>Nivalion</b>	Isabelle Berger
<b>Omni Bridgeway</b>	Wieger Wielinga
<b>Therium</b>	Christoph Kuzaj, Henrik Jensen
<b>EXCELLENT</b>	
<b>Deminor</b>	Charles Demoulin
<b>Profile Investment</b>	Alain Grec, Iain McKenny
<b>QANLEX</b>	Ignacio Delgado, Fernando Folgueiro, Yago Zavalía Gahan
<b>HIGHLY RECOMMENDED</b>	
<b>Burford Capital</b>	Jörn Eschment, Mick Smith
<b>CDC (Cartel Damage Claims)</b>	Till Schreiber
<b>Foris Ag</b>	Frederick Iwans
<b>Fortress Investment Group</b>	Yasmin Mohammad, Anastasia Bondarenko
<b>IVO Capital Partners</b>	Michael Israel
<b>Legial</b>	Dirk Böttger
<b>Therium Capital Management Limited</b>	Neil Purslow
<b>RECOMMENDED</b>	
<b>1 Claims Funding Europe</b>	Martin Hyde
<b>Litfin</b>	Maros Kravec
<b>Profina Prozessfinanzierung</b>	Christian Schmid
<b>Redbreast Litigation Finance</b>	Rein Philips
<b>2 Advofin</b>	Gerhard Wüest, Stefan Bohar
<b>Stonward</b>	Guido Demarco
<b>Woodsford</b>	Steven Friel

# AUSTRIA

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## COMMERCIAL LITIGATION

### Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
<b>Binder Groesswang</b>	Stefan Albiez, Christian Klausegger
<b>DORDA</b>	Felix Hörlsberger
<b>KNOETZL</b>	Bettina Knöetzl
<b>Wolf Theiss</b>	Eva Spiegel, Clemens Trautenberg
<b>EXCELLENT</b>	
<b>CERHA HEMPEL</b>	Holger Bielesz, Irene Welsler
<b>CMS Reich-Rohrwig Hainz</b>	Daniela Karollus-Bruner
<b>Schoenherr</b>	Andreas Natterer
<b>HIGHLY RECOMMENDED</b>	
<b>Baker McKenzie</b>	Filip Boras, Alexander Petsche
<b>Fellner Wratzfeld &amp; Partner</b>	Markus Fellner, Gregor Schett
<b>Vavrovsky Heine Marth</b>	Dieter Heine, Nikolaus Vavrovsky
<b>ZFZ Zeiler Floyd Zadkovich</b>	Alfred Siwy, Gerold Zeiler
<b>RECOMMENDED</b>	
<b>1 Aigner Lehner Zuschin</b>	Lukas Aigner, Johannes Lehner
<b>Brauneis</b>	Bernhard Girsch, Gerald Otto
<b>bpv Huegel</b>	Florian Neumayr
<b>DLA Piper</b>	Andreas Daxberger
<b>DSC</b>	Peter Csoklich
<b>E+H</b>	Jana Eichmeyer
<b>Haslinger Nagele</b>	Julia Goth, Christoph Szep
<b>Müller Partner</b>	Bernhard Kall, Katharina Müller
<b>PARAGON Advocacy</b>	Helmut Ortner, Philipp A. Peters
<b>petsche pollak</b>	Simone Petsche-Demmel, Andreas Pollak
<b>SCWP schindhelm</b>	Markus P. Fellner
<b>Taylor Wessing</b>	Ivo Deskovic
<b>2 BRANDL TALOS</b>	Anela Blöch
<b>Graf Isola</b>	Sebastian Mahr
<b>Herbst Kinsky</b>	Christoph Herbst
<b>KWR Karasek Wietrzyk</b>	Thomas Frad, Georg Karasek
<b>OBLIN</b>	Klaus Oblin
<b>PLATTE disputes.solutions</b>	Martin Platte
<b>SCHIMA MAYER STARLINGER</b>	Julia Andras
<b>Strasser Haindl Meyer</b>	Philipp Strasser

# COMPETITION LAW

## Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
<b>bpv Huegel</b>	Astrid Ablasser-Neuhuber, Florian Neumayr
<b>Schoenherr</b>	Franz Urlesberger, Hanno Wollmann
<b>EXCELLENT</b>	
<b>1 CERHA HEMPEL</b>	Bernhard Kofler-Senoner, Anna Wolf-Posch
<b>E+H</b>	Judith Feldner, Dieter Thalhammer
<b>2 Binder Groesswang</b>	Christine Dietz, Raoul Hoffer
<b>Wolf Theiss</b>	Günter Bauer
<b>HIGHLY RECOMMENDED</b>	
<b>1 Baker McKenzie</b>	Andreas Traugott
<b>Haslinger Nagele</b>	Alexander Hiersche, Martin Oder, Martin Stempkowski
<b>Reidlinger Schatzmann</b>	Axel Reidlinger
<b>SCWP Schindhelm</b>	Christina Hummer
<b>2 Barnert Egermann Illigasch</b>	Isabella Hartung
<b>CMS Reich-Rohrwig Hainz</b>	Bernt Elsner, Dieter Zandler
<b>DORDA</b>	Heinrich Kühnert
<b>EY Law</b>	David Konrath
<b>Freshfields Bruckhaus Deringer</b>	Maria Dreher-Lorjé
<b>Schima Mayer Starlinger</b>	Christian Mayer
<b>Taylor Wessing</b>	Martin Eckel
<b>RECOMMENDED</b>	
<b>Becker Günther Polster</b>	Stephan Polster
<b>DLA Piper</b>	Claudine Vartian
<b>fwf Fellner Wratzfeld &amp; Partner</b>	Lukas Flener
<b>MMRA</b>	Michael Mayr
<b>Peter Thyri</b>	Peter Thyri
<b>Schindler Attorneys</b>	Philippe Kiehl



## INTERNATIONAL ARBITRATION

## Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
DORDA	Florian Kremslehner, Veit Öhlberger
KNOETZL	Florian Haugeneder, Bettina Knötzl, Patrizia Netal
ZFZ Zeiler Floyd Zadkovitch	Lisa Beisteiner, Alfred Siwy, Gerold Zeiler
<b>EXCELLENT</b>	
<b>1</b> Schoenherr	Leon Kopecký, Christoph Lindinger
Wolf Theiss	Stefan Riegler, Venus Valentina Wong
<b>2</b> Baker McKenzie	
Pitkowitz & Partners	Nikolaus Pitkowitz
<b>HIGHLY RECOMMENDED</b>	
Binder Groesswang	Ingeborg Edel, Christian Klausegger
CERHA HEMPEL	Irene Welsler
SCWP Schindhelm	Markus P. Fellner
Vavrovsky Heine Marth	Dieter Heine, Nikolaus Vavrovsky
<b>RECOMMENDED</b>	
<b>1</b> CMS Reich-Rohrwig Hainz	Daniela Karollus-Bruner, Johannes Reich-Rohrwig
OBLIN	Peter Binder, Klaus Oblin
PARAGON Advocacy	Helmut Ortner, Philipp A. Peters
PLATTE disputes.solutions	Martin Platte
<b>2</b> AKG ADVISORY	
bpv Huegel	Florian Neumayr, Markus Schifferl
Fieldfischer	Alice Meissner
Sabadello Legal	Gregor Grubhofer

# BELGIUM

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## COMMERCIAL LITIGATION

### Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
Allen & Overy	Tom Schoors, Thales Mertens
Eubelius	Patrick Hofströssler, Ignace Claeys
Liedekerke	Olivier Vanden Berghe, Aimery De Schoutheete
Linklaters	Xavier Taton, Stefaan Loosveld, Florence Danis, Guillaume Croisant
<b>EXCELLENT</b>	
<b>1</b> Fieldfisher	Jean-François Germain, Maxime Berlingin, Koen Van Den Broeck
Stibbe	Nicolas Résimont
Strelia	Jean-Pierre Fierens, Olivier Clevenbergh, Sébastien Ryelandt, Joanna Kolber
<b>2</b> Arcas Law	Bart Volders, Joost Verlinden, Karel Schulpen
ALTIUS	Christophe Ronse
Daldewolf	Marc Dal, Patrick De Wolf, Aude Mahy
Loyens & Loeff	Hakim Boularbah
Quinz	Benoit Allemeersch
Philippe & Partners	Denis Philippe
Van Cutsem Wittamer Marnef & Partners	Pierre Van Fraeyenhoven, Ariane Destrycker, Quentin Willemart, Anne-Sophie Meire
<b>HIGHLY RECOMMENDED</b>	
<b>1</b> CMS	Jean-François Goffin
Janson	Dominique Blommaert, Cédric Alter
Jones Day	Vanessa Foncke, Sébastien Champagne, Michèle Grégoire
Laurius	Bert Luyten, Karen Vermaere
Monard Law	Daan De Jaeger
Nautadutilh	Sophie Jacmain, Stan Brijs
Schoups	Marco Schoups
Seeds Of Law	Leo Peeters, Steve Griess, Roeland Moeyersons, Jan Ghysels, Koen De Puydt
<b>2</b> Clifford Chance	Dorothee Vermeiren
Hanotiau & Van Den Berg	Pierre Vermeire
LMBD	Pia Sobrana Gennari Curlo, Fabrice Mourlon Beernaert, Emmanuel Roger France
Lydian	Yves Lenders
Omega Law	Johan Verbist, Beatrix Vanlerberghe
Simont Braun	Rafaël Jafferalli, Paul Alain Foirers
White & Case	Olivier Van Hulst
<b>RECOMMENDED</b>	
<b>1</b> Baker McKenzie	Koen De Winter
DLA Piper	Bob Martens, Kristof De Vulder, Orestis Omran
Freshfields Bruckhaus Deringer	Nathalie Colin
Tossens Goldman Donne	Jean-François Tossens
Van Bael & Bellis	Catherine Longeval
Van Olmen & Wynant	Alexei Loubkine
Willkie Farr & Gallagher	Vincent Naveaux, Nanyi Kaluma
<b>2</b> Contrast	Filip Tuytschaever
Cresco	Natalie Lemense
Crowell & Moring	Werner Eyskens
Faros	Frank Wijckmans
Resolut	Stijn Sabbe
Verhaegen & Walravens	Catherine Preumont, Philippe Walravens



## Analysis

**LAURIUS:  
RESULTS-ORIENTED CORPORATE LAW FIRM**


Bert Luyten

Key figure(s): Bert Luyten  
Established: 2006

**Track record:** Laurius, a distinguished law firm in Belgium, specializes in a wide range of sectors, including IT, healthcare and energy. Known for taking a pragmatic and results-oriented approach, the firm excels in corporate, commercial, banking and public procurement litigation. The firm's expertise extends to handling complex shareholder disputes and director liability cases.

**Team & differentiation:** Specializing in intricate shareholder disputes and director liability cases, Laurius demonstrates a depth of legal acumen. The recent promotion of two key team members highlights the firm's dedication to nurturing talent and maintaining the highest standards of legal solutions, a fact which sets it apart from the competition.

**WHITE & CASE:  
SEASONED INTERNATIONAL LITIGATION TEAM**


Olivier Van Hulst

Key figure(s):  
Olivier Van Hulst  
Established: 1967

**Track record:** The litigation practice excels at providing advice to clients facing complex lawsuits, spanning civil, commercial, shareholder and bankruptcy litigation. Its proven track record includes handling both traditional and intricate cross-border cases. It is equally adept at addressing preventive measures and pre-litigation matters, in addition to strategically managing disputes, consistently delivering successful outcomes for clients.

**Team & differentiation:** The team serves a diverse range of international clients, who benefit from the firm's integrated network. It also represents prestigious multinational and Belgian clients. Over the years, it has cultivated a substantial client base among mid-sized Belgian businesses, solidifying the practice's reputation as a top choice for local clients.

**SEEDS OF LAW:  
COMMERCIAL LITIGATION EXPERTS**


Leo Peeters

Key figure(s): Leo Peeters  
Established: 2019

**Track record:** The team expertly guides both national and international clients from sectors like technology, IT, real estate, healthcare, food, automotive and public services, focusing on business, commercial, contract or real estate disputes. The firm has made a name for itself adapting contracts to new national regulations and also has expertise in price revision matters.

**Team & differentiation:** Seeds of Law, which has offices in Brussels, Antwerp and Ghent, is part of the Andersen Global network of law firms, which boosts its European reach and sees it receive more referrals. Home to a dynamic team of dispute resolution experts, the firm offers tailored business packs which provide superior service to clients.

**VAN CUTSEM:  
SUPERIOR DISPUTE RESOLUTION EXPERTISE**


Ariane Destrycker

Key figure(s):  
Ariane Destrycker  
Established: 1977

**Track record:** Van Cutsem is known for the pragmatic approach it takes to litigation, guiding clients through proceedings before the Belgian courts and in their dealings with administrative bodies. Excelling at international arbitration, the firm prides itself on providing efficient, cost-effective solutions, which often lead to amicable resolutions. Their expertise spans industrial, distribution, and corporate sectors, with the firm seeing a significant rise in restructuring litigation cases of late.

**Team & differentiation:** The firm is home to a multilingual team of four partners who are very responsive and to the point, preferring preventive analysis and efficient and effective solutions, to the multiplication of long and costly legal proceedings. The team are experienced litigating before French- and Dutch-speaking courts throughout Belgium when an out-of-court solution is not possible.

**VAN OLMEN & WYNANT:  
TRUSTED LITIGATION EXPERTS**


Alexei Loubkine

Key figure(s):  
Alexei Loubkine  
Established: 1993

**Track record:** The firm provides counsel to both domestic and international clients on commercial litigation, as well as post-acquisition and corporate litigation within the industrial, services and financial sectors. Its expertise extends to litigation proceedings in Belgian judicial and administrative courts, including the Council of State, as well as matters related to enforcement.

**Team & differentiation:** The team collaborates closely with the broader corporate department, contributing to the vital exchange of knowledge between the various divisions. The team possesses specific expertise in contract and tendering issues involving public authorities, and handles corporate and commercial litigation in Belgian courts and arbitral tribunals.

**PHILIPPE & PARTNERS:  
EXTENSIVE DISPUTE RESOLUTION EXPERTISE**


Denis Philippe

Key figure(s):  
Denis Philippe  
Established: 2012

**Track record:** A law firm with robust dispute-resolution expertise, Philippe & Partners specializes in court proceedings, negotiations and mediation related to civil and commercial litigation, the firm excels in cross-examination and hot-tubbing, and is similarly adept at international arbitration. It regularly manages major cases for prominent energy suppliers and a leading Belgian gaming company.

**Team & differentiation:** Philippe & Partners employs a tailored approach to meet the sector-specific requirements of each client. Leveraging the diverse expertise of its attorneys, the team engages in innovative, cross-disciplinary litigation strategies. Its active involvement in academic circles and industry associations ensures the firm continually updates its knowledge of advances in key strategic sectors.



# EU COMPETITION LITIGATION

## Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
Cleary Gottlieb Steen & Hamilton	Antoine Winckler, Nicholas Levy
Freshfields Bruckhaus Deringer	Andrew von Bonin, Frank Montag
<b>EXCELLENT</b>	
Allen & Overy	Dirk Arts
Crowell Moring	Thomas De Meese, Karel Bourgeois
Jones Day	Bernard E. Amory, Alexandre Verheyden
Latham & Watkins	Lars Kjølbbye
Linklaters	Gerwin van Gerven, Bernd Meyring
Van Bael & Bellis	Jean-François Bellis, Porter Elliott, Andrzej Kmiecik
White & Case	Mark Powell
<b>HIGHLY RECOMMENDED</b>	
Altius	Carmen Verdonck
CMS	Annabelle Lepièce, Dirk Van Liedekerke
Daldewolf	Thierry Bontinck, Anaïs Guillerme
DLA Piper	Daniel Colgan, Berthold Bär-Bouyssière, Laurent Geelhand
Eubelius	Jan Bocken, Hans Gilliams
Faros	Frank Wijckmans
Fieldfisher	Tom Pick, Claudio Mereu, Koen Van Maldegem
Janson	Bruno Lebrun
Liedekerke	Vincent Mussche, Stefaan Raes
Stibbe	Peter Wytinck, Sophie Van Besien
Strelia	Pierre Goffinet
Van Cutsem Wittamer Marnef & Partners	Pierre Van Fraeyenhoven
<b>RECOMMENDED</b>	
Arnold & Porter	Luc Gyselen
Contrast	Filip Tuytschaever
Covington & Burling	Miranda Cole, Carole Maczkovics
Gibson Dunn & Crutcher	Nicholas Banasevic
Mayer Brown	Julian Ellison
Quinn Emanuel Urquhart & Sullivan	Nadine Hermann, Trevor Soames
Hengeler Mueller	Hans-Jörg Niemeyer
Norton Rose Fulbright	James R. Modrall, Michael Jürgen Werner
Squire Patton Boggs	Brian Hartnett
SheppardMullin	Jacques Derenne
Slaughter and May	Bertrand Louveaux, Claire Jeffs



## INTERNATIONAL ARBITRATION

## Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
Hanotiau & Van Den Berg	Bernard Hanotiau
<b>EXCELLENT</b>	
<b>1</b> Daldewolf	Marc Dal, Patrick De Wolf, Patrick Van Leynseele, Fabian Tchekemian
Fieldfisher	Maxime Berlingin, Koen Van Den Broeck
Strelia	Jean-Pierre Fierens, Joanna Kolber
<b>2</b> Liedekerke	Aimery De Schoutheete, Arnaud Nuyts, Gabriele Ruscalla
Loyens & Loeff	Hakim Boularbah
Matray, Matray & Hallet	Didier Matray, Gauthier Matray
Stibbe	Nicolas Résimont
<b>HIGHLY RECOMMENDED</b>	
Altius	Alexander Hansebout
Cleary Gottlieb Steen & Hamilton	Jan Meyers
Crowell & Moring	Werner Eyskens
Jones Day	Vanessa Foncke
Omega Law	Johan Verbist
Philippe & Partners	Denis Philippe
Quinz	Benoit Allemeersch
Schoups	Marco Schoups
Simont Braun	Steven Callens
Tossens Goldman Gonne	Jean-François Tossens
<b>RECOMMENDED</b>	
Arcas Law	Joost Verlinden
Argo	Nico Goossens
DLA Piper	Joris De Vos
DMDB Law	Dirk de Meulemeester
Faros	Frank Wijckmans
Freshfields Bruckhaus Deringer	Nathalie Colin
Janson	Cédric Alter, Dominique Blommaert
Linklaters	Guillaume Croisant
Petillion	Flip Petillion
White & Case	Olivier Van Hulst

## DALDEWOLF: SOLID ARBITRATION EXPERTISE



Patrick de Wolf

Key figure(s):  
Patrick de Wolf  
Established: 2015

**Track record:** Daldewolf, a leader in mediation and ADR in Belgium, boasts a proven track record in national and international arbitration. Experienced as both counsel and arbitrator in ad hoc and institutional proceedings (CEPANI, ICC, ICDR, UNCITRAL), the firm excels at handling a broad range of arbitration cases. Its Kinshasa office, which works under OHADA rules, has seen an increased volume of work of late.

**Team & differentiation:** Featuring a seasoned multilingual team, Daldewolf is recognized as one of the top dispute-resolution firms in Belgium. Its elite team possesses extensive knowledge of a plethora of sectors, and adeptly advises high-profile clients, including SMEs and multinationals, in judicial litigation, arbitration, mediation and dispute boards.

# ARBITRATION

## Best Arbitrators

In each tier, the arbitrators are ranked alphabetically

ARBITRATOR	
<b>LEADING</b>	
Hanotiau & Van den Berg	Albert Jan van den Berg
Hanotiau & Van den Berg	Bernard Hanotiau
Hanotiau & Van den Berg	Pascal Hollander
<b>EXCELLENT</b>	
Matray Matray Hallet	Didier Matray
Lefèvre Arbitration	Francoise Lefèvre
Hans Van Houtte	Sole Practitioner
Strelia	Jean-Pierre Fierens
Omega Law	Johan Verbist
Daldewolf	Marc Dal
Fieldfisher	Maxime Berlingin
Olivier Caprasse	Sole Practitioner
Daldewolf	Patrick de Wolf
Herinckx Avocat Solicitor	Sole Practitioner
<b>HIGHLY RECOMMENDED</b>	
Liedekerke	Aimery de Schoutheete
Janson	Cedric Alter
Philippe & Partners	Denis Philippe
DMDB	Dirk de Meulemeester
Tossens Goldman Gonne	Jean Francois Tossens
Fieldfisher	Koen Van den Broeck
Hanotiau & Van den Berg	Maarten Draye
Schoups	Marco Schoups
Hanotiau & Van den Berg	Pierre Vermeire
Tossens Goldman Gonne	Sophie Goldman
<b>RECOMMENDED</b>	
Altius	Alexander Hansebout
Stein Arbitration	Erica Stein
DMDB	Eric de Brabandere
Jones Day	Vanessa Foncke

# DENMARK

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## DISPUTE RESOLUTION

### Best Law Firms

In each tier, the firms are ordered alphabetically

TEAM	KEY FIGURE(S)
<b>LEADING</b>	
<b>Bech-Bruun</b>	Søren Lundsgaard, Rasmus Schmidt, Arianne Svardal-Stelmer, Johannes Grove Nielsen
<b>Bruun &amp; Hjejle</b>	Ole Spiermann
<b>Gorrissen Federspiel</b>	Henriette Gernaa, Lotte Eskesen, Jacob Skude Rasmussen, Steen Hellmann
<b>Kromann Reumert</b>	Frank Bøggild, Claus Juel Hansen, Erik Bertelsen
<b>Plesner</b>	Peter Schradieck, Torben Bondrop, Niklas Korsgaard Christensen, Jimmy Skjold Hansen
<b>Poul Schmith</b>	Sune Riisgaard, Kasper Mortensen
<b>EXCELLENT</b>	
<b>DLA Piper Denmark</b>	Anders Julius Tengvad, Michael Klöcker
<b>Horten</b>	Birgitte Frølund, Jakob Tingskov
<b>Nielsen Nørager</b>	Eigil Lego Andersen
<b>HIGHLY RECOMMENDED</b>	
<b>Advokatkontoret Fabritius Tegnagel &amp; Heine</b>	Thomas Bøgelund Norvold, Søren Locher, Anne Mie Lund
<b>Dahl Law Firm</b>	Claes Wildfang, Peter Henrik Würtz
<b>Lundgrens</b>	Nicolai Sørensen
<b>Magnusson</b>	Ole Erlich-Eriksen, Dan Stampe-Terkildsen
<b>Mazanti-Andersen</b>	Anne Almose Røpke, Philip S. Thorsen
<b>Moalem Weitemyer</b>	Thomas Weitemyer, Pernille Nørkær, Jonas Høst, Thomas Mygind
<b>Njord Law Firm</b>	Triinu Hiob
<b>offersen:christoffersen</b>	Jonas Christoffersen, René Offersen
<b>Skau Reipurth &amp; Partnere</b>	Frederik Kromann Jespersen, Jeppe Reipurth
<b>Viltoft</b>	Peter Fauerholdt Thommesen
<b>RECOMMENDED</b>	
<b>Accura Advokatpartnerselskab</b>	Jacob Møller Dirksen
<b>ARK Advokatpartnerselskab</b>	Jesper Ravn, Allan Kvist-Kristensen, Thomas Dall Jensen
<b>Clemens</b>	Søren Hammer Westmark
<b>Hafnia Law Firm</b>	Mathias Steino; Henrik Thal Jantzen
<b>Lund Elmer Sandager</b>	Morten Schwartz Nielsen

# EU & COMPETITION LITIGATION

## Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
<b>Accura Advokatpartnerselskab</b>	Jesper Fabricius, Christian Monberg, Simon Evers Hjelmberg
<b>Bech-Bruun</b>	Peter Stig Jakobsen, Jesper Kaltoft, Anne Bergholt Sommer, Anders Birkelund Nielsen, Claus Berg, Tina Braad
<b>Bird &amp; Bird</b>	Morten Nissen, Alexander Bröchner
<b>Bruun &amp; Hjejle</b>	Olaf Koktvedgaard, Søren Zinck, Frederik André Bork
<b>Gorrissen Federspiel</b>	Martin André Dittmer, Erik Kjær Hansen, Henrik Saugmandsgaard Øe
<b>Kromann Reumert</b>	Jens Munk Plum, Erik Bertelsen, Morten Kofmann, Jeppe Lefevre Olsen
<b>Plesner</b>	Daniel Barry, Gitte Holtso
<b>EXCELLENT</b>	
<b>DLA Piper Denmark</b>	Michael Klöcker
<b>Horten</b>	Andreas Christensen, Annelouise Dalgaard Pedersen
<b>Moalem Weitemyer</b>	Pernille Nørkær
<b>Nielsen Nørager</b>	Henrik Peytz, Lotte Hummelshøj
<b>Njord Law Firm</b>	Thomas Ryhl
<b>Poul Schmith</b>	Peter Biering, Jacob Pinborg, Rasmussen Holdgaard, Christina Heiberg-Grevy
<b>HIGHLY RECOMMENDED</b>	
<b>Honoré, Fallesen &amp; Andersen Advokatfirma</b>	Michael Honoré, Asbjørn Godsk Fallesen, Asbjørn Dalum Andersen
<b>Lassen Ricard</b>	Henrik Schütze, Kristina Blichfeldt Lautrup
<b>Mazanti-Andersen</b>	Philip S. Thorsen, Mia Anne Gantzhorn
<b>PUBLICURE Advokatfirma</b>	Povl Nick Bronstein, Peter Lund Meyer, Anders Nørgaard Jensen
<b>Viltoft</b>	Eva Olesen, Peter Fauerholdt Thommesen



# FINLAND

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## DISPUTE RESOLUTION

### Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
<b>Castrén &amp; Snellman</b>	Marko Hentunen, Anders Forss, Ilona Karppinen
<b>Lindfors &amp; Co Attorneys at Law</b>	Patrik Lindfors, Antti Summa, Petra Kansanaho, Jasse Ritakallio
<b>Roschier</b>	Aapo Saarikivi
<b>Borenius</b>	Markus Kokko, Kristina Liljedahl, Tero Kovanen
<b>EXCELLENT</b>	
<b>Bird &amp; Bird</b>	Tom Vapaavuori, Mikko Rajala
<b>Dittmar &amp; Indrenius</b>	Jussi Lehtinen
<b>Hannes Snellman</b>	Anders Bygglin, Anna-Maria Tamminen, Markus Manninen
<b>Hpp Attorneys</b>	Mikko Leppä, Marko Wainio
<b>Krogerus</b>	Kirsi Kannaste, Mikko Elonheimo, Juha Pekka Katainen, Thomas Kolster
<b>Merilampi Attorneys</b>	Jussi Ikonen, Heidi Merikalla-Teir
<b>Waselius &amp; Wist</b>	Jan Waselius, Bernt Juthström, Christoffer Waselius
<b>HIGHLY RECOMMENDED</b>	
<b>Avance Attorneys</b>	Ulla Vuokila, Salla Suominen, Minna Katajoki
<b>DLA Piper Finland</b>	Pia Bräysy, Jussi Savonen
<b>Eversheds Sutherland Finland</b>	Jari Salminen, Niina Rosenlund, Tapio Väätäinen
<b>Frontia Attorneys At Law</b>	Kimmo Heikkinen, Antti Järvinen
<b>Kotiranta &amp; Co Attorneys</b>	Kai Kotiranta
<b>Lieke Attorneys</b>	Marja Norrena
<b>RECOMMENDED</b>	
<b>Attorneys at law Ratiolex</b>	Timo Ylikantola, Tiina Ruohonen, Ella Häkkinen
<b>Lexia Attorneys</b>	Kenneth Svartström
<b>Magnusson</b>	Jukka Blomberg, Ville Salonen
<b>Procopé &amp; Hornborg</b>	Asta Siponen, Ulla von Weissenberg

# EU & COMPETITION LITIGATION

## Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
<b>1</b> Borenius	Ilkka Aalto-Setälä
Krogerus	Katri Joenpolvi, Leena Lindberg, Simo Autio, Terhi Kauti
Roschier	Ami Paanajärvi, Kristian Hugmark, Mikko Alkio
<b>2</b>	
Avance Attorneys	Katja Jaakkola, Asko Lindqvist
Castrén & Snellman	Anna Kuusniemi-Laine, Jussi Nieminen
Dittmar & Indrenius	Ilkka Leppihalme, Jussi Lehtinen
Hannes Snellman	Mikko Huimala
<b>EXCELLENT</b>	
Frontia Attorneys At Law	Hanna Sarkio, Niko Hukkinen, Mikael Wahlbeck
Hpp Attorneys	Tuomas Saraste, Jouni Alanen, Anna-Stephanie Roubier
Merilampi Attorneys	Erkko Ruohoniemi
Waselius & Wist	Lotta Pohjanpalo
<b>HIGHLY RECOMMENDED</b>	
Asianajotoimisto Mentula OY	Arttu Mentula
Bird & Bird	Jori Taipale, Katia Duncker, Petteri Metsä-Tokila
DLA Piper Finland	Mika Oinonen
Eversheds Sutherland	Tiina Ashorn, Olli Hyvönen
Lieke Attorneys	Aimo Halonen
Merkurius Attorneys	Kirsi-Marja Salokangas
Procopé & Hornborg	Lotta Uusitalo, Asta Siponen

# FRANCE

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## COMMERCIAL LITIGATION

### Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
<b>1 Bredin Prat</b>	Sébastien Prat, Florian Bouaziz, Eve Duminy, Guillaume Pellegrin, Jean-Daniel Bretzner, Didier Martin, Éric Dezeuze
<b>Darrois Villey Maillot Brochier</b>	Cyril Bonan, Nicolas Mennesson, Matthieu Brochier, Julie Pasternak
<b>2 Allen &amp; Overy</b>	Erwan Poisson, Denis Chemla, Marie Stoyanov
<b>Cleary Gottlieb Steen &amp; Hamilton</b>	Jean-Yves Garaud, Delphine Michot
<b>Clifford Chance</b>	Diego de Lammerville, Thibault d'Alès, Thomas Baudesson
<b>De Pardieu Brocas Maffei</b>	Barbara Levy, Joanna Gumpelson, Paul Talbourdet, Cédric Chanas, Philippe Dubois, Ségolène Coiffet, Patrick Jais, Alexandre Vermynck, Marie-Caroline Fauchille
<b>Freshfields Bruckhaus Deringer</b>	Stéphane Bénouville, Dimitri Lecat
<b>Gide Loyrette Nouel</b>	Bruno Quentin, Jean-Philippe Pons-Henry, Dimitri Dimitrov, Emmanuel Reille, Franck Audran, Sophie Scemla, Laura Castex
<b>Grandjean Avocats</b>	Jean-Pierre Grandjean, Marguerite Aynès, Thomas Lambard
<b>Herbert Smith Freehills</b>	Antoine Juaristi, Clément Dupoirier, Jonathan Mattout, Martin Le Touzé
<b>Hogan Lovells</b>	Arthur Dethomas, Christine Gateau, Christelle Coslin
<b>Latham &amp; Watkins</b>	Fabrice Fages, Myria Saarinen
<b>Linklaters</b>	Arnaud de La Cotardière, Jean-Charles Jais, Roland Ziadé
<b>Veil Jourde</b>	Emmanuel Rosenfeld, Georges Jourde, Éric Deubel, Jean Veil
<b>Weil, Gotshal &amp; Manges</b>	Didier Malka
<b>EXCELLENT</b>	
<b>1 Advant Altana</b>	Michel Jockey, Christophe Lapp, Julien Balensi, Valérie Lafarge-Sarkozy, Benjamin Dors
<b>Alerion</b>	Jacques Bouyssou, Sibylle Mareau
<b>August Debouzy</b>	Marie Danis, Benjamin van Gaver, Olivier Attias
<b>De Gaulle Fleurance</b>	Aurélien Chardeau, Louis De Gaulle, Jean-François Paque
<b>FTMS Avocats</b>	Cédric Fischer, Marc Henry, Silvestre Tandean de Marsac, Tristan Dupré de Puget, Pierre-Olivier Sur
<b>FTPA Avocats</b>	Laurence Lepinoix, Antoine Tchekhoff, Édouard Fabre, Fabrice Lorvo, Emmanuel d'Antin, Rajeev Sharma Fokeer, Robert Corcos, Samia Bendjenna
<b>Laude Esquier Champey</b>	Olivier Laude, Victor Champey, Richard Esquier, Florent Bouderbala
<b>Orrick</b>	Jean-Pierre Martel, Jean-Michel Leprêtre, Frédéric Lalance
<b>Quinn Emanuel Urquhart &amp; Sullivan</b>	Eric Russo
<b>Racine</b>	Laurent Jourdan, Emmanuel Laverrière, Bruno Cavalié, Antoine Diesbecq, Sandra Graslin-Latour, Valérie Ledoux
<b>Reinhart Marville Torre</b>	Louis-Marie Absil, Antoine Dérot, Jérôme Marsaudon, Marc Susini, Jean Reinhart, Agathe Moreau



	<b>Signature Litigation</b>	Sylvie Gallage-Alwis, Thomas Rouhette, Emmanuèle Lutfalla
	<b>Simmons &amp; Simmons</b>	Jacques-Antoine Robert, Alexandre Regnault, Thierry Gontard, Ancelin Ombeline, Etienne Kowalski, Guillaume-Denis Faure, Philippe Cavalieros
	<b>Stas &amp; Associés</b>	Renaud Semerdjian, Christophe Ayela
	<b>Willkie Farr &amp; Gallagher</b>	Dominique Mondoloni, Grégoire Bertrou
<b>2</b>	<b>BFPL Avocats</b>	Christophe Pech de Laclause, François Berbinau, Amaury Sonet
	<b>Bougartchev Moyne Associés</b>	Kiril Bougartchev, Emmanuel Moyne, Geoffroy Goubin, Edward Huylebrouck
	<b>Chatain &amp; Associés</b>	Jean-Yves Demay-Pajot, Antoine Chatain
	<b>Chemarin &amp; Limbour</b>	Alexandre Limbour, Valentine Foucher-Créteau
	<b>Franklin</b>	Yann Colin
	<b>Jeantet</b>	Florent Prunet, Xavier Pernot
	<b>Lantourne &amp; Associés</b>	Flavie Hannoun, Gauthier Doré
	<b>Moncey Avocats</b>	Philippe Lauzeral
	<b>Paul Hastings</b>	Philippe Bouchez El Ghozi, Pierre Kirch, Camille Paulhac, Laurent Martinet
	<b>Peltier Juvigny Marpeau &amp; Associés</b>	Frédéric Peltier, Clément Wierre
	<b>Solférino Associés</b>	Charlotte Plantin, Guillaume Buge, Diane Hervey-Chupin
	<b>UGGC Avocats</b>	Jean-Jacques Uettwiller, Michel Ponsard, David Gordon-Krief, Ali Bougrine, Julien Mayeras, Corinne Khayat, Clémence Lemétais d'Ormesson, Malka Marcinkowski
	<b>Viguié Schmidt &amp; Associés</b>	Iñaki Saint-Esteben, Virginie Viillard, Yves Schmidt, Nicolas Viguié, Martin Donato, Olivier Loizon
	<b>White &amp; Case</b>	Diane Lamarche, Yann Utzschneider
<b>3</b>	<b>Ayache</b>	Michel Ayache, Julien Andrez
	<b>Baker McKenzie</b>	Éric Borysewicz, Jean-Dominique Touraille, Katia Boneva-Desmicht, Karim Boulmelh
	<b>Bird &amp; Bird</b>	Djazia Tiourtite, Nicolas Morelli, Anne-Florence Raducault
	<b>Bryan Cave Leighton Paisner</b>	Philippe Métais, Elodie Valette, Constantin Achillas
	<b>CBR &amp; Associés</b>	Pierre-Olivier Chartier, Judith Vuillez, Marie-Aude Ziadé
	<b>Dentons</b>	Christine Sévère, Frédérique Meslay-Caloni, Emmanuelle van den Broucke, Matthieu Ollivry
	<b>D5 Avocats</b>	Arnaud Constant, Xavier Lacaze, Fabrice van Cauwelaert, Olivier Gauclère, Françoise Brunagel
	<b>Gibson Dunn</b>	Éric Bouffard, Pierre-Emmanuel Fender, Jean-Pierre Farges
	<b>Hughes Hubbard &amp; Reed</b>	Felix De Belloy, Marie-Agnès Nicolas
	<b>King &amp; Spalding</b>	Vanessa Benichou, Joëlle Herschtel
	<b>Le 16 Law</b>	Jean-Luc Larribau, Samuel Sauphanor, Alexandra Szekely, Anne-Claire Hans, Morgan Gizardin
	<b>Lerins</b>	Antoine A. Camus, Laurent Bernet, Arnaud Picard, Elsa Rodrigues, Bruno Martin
	<b>Lmt Avocats</b>	Olivier Samyn, Emmanuel Fleury
	<b>LPA-CGR Avocats</b>	Martine Blanck-Dap, Xavier Clédat, Alexia Eskinazi, Arnaud Molinier, Stephan Lesage-Mathieu, Alexandre de Konn, Pascaline Dechelette Tolot
	<b>Mayer Brown</b>	Émilie Vasseur, Jean-Philippe Lambert, Alejandro López Ortiz
	<b>Rossi Bordes &amp; Associés</b>	Dominique Bordes, Éric Boillot
	<b>Stephenson Harwood</b>	Nicolas Demigneux
	<b>Taylor Wessing</b>	Philippe Glaser, Paul-Albert Iweins, Benoît Goulesque-Monaux, Pierre-Olivier Leblanc, Laure Hue de la Colombe
	<b>Winston &amp; Strawn</b>	Maria Kostytska, Mathilde Lefranc-Barthe, Gilles Bigot
<b>HIGHLY RECOMMENDED</b>		
<b>1</b>	<b>BCTG Avocats</b>	Augustin Nicolle, Diane Mouratoglou, Clément Sabatier
	<b>BDGS Associés</b>	Kyum Lee
	<b>Berence Avocats</b>	Victor Champéy, Nathalie Karpik, Pauline Daraux
	<b>Bersay</b>	Jérôme Bersay, Frédéric Flatrès, Mathilde Cousteau
	<b>Boken Avocats</b>	Antoine Beauquier, Silvia Lepel
	<b>Bruzzo Dubucq Avocats</b>	Philippe Bruzzo, Cédric Dubucq, Tristan Girard-Gaymard, Etienne Feildel
	<b>Cloix &amp; Mendès-Gil</b>	Sébastien Mendès-Gil
	<b>Cohen &amp; Gresser</b>	Loïc Henriot
	<b>DDCT Avocats</b>	Marine Clément, Yohann Toreau
	<b>DLA Piper</b>	Bruce Mee, Vonnick Le Guillou, Marine Lallemand
	<b>Fieldfisher</b>	Philippe Netto, Bruno Paccioni, Franck Veisse



## FRANCE

>	<b>Fierville Avocats</b>	Jérémie Fierville
	<b>Grall &amp; Associés</b>	Jean-Christophe Grall, Nathalia Kouchnir-Cargill, Charles-Henri Calla, Thomas Lamy
	<b>HFW</b>	Guillaume Brajeux, Olivier Purcell, Stéphanie Schweitzer, Stanislas Lequette, Pauline Arroyo, Vincent Benezech, Iris Vögeding, Jean-Baptiste Charles
	<b>Joffe &amp; Associés</b>	Fabrice Hercot, Tehani Goy, Stéphanie Milano
	<b>Jones Day</b>	Ozan Akyurek, Cyril Philibert
	<b>Lacourte Raquin Tatar</b>	Serge Tatar, Alexis Le Liepvre, Jean-Jacques Raquin, François de Bérard
	<b>Norton Rose Fulbright</b>	Christian Dargham, Philippe Hameau
	<b>Osborne Clarke</b>	Alexandre Glatz, Claire Bouchenard, Lucie Mongin-Archambeau
	<b>Qivive Avocats</b>	Gordian Deger, Edith Aupetit, Jeanne Faymonville
	<b>Simon Associés</b>	Sophie Nayrolles, Jean-Charles Simon, François-Luc Simon, Jack Demaison, Sandrine Richard, Cristelle Albaric, Fabrice Degroote, Nicolas Billon, David Marais, Vanessa Ruffa
	<b>Squadra Avocats</b>	Benoît Javaux, Solèn Guézille, Cataldo Cammarata, Charles Morel, Jean-Baptiste Belin
	<b>Squire Patton Boggs</b>	Antoine Adeline, Carole Sportes, Valérie Ravit, John Adam, José Feris, Jérôme Lehucher, Sabrina Ainouz
	<b>Tactis</b>	Lorraine Donnedieu de Vabres-Tranié, Thomas Picot, Florent Vever, Julia Bombardier
	<b>Teynier Pic</b>	Raphaël Kaminsky, Pierre Pic, Eric Teynier, Sara Nadeau-Seguïn, Danny Rifaat
<b>2</b>	<b>Archers</b>	Pierre Mounier
	<b>Ashurst</b>	Hortense de Roux, Olivier Dorgans
	<b>Audit Duprey Fekl</b>	Mathias Audit, Pierre Duprey, Matthias Fekl
	<b>Baro Alto</b>	Géraldine Brasier Porterie, Pierrick Jupile-Boisverd, Caroline Joly
	<b>Betto Perben</b>	Jean-Georges Betto, Dominique Perben, Gaëlle Filhol, Raphaël Gauvain
	<b>Biard Bouscatel &amp; Associés</b>	Philippe Biard, Claire Bouscatel
	<b>Bmh Avocats</b>	Detlev Kühner, Christophe Gronen, Catherine Nelken, Anouk Darcet-Felgen, Stéphane Dassonville, Anja Droege Ganier
	<b>Brandford Griffith &amp; Associés</b>	Diane Pasturel, Henri Brandford-Griffith
	<b>Cartier Meyniel Schneller</b>	Marie-Laure Cartier, Alexandre Meyniel, Yann Schneller
	<b>Cornet Vincent Ségurel</b>	Stéphanie Gérard, Alban Pousset-Bougère, Luc-Marie Augagneur, Thomas Deschryver, François Herpe, Jérôme Wiehn, Jean-François Puget, Amélie Poulain, Nicolas De La Taste, Sébastien Harel
	<b>Dechert</b>	Jacques Sivignon
	<b>Delsol Avocats</b>	Stéphane Perrin, Pierre-Marie Durade-Replat, Alexis Chabert, Thomas Amico
	<b>Deprez Guignot Associés - DDG</b>	Olivier Guidoux, Jean-Christophe André, Vincent Fauchoux, Philippe Bonnet, Pierre Deprez, Ana Paula Reis Lopes, Jean-Daniel Bouhenic
	<b>ebl lexington</b>	Olivier d'Abo, Laurent Levy, Michaël Piquet-Fraysse
	<b>Féral</b>	Richard Willemant, Bruno Grégoire Sainte-Marie
	<b>GCA Cabinet d'Avocats</b>	Hélène Chardin, Alexandre Gaudin, Damien Canali
	<b>Gowling WLG</b>	Philippe Rousseau, Frédéric Dereux
	<b>Hadengue &amp; Associés</b>	François Dupuy, Benjamin Bayi, Marc Villefayot
	<b>Haroche Warin Avocats</b>	Coline Warin
	<b>Herald Avocats</b>	Bertrand Pébrier, Bruno Quint, Étienne Rocher, Juliette Félix
	<b>Hertslet Wolfer &amp; Heintz - HW&amp;H</b>	Dominique Heintz, Béatrice Deshayes
	<b>Hoche Avocats</b>	Solène Delafond, Bastien Mathieu
	<b>Jean-Claude Coulon &amp; Associés</b>	Bruno Chemama, Jean-Alain Jonvel, Samuel Lemaçon
	<b>Klein - Wenner</b>	Martin Riedel, Georges Arama, François Klein, Michèle Dauvois
	<b>KPMG Avocats</b>	Emmanuel Tricot
	<b>Kramer Levin</b>	Marie-Christine Fournier-Gille, Marie Davy, Guillaume Forbin, Dominique Pénin, Hugues Bouchetemble
	<b>Lexavoué</b>	Équipe d'associés
	<b>Miguères Moulin</b>	Guilhem Affre, Emmanuel Moulin
	<b>Morgan Lewis</b>	Xavier Haranger, Alexandre Bailly
	<b>Ngo Jung &amp; Partners</b>	Aurélien Boulbin, Marion Ngo
	<b>Oplus Avocats</b>	Olivier Pardo, Jonathan Siahou, Antoine Cadeo de Iturbide, Nathalie Makowski, Baptiste de Fresse de Monval, Benjamin Mathieu, Laurence Dauxin-Nedelec
	<b>PDGB</b>	Marie Albertini, Bertrand Jardel, Xavier Hugon, Philippe Laye
	<b>Poirier Schrimpf &amp; Associés</b>	Bruno Schrimpf
	<b>Prism Avocats</b>	Benjamin Fa, Agathe Aumont
	<b>Rondot Eychène Fréminville</b>	Jean Rondot, Mathieu Eychène, Guillaume de Fréminville
	<b>Seattle Avocats</b>	François de Cambiaire, Emmanuel Tordjman, François Ronget
	<b>Sekri Valentin Zerrouk - Svz</b>	Anne Dumas-L'Hoir
	<b>Selene Avocats</b>	Catherine Lefebvre, Laurent Archambault

	<b>Sharp Avocats</b>	Romuald Cohana, Léopold Farque
	<b>Skadden</b>	Valentin Autret
	<b>Watson Farley &amp; Williams</b>	Franck Poindessault, Milan Sikyurek
	<b>Wilhelm &amp; Associés</b>	Pascal Wilhelm
<b>3</b>	<b>28 octobre</b>	David Koubbi, Benoît Pruvost, Guillaume Jimenez
	<b>Addleshaw Goddard</b>	Cécile Terret, Georges-Louis Harang
	<b>Aldébaran</b>	Marion Lambert-Barret, Fanny Rocaboy
	<b>APG Avocats</b>	Gilbert Parleani, Jean-Marie Gazagnes, Olivier Parleani, Bertrand Janssens, François Gagey
	<b>Cabinet Constantin-Vallet</b>	Charles Constantin-Vallet, Paul Leyendecker, Hugo Delage
	<b>Clyde &amp; Co</b>	Rozenn Lopin, David Brown, Nadia Darwazeh, David Méheut, Olga Jefremova, Hery Ranjeva, Yannis Samothrakis, Ivan Urzhumov
	<b>Coat Haut De Sigy De Roux Minor</b>	Claire de Haut de Sigy, Louis-Marie de Roux, Julian Christen Coat, Pierre Minor
	<b>Courtois Lebel</b>	Philippe Courtois, Bruno Martin
	<b>D'Alverny Avocats</b>	Henri-Joseph Trémolet de Villers, Hubert d'Alverny
	<b>DTMV</b>	Lin Nin, Magali Thorne
	<b>Elkrief Avocat</b>	Danielle Elkrief
	<b>Enjea Avocats</b>	Jérôme Barbet
	<b>Epigraphe Avocats</b>	Grégory Mouy, Matthieu Mazo
	<b>Eversheds Sutherland</b>	Rémi Kleiman, Alexis Werl
	<b>Farthouat Avocats</b>	Nicolas Boulay, Christophe Llorca, Nicolas Cassart, Laurence Marot
	<b>Fidal</b>	Boris Ruy, Daniel Rota, Jean-Philippe Alves, Vianney de Wit, Hayette Khellas
	<b>Frety Avocats</b>	Antoinette Frety, Edmond-Claude Frety
	<b>Friedland</b>	Jonathan Djenaoussine
	<b>HMN &amp; Partners</b>	Simon Ndiaye, Nathalie Finkelstein, Caroline Derache, Anne-Sophie Branger
	<b>Intervista</b>	Benjamin Sarfati, Frédéric Guy
	<b>Kennedys</b>	Alexis Valençon, Aurélie Cadain, Nicolas Bouckaert
	<b>Lamartine Conseil</b>	Rémi Hanachowicz, Julie Degenève
	<b>Largo Avocats</b>	Anne-Jessica Fauré
	<b>Lexcase</b>	Sébastien Semoun
	<b>Lutran Avocats &amp; Médiation</b>	David Lutran
	<b>Medici Avocats</b>	Valence Borgia
	<b>ML&amp;A</b>	Michel Laval
	<b>NMCG Avocats</b>	Valérie Reynaud, Olivier Castellacci, Thomas Mélen, Frédéric Levade, Lauren Sigler-Chain, Cécile Costiera-Giamarchi
	<b>Nomos</b>	Christophe Pecnard, Béatrice Crevieux
	<b>Normand &amp; Associés</b>	Ralph Bouscier, Renaud Le Gunhech
	<b>Ormen Passemard-Orpa Legal</b>	Rémi Passemard, Pascal Ormen
	<b>Paetzold Avocats</b>	Stephan Paetzold
	<b>PBA Legal</b>	Catherine Popineau-Dehaullon, Nicolas Blanchenay, Emmanuel Gouesse, Stéphane Lataste
	<b>Pinsent Masons</b>	Melina Wolman
	<b>Redlink</b>	Frédéric Fournier, Régis Pihery, Julie Janvier, Maeva Priet
	<b>Steering Legal</b>	Sébastien Fleury, Nuno de Ayala Boaventura
	<b>Steru Baratte</b>	Aude Baratte
	<b>Talma Dispute Resolution</b>	Martin Pradel, Marina Matousekova, Alexandre Reynaud, Alois Blin
	<b>Trinity International</b>	Stéphane Brabant
	<b>VGG &amp; Associés</b>	Daniel Villey
	<b>Vigo</b>	Christine Carpentier, Julien Cheval
	<b>Woog &amp; Associés</b>	Stéphane Woog, Pierre Lévêque, Julien Fiszleiber

### RECOMMENDED

<b>1</b>	<b>2H Avocats</b>	Patricia Hardouin, Charlotte Mochkovitch, Nicolas Laurent-Bonne
	<b>186 AVOCATS</b>	Matthieu de Vallois, Geoffroy Canivet, Alexandre Riou
	<b>1862</b>	David Sabatier, Zoé Vilain
	<b>Adlink Partners</b>	Olivier Dutour
	<b>Altair Avocats</b>	Christophe Héry



## FRANCE

> <b>Apostrophe</b>	Delphine Dendievel, Sophie Gijsbers
<b>Archipel</b>	Jacques-Alexandre Genet, Emmanuel Kaspereit, Prosha Dehghani, Michaël Schlesinger
<b>Asafo &amp; Co.</b>	Mahamadou Niakaté
<b>Avocats Picovschi</b>	Gérard Picovschi, Bruno Penchi-Cordonnier
<b>B2a.legal</b>	Matthieu Bourdeaut
<b>Bernard-Hertz-Béjot</b>	Patrick Bernard
<b>Bessard du Parc</b>	Aude du Parc
<b>BG2V</b>	Xavier Carbasse, Karim Beylouni, Julien Vernet, Camille de Verdelhan, Roland Guény
<b>BGB &amp; Associés</b>	Daphné Bès de Berc, Séverine Sanglé-Ferrière
<b>Borrel D'Arche</b>	Laurence Borrel-Prat, Quitterie d'Arche
<b>Bosco Avocats</b>	Patrick Marès, Jean-François Pedinielli, Thomas Heintz, Natacha Sinai-Sinelnikoff, Anne Gilliet, Jean Rouche
<b>Bourdon &amp; Associés</b>	Bertrand Repolt, William Bourdon, Sandrine Richer
<b>Carlara</b>	Edouard de Lamaze, Antoine Fourment, Dorothee DE BERNIS, Hedwige CALDAIROU
<b>Castaldi Partners</b>	Thierry Bonnet
<b>Cayse Avocats</b>	Sybille Baratin, Cédric Montfort
<b>Chaintrier Avocats</b>	Philippe Cabanis, Cédric Putigny-Ravet
<b>Cheysson Marchadier &amp; Associés</b>	François Marchadier, Bernard Cheysson
<b>CMS Francis Lefebvre Avocats</b>	Jean de la Hossieraye, Olivier Kuhn
<b>Coblence Avocats</b>	Ludovic Dorès, Benjamin Magnet
<b>CPC &amp; Associés</b>	Patricia Coletti
<b>Crefovi</b>	Annabelle Gauberti
<b>Ctc Avocats</b>	Violaine Crézé
<b>D&amp;A partners</b>	Margaux Frisque
<b>Dlba - Dupichot Lagarde Bothorel &amp; Associés</b>	James Dupichot, Xavier Lagarde, Laurence de Montauzan, Jérôme Schott, Pierre-Yves Soulié
<b>Eltea Avocats</b>	Pierre-Olivier Martinez, Céline Dilman
<b>Feugère Avocats</b>	William Feugère, Antoine Moizan
<b>Fiducial Legal by Lamy</b>	Anne Bolland-Blanchard, Philippe Genin, Gérard Legrand, Mathias Vuillermet, Yves Reinhard
<b>FLV &amp; Associés</b>	Denis Duponchel, Antoine Fourmentin
<b>Ginestié Paley-Vincent</b>	Philippe Ginestié, Yves Ardaillou
<b>Goldwin Avocats</b>	Jonathan Bellaiche
<b>Gouache Avocats</b>	Stéphane Ingold, Jean-Baptiste Gouache, Guillaume Gouachon
<b>Haas Avocats</b>	Frédéric Picard
<b>J.p. Karsenty &amp; Associés</b>	Clémence Colin, Paul Ricard, Jean-Philippe Arroyo, Thomas Ricard
<b>Jurisglobal</b>	Gaétan Di Martino
<b>K&amp;L Gates</b>	Louis Degos, Charlotte Baillot, Barthélemy Cousin
<b>Kalliopé</b>	Nicolas Contis, Karen Leclerc, Julie Gayrard
<b>Lacamp Avocat</b>	Louis Lacamp
<b>Lamy Lexel</b>	Marie Duverne-Hanachowicz, Edouard Bertrand
<b>Latournerie Wolfrom Avocats</b>	Chantal Cordier-Vasseur
<b>Lazareff Le Bars</b>	Benoît Le Bars
<b>Maulin Avocats</b>	Romain Maulin
<b>Meneghetti Avocats</b>	Patrick Meneghetti
<b>Meridian Avocats</b>	Olivier Delsupexhe, Xavier Desnos, Vincent Vilchien
<b>Mermoz Avocats</b>	Régis Mahieu, Olivier Péchenard, Augustin Billot, Alexandra Merlet
<b>Pivoine Avocats</b>	Ghislaine Betton, Violaine Reymond
<b>Pons &amp; Carrère</b>	Frédérique Pons, Nathalie Carrère
<b>Pudlowski &amp; Savoy Avocats</b>	Melissa Savoy, Francis Pudlowski
<b>PwC Société d'Avocats</b>	Edith Baccichetti, Christophe Guénard, Hannes Scheibitz, Lionel Yemal, Claire Pascal-Oury
<b>Péchenard &amp; Associés</b>	Gauthier Moreuil, Nicolas Sidier

<b>Ravet &amp; Associés</b>	Valérie Douard, Emmanuel Jarry, Benoît Descours, Yves-Marie Ravet, Justin Berest, Caroline Duffin
<b>Richelieu Avocats</b>	Grégory de Moulins Beaufort, Jean-Oudard de Préville, Benoît Gruau, Vincent Merat
<b>Rieuneau Avocats</b>	Sylvain Rieuneau
<b>Rivedroit Avocats</b>	Guillaume Krafft, Nicolas Maubert
<b>Rödl &amp; Partner</b>	Julia Planty
<b>Solacy Avocats</b>	Laura Terdjman, Arnaud Constans, Léa Marion
<b>Spartans Avocats</b>	Matthias Pujos
<b>Squair</b>	Julie Walrafen, Julia Kalfon, Damien Montibeller, Hisham Bouhouita Guermech, Gabriel Curnier
<b>Topaze Avocats</b>	Laetitia Fayon, Dorothée Haski
<b>Valther</b>	Christophe Théron, Marie Kanellopoulos
<b>Verger Avocats</b>	Benoît Verger
<b>Ydès</b>	Valérie Nicod, Fabienne Maréchal, Stéphane Szames
<b>2 Alyanakian Avocats</b>	Jean-Vasken Alyanakian
<b>Arc Paris Avocats</b>	Arnaud Bernard, Nicolas Riquelme, Benoît Salles, Paul Canton
<b>Astoria Avocats</b>	Julien Fournier, Clémence Lemarchand
<b>Avoxa</b>	Gwendal Rivalan, Ronan Kervadec
<b>Bourayne &amp; Preissl</b>	Cyril Bourayne
<b>Bovis Avocats</b>	Pierre-Henri Bovis
<b>Brunswick La Morinerie Avocats</b>	Philippe Brunswick, Maxime de La Morinerie
<b>Camille Avocats</b>	Sébastien Brunet, Jérôme Carles, Michel Dublanche
<b>CNK Associés</b>	Mohamed Nait-Kaci
<b>Colman Avocats</b>	Gaël Collin, Céline Chapman
<b>Coudène Avocat</b>	Nelly Coudène
<b>Dolidon Partners</b>	Guillaume Dolidon, Brice Cotteret
<b>Gautelier Avocats</b>	Maëva Gautelier Senatore
<b>Gilles Buis Avocat</b>	Gilles Buis
<b>Grenier Avocats</b>	Patrice Grenier
<b>Haissens</b>	Nicolas Mahassen, Philippe Aignan
<b>Kingston Avocat</b>	Alexandre Péron
<b>Kosma</b>	Sarah Krysz, Noémie Ohana
<b>Lexymore</b>	Caroline Prunières, Christine Jais
<b>Ligner &amp; Rochelet</b>	Jérôme Rochelet
<b>Made Avocats</b>	Jérémie Dilmi, Alexandra Marinakis
<b>Marici Avocats</b>	Mathilde Charmet-Ingold
<b>Melior Avocats</b>	Valérie Morales, Adeline Leclerc
<b>Meyer Fabre Avocats</b>	Nathalie Meyer Fabre, Damien Devot
<b>MZR Avocats</b>	Martin Radzikowski
<b>Orid Avocats</b>	Fany Baizeau, Lionel Lefebvre
<b>Oxnomia Avocats Associés</b>	Alexandre Le Ninivin, Arnaud Moquin
<b>Volens Avocats</b>	Vincent Ravion

## VALUABLE PRACTICE

**Harold Avocats** Cyril Tournade

## QUINN EMANUEL URQUHART & SULLIVAN: AGILITY AND ANTICIPATION



Eric Russo

Key figure(s): Eric Russo  
Established: 2013

**Track Record:** The firm advises French and foreign clients on French and international commercial disputes, as well as in post-acquisition and corporate litigation. The team has recently represented companies in the automotive and aerospace industries, in the payments industry, and actors of the hotel & leisure sectors. It also acts on behalf of investors, including in restructuring procedures.

**Team & Differentiation:** Agility and anticipation are part of the DNA of Quinn Emanuel's lawyers, who are incisive in claims and decisive in defence. The team offers innovative, complex strategies, deployed across several jurisdictions as appropriate. As head of the litigation department, Eric Russo, a former magistrate, boasts recognized expertise in compliance and investigations.



## COMMERCIAL LITIGATION

### Best Litigation Support Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
<b>1</b> Accuracy	Christophe Schmit, Jean-Baptiste de Courcel, Nicolas Barsalou, Erik van Duijvenvoorde
Eight Advisory	Céline Leroy, Paul Lederlin, Floriane Mérias
Sorgem	Claire Karsenti, Maurice Nussenbaum, Thomas Hachette, Blanche Feauveaux
<b>2</b> Finexsi	Olivier Roussel, Michel Gauthier, Jean-Marc Bricchet, Olivier Péronnet, Christophe Lambert, Errick Uzzan, Vincent Collot, Lucas Robin
<b>EXCELLENT</b>	
<b>1</b> Abergel & Associés	Alain Abergel, Jean-Noël Munoz, Romain Lobstein
Deloitte	Olivier Sautel, Gildas de Muizon, Battine Edwards, Ariane Charpin
FTI Consulting	Matthias Cazier-Darmois, Juliette Fortin, Romain Lortat-Jacob
KPMG	Jean-Luc Guitera, Caroline Albarel
OCA	Pierre Fleckinger, Constance Monnier-Schlumberger, Mikael Ouaniche
Prorevisé	Chantal Saint-Ayes, Pierre Loeper, Didier Faury, Edouard Loeper
<b>2</b> Exco Paris Ace	Alain Auvray, Emmanuel Charrier, Arnaud Dieumegard
EY Dispute Services	Frédéric Elkeslassy
Kroll	Amaury Wernert, Carine Tourneur, Louis-David Magnien, Fabienne Borde, Soufiane Qassimi, Enguerran de Crémiers, Philip Haberman, Frank Ilett
Ledouble	Sébastien Sancho, Agnès Piniot, Hervé Gouthier
Mazars	Alice Noizet, Luc Marty, Nicolas Schwartz
Nahum Expertises	William Nahum
PwC	Bachir Hani Bacha
Ricol Lasteyrie Conseil	Jean-Charles de Lasteyrie, Gilles de Courcel
<b>HIGHLY RECOMMENDED</b>	
Aeque Principaliter	Arnaud Cluzel, Loic Gach
Afival	Philippe Campos
Alvarez & Marsal France	Andrew Flower
BDO France	Michel Léger, Pierre Préau
Cailliau Dedouit et Associés	Stéphane Lipski, Isabelle de Kerviler, Jean-Jacques Dedouit, Rémi Savournin, Didier Cardon, Laurent Brun, Mohcine Benkirane
Compass Lexecon	David Sevy, Frédéric Palomino, Fabien Roques
Didier Kling Expertises et Conseil	Didier Kling, Teddy Guérineau, Anne Nouquati
Fair Links	Anton de Feuardent
Forensic Risk Alliance	Yousr Khalil, Toby Duthie, Uriel Goldberg
Legoux & Associés	Antoine Legoux, Natacha Legoux
Tera Consultants	Laurent Benzoni, Pierre-Yves Deboudé, Paul Dumoulin
<b>RECOMMENDED</b>	
AlixPartners	Laurent Petizon
Arca Conseil	Samy Benarroch
Valphi	Emmanuel Dayan

### ACCURACY: STRATEGIC ADVICE FOR DEALS, DISPUTES AND CRISES



Nicolas Barsalou

Key figure(s):  
Nicolas Barsalou,  
Jean-Baptiste de Courcel,  
Erik van Duijvenvoorde  
and Christophe Schmit  
Established: 2004

**Track record:** Accuracy supports corporate leaders faced with high-stakes situations. Whether acting in transactions, disputes or crisis-management situations, its experts combine strategic thinking with a thorough analysis of facts and figures, creating bespoke advice which helps clients make well informed decisions. In 2022 the firm posted record revenues of €142 million.

**Team & differentiation:** An international firm created in Paris in 2004, its growing team of 520 Accuracians is today present in five regions – Europe, North America, Asia, the Middle East and Africa. As an independent firm, its work is not subject to regulation, it never takes on work from multiple clients on any single transaction, thus avoiding conflicts of interest.

# INTERNATIONAL ARBITRATION

## Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
<b>1</b> <b>Dechert</b>	José Manuel Garcia Represa, Claudia Annacker, Philip Dunham, Eduardo Silva Romero, Eniko Horváth
<b>GBS Disputes</b>	Coralie Darrigade, Yas Banifatemi, Maude Lebois, Mohamed Shelbaya, Benjamin Siino, Ximena Herrera-Bernal, Daniel Reich
<b>Three Crowns</b>	Georgios Petrochilos, Todd Wetmore, Kathryn Khamsi, Simon Elliot
<b>White &amp; Case</b>	Samy Markbaoui, Rebecca Shorter, Noor Davies, Elizabeth Oger-Gross, Michael Polkinghorne, Kirsten Odynski, Charles Nairac, Christophe von Krause, Nicolas Bouchardie, John Willems
<b>2</b> <b>Bredin Prat</b>	Louis Christophe Delanoy, Raed Fathallah, Tim Portwood, José María Pérez, Marina Weiss, Laura Fadlallah
<b>Derains &amp; Gharavi</b>	Nada Sader, Hamid Gharavi, Melanie van Leeuwen, Bertrand Derains, Yves Derains, Sophia Von Dewall, Emmanuel Foy
<b>Freshfields Bruckhaus Deringer</b>	Peter Turner, Noah Rubins, Christophe Seraglini
<b>Quinn Emanuel Urquhart &amp; Sullivan</b>	Philippe Pinsolle, Thomas Voisin, Michael Young, Isabelle Michou
<b>Teynier Pic</b>	Eric Teynier, Pierre Pic, Raphaël Kaminsky, Sara Nadeau-Seguín, Danny Rifaat
<b>EXCELLENT</b>	
<b>1</b> <b>Betto Perben</b>	Gaëlle Filhol, Dominique Perben, Jean-Georges Betto
<b>CBR &amp; Associés</b>	Marie-Aude Ziadé
<b>Clay Arbitration</b>	Thomas Clay
<b>Cleary Gottlieb Steen &amp; Hamilton</b>	Jean-Yves Garaud, Laurie Achtouk-Spivak
<b>Clifford Chance</b>	Simon Greenberg, Jason Fry
<b>Darrois Villey Maillot Brochier</b>	Carine Dupeyron, Jean-Michel Darrois, Laurent Aynès, Cyril Bonan
<b>Gide Loyrette Nouel</b>	Christian Camboulive, Alexandra Munoz, Rupert Reece, Carole Malinvaud, Saadia Bhatti
<b>Herbert Smith Freehills</b>	Thierry Tomasi, Andrew Cannon, Laurence Franc-Menget
<b>Hogan Lovells</b>	Thomas Kendra, Laurent Gouiffès, Melissa Ordóñez
<b>Jeantet</b>	Thierry Lauriol, Ioana Knoll-Tudor, Xavier Pernot
<b>Jones Day</b>	Elie Kleiman, Jean-Pierre Harb
<b>King &amp; Spalding</b>	James Castello, Laurent Jaeger, Kenneth Fleuriet, Marc-Olivier Langlois, Vanessa Benichou
<b>Latham &amp; Watkins</b>	Fabrice Fages, Fernando Mantilla-Serrano
<b>Linklaters</b>	Roland Ziadé, Arnaud de La Cotardière
<b>Mayer Brown</b>	Dany Khayat, José Caicedo, Alejandro López Ortiz
<b>Willkie Farr &amp; Gallagher</b>	Grégoire Bertrou, Dominique Mondoloni
<b>2</b> <b>Allen &amp; Overy</b>	Christopher Mainwaring-Taylor, Marie Stoyanov
<b>Asafo &amp; Co.</b>	Jacob Grierson, Isabelle Rouche, Pascal Agboyibor, Emmanuel Avramesco, Bob Bastos
<b>Clyde &amp; Co</b>	Gildas Rostain, David Méheut, David Brown, Grégory Laville de la Plaigne, Ivan Urzhumov, Hery Ranjeva, Nadia Darwazeh, Olga Jefremova
<b>Curtis Mallet-Prevost Colt &amp; Mosle</b>	Peter M. Wolrich, Geoffroy Lyonnet, Marie-Claire Argac, Simon Batifort
<b>De Gaulle Fleurance</b>	Pierrick Le Goff, Samantha Nataf
<b>DLA Piper</b>	Michael Ostrove, Théobald Naud, Alexander Brabant
<b>Eversheds Sutherland</b>	Wesley Pydiamah, David S. Sellers, Gaëlle Le Quillec, Julien Fouret
<b>FTMS Avocats</b>	Cédric Fischer, Marc Henry, Silvestre Tandeau de Marsac
<b>Hughes Hubbard &amp; Reed</b>	Anne Hukkelaas Gaustad, Sébastien Bonnard
<b>Klein - Wenner</b>	Georges Arama, Martin Riedel, François Klein
<b>Lazareff Le Bars</b>	Benoît Le Bars
<b>Le 16 Law</b>	Jean-Luc Larribau, Julie Spinelli
<b>Medici Avocats</b>	Caroline Duclercq, Marie-Laure Bizeau, Delphine Pujos, Valence Borgia
<b>Orrick</b>	Charles Kaplan, Nicole Dolenz, Michael Bühler
<b>Simmons &amp; Simmons</b>	Philippe Cavalieros
<b>UGGC Avocats</b>	Jean-Jacques Uettwiller, Ali Bougrine, Laurent Sablé, Clémence Lemétais d'Ormesson



FRANCE

## HIGHLY RECOMMENDED

<b>1</b>	<b>Aceris Law</b>	William Kirtley
	<b>Advant Altana</b>	François Muller, Christophe Lapp
	<b>Archipel</b>	Guillaume Tattevin, Emmanuel Kaspereit, Giulio Palermo
	<b>Audit Duprey Fekl</b>	Mathias Audit, Pierre Duprey, Matthias Fekl
	<b>August Debouzy</b>	Marie Danis
	<b>Bird &amp; Bird</b>	Jalal El Ahdab
	<b>Foley Hoag</b>	Diana Paraguacuto-Mahéo
	<b>Grandjean Avocats</b>	Jean-Pierre Grandjean, Marguerite Aynès, Thomas Lambard
	<b>HFW</b>	Timothy Clemens-Jones, Stanislas Lequette, Olivier Purcell, Stéphanie Schweitzer, Vincent Benezech, Iris Vögeding
	<b>Honlet Legum Arbitration</b>	Jean-Christophe Honlet, Barton Legum, Clara Motin, Antoine Weber, Ekaterina Michaux
	<b>Meyer Fabre Avocats</b>	Damien Devot, Nathalie Meyer Fabre
	<b>Proskauer Rose</b>	Ana Vermal, Peter Sherwin
	<b>Schroeder Arbitration</b>	Catherine Schroeder
	<b>Signature Litigation</b>	Flore Poloni, Tsegaye Laurendeau
	<b>Squire Patton Boggs</b>	Stephan Adell, Antoine Adeline, George von Mehren, José Feris, Carole Sportes, John Adam
	<b>Talma Dispute Resolution</b>	Alexandre Reynaud, Marina Matousekova

<b>2</b>	<b>Alerion</b>	Jacques Bouyssou, Sibylle Mareau
	<b>Ashurst</b>	Emmanuelle Cabrol
	<b>Baker Mckenzie</b>	Éric Borysewicz, Karim Boulmelh, Jean-Dominique Touraille
	<b>BFPL Avocats</b>	Aurélie Arenales Huet
	<b>D'Alverny Avocats</b>	Henri-Joseph Trémolet de Villers, Hubert d'Alverny
	<b>Dentons</b>	Anne Crevon-Tarassova
	<b>De Pardieu Brocas Maffei</b>	Barbara Levy, Patrick Jais, Cédric Chanas, Philippe Dubois
	<b>Fierville Avocats</b>	Jérémie Fierville
	<b>K&amp;L Gates</b>	Louis Degos
	<b>Mayer Greenberg</b>	Pierre Mayer, Céline Greenberg
	<b>McDermott Will &amp; Emery</b>	Amy Roebuck Frey
	<b>MCL Arbitration</b>	Alexis Mourre, Elena Gutierrez Garcia de Cortazar, Eleonore Caroit, Valentine Chessa
	<b>Normand &amp; Associés</b>	Xavier Normand-Bodard, Ralph Boussier, Charlotte Cret
	<b>Shearman &amp; Sterling</b>	Jennifer Younan

<b>3</b>	<b>APG Avocats</b>	Olivier Parleani, Jean-Marie Gazagnes, Gilbert Parleani, Bertrand Janssens
	<b>Bosco Avocats</b>	Patrick Marès
	<b>Castaldi Partners</b>	Thierry Bonnet, Andrea Campilungo, Enrico Castaldi
	<b>Debevoise &amp; Plimpton</b>	Antoine Kirry
	<b>FTPA Avocats</b>	Robert Corcos, Serge-Antoine Tchekhoff, Rajeev Sharma Fokeer
	<b>Kennedys</b>	Alexis Valençon, Nicolas Bouckaert
	<b>Laurence Kiffer Avocate</b>	Laurence Kiffer
	<b>Morgan Lewis</b>	Alexandre Bailly, Xavier Haranger
	<b>Trinity International</b>	Lucien Bou Chaaya, Stéphane Brabant
	<b>Watson Farley &amp; Williams</b>	Franck Poindessault, Milan Sikyurek
	<b>Winston &amp; Strawn</b>	Gilles Bigot, Maria Kostytska, Mathilde Lefranc-Barthe, Sara Susnjar

## RECOMMENDED

<b>1</b>	<b>Bernard-Hertz-Béjot</b>	Patrick Bernard
	<b>Bryan Cave Leighton Paisner</b>	Constantin Achillas, Philippe Métais, Elodie Valette
	<b>Bélot Malan &amp; Associés</b>	Frédéric Bélot, Alexandre Malan



<b>Cartier Meyniel Schneller</b>	Marie-Laure Cartier, Alexandre Meyniel, Yann Schneller
<b>DWF</b>	Romain Dupeyré
<b>Fieldfisher</b>	Marily Paralika
<b>FLV &amp; Associés</b>	Serge Gravel, Anne Granger, Antoine Fourmentin
<b>Friedland</b>	Jonathan Djenaoussine
<b>Gibson Dunn</b>	Pierre-Emmanuel Fender, Éric Bouffard, Jean-Pierre Farges
<b>HMN &amp; Partners</b>	Simon Ndiaye, Gérard Honig, Caroline Derache
<b>Lamartine Conseil</b>	Rémi Hanachowicz, Julie Degenève
<b>Lerins</b>	Elsa Rodrigues, Arnaud Picard, Laurent Bernet
<b>Ngo Jung &amp; Partners</b>	Gérard Ngo, Marion Ngo
<b>Steering Legal</b>	Nuno de Ayala Boaventura, Sébastien Fleury
<b>Stephenson Harwood</b>	Nicolas Demigneux
<b>2 Addleshaw Goddard</b>	Kathie Claret
<b>BCTG Avocats</b>	Augustin Nicolle, Diane Mouratoglou
<b>Bmh Avocats</b>	Detlev Kühner, Stéphane Dassonville
<b>Boken Avocats</b>	Antoine Beauquier
<b>DS Avocats</b>	Benoit Charrière-Bournazel, Yvon Martinet, Olivier Monange, Fabrice van Cauwelaert, Bingen Amezaga
<b>Enjea Avocats</b>	Jérôme Barbet
<b>Feigher Dispute Resolution</b>	Janice Feigher
<b>Fidal</b>	Bruno Berger-Perrin
<b>Grenier Avocats</b>	Patrice Grenier
<b>Hertslet Wolfer &amp; Heintz - HW&amp;H</b>	Béatrice Deshayes, Dominique Heintz
<b>Kramer Levin</b>	Renaud Dubois, Antoine Paszkiewicz, Reid Feldman, Alexander Marquardt
<b>Laude Esquier Champey</b>	Olivier Laude, Victor Champey, Richard Esquier
<b>Lewis &amp; Co</b>	Lars Lewis, Peter Iglkowski, Guillaume de Bascher, Leïla Esnard
<b>Lmt Avocats</b>	Olivier Samyn, Emmanuel Fleury
<b>LPA-CGR Avocats</b>	Xavier Clédat, Alexia Eskinazi
<b>Lévy Kaufmann-Kohler</b>	Gabrielle Kaufmann-Kohler
<b>Meridian Avocats</b>	Olivier Delsupexhe
<b>Oplus Avocats</b>	Nathalie Makowski
<b>Racine</b>	Bruno Cavalié, Antoine Diesbecq
<b>Reed Smith</b>	Ana Atallah, Peter Rosher
<b>Reinhart Marville Torre</b>	Jérôme Marsaudon, Louis-Marie Absil, Antoine Dérot
<b>Sarrailhé Intlaw</b>	Philippe Sarrailhé
<b>Selene Avocats</b>	Laurent Archambault
<b>Tessler Avocats</b>	Jean-François Tessler, Solène Tessler-Naccache
<b>VALUABLE PRACTICE</b>	
<b>Bersay</b>	Jérôme Bersay, Frédéric Flatrès, Mathilde Cousteau
<b>Coblence Avocats</b>	Benjamin Magnet
<b>Dolidon Partners</b>	Guillaume Dolidon
<b>Fiducial Legal by Lamy</b>	Yves Reinhardt, Christoph Martin Radtke
<b>Gillian Carmicheal Lemaire</b>	Gillian Carmichael Lemaire
<b>Ginestié Paley-Vincent</b>	Philippe Ginestié, Pierre de Montalembert
<b>Herald Avocats</b>	Jean Castelain, Bertrand Pébrier, Bruno Quint
<b>Kalliopé</b>	Nicolas Contis, Julie Gayrard



FRANCE

**FRESHFIELDS BRUCKHAUS DERINGER:  
TRIUMPHS IN INTERNATIONAL ARBITRATION**



Noah Rubins

**Key figure(s):** Noah Rubins, Peter Turner and Christophe Seraglini  
**Established:** 1972

**Track record:** Freshfields' international arbitration practice excels in complex global disputes. Handling around 100 arbitrations, including significant cases like Rusoro Mining's \$1.2bn award against Venezuela, the firm stands out in sectors like energy and construction. Its expertise in achieving favorable outcomes in challenging scenarios attests to its prowess.

**Team and differentiation:** Noah Rubin's guidance has forged a diverse, skilled team proficient in various legal systems and languages. Its unique approach combines deep legal expertise with strategic innovation, evident in landmark cases and initiatives like the Pledge for Equal Representation in Arbitration. This blend of global insight, expertise, and forward-thinking distinguishes Freshfields in international arbitration.

**GAILLARD BANIFATEMI SHELBAYA:  
GLOBAL DISPUTE RESOLUTION STALWARTS**



Yas Banifatemi

**Key figure(s):** Yas Banifatemi, Coralie Darrigade, Ximena Herrera-Bernal, Maude Lebois, Daniel Reich, Mohamed Shelbaya and Benjamin Siino  
**Established:** 2021

**Track record:** Gaillard Banifatemi Shelbaya Disputes, acclaimed in international arbitration circles, boasts landmark victories including the some of the largest commercial and investment arbitration awards in history. Its approach to managing international disputes is result-oriented and innovative, with a track record of successfully dismissing multibillion-dollar claims.

**Team and differentiation:** With experts in Paris, London and New York, Gaillard Banifatemi Shelbaya Disputes blends the resources of a top-tier firm with the agility of a specialist practice. Its diverse team, fluent in multiple languages and versed in various legal systems, tailors strategies to the needs of each client, practicing arbitration as an art.

**LAZAREFF LE BARS:  
MASTERING INTERNATIONAL ECONOMIC ISSUES**



Benoit Le Bars

**Key figure(s):** Benoit Le Bars  
**Established:** 2009

**Track record:** Experts in international arbitration and habitually involved in the execution of international rulings, Benoit Le Bars and his team recently worked on the Fiorillac case, enforcing in France a ruling made by Finra against Citigroup, which had been annulled in the United States. Lazareff Le Bars has considerable commercial litigation expertise.

**Team & differentiation:** The firm is deeply involved in Africa thanks to its comprehensive knowledge of Ohada law. It also operates in emerging countries or those with more mature economies that need restructuring. The team handles complex cases blending civil law and common law, often involving states. The firm recently opened an office in London, following openings in Budapest, Lisbon and Abu Dhabi.

**MCL ARBITRATION:  
GLOBAL PROWESS IN RESOLVING COMPLEX DISPUTES**



Valentine Chessa

**Key figure(s):** Eleonore Caroit, Valentine Chessa and Alexis Mourou  
**Established:** 2021

**Track record:** With experience in over 400 international arbitrations, MCL Arbitration offers unparalleled expertise in international dispute resolution. Its practice covers complex arbitrations involving various parties and contracts across major global arbitration hubs. A steady stream of high-profile cases in sectors like construction and entertainment demonstrates its ability to handle disputes with significant financial stakes.

**Team and differentiation:** MCL Arbitration is renowned for its customized, high-quality arbitration services. Led by experts like founding partner Valentine Chessa, the team excels in multiple sectors and jurisdictions, handling cases in several languages. A flexible, client-centered approach, combined with considerable experience in both counsel and arbitrator roles, sets the firm apart.

**SCHROEDER ARBITRATION:  
TAILORED APPROACH TO INTERNATIONAL DISPUTES**



Catherine Schroeder

**Key figure(s):** Catherine Schroeder  
**Established:** 2021

**Track record:** Catherine Schroeder, a Paris-based independent arbitrator with 15 years in the field, boasts an impressive portfolio of over 60 arbitration proceedings. Fluent in the dynamics of international law, she has adeptly navigated cases in sectors like IP, construction and telecoms. Her expertise extends across various arbitration rules, highlighting her versatility and deep-seated legal acumen.

**Team and differentiation:** At the helm of her own firm, Catherine Schroeder champions a tailored approach to arbitration. Her firm's hallmark is its adaptability, offering flexible, personalized services to meet unique client demands. This strategy, combined with her multilingual proficiency and diverse legal insights, sets her firm apart in the competitive sphere of international arbitration.

**SQUIRE PATTON BOGGS:  
AT THE FOREFRONT OF INVESTMENT ARBITRATION**



Antoine Adeline

**Key figure(s):** John Adam, Stephan Adell, Antoine Adeline, José Feris, George von Mehren and Carole Sportes  
**Established:** 1995

**Track record:** The firm assists states and major international companies in investment arbitration and commercial arbitration before major institutions (ICC, Uncitral, LCIA). The team successfully defended the Republic of Kosovo in an investment arbitration worth €380 million against a German private investor.

**Team & differentiation:** Composed of multilingual lawyers with international backgrounds, the team is distinguished by its in-depth knowledge of its clients' industries, facilitating a strategic approach to the cases it is entrusted. It frequently intervenes in ad hoc arbitrations, especially in reinsurance, and has developed a significant mediation practice.



LEADERS LEAGUE

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- Best Law Firms: Distribution Law and Restrictive Practices
- Best Law Firms: Financial & Post-Acquisition Litigation
- Best Law Firms: Mediation

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# ARBITRATION

## Best Arbitrators

In each tier, the arbitrators are ordered alphabetically

ARBITRATOR		
LEADING		
<b>1</b>	<b>Laurent Aynès</b>	Darrois Villey Maillot Brochier
	<b>Daniel Cohen</b>	Professor
	<b>Yves Derains</b>	Derains & Gharavi
	<b>Pierre Mayer</b>	Mayer Greenberg
	<b>Alexis Mourre</b>	MGC Arbitration
	<b>Jan Paulsson</b>	Honorary lawyer
	<b>Éric Teynier</b>	Teynier Pic
<b>2</b>	<b>Thomas Clay</b>	Professor, Clay Arbitration
	<b>Ibrahim Fadlallah</b>	Professor emeritus
	<b>Raëd Fathallah</b>	Bredin Prat
	<b>Hamid Gharavi</b>	Derains & Gharavi
	<b>Laurent Jaeger</b>	King & Spalding
	<b>Charles Jarrosson</b>	Professor
	<b>Nathalie Meyer Fabre</b>	Meyer Fabre Avocats
	<b>Georgios Petrochilos</b>	Three Crowns
	<b>Philippe Pinsolle</b>	Quinn Emanuel Urquhart & Sullivan
	<b>Brigitte Stern</b>	Professor emeritus
	<b>Roland Ziadé</b>	Linklaters
EXCELLENT		
<b>1</b>	<b>Bernard Audit</b>	Professor emeritus
	<b>W. Laurence Craig</b>	Honorary lawyer
	<b>Jalal El Ahdab</b>	Bird & Bird
	<b>Paul A. Gélinas</b>	Paul A. Gélinas
	<b>Marc Henry</b>	President of the French Arbitration Association, FTMS Avocats
	<b>Christophe Lapp</b>	Advant Altana
	<b>Carole Malinvaud</b>	Gide Loyrette Nouel
	<b>Fernando Mantilla-Serrano</b>	Latham & Watkins
	<b>Nicolas Molfessis</b>	Professor
	<b>Christopher Seppälä</b>	White & Case
	<b>Christophe Seraglini</b>	Freshfields Bruckhaus Deringer
	<b>Eduardo Silva Romero</b>	Dechert
	<b>Philippe Stoffel Munck</b>	Professor
	<b>Mélanie van Leeuwen</b>	Derains & Gharavi
	<b>Todd Wetmore</b>	Three Crowns
<b>2</b>	<b>Marie-Laure Bizeau</b>	Medici
	<b>Matthieu de Boisséson</b>	Boisséson Arbitration
	<b>Yas Banifatemi</b>	Shearman & Sterling
	<b>Philippe Cavalieros</b>	Simmons & Simmons
	<b>Louis Degos</b>	K&L Gates
	<b>Pierre Duprey</b>	Audit Duprey Fekl
	<b>Jason Fry</b>	Clifford Chance
	<b>Jean-Christophe Honlet</b>	Dentons
	<b>Charles Kaplan</b>	Orrick
	<b>Dany Khayat</b>	Mayer Brown
	<b>Elie Kleiman</b>	Jones Day
	<b>Michael Polkinghorne</b>	White & Case
	<b>Julie Spinelli</b>	Le 16 Law
	<b>Tim Portwood</b>	Bredin Prat
	<b>Peter Turner</b>	Freshfields Bruckhaus Deringer



## FRANCE

> Annet van Hooft	Van Hooft
Peter M. Wolrich	Curtis, Mallet-Prevost, Colt & Mosle
Marie-Aude Ziadé	CBR & Associés
<b>HIGHLY RECOMMENDED</b>	
Georges Affaki	Affaki Avocats
Denis Bensaude	Bensaude
Valence Borgia	Medici
José Caicedo	Mayer Brown
Eliseo Castineira	Castineira
Caroline Duclercq	Medici
Carine Dupeyron	Darrois Villey Maillot Brochier
José Feris	Squire Patton Boggs
Julien Fouret	Eversheds Sutherland
Laurent Gouiffes	Hogan Lovells
Jean-Pierre Grandjean	Grandjean Avocats
Simon Greenberg	Clifford Chance
Ioana Knoll-Tudor	Jeantet
Benoît Le Bars	Lazareff Le Bars
Barton Legum	Honlet Legum
Alejandro López Ortiz	Mayer Brown
Jean-Claude Magendie	Former magistrate
Jean-Pierre N. Harb	Jones Day
Carmen Núñez-Lagos	Núñez-Lagos Arbitration
Diana Paraguacuto-Mahéo	Foley Hoag
Jacques Salès	Honorary lawyer
Ana Vermal	Proskauer Rose
<b>RECOMMENDED</b>	
Alain Fénéon	Independent
Andrew McDougall	White & Case
Carole Malinvaud	Gide Loyrette Nouel
Catherine Schroeder	Schroeder Arbitration
Charles Nairac	White & Case
Damien Devot	Meyer Fabre Avocats
Detlev Kühner	BMH Avocats
Edouardo Silva Romero	Dechert
Gérard Honig	HMN & Partners
Gérard Ngo	Ngo Jung & Partners
Isabelle Michou	Quinn Emanuel Urquhart & Sullivan
Janice Feigher	Feigher Dispute Resolution
Jérôme Barbet	Enjea
Joachim Kuckenburg	K+ Law & More
Laurence Kiffer	Laurence Kiffer Avocate
Marie-Laure Cartier	Cartier Meyniel Schneller
Marina Matousekova	Talma Dispute Resolution
Mathias Audit	Audit Duprey Fekl
Nada Sader	Derains & Gharavi International
Olivier Cachar	Professor
Patrick Marès	Bosco Avocats
Philippe Delebeque	Independent
Raphael Kaminsky	Teynier Pic
Sébastien Bonnard	Brown Rudnick
Shaparak Saleh	Three Crowns
Sigvard Jarvin	Jarvinarb
Sylvain Bollée	Professor
Thomas Granier	Asafo & Co.
Xavier Boucobza	Professor
Yann Schneller	Cartier Meyniel Schneller

# GERMANY

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## COMMERCIAL LITIGATION

### Best Law firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
<b>Freshfields Bruckhaus Deringer</b>	Moritz Becker, Roman Mallmann, Michael Rohls
<b>Gleiss Lutz</b>	Andrea Leufgen, David Quinke, Luidger Röckrath, Stefan Rützel
<b>Hengeler Mueller</b>	Philipp Hanfland, Markus Meier, Carsten van de Sande
<b>Linklaters</b>	Rupert Bellinghausen
<b>EXCELLENT</b>	
<b>Baker McKenzie</b>	Günter Pickrahn, Joerg Risse
<b>Clifford Chance</b>	Uwe Hornung, Tim Schreiber
<b>Hogan Lovells</b>	Tanja Eisenblätter, Detlef Hass, Karl Pörnbacher, Jürgen Johannes Witte
<b>Latham &amp; Watkins</b>	Christoph A. Baus, Volker Schäfer
<b>Noerr</b>	Henner Schlaefke, Oliver Sieg
<b>SZA Schilling Zutt &amp; Anschutz</b>	Thomas Liebscher, Michael Molitoris, Jochem Reichert, Philipp Rüppel, Ben Steinbrück, Stefan Zeyher
<b>White &amp; Case</b>	Markus Burianski, Markus Langen, Christian Wirth
<b>HIGHLY RECOMMENDED</b>	
<b>1 Allen &amp; Overy</b>	Wolf Bussian, Jan Erik Windthorst, Marc Zimmerling
<b>CMS Hasche Sigle</b>	Torsten Lörcher, Matthias Schlingmann, Claus Thiery
<b>Wach und Meckes</b>	Frank Meckes, Maximilian Menz, Arno Riethmüller, Robert Straubmeier, Karl Wach
<b>2 DLA Piper</b>	Thomas Gädtke, Wolfgang Jäger, Frank Roth
<b>Gibson, Dunn &amp; Crutcher</b>	Markus S. Rieder



>	<b>Heuking</b>	Christian Strasser, Elke Umbeck, Thomas Wambach, Helge-Torsten Wöhlert
	<b>Luther</b>	Stefan Bausch, Richard Happ
	<b>Quinn Emanuel Urquhart &amp; Sullivan</b>	Johannes Bukow, Marcus Grosch, Jérôme Kommer, Rüdiger Lahme, Joachim Lehnhardt, Jesko Preuss
	<b>Sernetz Schäfer</b>	Helge Grosserichter, Ferdinand Kruis, Frank A. Schäfer
	<b>Taylor Wessing</b>	Philipp Behrendt, Donata von Enzberg, Henning Moelle
	<b>WilmerHale</b>	Hans-Georg Kamann, Vanessa Wettner

**RECOMMENDED**

<b>1</b>	<b>ADVANT Beiten</b>	Oliver Korte
	<b>avocado</b>	Christian Berger, Jörg Michael Voss
	<b>BAUMANN Resolving Disputes</b>	Kathrin Asschenfeldt, Antje Baumann
	<b>Bird &amp; Bird</b>	Benedikt Burger, Philipp Egler, Jiri Jaeger
	<b>Dentons</b>	Heiko Heppner, Thomas Nebel
	<b>Ebner Stolz</b>	Albrecht von Bismarck, Benjamin Fritz, Manuela Martin, Carsten Witzke
	<b>Ego Humrich Wyen</b>	Henrik Humrich
	<b>EPP Rechtsanwälte Avocats</b>	Emil Epp
	<b>Eris Legal</b>	Rainer Korch, Jana Scharm
	<b>GvW Graf Von Westphalen</b>	Frank Süß
	<b>Hausfeld</b>	Alex Petrasincu
	<b>Haver &amp; Mailänder</b>	Roland Kläger
	<b>Kantenwein</b>	Stefan Hackel, Alexander Kroeck
	<b>Oppenhoff</b>	Peter Klappich
	<b>Pinsent Masons</b>	Sibylle Schumacher, Johanna Weißbach
	<b>Qivive</b>	Edith Aupetit, Gordian Deger, Jeanne Faymonville, Christophe Kühl
<b>2</b>	<b>Aderhold</b>	Alexander Bardenz, Christian Hoppe, Gunther Lehleiter, Ulrich Peters
	<b>Fieldfischer</b>	Philipp Duncker
	<b>Greenfort</b>	Tobias Glienke, Daniel Röder, Gunther A. Weiss
	<b>Herbert Smith Freehills</b>	Timo Bühler
	<b>Jones Day</b>	Dieter Strubenhoff
	<b>Lutz Abel</b>	Reinhard Lutz
	<b>Manner Spangenberg</b>	Jan Erik Spangenberg
	<b>Neuwerk</b>	Johannes Deiss
	<b>Norton Rose Fulbright</b>	Jamie Nowak
	<b>Orrick Herrington &amp; Sutcliffe</b>	Siegfried Elsing
	<b>SKW Schwarz</b>	Arndt Tetzlaff

# COMPETITION LITIGATION

## Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
<b>Freshfields Bruckhaus Deringer</b>	Helmut Bergmann, Tobias Klose, Martin Klusmann
<b>Gleiss Lutz</b>	Wolfgang Bosch, Ingo Brinker, Ulrich Denzel, Petra Linsmeier, Christian Steinle
<b>Hengeler Mueller</b>	Alf-Henrik Bischke, Thorsten Mäger, Thomas B. Paul, Christoph Stadler
<b>EXCELLENT</b>	
<b>Cleary Gottlieb</b>	Romina Polley, Dirk Schroeder, Wolfgang Deselaers
<b>Latham &amp; Watkins</b>	Michael J. Esser, Max Hauser, Jan Christoph Höft
<b>Linklaters</b>	Carsten Grave, Daniela Seeliger
<b>HIGHLY RECOMMENDED</b>	
<b>1 Clifford Chance</b>	Marc Besen, Michael Dietrich
<b>Hogan Lovells</b>	Marc Schweda, Martin Sura
<b>2 Allen &amp; Overy</b>	Börries Ahrens, Ellen Braun
<b>CMS Hasche Sigle</b>	Harald Kahlenberg, Tim Reher, Markus Schöner
<b>Commeo</b>	Isabelle Oest, Stephanie Pautke, Jörg-Martin Schultze, Dominique S. Wagener
<b>Glade Michel Wirtz</b>	Silke Möller, Markus Wirtz
<b>Noerr</b>	Alexander Birnstiel, Kathrin Westermann
<b>Oppenländer</b>	Albrecht Bach, Andreas Hahn, Ulrich Klumpp
<b>RECOMMENDED</b>	
<b>1 Baker McKenzie</b>	Christian Burholt, Nicolas Kredel, Anika Schürmann, Stephan Waldheim
<b>Bird &amp; Bird</b>	Anne Federle, Stephan Waldheim, Jörg Witting
<b>Blomstein</b>	Anna Blume Huttenlauch
<b>Buntscheck</b>	Martin Buntscheck
<b>Dentons</b>	René Grafunder, Jörg Karenfort
<b>Jones Day</b>	Carsten Gromotke, Johannes Zöttl
<b>Luther</b>	Helmut Janssen, Anne Caroline Wegner
<b>Milbank</b>	Alexander Rinne
<b>SZA Schilling, Zutt &amp; Anschutz</b>	Ben Steinbrück, Hans-Joachim Hellmann
<b>WilmerHale</b>	Hans-Georg Kamann, Stefan Ohlhoff, Ulrich Quack
<b>2 Aderhold</b>	Christian H. Müller, Monika Völkens
<b>Ashurst</b>	Michael Holzhäuser
<b>DLA Piper</b>	Justus Herrlinger
<b>Fieldfisher</b>	Christian Bahr, Sascha Dethof
<b>Gibson Dunn &amp; Crutcher</b>	Georg Weidenbach
<b>GvW</b>	Christian Kusulis
<b>Hausfeld</b>	Thomas Höppner, Alex Petrasincu, Ann-Christin Richter
<b>Haver &amp; Mailänder</b>	Ulrich Schnelle
<b>Hermanns Wagner Brück</b>	Johann Brück, Corinna Neunzig
<b>Heuking</b>	Reinhard Siegert, Rainer Velte
<b>Hoffmann Liebs</b>	Kerstin Pallinger
<b>Kapellmann</b>	Axel Kallmayer
<b>Morrison Förster</b>	Julia Schwalm
<b>Norton Rose Fulbright</b>	Tim Schaper, Jens Stenger
<b>Osborne Clarke</b>	Thomas Funke, Sebastian Hack
<b>Quinn Emanuel Urquhart &amp; Sullivan</b>	Rüdiger Lahme
<b>Rocan</b>	Timo Angerbauer, Paul Drössler
<b>Redeker Sellner Dahs</b>	Stephan Gerstner
<b>Schulte</b>	Josef L. Schulte
<b>Taylor Wessing</b>	Marco Hartmann-Rüppel, Stephan Manuel Nagel
<b>White &amp; Case</b>	Tilman Kuhn



## INTERNATIONAL ARBITRATION

## Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
<b>Freshfields Bruckhaus Deringer</b>	Boris Kasolowsky, Carsten Wendler
<b>EXCELLENT</b>	
<b>1 Baker McKenzie</b>	Heiko Haller, Ragnar Harbst, Günter Pickrahn, Joerg Risse
<b>CMS Hasche Sigle</b>	Benjamin Lissner, Klaus Sachs, Torsten Lörcher
<b>Gleiss Lutz</b>	Andrea Leufgen, David Quinke, Stefan Rützel, Stephan Wilske
<b>Hogan Lovells</b>	Inken Knief, Karl Pörnbacher
<b>rothorn Legal</b>	Moritz Schmitt, David Tebel, Rolf Trittman
<b>2 BAUMANN Resolving Disputes</b>	Kathrin Asschenfeldt, Antje Baumann
<b>Busse Disputes</b>	Daniel Busse, Sven Lange, Mia Ramb
<b>Clifford Chance</b>	Moritz Keller
<b>Hanefeld</b>	Inka Hanefeld, Jan Heiner Nedden, Jörn Hombeck, Nils Schmidt-Ahrendts, Sebastian Seelmann-Eggebert*
<b>Hengeler Mueller</b>	Philipp Hanfland, Carsten van de Sande
<b>Noerr</b>	Jennifer Bryant, Lucie Gerhardt, Meike von Levetzow, Anke Meier
<b>Orrick, Herrington &amp; Sutcliffe</b>	Siegfried H. Elsing, Karsten Faulhaber, Franziska Gräfin Grote, Nicholas Kessler
<b>White &amp; Case</b>	Markus Burianski, Alexandra Diehl
<b>HIGHLY RECOMMENDED</b>	
<b>Allen &amp; Overy</b>	Anna Masser, Jan Erik Windthorst
<b>Aurelius Cotta</b>	Sabine Konrad, Maximilian Pika, Pierre Trippel
<b>Borris Hennecke Kneisel</b>	Christian Borris, Rudolf Hennecke, Sebastian Kneisel
<b>Dentons</b>	Heiko Heppner
<b>Haver &amp; Mailänder</b>	Gert Brandner, Roland Kläger
<b>Heuking</b>	Walter Eberl, Daniel Froesch, Christian Strasser, Elke Umbeck
<b>King &amp; Spalding</b>	Jan K. Schäfer
<b>Latham &amp; Watkins</b>	Christoph A. Baus
<b>Linklaters</b>	Rupert Bellinghausen, Alexandros Chatzinerantzis
<b>Luther</b>	Richard Happ, Sebastian Wuschka*
<b>Skadden, Arps, Slate, Meagher &amp; Flom</b>	Anke Sessler
<b>SZA Schilling Zutt &amp; Anschütz</b>	Michael Molitoris, Jochem Reichert, Ben Steinbrück
<b>Wach und Meckes</b>	Frank Meckes, Maximilian Menz, Arno Riethmüller, Karl Wach
<b>RECOMMENDED</b>	
<b>Ashurst</b>	Arne Fuchs, Nicolas Nohlen, Judith Savang
<b>Bird &amp; Bird</b>	Benedikt Burger, Philipp Egler, Jiri Jaeger
<b>DLA Piper</b>	Daniel Sharma
<b>Eris Legal</b>	Jana Scharm
<b>Gantenberg Dispute Experts</b>	Ulrike Gantenberg
<b>Herbert Smith Freehills</b>	Alessandro Covi, Catrice Gayer, Patricia Nacimiento
<b>Jones Day</b>	Johannes P. Willheim
<b>Kantenwein</b>	Annett Kuhli-Spatscheck
<b>Manner Spangenberg</b>	Simon Manner, Jan Erik Spangenberg
<b>Pinsent Masons</b>	Sibylle Schumacher
<b>Qivive</b>	Edith Aupetit, Jeanne Faymonville, Christiane Lenz
<b>Quinn Emanuel Urquhart &amp; Sullivan</b>	Marcus Grosch, Jérôme Kommer, Rüdiger Lahme
<b>Raue</b>	Christian von Hammerstein
<b>SCHWEDT dispute resolution</b>	Kirstin Schwedt
<b>Taylor Wessing</b>	Donata von Enzberg
<b>Thümmel Schütze</b>	Roderich Thümmel

\* Of counsel



# ARBITRATION

## Best Arbitrators

In each tier, the arbitrators are ordered alphabetically

ARBITRATOR	
<b>LEADING</b>	
<b>Klaus Peter Berger</b>	Universität zu Köln
<b>Siegfried H. Elsing</b>	Orrick, Herrington & Sutcliffe
<b>Inka Hanefeld</b>	Hanefeld
<b>Stefan Kröll</b>	Prof. Dr. Stefan Kröll
<b>Torsten Lörcher</b>	CMS Hasche Sigle
<b>Jörg Risse</b>	Baker McKenzie
<b>Klaus Sachs</b>	CMS Hasche Sigle
<b>Rolf Trittmann</b>	rothorn legal
<b>EXCELLENT</b>	
<b>Antje Baumann</b>	BAUMANN Resolving Disputes
<b>Christian Borris</b>	Borris Hennecke Kneisel
<b>Daniel Busse</b>	Busse Disputes
<b>Ulrike Gantenberg</b>	Gantenberg Dispute Experts
<b>Sabine Konrad</b>	Aurelius Cotta
<b>Dorothee Ruckteschler</b>	Dorothee Ruckteschler Dispute Resolution
<b>Jan K. Schäfer</b>	King & Spalding
<b>HIGHLY RECOMMENDED</b>	
<b>Boris Kasolowsky</b>	Freshfields Bruckhaus Deringer
<b>Alexander Kroeck</b>	Kröck Dispute Resolution
<b>Anke Meier</b>	Noerr
<b>Patricia Nacimientto</b>	Herbert Smith Freehills
<b>Roderich C. Thümmel</b>	Thümmel Schütze
<b>Karl Wach</b>	Wach und Meckes
<b>RECOMMENDED</b>	
<b>Markus Burianski</b>	White & Case
<b>Donata von Enzberg</b>	Taylor Wessing
<b>Arne Fuchs</b>	Ashurst
<b>Mathias Habersack</b>	Ludwig Maximilians-Universität München
<b>Heiko Haller</b>	Baker McKenzie
<b>Christian von Hammerstein</b>	Raue
<b>Nicholas Kessler</b>	Orrick, Herrington & Sutcliffe
<b>Roland Kläger</b>	Haver & Mailänder
<b>Sebastian Kneisel</b>	Borris Hennecke Kneisel
<b>Annett Kuhli-Spatscheck</b>	Kantenwein Zimmermann Spatscheck & Partner
<b>Franck Meckes</b>	Wach und Meckes
<b>Günter Pickrahn</b>	Baker McKenzie
<b>Maximilian Pika</b>	Aurelius Cotta
<b>Karl Pörnbacher</b>	Hogan Lovells
<b>David Quinke</b>	Gleiss Lutz
<b>Stefan Rützel</b>	Gleiss Lutz
<b>Nils Schmidt-Ahrends</b>	Hanfeld
<b>Jan Erik Spangenberg</b>	Manner Spangenberg
<b>Elke Umbeck</b>	HEUKING

# ICELAND

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## DISPUTE RESOLUTION

### Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
Juris	Andri Árnason, Stefán A. Svensson, Andri Andrason
Landslög	Vidar Ludvíksson, Grímur Sigurðsson
Lex Law Offices	Arnar Þór Stefánsson, Kristín Edwald, Eyvindur Sólnes
LOGOS	Óttar Pálsson, Gunnar Sturluson, Ólafur Eiríksson, Helga Óttarsdóttir, Halldór Brynjar Halldórsson
Réttur – Adalsteinsson & Partners	Sigurður Örn Hilmarsson, Sigrún Ingibjörg Gísladóttir
<b>EXCELLENT</b>	
Advel Attorneys At Law	Guðmundur Siemsen
Bba//fjeldco	Baldvin Björn Haraldsson, Þórir Júlíusson
Jonsson & Hall	Gunnar Jónsson

## EEA & COMPETITION LITIGATION

### Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
Lex Law Offices	Eyvindur Sólnes, Þórunn Guðmundsdóttir
LOGOS	Helga Óttarsdóttir, Gunnar Sturluson, Halldór Brynjar Halldórsson, Árni Vilhjálmsson
<b>EXCELLENT</b>	
Advel Attorneys At Law	Dóra Sif Tynes
Juris	Andri Árnason, Stefán A. Svensson, Hólmfríður Björk Sigurðardóttir
<b>HIGHLY RECOMMENDED</b>	
Bba//fjeldco	Einar Baldvin Árnason, Halldór Karl Halldórsson
Jonsson & Hall	Geir Gestsson, Hörður Felix Harðarson
Vik Lögmannsstofa	Bjarnveig Eiríksdóttir, Eiríkur S. Svavarsson

# IRELAND

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## DISPUTE RESOLUTION

### Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
A&L Goodbody	Enda Hurley, Joe Kelly, Dario Dagostino
Arthur Cox	Andrew Lenny, Eve Mulconry
Mccann Fitzgerald	Roddy Bourke, Terence McCrann, Helen Kilroy, Rosaleen Byrne
William Fry	Owen O'Sullivan, Garrett Breen
<b>EXCELLENT</b>	
<b>1</b> Mason Hayes & Curran	Declan Black, Maurice Phelan
Matheson	Nicola Dunleavy, Julie Murphy-O'Connor, Tony O'Grady
<b>2</b> Addleshaw Goddard	Maura Connolly
Eversheds Sutherland	Pamela O'Neill, Norman Fitzgerald, Dermot McEvoy
<b>HIGHLY RECOMMENDED</b>	
<b>1</b> Beauchamps	Emma Keegan
Dillon Eustace	John Doyle
LK Shields	Jill Callanan
Maples Group	Robin McDonnell
<b>2</b> DAC Beachcroft	Lisa Broderick, Rowena McCormack
Hayes Solicitors	Joe O'Malley, Mary Hough
Kennedys	Andrew McGahey
RDJ	Darryl Broderick
Whitney Moore	Aoife Murphy
<b>RECOMMENDED</b>	
Byrne Wallace	Jon Legorburu
Fieldfisher	Killian O'Reilly, Mark Woodcock
Holmes O'Malley Sexton	Harry Fehily, Michael Murphy
Lavelle Solicitors	Ciarán Leavy
O'Flynn Exhams	Shane Crossan
Ogier	Larry Fenelon, Ronan McGoldrick
Philip Lee	Damien Young

# ITALY

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## COMMERCIAL LITIGATION

### Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
BonelliErede	Monica Iacoviello, Giuseppe Lombardi, Vittorio Allavena
Cleary Gottlieb Steen & Hamilton	Ferdinando Emanuele, Carlo Santoro
<b>EXCELLENT</b>	
Dattrino	Massimo Dattrino
Freshfields Bruckhaus Deringer	Enrico Castellani, Giuseppe Curtò, Fabrizio Arossa
Gianni & Origoni	Antonio Auricchio, GianBattista Origoni, Paolo Gnignati, Alberto Nanni
LCA Studio Legale	Gian Paolo Coppola, Salvatore Sanzo, Luciano Castelli
Legance	Daniele Geronzi, Stefano Parlatore, Daria Pastore
Mariconda e Associati	Vincenzo Mariconda
PedersoliGattai	Andrea Magliani, Carlo Pedersoli, Sergio Fulco, Luca Minoli, Filippo Rossi
<b>HIGHLY RECOMMENDED</b>	
<b>1</b> ADVANT Nctm	Alberto Toffoletto
Allen & Overy	Francesca Petronio
Chiomenti	Silvio Martuccelli
Clifford Chance	Fabio Guastadisegni
Dentons	Sara Biglieri
FIVELEX	Alfredo Craca, Claudio Tatozzi, Vittorio Pisapia
Gatti Pavesi Bianchi Ludovici	Carlo Pavesi
Hi.lex	Maurizio Traverso, Emanuele Breggia
Orsingher Ortu	Paolo Pototschnig, Valeria Mazzoletti
Studio Legale De Nova	Giorgio De Nova
<b>2</b> ArbLit	Marco Torsello
De Berti Jacchia Franchini Forlani	Maria Cristina Franchini, David Maria Santoro
DLA Piper	Stefano Modenesi

<b>Giliberti Triscornia e Associati</b>	Enrico Giliberti
<b>Greenberg Traurig Santa Maria</b>	Alberto Santa Maria, Mariafrancesca De Leo
<b>Hogan Lovells</b>	Francesca Rolla, Andrea Atteritano, Christian Di Mauro
<b>Linklaters</b>	Alessandro Villani
<b>Pavia e Ansaldo</b>	Marina Santarelli, Maurizio Vasciminni, Roberto Oliva
<b>Portolano Cavallo</b>	Micael Montinari, Martina Lucenti
<b>Withers</b>	Cristina Pagni, Matilde Rota
<b>Studio Legale Avv. Giuseppe Iannaccone e Associati</b>	Giuseppe Iannaccone

### RECOMMENDED

<b>Astolfo Di Amato e Associati</b>	Astolfo Di Amato, Alessio Di Amato, Francesca Paola Rinaldi
<b>Baker McKenzie</b>	Lorenzo de Martinis
<b>Carnelutti</b>	Salvatore Nolasco
<b>Eversheds Sutherland</b>	Renato Fiumalbi
<b>Gitti and Partners</b>	Marco Rizzo
<b>Grimaldi Studio Legale</b>	Davide Contini
<b>Macchi Di Cellere Gangemi</b>	Silvia Lazzaretti
<b>Molinari Agostinelli</b>	Ugo Molinari, Roberto Crosti
<b>Mondini Bonora Ginevra</b>	Giacomo Bonelli, Paolo Flavio Mondini
<b>Osborne Clarke</b>	Federico Banti

### VALUABLE PRACTICE

<b>Alteregal</b>	Alberto Rodi
<b>BSVA</b>	Alessandro Bellofiore
<b>Castaldi Partners</b>	Andrea Campilungo
<b>CDRA (Studio Legale Comandè Di Nola Restuccia)</b>	Antonino Restuccia
<b>Giovanardi Studio Legale</b>	Carlo Alberto Giovanardi
<b>Grande Stevens Studio Legale</b>	Daniele Cericola
<b>K&amp;L Gates</b>	Andrea Campana, Stefano Bardella
<b>Quorum</b>	Nicola Romano, Andrea Colantoni
<b>Rödl &amp; Partner</b>	Massimiliano Perletti
<b>Ughi &amp; Nunziante</b>	Roberto Leccese, Laurence Bulan

#### LCA: TEAM OF MULTI-SECTOR SPECIALISTS



Luciano Castelli

**Key figure(s):**  
Luciano Castelli,  
Gian Paolo Coppola  
and Salvatore Sanzo  
**Established:** 1988

**Track record:** The disputes team includes professionals focused on litigation, arbitration and restructuring. Highly regarded for its deft handling of international disputes as well as class actions in a number of sectors, including transports and energy, the team is well esteemed for handling high-level cases.

**Team & differentiation:** Luciano Castelli is an expert in dispute resolution, while Gian Paolo Coppola has a strong focus on international arbitration and Salvatore Sanzo is recognized as one of the strongest restructuring professionals in the Italian legal market. They are all based in Milan.

#### BSVA: COMPREHENSIVE DISPUTES COVERAGE



Alessandro Bellofiore

**Key figure(s):**  
Alessandro Bellofiore  
**Established:** 2003

**Track record:** Strong team focused on civil and commercial disputes, being able to provide comprehensive assistance both in contentious and non-contentious matters. The lawyers assist clients from all industries before courts at all levels. Based in Milan, the team is also known for its ability to assist in complex and multi-jurisdictional transactions.

**Team & differentiation:** Milan-based Alessandro Bellofiore is BSVA's founding partner and is focused on commercial and corporate law. He excels at representing clients in disputes, both domestic and international.



## FINANCIAL LITIGATION

### Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
Cappelli RCCD	Silvio Riolo, Eugenio Pizzetti
Freshfields Bruckhaus Deringer	Enrico Castellani
<b>EXCELLENT</b>	
Allen & Overy	Massimo Greco
Clifford Chance	Fabio Guastadisegni
Di Gravio Avvocati	Valerio Di Gravio
Studio Legale De Nova	Giorgio De Nova
<b>HIGHLY RECOMMENDED</b>	
Cedrini&Zamagni	Luca Zamagni
Gatti Pavesi Bianchi Ludovici	Luigi Arturo Bianchi
Greenberg Trauring Santa Maria	Mariafrancesca De Leo
Legance	Giorgio Colombo

## COMPETITION LITIGATION

### Best Expert Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
Compass Lexecon	Lorenzo Coppi, Martina Caldana
Consulenze Economiche	Carlo Scarpa
Lear	Paolo Buccirosi, Salvatore Nava
Officina Economica	Ines Tomasi, Alessia Ghelfi, Michele Puccio
Oxera	Barbara Veronese, Roberto Alimonti
<b>EXCELLENT</b>	
Copenhagen Economics	Elisa Pau*
GMT Economics	Claudio Calcagno*
NERA Economic Consulting	Nicola Tosini*
<b>HIGHLY RECOMMENDED</b>	
Bocconi University	Michele Polo
Studio Merini	Matteo Merini

\*Not based full-time in Italy

# INTERNATIONAL ARBITRATION

## Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
<b>ArbLit</b>	Luca Radicati Di Brozolo, Michele Sabatini, Massimo Benedettelli
<b>BonelliErede</b>	Andrea Carlevaris, Laurence Shore, Paolo Di Giovanni, Barbara Concolino
<b>Cleary Gottlieb Steen &amp; Hamilton</b>	Ferdinando Emanuele, Carlo Santoro
<b>ADVANT Nctm</b>	Alberto Toffoletto, Angelo Anglani
<b>De Berti Jacchia Franchini Forlani</b>	Michelangelo Cicogna
<b>Hi.lex</b>	Maurizio Traverso
<b>Legance</b>	Cecilia Carrara, Daniele Geronzi
<b>HIGHLY RECOMMENDED</b>	
<b>Chiomenti</b>	Andrea Bernava, Silvio Martuccelli
<b>DeliSasson</b>	Maria Beatrice Deli, Monique Sasson
<b>Gatti Pavesi Bianchi Ludovici</b>	Francesco Gatti, Carlo Pavesi
<b>Giliberti Triscornia e Associati</b>	Enrico Giliberti
<b>Pavia e Ansaldo</b>	Marina Santarelli, Roberto Oliva
<b>RECOMMENDED</b>	
<b>Dentons</b>	Roberto Lipari
<b>Elexi</b>	Cristina Martinetti
<b>LCA Studio Legale</b>	Gian Paolo Coppola
<b>PedersoliGattai</b>	Alessandro Pedersoli, Andrea Magliani, Filippo Rossi
<b>Portolano Cavallo</b>	Martina Lucenti, Micael Montinari
<b>SLCG</b>	Roberto Calabresi
<b>VALUABLE PRACTICE</b>	
<b>1 Squire Patton Boggs</b>	Galileo Pozzoli
<b>Withers</b>	Matilde Rota
<b>2 Orsingher Ortu</b>	Paolo Pototschnig
<b>Rödl &amp; Partner</b>	Massimiliano Perletti
<b>Studio Legale De Nova</b>	Giorgio De Nova
<b>Visconti &amp; Associati</b>	Giuseppe Visconti



## INTERNATIONAL ARBITRATION

### Best Arbitrators

In each tier, the arbitrators are ordered alphabetically

ARBITRATOR	
<b>LEADING</b>	
Antonio Crivellaro	BonelliErede
Luca Radicati di Brozolo	ArbLit
Maria Beatrice Deli	DeliSasson
<b>EXCELLENT</b>	
Andrea Carlevaris	BonelliErede
Cecilia Carrara	Legance
Giacomo Rojas Elgueta	Chiomenti
Laurence Shore	BonelliErede
Massimo Benedettelli	ArbLit
Michelangelo Cicogna	De Berti Jacchia Franchini Forlani
Michele Sabatini	ArbLit
<b>HIGHLY RECOMMENDED</b>	
Alberto Toffoletto	ADVANT Nctm
Andrea Giardina	Sole practitioner
Cristina Martinetti	Elexi
Ferdinando Emanuele	Cleary Gottlieb Steen & Hamilton
Giorgio De Nova	Studio Legale De Nova
Giorgio Sacerdoti	CBN & Partners
Luigi Fumagalli	Studio Luzzatto
Maurizio Traverso	HiLex
Monique Sasson	DeliSasson
<b>RECOMMENDED</b>	
Andrea Bernava	Chiomenti
Angelo Anglani	ADVANT Nctm
Barbara Concolino	BonelliErede
Guido Alpa	Sole practitioner
Massimo Coccia	Coccia De Angelis & Associati
Riccardo Luzzatto	Studio Luzzatto
Silvia Lazzaretti	Macchi di Cellere Gangemi
Ugo Draetta	Sole practitioner



# DOMESTIC ARBITRATION

## Best Arbitrators

In each tier, the arbitrators are ordered alphabetically

ARBITRATOR	
<b>LEADING</b>	
<b>Alessandro Pedersoli</b>	PedersoliGattai
<b>Andrea D'Angelo</b>	Studio Carbone e D'Angelo
<b>Giorgio De Nova</b>	Studio Legale De Nova
<b>Sergio Maria Carbone</b>	Studio Carbone e D'Angelo
<b>Vincenzo Mariconda</b>	Mariconda e Associati
<b>EXCELLENT</b>	
<b>Alberto Toffoletto</b>	ADVANT Nctm
<b>Enrico Giliberti</b>	Giliberti Triscornia e Assocaiti
<b>Maria Beatrice Deli</b>	Delisasson
<b>Michelangelo Cicogna</b>	De Berti Jacchia Franchini Forlani
<b>Natalino Irti</b>	Studio Legale Irti
<b>HIGHLY RECOMMENDED</b>	
<b>Alberto Santa Maria</b>	Greenberg Traurig Santa Maria
<b>Cristina Martinetti</b>	Elexi
<b>Massimo Dattrino</b>	Studio Legale Dattrino
<b>Maurizio Traverso</b>	Hi.lex
<b>Paolo Di Giovanni</b>	BonelliErede
<b>RECOMMENDED</b>	
<b>Andrea Bernava</b>	Chiomenti
<b>Enrico Castellani</b>	Freshfields Bruckhaus Deringer
<b>Giuseppe Portale</b>	Portale Purpura Studio Legale
<b>VALUABLE PRACTICE</b>	
<b>Franco Anelli</b>	Sole practitioner
<b>Gianroberto Villa</b>	Sole practitioner
<b>Guido Alpa</b>	Sole practitioner
<b>Maria Elena Armandola</b>	Pavia e Ansaldo
<b>Martina Lucenti</b>	Portolano Cavallo
<b>Micael Montinari</b>	Portolano Cavallo
<b>Paolo Pototschnig</b>	Orsingher Ortu

**COMPETITION LITIGATION****Best Expert Firms**

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADERS</b>	
<b>Compass Lexecon</b>	Lorenzo Coppi, Martina Caldana
<b>Consulenze Economiche</b>	Carlo Scarpa
<b>Lear</b>	Paolo Buccirossi, Salvatore Nava
<b>Officina Economica</b>	Ines Tomasi, Alessia Ghelfi, Michele Puccio
<b>Oxera</b>	Barbara Veronese, Roberto Alimonti
<b>EXCELLENT</b>	
<b>Copenhagen Economics</b>	Elisa Pau*
<b>GMT Economics</b>	Claudio Calcagno*
<b>NERA Economic Consulting</b>	Nicola Tosini*
<b>HIGHLY RECOMMENDED</b>	
<b>Bocconi University</b>	Michele Polo
<b>Studio Merini</b>	Matteo Merini

\*Not based full-time in Italy

# LIECHTENSTEIN

DR

## DISPUTE RESOLUTION

### Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>EXCELLENT</b>	
<b>1</b> Gasser Partner Attorneys At Law	Johannes Gasser, Hannes Arnold, Thomas Nigg
Schurti Partners Attorneys at Law	Andreas Schurti, Moritz Blasy
<b>HIGHLY RECOMMENDED</b>	
<b>2</b> Batliner Wanger Batliner	Ralph Wanger, Hansjörg Lingg
<b>1</b> Marxer & Partner Attorneys-at-Law	Stefan Wenaweser, Robert Schneider, Jochen Schreiber, Christian Ritzberger
Müller & Partner	Wolfgang Müller, Roland Müller, Robert Neudorfer, Egon Hug, Martin Zech
Paragraph 7	Peter Wolff, Florian Zechberger, Helene Rebholz, Karl Mumelter
<b>2</b> Advocatio	Johannes Grabher
Lampert & Partner Attorneys at Law	Siegbert Lampert
Niedermüller   Attorneys at Law	Matthias Niedermüller
NSF Rechtsanwälte	Hugo Sele
Ospelt & Partner Attorneys at Law	Thomas Wiedl
Seeger, Frick & Partner AG	Nicolas Reithner
Walser Attorneys at Law	Manuel Walser

# LUXEMBOURG

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## COMMERCIAL LITIGATION

### Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
<b>Arendt &amp; Medernach</b>	Clara Mara-Marhuenda
<b>BSP</b>	Fabio Trevisan, Anne Morel, Laure-Hélène Gaicio-Fievez
<b>EXCELLENT</b>	
<b>1 Baker McKenzie</b>	Annie Elfassi, Merona Gehbrhiwet
<b>Clifford Chance</b>	Albert Moro
<b>DSM Avocats À La Cour</b>	Mario Di Stefano, Alban Colson, Marie-Paule Gillen
<b>Elvinger Hoss Prussen</b>	Pierre Elvinger
<b>Linklaters</b>	Guy Loesch, Katrien Baetens
<b>Loyens &amp; Loeff</b>	Véronique Hoffeld, Henri Dupong
<b>2 Allen &amp; Overy</b>	Thomas Berger
<b>Bonn &amp; Schmitt</b>	Alain Grosjean, Pol Steinhäuser, Cédric Bellwald
<b>Kleyr Grasso</b>	Marc Kleyr
<b>Lutgen + Associés</b>	Jeanne Feltgen, Pierre Hurt
<b>HIGHLY RECOMMENDED</b>	
<b>1 Brucher, Thieltgen &amp; Partners</b>	Nicolas Thieltgen
<b>Chevalier &amp; Sciales</b>	Rémi Chevalier
<b>GSK Stockmann</b>	Andreas Heinzmann
<b>Hansen Muller Marchand</b>	Hervé Hansen, Céline Marchand
<b>Luther</b>	Mathieu Laurent, Robert Goerend
<b>Molitor</b>	Michel Molitor
<b>2 Lorang Robert Komninos</b>	Lydie Lorang, Andreas Komninos
<b>Pinsent Masons</b>	Eric Perru
<b>Thewes &amp; Reuter</b>	Marc Thewes, Pierre Reuter
<b>Turk &amp; Prum</b>	François Prum
<b>White &amp; Case</b>	Thierry Bosly, Alexandre Hublet
<b>Wurth Kinsch Olinger</b>	Patrick Kinsch
<b>RECOMMENDED</b>	
<b>Carat &amp; Szombathy</b>	Marie-Laure Carat
<b>Christmannschmitt</b>	Arnaud Schmitt, Bertrand Christmann
<b>Harvey</b>	Guy Perrot
<b>Moyse &amp; Associates</b>	François Moyse
<b>Pierre Thielen Avocats</b>	Peggy Goossens
<b>Schiltz &amp; Schiltz</b>	Franz Schiltz

## Analysis

### PINSENT MASON'S: TRUSTED LITIGATION ADVISORS



Eric Perru

Key figure(s): Eric Perru  
Established: 2022

**Track record:** Pinsent Mason's expertise extends to domestic and cross-border matters across various industries, including real estate, private equity, insurance and financial services. The firm maintains open lines of communication with corporate entities and individuals, demonstrating proficiency in debt-recovery and class-action lawsuits.

**Team & differentiation:** Eric Perru brings a wealth of experience to the table, particularly in civil, banking and commercial litigation. He is adept at managing intricate civil and commercial cases and boasts a wealth of expertise in contract law, enforcement procedures and debt collection. Specialization in art law is another string to his legal bow.

### CHEVALIER & SCIALES: INNOVATIVE FINANCIAL DISPUTES EXPERTISE



Rémi Chevalier

Key figure(s): Rémi Chevalier  
Established: 2005

**Track record:** The firm's approach blends innovative strategies with a pragmatic, business-focused mindset, whether handling high-stakes disputes for private entities and financial institutions or providing counsel on contentious matters and alternative dispute resolutions. It successfully represented a financial institution in the enforcement of a €500 million arbitral award against a European State in the Grand-Duchy of Luxembourg.

**Team & differentiation:** Guided by a strong ethical compass, the firm excels at navigating contentious matters, particularly those involving venture funds. Led by Rémi Chevalier, the arbitration department recently assumed the role of defending claimants in a significant investment arbitration case, focusing on the application of the \$1 billion bilateral investment treaty between Switzerland and the Czech Republic.

### GSK STOCKMANN: RESPONSIVENESS, DEDICATION AND STABILITY



Andreas Heinzman

Key figure(s): Andreas Heinzman  
Established: 2016

**Track record:** GSK Stockmann's Luxembourg team of 15 dedicated litigation lawyers is known for its responsiveness, dedication and stability. The firm excels at resolving complex economic disputes arising from the challenges of globalization and cross-border business. Its services cover post-M&A disputes, corporate and joint venture disputes, commercial, IP/IT, energy, real estate, and much more.

**Team & differentiation:** GSK Stockmann is a leading independent European corporate law firm with over 250 professionals based in Luxembourg, Germany and the UK. The firm assigns hand-picked teams to each case, depending on their specific needs, offering both in-court and out-of-court representation. The firm's expertise extends to alternative dispute resolution methods, including mediation and arbitration.



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## INTERNATIONAL ARBITRATION

## Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
<b>Arendt &amp; Medernach</b>	François Kremer, Paschalis Paschalidis, Estelle Brisson
<b>BSP</b>	Fabio Trevisan, Laure-Hélène Gaicio-Fievez
<b>EXCELLENT</b>	
<b>Clifford Chance</b>	Albert Moro
<b>Elvinger Hoss Prussen</b>	Pierre Elvinger
<b>Kleyr Grasso</b>	Marc Kleyr
<b>Loyens &amp; Loeff</b>	Véronique Hoffeld
<b>Molitor</b>	Michel Molitor
<b>HIGHLY RECOMMENDED</b>	
<b>Baker McKenzie</b>	Annie Elfassi, Johann Bensimon
<b>B&amp;F Avocats</b>	Vincent Bolard
<b>Bonn &amp; Schmitt</b>	Alain Grosjean
<b>Chevalier &amp; Sciales</b>	Rémi Chevalier
<b>DSM Avocats À La Cour</b>	Mario Di Stefano
<b>Wurth Kinsch Olinger</b>	Patrick Kinsch
<b>RECOMMENDED</b>	
<b>Linklaters</b>	Guy Loesch
<b>Lorang Robert Komminos</b>	Lydie Lorang
<b>Thewes &amp; Reuter</b>	Pierre Reuter, Marc Thewes
<b>Turk &amp; Prum</b>	François Prum
<b>White &amp; Case</b>	Thierry Bosly, Alexandre Hublet

**BSP:  
INNOVATIVE ARBITRATION JUGGERNAUTS**


Fabio Trevisan

Key figure(s): Fabio Trevisan  
Established: 1994

**Track record:** The team manages a substantial caseload of corporate litigation, including shareholder disputes, and plays a pivotal role in enforcing arbitral awards. Its seasoned team has significantly expanded their involvement in complex cross-border cases. Furthermore, the firm has made substantial strides in the international arbitration arena, solidifying its reputation as a leading player in litigation funding proceedings.

**Team & differentiation:** The dispute resolution team specializes in intricate commercial, financial, and corporate disputes. To enhance its advisory services across matters, the disputes team, along with the employment, compensation & benefits, and data-protection & privacy teams, has introduced innovative new technology, further improving its value proposition.

**BAKER MCKENZIE:  
CROSS-BORDER KNOW-HOW**


Annie Elfassi

Key figure(s): Annie Elfassi  
Established: 2010

**Track record:** The highly respected dispute resolution department skillfully manages every facet of arbitration, shareholder conflicts, contract breaches, fiduciary duty violations and fraud. It supports clients caught up in delicate corporate and commercial disagreements, as well as disputes related to insolvency and debt-recovery procedures.

**Team & differentiation:** Annie Elfassi leads the litigation and employment department in Luxembourg. With the support of an extensive global network spanning 74 offices in 45 countries, the team is well-equipped to serve a diverse national and multinational clientele. It is exceptionally positioned to handle intricate, cross-border disputes with proficiency.

# MONACO

## CIVIL & COMMERCIAL LITIGATION

### Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
<b>1</b> Gardetto Law Offices	Jean-Charles Gardetto
Zabaldano Law Office	Arnaud Zabaldano
<b>2</b> 99 Avocats Associés	Thomas Giaccardi
CMS Pasquier Ciulla Marquet Pastor Svara & Gazo	Olivier Marquet, Sophie Marquet, Stephan Pastor
<b>EXCELLENT</b>	
Ballerio & Lecuyer	Charles Lécuyer, Christophe Ballerio
Etude Marquet	Alexis Marquet
Etude Mullot	Richard Mullot
Étude Régis Bergonzi	Régis Bergonzi, Sophie Petit

### GARDETTO LAW OFFICE: TRAILBLAZING MONACO EXPERTISE



Jean-Charles Gardetto

Key figure(s):  
Jean-Charles Gardetto  
Established: 1988

**Track record:** Gardetto Law Office has built a formidable reputation for handling contentious and pre-contentious matters. Specializing in civil, commercial, corporate, and intellectual property law, it successfully navigates complex disputes and negotiations. Its expertise in high-profile cases, ranging from contract breaches to corporate conflicts, sees it stand out as a key player in Monaco's legal arena.

**Team & differentiation:** Led by Jean-Charles Gardetto, Gardetto Law Office distinguishes itself via a team that's skilled in diverse legal fields. Its ability to offer comprehensive solutions to intricate legal challenges, both local and international, stems from a blend of rigorous legal expertise, ethical practices, and a commitment to delivering client-centric service.

## CIVIL & COMMERCIAL LITIGATION

### Best Legal Advisors

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
DL Corporate & Regulatory	Rémi Delforge
Donald Manasse Law Offices	Donald Manasse
HFW	Ian Cranston, Andrew Charlier
<b>EXCELLENT</b>	
A.L.F.A. Monaco	Mireille Chauvet, Jean-Pierre Campana
Gordon S. Blair	David de Pariente
Tempest Legal Services	Nathalie Tanzi

# NETHERLANDS

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## COMMERCIAL LITIGATION

### Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
<b>Allen &amp; Overy</b>	Richard de Haan
<b>De Brauw Blackstone Westbroek</b>	Eelco Meerk
<b>Houthoff</b>	Albert Knigge, Dirk Knottenbelt, Bart van der Wiel
<b>NautaDutilh</b>	Paul Olden, Rutger Kalsbeek
<b>EXCELLENT</b>	
<b>BarentsKrans</b>	Martijn van Maanen, Rieme-Jan Tjittes, William Schonewille
<b>Clifford Chance</b>	Dirk-Jan Duynstee, Juliette Luycks
<b>DLA Piper</b>	Ewald Netten
<b>Pels Rijcken &amp; Droogleever Fortuijn</b>	Willem Heemskerk, Hans van Wijk
<b>Stibbe</b>	Fons Leijten, Jeroen Kortmann
<b>HIGHLY RECOMMENDED</b>	
<b>1 AKD</b>	Patrick Haas
<b>Baker McKenzie</b>	Frank Kroes
<b>Evers Soerjatin</b>	Marcel Evers, Ellen Soerjatin, Stein van Thiel
<b>Linklaters</b>	Daniella Strik
<b>Van Doorne</b>	Jasper Leedeckerken
<b>2 Bird &amp; Bird</b>	Evelyn Tjon-En-Fa, Olaf Trojan
<b>Dentons</b>	Michel Deckers
<b>Florent</b>	Yvette Borrius, Chris Jager
<b>Jones Day</b>	Gerjanne te Winkel
<b>Lexence</b>	Timo Jansen, Bram Thomas Craemer
<b>Loyens &amp; Loeff</b>	Sidney Berendsen
<b>Simmons &amp; Simmons</b>	David Schreuders
<b>Stek</b>	Jan Bart van de Hel, Gerben Smit



## RECOMMENDED

<b>Bureau Brandeis</b>	Louis Berger, Frank Peters
<b>CMS</b>	Leonard Böhmer
<b>Eversheds Sutherland</b>	Yuri Wehrmeijer
<b>Freshfields Bruckhaus Deringer</b>	Michael Broeders
<b>Höcker Advocaten</b>	Marc Wolters
<b>Norton Rose Fulbright</b>	Yke Lennartz, Jan Duyvensz
<b>Ploum</b>	Maurice Verhoeven
<b>Staunch</b>	Malte Malycha
<b>Wijn &amp; Stael</b>	Noor Zetteler, Thijs van Zanten
<b>Windt Le Grand Leeuwenburgh</b>	Richard Le Grand, Irene Tax, Bart Gerretsen, Ruben Leeuwenburgh
<b>Ysquare</b>	Rufus Abeln, Bregje Korthals Altes

## VALUABLE PRACTICE

<b>Buren</b>	Philip ter Burg, Jan Holthuis, Li Jiao
<b>Greenberg Traurig</b>	Allard Huizing
<b>Kennedy Van der Laan</b>	Christoph Jeloschek, Martine de Koning
<b>Osborne &amp; Clark</b>	Jeroen Bedaux
<b>OSK Advocaten</b>	Jurjen De Korte
<b>Pot Jonker Advocaten</b>	Floris Diepraam
<b>Russell Advocaten</b>	Paul Russell
<b>Taylor Wessing</b>	Nick Kampschreur

# INTERNATIONAL ARBITRATION

## Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
<b>Allen &amp; Overy</b>	Marieke van Hooijdonk, Arnold Croiset van Uchelen, Brechje van der Velden
<b>De Brauw Blackstone Westbroek</b>	Marnix Leijten
<b>EXCELLENT</b>	
<b>Houthoff</b>	Dirk Knottenbelt, Albert Knigge, Bart van der Wiel
<b>NautaDutilh</b>	Kasper Krzeminski, Mirjam van de Hel – Koedoot, Paul Olden
<b>Van Doorne</b>	Rogier Schellaars, Bas van Zelst
<b>HIGHLY RECOMMENDED</b>	
<b>1 Clifford Chance</b>	Juliette Luycks
<b>DLA Piper</b>	Michiel Coenraads
<b>Freshfields Bruckhaus Deringer</b>	Jeroen van Hezewijk
<b>Linklaters</b>	Gerard Meijer, Daniella Strik
<b>Pels Rijcken &amp; Droogleever Fortuijn</b>	Willem Heemskerck, Mark Birnage
<b>OSK Advocaten</b>	Jurjen De Korte
<b>2 Baker McKenzie</b>	Frank Kroes
<b>BarentsKrans</b>	Rieme-Jan Tjittes
<b>Conway &amp; Partners</b>	Shawn Conway
<b>Evers Soerjatin</b>	Ellen Soerjatin, Marcel Evers
<b>Lemstra Van der Korst</b>	Pieter van der Korst, Jurjen Lemstra
<b>Staunch</b>	Stefan Derksen

# NORWAY

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## DISPUTE RESOLUTION

### Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
<b>Advokatfirmaet Haavind</b>	Henning Nordtvedt, Johnny Johansen, Mikal Brøndmo, Rasmus Asbjørnsen
<b>Simonsen Vogt Wiig</b>	Christian Reusch, Anette Fjeld, Kristoffer Larsen Rognvik, Knud Jacob Knudsen, Frank Almås
<b>Wiersholm</b>	Thomas G. Naalsund, Stephan Jervell, Ronny Lund, Christian Hauge, Morten Goller, Olav Perland
<b>Wikborg Rein</b>	Ola Ø. Nisja, Kaare Andreas Shetelig, Ola Haugen, Marie Nesvik
<b>EXCELLENT</b>	
<b>Advokatfirmaet Glittertind</b>	Anders Ryssdal, Emanuel Feinberg
<b>Advokatfirmaet Hjort</b>	Kristin Veierød, Frode A. Innjord, Nils Christian Langtved
<b>Advokatfirmaet Schjødt</b>	Per Ristvedt, Halvard Helle
<b>Arntzen De Besche</b>	Andreas Nordby, Terje Granvang
<b>BAHR</b>	Atle Skaldebø-Rød, Jan B. Jansen
<b>CMS Kluge</b>	Christian Galtung, Amund Noss, Steffen Asmundsson
<b>Thommessen</b>	Kristine Hyldmo Bjørnvik
<b>HIGHLY RECOMMENDED</b>	
<b>Advokatfirmaet CLP</b>	Egil Jarslett, Kyrre Eggen
<b>Advokatfirmaet Selmer</b>	Mads Fuglesang, Fredrik Lilleaas Ellingsen, Carl E. Roberts
<b>DLA Piper Norway</b>	Helge Neraal, Tage Brigte A. Skoghøy, Ørjan Salvesen Haukaas
<b>Kvale Advokatfirma</b>	Per Conradi Andersen, Andreas Stang Lund
<b>SANDS</b>	Morten Steenstrup, Hege Birkeland Ersdal, Bjørn Stordrange
<b>Advokatfirmaet Grette</b>	Rolf W. Markussen, Line Wefald, Jacob Bjonness-Jacobsen
<b>Advokatfirma Kogstad Lunde &amp; Co</b>	Trond Werner Lunde, Terje Marthinsen

# EEA & COMPETITION LITIGATION

## Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
<b>BAHR</b>	Helge Stemshaug, Beret Sundet, Arne Torsten Andersen
<b>Simonsen Vogt Wiig</b>	Jan Magne Langseth, Anders Thue, Karin Fløistad, Mona Søyland, Espen Bakken
<b>Thommessen</b>	Siri Teigum, Eivind J Vesterkjær, Wenche Sædal
<b>Wiersholm</b>	Håkon Cosma Størdal, Stephan Jervell, Thomas G. Naalsund
<b>Wikborg Rein</b>	Mads Magnussen, Preben Milde Thorbjørnsen, Torje Sunde
<b>EXCELLENT</b>	
<b>Advokatfirmaet Haavind</b>	Simen Klevstrand
<b>Advokatfirmaet Schjødt</b>	Olav Kolstad, Thomas Nordby
<b>Arntzen De Besche</b>	Stein Ove Solberg, Svein Terje Tveit
<b>CMS Kluge</b>	Bjørnar Alterskjær, Henrik Nordling
<b>HIGHLY RECOMMENDED</b>	
<b>Advokatfirmaet Grette</b>	Odd Stemsrud
<b>Advokatfirmaet Selmer</b>	Ole-Andreas Torgersen, Karen Anne Rekkedal
<b>Kvale Advokatfirma</b>	Kristin Hjelmaas Valla, Jens Christian Gjesti, Gjermund Mathisen, Robert Lund
<b>RECOMMENDED</b>	
<b>Advokatfirmaet Hjort</b>	Monica Syrdal, Heddy Ludvigsen
<b>Bull &amp; Co Advokatfirma</b>	Andreas Wahl, Rune Nordengen
<b>DLA Piper Norway</b>	Line Voldstad, Kjetil Haare Johansen
<b>SANDS</b>	Thomas Sando, Aksel Joachim Hageler

# POLAND

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## DISPUTE RESOLUTION

### Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
Clifford Chance	Marcin Cieminski, Bartosz Kruzewski
Soltysinski Kawecki & Szlezak	Dariusz Skuza, Stanislaw Soltysinski, Rafal Waszkiewicz
<b>EXCELLENT</b>	
<b>1</b> CMS Cameron McKenna Nabarro Olswang Posniak i Bejm	Anna Cudna-Wagner
Dentons	Anna Maria Pukszo, Wojciech Kozłowski
Domanski Zakrzewski Palinka	Pawel Lewandowski, Józef Palinka
<b>2</b> Allen & Overy	Bartosz Merczynski, Krystyna Szczepanowska-Kozłowska
Röhrenscheff	Marcin Radwan-Röhrenscheff
Wardynski & Partners	Jan Ciecierz, Tomasz Wardynski
<b>HIGHLY RECOMMENDED</b>	
<b>1</b> Baker & McKenzie Krzywowski i Wspólnicy Spółka Komandytowa	Łukasz Hejmej
DWF Poland	Maciej Jamka
Greenberg Traurig Grzesiak	Pawel Pietkiewicz
Jdp Drapała & Partners	Przemysław Drapała, Andrzej Sokołowski
Kochanski & Partners	Marek Jezewski
Laszczuk & Partners	Maciej Laszczuk, Justyna Szpara
Linklaters	Cezary Wisniewski
White & Case	Michał Subocz
Wkb Wiercinski, Kwiccinski, Baehr	Bartłomiej Jankowski
<b>2</b> Bird & Bird	Adam Kowalczyk, Bartłomiej Niewczas
DLA Piper	Krzysztof Kycia
Eversheds Sutherland	Maciej Józwiak
Gessel Attorneys at Law	Beata Gessel-Kalinowska vel Kalisz, Piotr Schramm
Hogan Lovells	Wojciech Marchwicki
Kubas Kos Galkowski	Andrzej Kubas
Rymarz Zdort Maruta	Karina Aust-Niewiadomska, Andrzej Miklas, Krzysztof Sajchta, Damian Gudel, Lukasz Zak
<b>RECOMMENDED</b>	
Bsjp Brockhuis Jurczak Prusak	Krzysztof Kowalczyk
Gide Loyrette Nouel	Piotr Sadownik
Radzikowski, Szubielska I Wspólnicy	Marcin Boruc
SSW Pragmatic Solutions	Janusz Mazurek
<b>VALUABLE PRACTICE</b>	
B2R Law	Bartłomiej Jankowski
CDZ Chajec, Don-Siemion & Partners	Andrzej Chajec
Drzewiecki Tomaszek i Wspólnicy	Zbigniew Drzewiecki, Andrzej Tomaszek
Kieszkowska Rutkowska Kolasinski	Ewa Rutkowska
Rkkw Kwasnicki, Wrobel & Partners	Dariusz Kulgawczuk

# COMPETITION & ANTITRUST LITIGATION

## Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
Allen & Overy	Marta Sendrowicz
Clifford Chance	Iwona Terlecka
Dentons	Agnieszka Stefanowicz-Baranska
Linklaters	Małgorzata Sz waj
Wiercinski Kwiecinski Baehr	Aleksander Stawicki, Bartosz Turno
<b>EXCELLENT</b>	
Baker McKenzie	Marcin Trepka
CMS Cameron McKenna Nabarro Olswang Posniak i Bejm	Małgorzata Urbanska
DLA Piper	Andrzej Balicki
Greenberg Traurig Grzesiak	Robert Gago
Modzelewska & Pa n ik	Małgorzata Modzelewska de Raad
Soltysinski Kawecki & Szlezak	Krzysztof Kanton
<b>HIGHLY RECOMMENDED</b>	
Affre I Wspólnicy Sp. K.	Joanna Affre
Gide Loyrette Nouel	Dariusz Tokarczuk
Hansberry Tomkiel	Dorothy Hansberry-Biegunska
Hogan Lovells	Piotr Skurzynski
Kieszkowska Rutkowska Kolasinski	Marcin Kolasinski
Rymarz Zdort	Iwona Her
Traple Konarski Podrecki	Tomasz Targosz, Katarzyna Menszig-Wiese
Wardynski & Partners	Antoni Bolecki
White & Case P. Pietkiewicz M. Studniarek I Wspóln	Katarzyna Czapracka

# PORTUGAL

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## CIVIL & COMMERCIAL LITIGATION

### Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
<b>Morais Leitão, Galvão Teles, Soares da Silva &amp; Associados</b>	António Pinto Leite, Filipe Vaz Pinto, Francisco Cortez
<b>PLMJ</b>	Joaquim Shearman de Macedo, Rita Samoreno Gomes, Pedro Metello de Nápoles
<b>Uría Menéndez - Proença de Carvalho</b>	Adriano Squillacce, Fernando Aguilar de Carvalho, Nuno Salazar Casanova
<b>VdA</b>	Frederico Gonçalves Pereira, Miguel Pinto Cardoso, Carla Gonçalves Borges, António Magalhães Cardoso
<b>EXCELLENT</b>	
<b>Abreu Advogados</b>	Alexandra Nascimento Correia, Guilherme Santos Silva, Teresa Brito da Silva, Gonçalo Malheiro, Paulo de Tarso Domingues, André Pereira da Fonseca
<b>CMS Rui Pena &amp; Arnaut</b>	Miguel Esperança Pina, Nuno Pena, Rita Gouveia, Gonçalo Madeira
<b>Cuatrecasas</b>	Frederico Bettencourt, Miguel de Almada, Luís Miguel Martins, Maria Raquel Moreira, Diana Lourenço
<b>Linklaters</b>	Nuno Ferreira Lousa, Ricardo Guimaraes
<b>Sérvulo &amp; Associados</b>	João Saúde, Mafalda Ferreira Santos, António Teles
<b>SRS Advogados</b>	José Carlos Soares Machado, Maria José de Tavares, Natália Garcia Alves, José Jácome, Regina Santos Pereira
<b>HIGHLY RECOMMENDED</b>	
<b>CCA Law</b>	Rita Cruz, Marta Duarte, Carlos Cruz, Henrique Salinas
<b>Garrigues</b>	João Duarte de Sousa
<b>Miranda &amp; Associados</b>	Sofia Martins, Francisco Colaço
<b>Telles</b>	André Navarro de Noronha, Fernando Pizarro Monteiro, Nuno Miguel Lourenço
<b>RECOMMENDED</b>	
<b>Antas da Cunha Ejija</b>	João Carlos Teixeira, Odete Sousa Pereira, Raquel Ribeiro Correia
<b>Caiado Guerreiro Sociedade de Advogados</b>	João Caiado Guerreiro, Sandra Ferreira Dias
<b>CRS Advogados</b>	Telmo Guerreiro Semião, Raquel Galinha Roque
<b>CS' Associados</b>	João Maria Pimentel
<b>DLA Piper</b>	João Nuno Azevedo Neves, Vanessa Antunes
<b>Enes Cabral</b>	Pedro de Almeida Cabral
<b>Pares Advogados</b>	Pedro Carreira Albano, João Malhadas Teixeira, Carlos Amaro, Sandra Severino
<b>PRA – Raposo, Sá Miranda &amp; Associados</b>	Pedro Raposo, Carlos Duque, Rute Oliveira Seródio
<b>Raposo Bernardo &amp; Associados</b>	Nelson Raposo Bernardo, Joana Andrade Correia
<b>SPS</b>	Pedro Malta da Silveira, Carla Azevedo Gomes, Pedro Miguel Cabral

### SRS LEGAL: LARGE SCALE, HIGH-PROFILE AND EXPERIENCED TEAM



José Carlos Soares Machado

Key figure(s):  
José Carlos Soares Machado,  
Maria José de Tavares,  
Natália Garcia Alves,  
José Jácome,  
Regina Santos Pereira  
and Carla Neves Matias

Established: 1992

**Track record:** SRS Legal demonstrated its expertise advising a foreign client who had a pending enforcement proceeding in Portugal relating to a mortgage on a property located in Portugal that only granted the payment of approximately €500,000,00, where the team designed and is executing a strategy that will allow the client to recover a total of circa €2 million.

**Team & differentiation:** Known for its expertise in real estate, arbitration, insurance, contractual disputes and corporate litigation, along with its focus on high-profile cases for national and international clients, SRS's dispute resolution practice group consists of 24 lawyers, including six partners, led by José Carlos Soares Machado, who is president of the *Círculo de Advogados do Contencioso*.

## ARBITRATION

### Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
Cuatrecasas	Frederico Bettencourt Ferreira, Miguel de Almada, Luís Miguel Cortes Martins
Morais Leitão, Galvão Teles, Soares da Silva & Associados	António Pinto Leite, Filipe Vaz Pinto
PLMJ	Pedro Metello de Nápoles, Joaquim Shearman de Macedo
VdA	Frederico Gonçalves Pereira, Miguel Pinto Cardoso, Carla Gonçalves Borges
<b>EXCELLENT</b>	
Linklaters	Nuno Ferreira Lousa, Ricardo Guimarães
Miranda & Associados	Sofia Martins, Francisco Colaço
Sérvulo & Associados	António Teles, João Saúde, Mafalda Ferreira Santos
SRS Legal	José Carlos Soares Machado, Jose Jacome, Carla Neves Matias, Maria José de Tavares
Uria Menéndez - Proença de Carvalho	Fernando Aguilar de Carvalho
<b>HIGHLY RECOMMENDED</b>	
CMS Portugal	Miguel Esperança, Nuno Pena, Rita Gouveia, Gonçalo Madeira
CS' Associados	Rui Pinto Duarte
DLA Piper	Armindo Ribeiro Mendes
<b>RECOMMENDED</b>	
Abreu Advogados	Alexandra Nascimento Correia, Guilherme Santos Silva, Teresa Anselmo Vaz, Paulo de Tarso Domingues, Gonçalo Malheiro, Andre Pereira Da Fonseca
Antas da Cunha Ecija	Cláudia Leonardo
<b>VALUABLE PRACTICE</b>	
Enes Cabral	Pedro de Almeida Cabral
Raposo Bernardo & Associados	Nelson Raposo Bernardo, Joana Andrade Correia, Júlio Martins Júnior

## ARBITRATION

### Best Arbitrators

In each tier, the arbitrators are ordered alphabetically

ARBITRATOR	
<b>LEADING</b>	
José Miguel Júdice	Júdice Arbitration
José Robin de Andrade	Sole arbitrator
Paula Costa e Silva	Sole arbitrator
Sofia Martins	Miranda & Associados
<b>EXCELLENT</b>	
António Pinto Leite	Morais Leitão, Galvão Teles, Soares da Silva & Associados
Armindo Ribeiro Mendes	DLA Piper
Filipa Cansado Carvalho	Sole arbitrator
Paulo Mota Pinto	Sole arbitrator
Rui Pinto Duarte	CS' Associados
<b>HIGHLY RECOMMENDED</b>	
António Menezes Cordeiro	António Menezes Cordeiro e Associados
António Pinto Leite	Morais Leitão, Galvão Teles, Soares da Silva & Associados
Catarina Monteiro Pires	Sole arbitrator
Filipe Vaz Pinto	Morais Leitão, Galvão Teles, Soares da Silva & Associados
José Luís Moreira da Silva	SRS Legal
Pedro Metello de Nápoles	PLMJ
Rui Medeiros	Sérvulo & Associados
<b>RECOMMENDED</b>	
Fernando Ferreira Pinto	Ferreira Pinto Cardigos
Luís Miguel Cortes Martins	Cuatrecasas
Mariana França Gouveia	VdA
Miguel de Almada	Cuatrecasas
Sofia Ribeiro Mendes	DLA Piper

### PAULA COSTA E SILVA: WIDE-RANGING EXPERTISE AND TRACK RECORD OF SUCCESSFUL SOLUTIONS



Paula Costa e Silva

Key figure(s):  
Paula Costa e Silva (independent arbitrator)  
Established: 1999

**Track record:** As an independent arbitrator, Paula Costa e Silva has participated as Sole Arbitrator, Presiding Arbitrator and Co-Arbitrator in more than one hundred national and international arbitrations, both institutionalized and ad hoc, mainly in matters relating to corporate law, public-private partnerships, construction, international contracts, banking & financing and patents, among others.

**Team & differentiation:** Paula Costa e Silva, FCI Arb, is a full professor at the Faculty of Law of the University of Lisbon. She focuses on contract law, tort law, corporate and securities law and arbitration. She is a distinguished arbitrator and legal expert.

# RUSSIA

DR

## INTERNATIONAL ARBITRATION

### Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
<b>Aitkulov &amp; Partners</b>	Olga Semushina, Timur Aitkulov, Victor Parkhomenko
<b>Baker McKenzie</b>	Vladimir Khvalei
<b>Egorov Puginsky Afanasiev &amp; Partners</b>	Evgeny Raschevsky, Andrew Lomas, Ilya Nikiforov
<b>Rybalkin, Gortsunyan &amp; Partners</b>	Dmitry Dyakin
<b>EXCELLENT</b>	
<b>1 Bryan Cave Leighton Paisner</b>	Roman Khodykin, Elena Trusova
<b>DLA Piper</b>	Yaroslav Moshennikov, Oleg Skvortsov
<b>Herbert Smith Freehills</b>	Alexei Panich
<b>KK&amp;P (Kulkov, Kolotilov &amp; Partners)</b>	Maxim Kulkov
<b>Monastyrsky, Zyuba, Stepanov &amp; Partners</b>	Yuri Monastyrsky, Kirill Udovichenko
<b>2 KIAP</b>	Anna Grishchenkova
<b>LEVEL Legal Services</b>	Alexei Dudko



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Nextons Roman Zaitsev, Mikhail Ivanov

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Norton Rose Fullbright Yaroslav Klimov

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White & Case Julia Zagonek

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### EXCELLENT

Allen & Overy Igor Gorchakov

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Alrud Law Firm Sergey Petrachkov, Magomed Gasanov

---

Bgp Litigation Maxim Kuzmin, Ilya Sorokin

---

Fbk Legal Alexander Ermolenko

---

Morgan, Lewis & Bockius Dmitry Ivanov

---

Pepeliaev Group Yuri Vorobyev

---

Petrol Chilikov Egor Chilikov, Olesya Petrol

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### RECOMMENDED

1 Freshfields Bruckhaus Deringer Noah Rubins

---

Linklaters Neil Boyd

---

Nektorov, Saveliev & Partners Ilia Rachkov, Roman Makarov

---

QUORUS Maxim Mezentsev

---

2 ADVANT Beiten Alexander Bezborodov

---

Rodin & Partners Timur Djabbarov, Artem Rodin

---

SILA International Lawyers Ivan Bykovskiy

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## AITKULOV & PARTNERS: INTERNATIONAL ARBITRATION LEADERS



Timur Aitkulov

Key figure(s):  
Timur Aitkulov,  
Victor Parkhomenko  
and Olga Semushina  
Established: 2021

**Track record:** A spin-off from Clifford Chance established in early 2021, the professionals behind disputes boutique Aitkulov & Partners already had a strong track record in contentious proceedings and, since founding their own firm, have continued to attract significant international arbitration mandates from major clients, including a claim worth about \$300 million for a major international bank in a bankruptcy matter.

**Team & differentiation:** Especially strong in cases related to construction, bankruptcy and shareholder disputes, Aitkulov & Partners focuses on elite-level dispute resolution. Timur Aitkulov heads the practice, with invaluable assistance from partners Olga Semushina and Viktor Parkhomenko; all three adept at handling high-stakes litigation as well as major international arbitration mandates.

## SPAIN

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## COMMERCIAL LITIGATION

## Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
<b>Allen &amp; Overy</b>	Antonio Vazquez-Guillen, Javier Mendieta, Javier Castresana
<b>Cuatrecasas</b>	Antonio Pipó, Juan Antonio Ruiz, Alvaro Mendiola, Esther de Félix, María Pérez
<b>Clifford Chance</b>	Ignacio Diaz, Inigo Villoria
<b>Garrigues</b>	Alberto Pimenta
<b>Pérez-Llorca</b>	Félix J. Montero, Guillermina Ester, Beatriz García, Juan Rodríguez, Javier Marrero, Fernando Bedoya
<b>Uria Menéndez</b>	José Miguel Fatás, Javier García Sanz, Gabriel Bottini
<b>EXCELLENT</b>	
<b>B. Cremades y Asociados</b>	Bernardo M. Cremades, Bernardo M. Cremades, Jr., Ángel Tejada, Javier Juliani
<b>Gómez-Acebo &amp; Pombo</b>	Inés Vázquez García, Rodrigo López
<b>Hogan Lovells</b>	Gonzalo Ardila
<b>Linklaters</b>	Borja Fernández de Trocóniz, Alex Ferreres
<b>Squire Patton Boggs</b>	Javier Izquierdo, Fernando González
<b>HIGHLY RECOMMENDED</b>	
<b>Ashurst</b>	José Antonio Rodríguez
<b>CMS</b>	Juan Ignacio Fernández Aguado, Luis Javier Vidal
<b>DLA Piper</b>	Borja de Obeso
<b>Herbert Smith Freehills</b>	Eduardo Soler Tappa, Javier de Carvajal
<b>Eversheds Sutherland</b>	Antonio Bravo, Kiko Carrión, Marta González, José Mariano Cruz
<b>Freshfields Bruckhaus Deringer</b>	Rafael Murillo
<b>King &amp; Wood Mallesons</b>	Alfredo Guerrero
<b>Jones Day</b>	Antonio Canales
<b>Ontier</b>	Pedro Rodero Rodríguez, Cristina Camarero Espinosa
<b>Ramón y Cajal</b>	Ramón Fernández-Aceytuno, Alvaro Bueno Bartrina, Luis Briones
<b>Roca Junvent</b>	Gonzalo Serrano, Marlen Estévez, Pascual Sala, Alfonso Gili, Pablo Calvo-Sotelo, Oriol Valentí
<b>RECOMMENDED</b>	
<b>Andersen</b>	Inigo Rodríguez-Sastre
<b>Araoz &amp; Rueda</b>	Eduardo de León, Angel S. Freire
<b>Auren</b>	Daniel Sáez
<b>Broseta</b>	Jesús Giner
<b>Cases &amp; Lacambra</b>	Jose Piñeiro, Fabio Virzi
<b>Ceca Magán</b>	Emilio Gude, Jesús Carrasco, Patricia Rosell
<b>Dentons</b>	José María García Santos, Santiago Hurtado
<b>Evergreen Legal</b>	Fernando Lanzón
<b>La Guard</b>	Juan Pablo Correa Delcasso
<b>Lupicinio International Law Firm</b>	Esther Cubillo
<b>RCD</b>	Ignacio Benejam, Jordi Sanchez, Alfonso Maristany, Felipe Cabredo
<b>Sánchez Butrón Abogados</b>	Cayetano Sánchez, Gloria Ramírez, Cleo García, Doménico Guarneri
<b>Simmons &amp; Simmons</b>	Andrés Mochales, Fernando Aizpún, Raquel Ballesteros
<b>VALUABLE PRACTICE</b>	
<b>AGM Abogados</b>	Gregorio Riber, Miguel Noriega, Sergio López, Guillermo Bayas
<b>Ecija</b>	Victor Moralo
<b>Lener</b>	José Manuel Delgado, Noa Rodríguez
<b>López-Ibor Abogados</b>	Alfonso López-Ibor, Pablo Henriquez de Luna
<b>Lopez Torres Abogados</b>	Juan Lopez Torres
<b>Ventura Garcés</b>	Andrea Garcés, Víctor de Cambra, Inigo Ramilo
<b>Zurbarán Abogados</b>	Adolfo Cuéllar, José Manuel García-Quílez

## PÉREZ-LLORCA: STRATEGIC LEGAL ADVICE WITH CROSS-BORDER EXPERTISE



Félix J. Montero

Key figure(s):  
Félix J. Montero,  
Guillermina Ester,  
Beatriz García,  
Juan Rodríguez  
and Jordi Gras

Established: 1983

**Track record:** Pérez-Llorca advised Repsol in a €1 billion deal filed by a litigation fund, concerning the rights to more than 3,500 trucks drivers allegedly concerned by the Spanish petrol station Antitrust Act infringements as well as Calidad Pascual in an antitrust case regarding a Spanish milk cartel. It also represented Traton SE, belonging to Volkswagen Group, on proceedings arising from anti-competitive practices valued around €3bn.

**Team & differentiation:** Pérez-Llorca offers sophisticated, high-quality advice before commercial, civil and administrative courts for major clients such as international funds, domestic and foreign investors and large companies. The firm has a strong team composed of expert litigators with cross-border experience who bring a multidisciplinary focus to all their cases.

# INTERNATIONAL ARBITRATION

## Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
Allen & Overy	Antonio Vazquez-Guillen, Emma Morales
Arias	David Arias, Luis Capiel, Oliver Cojo
B. Cremades y Asociados	Bernardo M Cremades, Bernardo M Cremades Jr
Cuatrecasas	Alfonso Iglesia, Alberto Fortún, César Rivera, Alfonso Gómez-Acebo, Manuel Franco
Uriá Menéndez	José Miguel Fatás, Javier García Sanz, Gabriel Bottini
<b>EXCELLENT</b>	
Clifford Chance	Ignacio Díaz
Gómez-Acebo & Pombo	Rodrigo Lopez, Inés Vázquez García
Herbert Smith Freehills	Paulino Fajardo, Ristead de Paor
Linklaters	Borja Fernandez de Troconiz
Pérez-Llorca	Félix J. Montero, Felipe Nazar, Fernando Bedoya, Ignacio Santabaya
White & Case	Ignacio Madalena, Francisco Malaga
<b>HIGHLY RECOMMENDED</b>	
Evergreen Legal	Fernando Lanzon
Eversheds Sutherland	Antonio Bravo, Kiko Carrión, Marta González, José Mariano Cruz
Garrigues	Francisco M. Serrano
Jones Day	Mercedes Fernández
King & Wood Mallesons	Alfredo Guerrero
<b>RECOMMENDED</b>	
Andersen	Íñigo Rodríguez-Sastre, Elena Sevilla
Antuña & Partners	Antolín Fernández Antuña
Araoz & Rueda	Ángel S. Freire
Ashurst	José Antonio Rodríguez
DLA Piper	Borja de Obeso
Freshfields Bruckhaus Deringer	Rafael Murillo
Ius + Aequitas	Tomas Villatoro, Eliseo Martinez
Ontier	Christina Camarero Espinosa, Mercedes Romero
Roca Junyent	Marlen Estévez, Gonzalo Serrano, Pascual Sala, Alfonso Gili, Oriol Valentí i Vidal
Wonders & Co	Luis Fernando Rodríguez

### ALLEN & OVERY: TOP MULTI-JURISDICTIONAL DISPUTES ADVISORS



Antonio Vázquez-Guillén

Key figure(s): Antonio Vázquez-Guillén, Javier Mendieta and Emma Morales

Established: 1991

**Track record:** Allen & Overy's international arbitration team acted for over 30 international investors in 12 Energy Charter Treaty (ECT) claims totalling €2bn against the Kingdom of Spain, regarding retrospective changes made to the regulatory investment framework governing the renewables sector. The team also advised The Republic of Perú in two arbitrations brought by the Renco Group related to the mining sector with an estimated value of several billion USD.

**Team & differentiation:** The team leads the market in ECT arbitrations, acting in 11 out of 51 proceedings currently pending against the Kingdom of Spain. The Madrid team is actively involved in high-profile commercial arbitrations arising out of the breach of agreements in diverse sectors, such as joint-venture agreements, sponsorship agreements, turnkey contracts, agency agreements and challenges of corporate resolutions.

### EVERSHEDS SUTHERLAND: HIGH QUALITY CROSS-BORDER TEAM



Antonio Bravo Taberné

Key figure(s): Antonio Bravo Taberné, Kiko Carrión, Marta González and José Mariano Cruz

Established: 2009

**Track record:** Eversheds Sutherland represented the shareholders of a Spanish multinational company in litigation and arbitration proceedings in the sale of the company's share capital to a UK private equity fund, related to the management of the company by the purchaser and the breach of the SPAs R&W. This matter represents a key experience of post M&A transaction disputes, one of the team's key areas of expertise.

**Team & differentiation:** Eversheds Sutherland has an expert team of experienced professionals who serve major clients in the infrastructure, energy and oil & gas sectors. The team handles international, complex and high-value proceedings before some of the most important arbitration chambers in Spain and abroad. The firm coordinates arbitration proceedings involving Spanish clients, in all jurisdictions across Latin America, from their office in Madrid, with support from local law firms.



## ARBITRATION

### Best Arbitrators

In each tier, the arbitrators are ordered alphabetically

ARBITRATOR	
<b>LEADING</b>	
Antonio Hierro	Hierro Estudio Legal
Bernardo Cremades	B. Cremades y Asociados
Carlos González-Bueno	González-Bueno SLP
Clifford J. Hendel	Hendel IDR
David Arias	Arias SLP
Deva Villanúa	DevArb
Javier Íscar De Hoyos	Íscar Arbitraje
Jose Antonio Caínzos	Jose Antonio Caínzos LDR
José María Alonso	Alonso & Díez-Hochleitner Abogados
Juan Fernández-Armesto	Armesto & Asociados
<b>EXCELLENT</b>	
Javier Fernández-Samaniego	Samaniego Law
Jesús Almoguera	Jesús Almoguera Abogados
Manuel Conthe	Manuel Conthe Arbitrator
Miguel Virgós	Virgós Arbitration
Patricia Saiz	SAIZ Arbitration
<b>HIGHLY RECOMMENDED</b>	
Alfonso Gómez-Acebo	Cuatrecasas
Álvaro López de Argumedo	Uría Menéndez
Elena Gutiérrez García De Cortázar	MGC Arbitration
Gabriel Bottini	Uría Menéndez
Jesús Remón Peñalver	Uría Menéndez
Marco De Benito	Estudio de Benito
Pilar Perales	Sole arbitrator
Victor Bonnin	Vb Arbitration
<b>RECOMMENDED</b>	
Alicia Agüero Ortiz	Sole arbitrator
Fernando Lanzón	Evergreen Legal
María José Menéndez	Sole arbitrator
Mercedes Romero	Ontier
Raquel Ballesteros	Simmons & Simmons
Seguimundo Navarro	inArb

### ÍSCAR ARBITRAJE: PRECISE ADVICE WITH A PERSONAL TOUCH



Javier Íscar de Hoyos

Key figure(s):  
Javier Íscar de Hoyos  
Established: 2019

**Track record:** The firm has been sole arbitrator, co-arbitrator or tribunal president in more than 28 arbitrations at all levels, including institutional and ad hoc arbitrations in the national and international field. Íscar Arbitraje is active in Spain, Chile, Mexico and Peru in areas including construction, insurance, engineering, M&A and urban leasing, working different cases under ICC, and Court of Arbitration of the Madrid Bar Association rules, among others.

**Team & differentiation:** The firm is headed by Javier Íscar de Hoyos, who is the president of the *Corte Hispano Marroquí de Arbitraje* and was recently relected by unanimous vote to continue as president of the *Centro Iberoamericano de Arbitraje*. Javier Íscar gathers the international arbitration community annually as the organizer of the Open de Arbitraje event in Madrid.

## LITIGATION SUPPORT & FORENSICS

### Best Support Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
Accuracy	Laura Cózar, Eduard Saura
Deloitte	Alejandro Nuñez Sotoca, Jorge Lledías
FTI Consulting Spain	David Aliaga
KPMG Forensic España	Alberto Rabano, Fernando Cuñado, María Victoria Fernández Elices
Kroll	María Luisa Castrillo, Diego Perul, Carmen Mencía
PwC Forensic	Javier López Andreo, Manuel Marín
<b>EXCELLENT</b>	
Alvarez & Marsal	Juan J. Valderas Martos
BDO Spain	Javier Espel, Manuel Vargas González
Grant Thornton	Fernando Lacasa, Juan Francisco Nasser
Nera Economic Consulting	Oscar Arnedillo
RSM	David Sardá
The Brattle Group	José Antonio García
<b>HIGHLY RECOMMENDED</b>	
Auren	Ana Jiménez Martín, Mario Alonso, Ricardo Ciudad-Real Calderón
Crowe Spain	Luis Martinón
J.S. Held Spain	Enrique Abiega
Mazars	Alberto Martínez Salazar
S&A Financial Advisory	Juan José Silva Polo
UHY Fay & Co Spain	Luis Arturo Pedraza Munoz
V. Estrada	Vincente Estrada
Vir Audit	Ramon Riera, Joan Riba Casellas
Zenit Auditores y Consultores	Manel Borrás Salvat, Salvador Grabulós Núñez, Elisabet Figueras Ollé, Xavier Jorba Tomàs
<b>RECOMMENDED</b>	
Diales	Javier Sánchez Llopes
HKA	Michael Laming
Netvalue Forensic	Lara Alares Anegón

### KPMG FORENSIC ESPAÑA: SOLVING COMPLEX CASES IN THE MOST EFFICIENT WAY



Fernando Cuñado

**Key figure(s):**  
Alberto Rabano,  
Fernando Cuñado,  
Pablo Bernad,  
María Fernández,  
Carlos Barceló and  
Juan Manuel Martín Torres  
**Established:** 2006

**Track record:** KPMG Forensic España helps clients protect their businesses and provides assistance in situations of dispute and irregularity, where there is a mismatch between facts and figures or where standards of behavior do not conform to applicable regulations. The Spanish office is a pioneer in dispute resolution and arbitration before chambers including ICC, SCC, LCIA, ICSID or UNCITRAL.

**Team & differentiation:** KPMG Forensic España's transformational and dynamic approach includes attention to detail and the application of tried-and-tested research techniques. The team has wide-ranging experience in complex, high-volume matters that they solve using the advanced technology of their own intelligent platform, one capable of processing large amounts of data—a fact that helps them solve complex cases in the most efficient way.



## LITIGATION FUNDERS

### Most Active Funds

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>RECOMMENDED</b>	
Arcano Partners	Álvaro de Remedios
Burford Capital	Christopher Bogart, Jonathan Molot
Deminor	Paloma Castro
Harbour Litigation Funding	Stephen O'Dowd
Fortress Investment Group	Christopher Linkas
Legisfund	Ignacio Delgado Larena-Avellaneda
Omni Bridgeway	Raymond van Hulst, Wieger Wielinga
PLA - Procurator Litigation Advisors	Jesus Rodrigo
Ramco Litigation Funding	Cristina Soler
Stonward	Guido Demarco
Therium Capital Management	Fred Bowman, John Byrne

### DEMINOR: CONSOLIDATING EXPERTISE IN SPAIN



Paloma Castro Hernández

Key figure(s):  
Paloma Castro Hernández  
Established: 1990

**Track record:** Deminor has actively supported 59 recovery cases in 21 different jurisdictions. In 80% of all concluded cases their clients achieved a positive recovery with an average recovery ratio of 43.2% and duration of all concluded cases of 4.25 years. Its track record reflects its careful selection of cases and prudent assessment of risks. Some of their most relevant cases include: Fortis case in Belgium, Olympus case in Japan, Maddoff Victim Fund in the US.

**Team & differentiation:** With an office in Madrid, led by Paloma Castro, Deminor stands by its clients, managing and funding individual or group litigation to maximize their recoveries. They provide their clients with the resources, focus and legal expertise needed to successfully litigate and monetize their claims. Deminor has been analysing a large number of Spanish and Latin American cases.

### STONWARD: PIONEERS IN LITIGATION FUNDING IN SPAIN



Guido Demarco

Key figure(s):  
Guido Demarco  
and Armando Betancor  
Established: 2020

**Track record:** Strong position in the areas of commercial litigation, antitrust and insolvency. Stonward focuses on Spain and Latin America, and advises their clients to find the angle to their legal assets, so that they can capitalize the strengths, offering bespoke solutions to access legal finance.

**Team & differentiation:** The team has built a reputation for being pioneers of the litigation funding sector in Spain, combining years of experience in this field with legal technical expertise and a deep understanding of the Spanish and LatAm markets and culture. Guido Demarco is a well-recognized professional in the industry for its ability to structure cases.



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# SWEDEN

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## DISPUTE RESOLUTION

### Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
<b>Advokatfirman Vinge</b>	James Hope, Krister Azelius, Silvia Dahlberg
<b>Mannheimer Swartling</b>	Kristoffer Löf, Anders Ingvarson
<b>EXCELLENT</b>	
<b>1 Gernandt &amp; Danielsson</b>	Björn Tude, Manfred Löfvenhaft, Daniel Waerme
<b>Roschier</b>	Johan Sidklev
<b>White &amp; Case Sweden</b>	Anders Reldén
<b>2 Advokatfirman Cederquist</b>	Erik Wernberg
<b>Delphi</b>	Sverker Bonde
<b>Setterwalls Advokatbyrå</b>	Johan Strömbäck, Magnus Berlin
<b>Westerberg &amp; Partners</b>	Bo G H Nilsson, Ginta Ahrel
<b>Wistrand</b>	Mårten Hulterström, Jörgen Eklund, Andreas Rönnheden, Harry Bergman
<b>HIGHLY RECOMMENDED</b>	
<b>AI Advokater</b>	Torgny Wetterberg, Thomas Tendorf, Kristoffer Ribbing, Tomas Pleiner, Johannes Lundblad
<b>Advokatfirman Schjødt</b>	Ola Hansson
<b>Baker McKenzie Sweden</b>	Jonas Benedictsson, Erik Forsin
<b>Hannes Snellman</b>	Pontus Ewerlöf
<b>Hammariskiöld</b>	Andreas Johard, Sandra Kaznova, Per Sundin, Peder Hammariskiöld
<b>Kastell Advokatbyrå</b>	Henrik Bielenstein, Magnus Eriksson
<b>Norburg &amp; Scherp</b>	Fredrik Norburg, Pontus Scherp, Kristina Ljungström
<b>TIME DANOWSKY Advokatbyrå</b>	Andreas Eriksson
<b>Wallin &amp; Partners</b>	Martin Wallin
<b>RECOMMENDED</b>	
<b>DLA Piper Sweden</b>	Henrik Wollén
<b>Hellström Law</b>	Jonas Wetterfors
<b>Linklaters Sweden</b>	Niclas Widjeskog
<b>Magnusson</b>	Magdalena Berg, Johan Molin
<b>Norelid Advokatbyrå</b>	Susanna Norelid, Fredrik Seeman
<b>Nybron Advokater</b>	Marcus Johansson, Charlotta Falkman



# EEA & COMPETITION LITIGATION

## Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
<b>Advokatfirman Vinge</b>	Anna Palmérus, Marcus Glader, Pär Remnelid, Rikard Azelius
<b>Bokwall Rislund Advokatbyrå</b>	Amir Mohseni, Emil Fahlén Godö, Olle Rislund
<b>Mannheimer Swartling</b>	Johan Carle, Stefan Perván Lindeborg, Fredrik Sjövall
<b>EXCELLENT</b>	
<b>Advokatfirman Cederquist</b>	Fredrik Lindblom, Annika Blomqvist
<b>Delphi</b>	Elisabeth Eklund, Karin Roberts
<b>Kastell Advokatbyrå</b>	Christina Mailund, Erik Söderlind, Pamela Hansson, Johan Karlsson
<b>Roschier</b>	Kristian Hugmark
<b>HIGHLY RECOMMENDED</b>	
<b>Advokatfirman Schjødt</b>	Mats Johnsson, Fredrik Linder
<b>Cirio Law Firm</b>	Ulrica Saloman
<b>Gernandt &amp; Danielsson</b>	Foad Hoseinian
<b>Hammarskiöld</b>	Claes Langenius, Malin von Heideken
<b>Hannes Snellman</b>	Peter Forsberg, Joakim Lavér
<b>RECOMMENDED</b>	
<b>Advokat Eric Ericsson</b>	Eric Ericsson
<b>Afirm Advokat AB</b>	Andres Acevedo
<b>Front Advokater</b>	Robert Moldén, Kaisa Adlercreutz
<b>MAQS Advokatbyrå</b>	Mikael Åström
<b>Setterwalls Advokatbyrå</b>	Erik Gadman, Bo Berndtsson, Rolf Larsson

# SWITZERLAND

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## COMMERCIAL LITIGATION

### Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
<b>Bär &amp; Karrer</b>	Aurélie Conrad Hari, Nadja Jaisli Kull, Matthew Reiter, Andrew Garbarski, Andreas Länzlinger, Cesare Jermini, Cinzia Catelli, Pascal Hachem, Claudia Götz Staehelin
<b>Homburger</b>	Balz Gross, Gabrielle Nater-Bass, Roman Baechler, Mariella Orelli, Felix Dasser
<b>Lenz &amp; Stachelin</b>	Miguel Oural, Martin Burkhardt, Daniel Tunik, Harold Frey, Dominique Müller, Thierry Calame, Hikmat Maleh, Peter Ling
<b>Schellenberg Wittmer</b>	Peter Burckhardt, Urs Hoffmann-Nowotny, Louis Burrus, Christian Girod, Stefan Leimgruber
<b>EXCELLENT</b>	
<b>Lalive</b>	André Brunschweiler, Dominik Elmiger, Sandrine Giroud, Marc Henzelin, Nicolas Ollivier, Alexander Troller, Marc D. Veit
<b>Nater Dallafior</b>	Roberto Dallafior, Hans Nater, Patrik Salzmann, Benjamin Schumacher, Maria Walter, Zoe De Santis, Mathis Berger, Mladen Stojiljkovic
<b>Niederer Kraft Frey</b>	Valerie Meyer Bahar, Ernst Schmid, Daniel Eisele, Lukas Beeler, Juerg Bloch, Nicolas Kuonen, Boris Vittoz
<b>Pestalozzi</b>	Christophe Emonet, Michael Kramer, Laurent Killias, Thomas Rohner, Florian Mohs, Lukas Rusch
<b>Vischer</b>	Christian Oetiker, Thomas Weibel, Daniele Favalli, Gérald Virieux, Karin Graf, Raphael Butz
<b>Walder Wyss</b>	Dieter Hofmann, Micha Bühler, Rodolphe Gautier, Oliver Kunz, Andrea Meier
<b>HIGHLY RECOMMENDED</b>	
<b>1 Buis Bürgi</b>	Eric Buis, Paul Bürgi
<b>Kellerhals Carrard</b>	Lukas Bopp, Peter Schatz, Andreas Guengerich, Ivan Paparelli, Annemarie Streuli, Harold Frey
<b>Quinn Emanuel Urquhart &amp; Sullivan</b>	Thomas Werlen, Pierre-Yves Marro, Simon Vorburger
<b>2 Baker McKenzie</b>	Luca Beffa, Urs Zenhäusern
<b>Bratschi</b>	Mirco Ceregato, Sandra De Vito Bieri, Adrian Wyss
<b>CMS von Erlach Partners</b>	Jodok Wicki, Christian Lüscher, Philipp Dickenmann, Niklaus Zaugg, Pierre Ducret, Daniel Kinzer
<b>Degni &amp; Vecchio</b>	Pierluca Degni, Sandro Vecchio
<b>FBT Avocats</b>	Serge Fasel
<b>MANGEAT</b>	Grégoire Mangeat, Fanny Margairaz, Joël Chevallaz
<b>MLL Meyerlustenberger Lachenal Froriep</b>	Bernard Lachenal, Alain Gros, Marcel Steinegger, Léonard Stoyanov

MME Legal	Dominik Vock, Raphael Brunner
Monfrini Bitton Klein	Edouard Kaiflin, Natalia Hidalgo
Niedermann Rechtsanwälte	Robin Grand, Nicolas Herzog
Poncet Turrettini	Carlo Lombardini, Michel Bergmann
Thouvenin Rechtsanwälte	Daniel Stoll, Patrick Rohn, Michael Bösch
Wenger Vieli	Georg Zondler, Nicolas Bracher, Philipp Lindenmayer, Peter Hafner
<b>RECOMMENDED</b>	
5 Gambit Dispute	Tamir Livschitz, Anja Vogt
Archipel	Lezgin Polater, Guillaume Tattevin, Laurence Ponty
Bianchischwald	Jean-Marc Carnicé, Cyrill Süess
Blum & Grob	Albrecht Langhart, Hans-Ulrich Kupsch
BMG Avocats	Rocco Rondi
Borel & Barbey	Alexandre de Weck
Brun & Forrer	Philip Kern
Burckhardt	Ramon Mabillard, David Liatowitsch
Canonica Valticos & Associés	Guerric Canonica
Chabrier Avocats	Marc Hassberger, Hervé Crausaz
Eversheds Sutherland	Peter Haas, Patrick Eberhardt
Jacquemoud Stanislas	Jean-Pierre Jacquemoud, Marc Balavoine, Guy Stanislas
Loyens & Loeff	Robin Moser
Lévy Kaufmann-Kohler	Antonio Rigozzi, Sébastien Besson
Lustenberger Rechtsanwälte	Claudius Triebold, Michael Lazopoulos
Prager Dreifuss	Urs Feller
Resolution Legal Partners	Pascal de Preux
Linde Law	Marc Russenberger
Staiger	Philipp Känzig, Jonas Stüssi
Wartmann Merker	Peter Reichart
Wenger Plattner	Stephan Kesselbach

## MANGEAT: STRATEGIC EDGE IN COMPLEX LITIGATION



Grégoire Mangeat

**Key figure(s):**  
Grégoire Mangeat  
and Joël Chevallaz  
**Established:** 2016

**Track record:** The boutique firm has been gaining momentum of late, conducting complex litigation across various sectors, including commercial, banking, healthcare, and private client disputes. Its success in court proceedings and debt recovery highlights its comprehensive understanding of multifaceted legal challenges and ability to serenely manage intricate cases.

**Team & differentiation:** Co-headed by Grégoire Mangeat and Joël Chevallaz, assisted by three other lawyers, the team stands out for its cohesive approach to complex, document-intensive cases. The team's breadth of experience in sectors like healthcare, family disputes and high-net-worth private client cases, showcases its specialized knowledge and commitment to a client-centric approach.

## BÄR & KARRER: LEGAL TITANS ON THE RISE



Matthew Reiter

**Key figure(s):**  
Matthew Reiter  
and Aurélie Conrad Hari  
**Established:** 1969

**Track record:** The litigation practice has seen significant growth, marked by the opening of a new office in Basel, underscoring its expanding role in dispute resolution. In 2023, the department adeptly managed an upsurge in commercial disputes, showcasing its expertise in representing Swiss court cases and addressing Swiss law issues in international contexts. Post-Brexit, the firm has experienced a notable uptick in inbound work from the UK.

**Team & differentiation:** Under the joint leadership of Matthew Reiter and the newly appointed Aurélie Conrad Hari, the 23-partner team strikes a perfect balance between youthful dynamism and seasoned expertise. It reflects the firm's commitment to fostering new legal talent. The recent integration of two partners from Novartis significantly bolsters its capabilities in pharmaceutical litigation, exemplifying the firm's strategic approach across diverse sectors.



## BANKING &amp; FINANCE LITIGATION

## Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
<b>Bär &amp; Karrer</b>	Saverio Lembo, Andreas Lanzlinger, Matthew T. Reiter, Aurélie Conrad Hari, Cinzia Catelli, Cédric Chapuis, Frédéric Bétrisey, Andrew Garbarski
<b>Homburger</b>	Benedikt Maurenbrecher, Claudio Bazzani, Roman Baechler, Balz Gross, Mariella Orelli, Gabrielle Nater-Bass, Felix Dasser
<b>Lenz &amp; Staehelin</b>	Daniel Tunik, Miguel Oural, Martin Burkhardt, Dominique Müller
<b>Niederer Kraft Frey</b>	Lukas Beeler, Valerie Meyer Bahar, Nicolas Kuonen, Daniel Eisele
<b>Schellenberg Wittmer</b>	Louis Burrus, Vincent Jeanneret, Peter Burckhardt, Stefan Leimgruber, Christian Girod, Urs Hoffmann-Nowotny, Clara Poglia
<b>EXCELLENT</b>	
<b>Lalive</b>	Alexander Troller, Matthias Gstoehl, Marc Henzelin, Simone Nadelhofer, Sandrine Giroud, Nicolas Ollivier
<b>Nater Dallafior</b>	Roberto Dallafior, Nino Sievi, Maria Walter
<b>Pestalozzi</b>	Christophe Emonet, Michael Kramer, Thomas Rohner, Nicolas Herren
<b>Vischer</b>	Felix Meier-Dieterle, Daniele Favalli, Thomas Weibel, Jana Essebieer, Karin Graf
<b>Walder Wyss</b>	Micha Bühler, Rodolphe Gautier, Dieter Hofmann
<b>HIGHLY RECOMMENDED</b>	
<b>1 Baldi &amp; Caratsch</b>	Michele Caratsch
<b>Bratschi</b>	Mirco Ceregato
<b>Buis Bürgi</b>	Eric Buis, Paul Bürgi
<b>CMS von Erlach Partners</b>	Christian Lüscher, Jodok Wicki
<b>Degni &amp; Vecchio</b>	Pierluca Degni, Sandro Vecchio
<b>FBT Avocats</b>	Serge Fasel, Frédérique Bensahel
<b>Mangeat</b>	Grégoire Mangeat, Fanny Margairaz, Joël Chevallaz
<b>Monfrini Bitton Klein</b>	David Bitton, Yves Klein
<b>Quinn Emanuel Urquhart &amp; Sullivan</b>	Thomas Werlen, Simon Vorbürger
<b>Thouvenin Rechtsanwälte</b>	Michael Bösch, Daniel Stoll, Rolf Schuler
<b>2 BMG Avocats</b>	Guillaume Fatio, Rocco Rondi
<b>DGE Avocats</b>	Didier de Montmollin
<b>Kellerhals Carrard</b>	Peter Schatz, Ivan Paparelli
<b>Linde Law</b>	Marc Russenberger
<b>Loyens &amp; Loeff</b>	Robin Moser
<b>MLL Meyerlustenberger Lachenal Froriep</b>	Bernard Lachenal, Alain Le Fort, Alain Gros, Marcel Steinegger
<b>Niedermann Rechtsanwälte</b>	Nicolas Herzog, Robin Grand, Jonas Oggier
<b>Poncet Turrettini</b>	Carlo Lombardini, Garen Ucar
<b>Rüd Winkler Partner</b>	Andreas Rüd, Dimitri Santoro
<b>Schwärzler</b>	David Karl Jandrasits, Sandra Strahm
<b>Wartmann Merker</b>	Peter Reichart
<b>Wenger Vieli</b>	Bignia Vieli, Peter Altorfer, Nicolas Bracher, Peter Hafner

### DEGNI & VECCHIO: BOUTIQUE APPROACH TO LITIGATION



Pierluca Degni

Key figure(s):  
Pierluca Degni  
and Sandro Vecchio  
Established: 2020

**Track record:** Boutique law firm Degni & Vecchio is an established in presence in banking litigation, especially known for representing small and medium-sized businesses. Celebrated for securing a pivotal victory at the Federal Supreme Court in 2019, the team has developed strong specialization in bank restructurings and civil commercial disputes, reflecting its capacity to navigate complex legal landscapes.

**Team & differentiation:** Co-founders Pierluca Degni and Sandro Vecchio bring a personal touch to large-scale cases. The firm is distinguished by its focused approach, offering tailored strategies and specialized solutions like forensic asset recovery. It serves a varied clientele, ranging from domestic businesses to private clients and local public institutions, with a significant portion of its casework involving cross-border issues.

### NIEDERER KRAFT FREY: GLOBAL REACH IN BANKING AND FINANCE DISPUTES



Daniel Eisele

Key figure(s): Daniel Eisele  
Established: 1936

**Track record:** Over the past year NKF has litigated in numerous high-profile Swiss cases, many with substantial international dimensions. NKF's expertise spans various sectors, although it maintains a particular focus on financial and banking litigation, where it stands out in complex financial disputes. The firm recently represented a listed financial institution in a major dispute over financial products, and defended two Swiss banks in a high-stakes fraud case.

**Team & differentiation:** NKF's disputes team, led by Daniel Eisele, consists of 10 partners and 19 other lawyers. In 2023, the firm saw a significant infusion of legal talent with four new dispute partners and 12 associates, reinforcing its capacity for handling intricate cross-border litigation. The newly opened Geneva office enhances their French-speaking interests, allowing the firm to offer comprehensive dispute resolution services in both of Switzerland's key business hubs.

# COMPETITION LITIGATION

## Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
<b>Homburger</b>	Marcel Dietrich, Franz Hoffet, Richard Stäuber
<b>Lenz &amp; Stachelin</b>	Benoit Merkt, Marcel Meinhardt, Astrid Waser
<b>EXCELLENT</b>	
<b>Borer Attorneys at Law</b>	Jürg Borer
<b>Bär &amp; Karrer</b>	Mani Reinert
<b>CMS von Erlach Partners</b>	Pascal Favre, Marquard Christen, Patrick Sommer
<b>Niederer Kraft Frey</b>	Nicolas Birkhäuser, Thomas Frick
<b>Schellenberg Wittmer</b>	David Mamane
<b>Walder Wyss</b>	Reto Jacobs, Monique Sturny
<b>HIGHLY RECOMMENDED</b>	
<b>1 Baker McKenzie</b>	Philippe Reich, Boris Wenger
<b>CORE Attorneys</b>	Mario Strebel, Fabian Koch
<b>Kellerhals Carrard</b>	Daniel Emch, Christophe Rapin
<b>Vischer</b>	Klaus Neff
<b>Wenger Vieli</b>	Frank Scherrer, Michael Tschudin
<b>2</b>	
<b>MLL Meyerlustenberger Lachenal Froriep</b>	Hubert Orso Gilliéron
<b>Pestalozzi</b>	Christoph Lang, Michèle Burnier, Beat Schwarz
<b>Prager Dreifuss</b>	Philipp Zurkinden
<b>Wenger Plattner</b>	Fritz Rothenbühler



## INTERNATIONAL ARBITRATION

## Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
<b>1</b> <b>Homburger</b>	Mariella Orelli, Felix Dasser, Balz Gross, Gabrielle Nater-Bass, Stefanie Pfisterer
<b>Lalive</b>	Melissa Magliana, Joachim Knoll, Domitille Baizeau, Veijo Heiskanen, Bernd Ehle, Noradèle Radjai, Matthias Scherer, Michael Schneider
<b>Lévy Kaufmann-Kohler</b>	Sébastien Besson, Antonio Rigozzi, Gabrielle Kaufmann-Kohler, Laurent Lévy
<b>2</b> <b>Bär &amp; Karrer</b>	Nadja Jaisli Kull, Cesare Jermini, Pascal Hachem, Aurélie Conrad-Hari, Michele Bernasconi, Cinzia Catelli
<b>Lenz &amp; Staehelin</b>	Xavier Favre-Bulle, Thierry Calame, Harold Frey, Daniel Tunik, Martin Burkhardt
<b>Schellenberg Wittmer</b>	Christopher Boog, Philippe Bärtsch, Elliott Geisinger, Katherine Bell, Anya George, Stefan Leimgruber, Benjamin Gottlieb
<b>EXCELLENT</b>	
<b>Gunter Arbitration</b>	Anya Marinkovich, Pierre-Yves Gunter
<b>Kellerhals Carrard</b>	Martin Molina, Henry Peter, Bernhard Berger, François Kaiser, Olivier Mosimann
<b>Niederer Kraft Frey</b>	Daniel Eisele, Valerie Meyer Bahar, Thomas Sprecher, Frank Spoorenberg, Boris Vittoz, Ernst Schmid, Lukas Beeler
<b>Patocchi &amp; Marzolini</b>	Paolo Marzolini, Daniel Durant
<b>Pestalozzi</b>	Laurent Killias, Florian Mohs, Thomas Legler, Thomas Rohner, Michael Kramer, Tanja Planinic, Alexandra Johnson, Christophe Emonet
<b>Vischer</b>	Daniele Favalli, Thomas Weibel, Christian Oetiker, Gérald Virieux, Karin Graf
<b>Walder Wyss</b>	Michael Cartier, Stefano Fornara, Michael Feit, Micha Bühler, Dieter Hofmann, Andrea Meier, Diana Akikol, Maurice Courvoisier, Rodolphe Gautier
<b>HIGHLY RECOMMENDED</b>	
<b>Aceris Law</b>	William Kirtley, Nina Jankovic, Zuzana Vysudilova
<b>Archipel</b>	Giulio Palermo, Guillaume Tattevin, Laurence Ponty
<b>BMG Avocats</b>	Alexandre Mazuranic
<b>Gabriel Arbitration</b>	Simon Gabriel, Axel Buhr
<b>MLL Meyerlustenberger Lachenal Frieriep</b>	Jean Marguerat, Marcel Lustenberger, Jean-Marie Vulliemin
<b>Nater Dallafior</b>	Roberto Dallafior, Benjamin Schumacher, Zoe De Santis, Mladen Stojiljkovic, Nino Sievi
<b>Peter &amp; Kim</b>	Wolfgang Peter, Flavio Peter
<b>Quinn Emanuel Urquhart &amp; Sullivan</b>	Thomas Werlen, Simon Vorburger, Philippe Pinsolle
<b>Rothorn Legal</b>	Nathalie Voser, Eliane Fischer, David Tebel, James Menz
<b>Sidley Austin</b>	David Roney, Tanya Landon
<b>Stirnemann Fuentes Dispute Resolution</b>	Franz Stirnemann Fuentes
<b>Thouvenin Rechtsanwälté</b>	Hansjörg Stutzer, Michael Bösch, Patrick Rohn, Simon Hohler
<b>White &amp; Case</b>	Anne Véronique Schlaepfer
<b>RECOMMENDED</b>	
<b>5 Gambit Dispute</b>	Tamir Livschitz, Anja Vogt
<b>Altenburger</b>	Clarisse von Wunschheim, Aline Wey Speirs, Birgit Sambeth
<b>Baker McKenzie</b>	Urs Zenhäusern, Luca Beffa
<b>Bratschi</b>	Sandra De Vito Bieri, Lukas Wyss, Marco Vedovatti
<b>CMS von Erlach Partners</b>	Pierre Ducret, Niklaus Zaugg, Philipp Dickenmann, Olivier Carrard, Jodok Wicki, Reto Hunsperger
<b>Eversheds Sutherland</b>	Manuel Arroyo
<b>Hirsch</b>	Laurent Hirsch
<b>King &amp; Spalding</b>	Vanessa Alarcon Duvanel
<b>Loyens &amp; Loeff</b>	Robin Moser
<b>Lustenberger Rechtsanwälté</b>	Michael Lazopoulos, Monika McQuillen, Claudius Triebold, Christoph M. Pestalozzi, Gino Koenig
<b>MME</b>	Jonatan Baier
<b>Orrick</b>	Vanessa Liborio De Sousa, Charles Adams, James Hargrove
<b>Python Avocats</b>	Homayoon Arfazadeh
<b>Von Segesser Law Offices</b>	Georg von Segesser, Angelina Petti, Michael Falck
<b>Wartmann Merker</b>	Peter Reichart, Anne-Catherine Hahn

## Analysis

### LENZ & STAEHLIN: SWISS PRECISION IN GLOBAL DISPUTES



Xavier Favre-Bulle

**Key figure(s):**  
Xavier Favre-Bulle  
and Daniel Tunik  
**Established:** 1917

**Track record:** The litigation & arbitration department is renowned for its prowess in M&A, banking, finance, and private client litigation. With a strong Swiss presence, it effectively represents clients across German- and French-speaking Cantons, achieving notable success in Swiss federal courts, including the Supreme Court. Its extensive experience in complex international arbitration underpins the practice's position as leaders in the field.

**Team & differentiation:** Led by Xavier Favre-Bulle, Lenz & Staehlin's arbitration team stands out for its multilingual capabilities and deep understanding of various legal systems. The team, comprising over 50 dispute resolution lawyers including 15 partners, is equipped to handle cases in English, French, German, Italian and Spanish. Numerous lawyers boast qualifications and practical experience in common law jurisdictions, enhancing the team's ability to navigate complex international disputes.

### PESTALOZZI: INTERNATIONAL DISPUTE RESOLUTION EXPERTS



Thomas Rohner

**Key figure(s):**  
Christophe Emonet  
and Thomas Rohner  
**Established:** 1911

**Track record:** Pestalozzi's arbitration excellence is underscored by its successful record in landmark cases. The team registered a significant victory representing a Liechtenstein investor in a Swiss Rules arbitration against a Palestinian state-owned company, upheld by the Swiss Federal Supreme Court in 2023. Such cases highlight Pestalozzi's adept navigation of complex international legal frameworks.

**Team & differentiation:** Co-headed by Christophe Emonet and Thomas Rohner, the team combines the wisdom of experienced partners with the vitality of a 40-lawyer-strong team which takes a collaborative approach among its offices in Zurich and Geneva, enabling seamless nationwide service. The addition of Alexandra Johnson has reinforced the team's extensive experience across major arbitration institutions.

### ACERIS LAW: RECOGNIZED ARBITRATION EXPERTISE



William Kirtley

**Key figure(s):**  
William Kirtley  
**Established:** 2015

**Track record:** Aceris Law is a boutique set-up which specializes in international arbitration and mediation, handling high-profile international cases, predominantly. The team successfully represents a diverse clientele, including state bodies and foreign investors. Notable achievements include a favorable ruling in a €340 million SCC arbitration, and ongoing significant cases against Hungary and Kuwait.

**Team & differentiation:** Under William Kirtley's leadership, the highly specialized and predominantly female team of five lawyers is recognized for its client-centric approach to international arbitration and mediation. Aceris Law boasts global reach, with digital capabilities in over 120 countries, a diverse legal team skilled in civil and common law, and an innovative, capped fee structure, which sets it apart in the arbitration field.

### WALDER WYSS: GLOBAL ARBITRATION IMPACT



Dieter Hofmann

**Key figure(s):**  
Dieter Hofmann  
**Established:** 1972

**Track record:** Walder Wyss excels in international arbitration, especially the commercial, financial, and construction varieties. The team successfully led an ICC arbitration for a German logistics company in Geneva, securing unpaid invoices while negating a substantial set-off claim. Its members' proficiency with various arbitration rules demonstrates their comprehensive arbitration strengths.

**Team & differentiation:** Led by Dieter Hofmann, the team of 14 partners specializes in resolving complex international disputes in diverse sectors like shareholders' agreements, joint ventures, and M&A. The team's collaborative effort across six locations and their industry-specific knowledge underscores a commitment to legal excellence and strategic growth in the field of international arbitration.

### GUNTER ARBITRATION: REDEFINING ARBITRATION EXCELLENCE THROUGH A TRAILBLAZING APPROACH



Pierre-Yves Gunter

**Key figure(s):**  
Pierre-Yves Gunter  
**Established:** 2023

**Track record:** The newly launched arbitration boutique has rapidly established a formidable presence in international arbitration. Renowned for his decades-long expertise, Pierre-Yves Gunter has notably excelled in large-scale construction and gas arbitrations. He regularly secures influential advisory roles, such as co-counsel in a high-profile investment arbitration against Switzerland, showcasing Gunter's capabilities in handling complex international disputes.

**Team & differentiation:** Gunter Arbitration differentiates itself with its dual expertise in both counsel and arbitrator roles, setting it apart from many sole-practitioner outfits. Central to its team is Anya Marinkovich, a Swiss-American attorney with over a decade's experience in international commercial arbitration. Her extensive knowledge, particularly in the construction and energy sectors, along with her involvement in significant arbitration cases, makes her a key figure.



## INTERNATIONAL ARBITRATION

### Best Arbitrators

In each tier, the arbitrators are ordered alphabetically

ARBITRATOR	
<b>LEADING</b>	
Diana Akikol	Walder Wyss
Domitille Baizeau	Lalive
Christopher Boog	Schellenberg Wittmer
Xavier Favre-Bulle	Lenz & Staehelin
Pierre-Yves Gunter	Gunter Arbitration
Philipp Habegger	Habegger Arbitration
Daniel Hochstrasser	Sole arbitrator
Gabrielle Kaufmann-Kohler	Lévy Kaufmann-Kohler
Laurent Lévy	Lévy Kaufmann-Kohler
Georg Von Segesser	Von Segesser Law Offices
Nathalie Voser	Rothorn Legal
<b>EXCELLENT</b>	
<b>1</b> Bernhard Berger	Kellerhals Carrard
Sébastien Besson	Lévy Kaufmann-Kohler
Roberto Dallafior	Nater Dallafior
Felix Dasser	Homburger
Balz Gross	Homburger
Nadja Jaisli Kull	Bär & Karrer
Thomas Legler	Pestalozzi
Andrea Meier	Walder Wyss
Paolo Michele Patocchi	Patocchi & Marzolini
Frank Spoorenberg	Niederer Kraft Frey
Pierre Tercier	Sole arbitrator
<b>2</b> Martin Bernet	Bernet Arbitration / Dispute Management
Thierry Calame	Lenz & Staehelin
Harold Frey	Lenz & Staehelin
Simon Gabriel	Gabriel Arbitration
Elliott Geisinger	Schellenberg Wittmer
Christoph Müller	Sole arbitrator
Matthias Scherer	Lalive
Michael Schneider	Lalive
Franz Stirnimann Fuentes	Stirnimann Fuentes Dispute Resolution
Pierre-Yves Tschanz	Sole arbitrator
<b>HIGHLY RECOMMENDED</b>	
Philippe Bärtsch	Schellenberg Wittmer
Michele Bernasconi	Bär & Karrer
Micha Bühler	Walder Wyss
Bernd Ehle	Lalive
Daniel Eisele	Niederer Kraft Frey
Teresa Giovannini	Lalive
Daniel Girsberger	Kaufmann Rüedi Attorneys at Law



Veijo Heiskanen	Lalive
William Kirtley	Aceris Law
Michael Kramer	Pestalozzi
Gabrielle Nater-Bass	Homburger
Henry Peter	Kellerhals Carrard
Wolfgang Peter	Peter & Kim
Noradèle Radjai	Lalive
Antonio Rigozzi	Lévy Kaufmann-Kohler
Ernst Schmid	Niederer Kraft Frey
Hansjörg Stutzer	Thouvenin Rechtsanwälte
Sandra De Vito Bieri	Bratschi
Urs Weber-Stecher	Weber-Stecher Arbitration • Mediation
<b>RECOMMENDED</b>	
Manuel Arroyo	Eversheds Sutherland
Christoph Brunner	Brunner Arbitration
Cinzia Catelli	Bär & Karrer
Aurélie Conrad-Hari	Bär & Karrer
Anya George	Schellenberg Wittmer
Cesare Jermini	Bär & Karrer
Joachim Knoll	Lalive
Catherine-Anne Kunz	Lalive
Phillip Landolt	Landolt & Koch
Melissa Magliana	Lalive
Jean Marguerat	MLL Legal
Angelina Petti	Von Segesser Law Offices
Stefanie Pfisterer	Homburger
Anne-Véronique Schlaepfer	White & Case
Dorothee Schramm	Sole arbitrator
Martin Wiebeke	Sole arbitrator
<b>VALUABLE PRACTICE</b>	
Alexandra Johnson	Pestalozzi
Vanessa Liborio	Orrick, Herrington & Sutcliffe
Tamir Livschitz	5 Gambit Dispute
Martin Molina	Kellerhals Carrard
Giulio Palermo	Archipel
Laurence Ponty	Archipel
Sabina Sacco	Sole arbitrator
Jean-Marie Vuillemin	MLL Legal
Tobias Zuberbühler	Zuberbühler Arbitration

## DANIEL HOCHSTRASSER: ICON OF SWISS ARBITRATION



Daniel Hochstrasser

Key figure(s):  
Daniel Hochstrasser  
Established: 2023

**Track record:** With over 35 years in international arbitration and litigation, Hochstrasser stands out for his proficiency in ICC and Swiss Rules arbitrations. Respected for having handled over 100 arbitration proceedings in his career, his expertise extends to commercial litigation, including Swiss Supreme Court cases. His abilities cover various industries, notably pharmaceuticals and financial services, with a focus on infrastructure, licensing disputes and M&A.

**Team & differentiation:** As the founder of his own firm in 2023, Daniel Hochstrasser continues to be a leading light in international arbitration. His dual roles as counsel and arbitrator, combined with his long-standing client relationships from his former tenure distinguish his practice. Hochstrasser's involvement as a board member of Novartis and as vice president of the ICC Court of Arbitration adds a unique dimension to his professional portfolio.

UK

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## COMMERCIAL LITIGATION

## Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
<b>1</b> Clifford Chance	Jeremy Kosky, Julian Acratopulo
Hogan Lovells	Chris Hardman, Kevin Lloyd, Neil Mirchandani, Alex Sciannaca
<b>2</b> Freshfields Bruckhaus Deringer	James Kennedy
Herbert Smith Freehills	Alan Watts, Damien Byrne Hill
Quinn Emanuel Urquhart & Sullivan	Richard East
<b>EXCELLENT</b>	
<b>1</b> Allen & Overy	Calum Burnett
Debevoise & Plimpton	Lord Peter Goldsmith, Patrick Swain
Slaughter and May	Richard Swallow
Travers Smith	Rob Fell, Stephen Paget-Brown
<b>2</b> Linklaters	Satindar Dogra, Alison Wilson
Macfarlanes	Iain Mackie, Matt McCahearty
Simmons & Simmons	Patrick Boylan
Stephenson Harwood	Edward Davis, Paul Thwaite
Stewarts Law	Clive Zietman
White & Case	Lawson Caisley
<b>HIGHLY RECOMMENDED</b>	
<b>1</b> Addleshaw Goddard	Mark Molyneux
CMS	Jonathan Warne, Steven Corney, Ben Trust
Jones Day	Sion Richards, Barnaby Stueck
Latham & Watkins	Martin Davies

	<b>Mishcon de Reya</b>	Kasra Nouroozi, Richard Leedham
	<b>Norton Rose Fulbright</b>	Patrick Bourke
	<b>RPC</b>	Geraldine Elliott
	<b>Signature Litigation</b>	Graham Huntley
<b>2</b>	<b>Ashurst</b>	Jon Gale
	<b>Cleary Gottlieb Steen &amp; Hamilton</b>	Sunil Gadhia
	<b>Clyde &amp; Co</b>	Chris Burdett
	<b>DLA Piper</b>	Jamie Curle
	<b>Enyo Law</b>	Simon Twigden, George Maling, Tim Elliss
	<b>Eversheds Sutherland</b>	Mark Davenport
	<b>Mayer Brown</b>	Ian McDonald
	<b>Pinsent Masons</b>	Michael Fenn
	<b>Skadden, Arps, Slate, Meagher &amp; Flom</b>	David Kavanagh
<b>RECOMMENDED</b>		
	<b>Akin Gump Strauss Hauer &amp; Feld</b>	Richard Hornshaw
	<b>Baker McKenzie</b>	Andy Moody
	<b>Bird &amp; Bird</b>	Jeremy Sharman, Sophie Eyre
	<b>Bryan Cave Leighton Paisner</b>	Graham Shear
	<b>Cooke Young &amp; Keidan</b>	Sinead O'Callaghan, Lydia Danon, Stephen Elam
	<b>Covington &amp; Burling</b>	Louise Freeman
	<b>Dechert</b>	Andrew Hearn, Dorothy Cory-Wright
	<b>Dentons</b>	Felicity Ewing
	<b>Fieldfisher</b>	Colin Gibson
	<b>Gibson, Dunn &amp; Crutcher</b>	Philip Rocher
	<b>King &amp; Spalding</b>	Sarah Walker, Thomas Sprange
	<b>Kirkland &amp; Ellis</b>	Rajinder Bassi
	<b>Lewis Silkin</b>	Mark Lim
	<b>Reed Smith</b>	Ben Summerfield
	<b>Taylor Wessing</b>	Andrew Howell
<b>VALUABLE PRACTICE</b>		
	<b>Arnold &amp; Porter</b>	Hilton Mervis
	<b>Farrer &amp; Co</b>	Kate Allass
	<b>Hausfeld &amp; Co</b>	Lianne Craig
	<b>HFW</b>	Noel Campbell, Andrew Williams
	<b>Sidley Austin</b>	Matthew Shankland



## INTERNATIONAL ARBITRATION

## Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
Skadden, Arps, Slate, Meagher & Flom	David Kavanagh, Daniel Gal
Three Crowns	Constantine Partasides, Gaëtan Verhoosel
WilmerHale	Gary Born, Franz Schwarz, Rachael Kent
<b>EXCELLENT</b>	
<b>1</b> Debevoise & Plimpton	Lord Peter Goldsmith
Dechamps International Law	Jean Paul Dechamps
Freshfields Bruckhaus Deringer	Sylvia Noury
Herbert Smith Freehills	Paula Hodges, Craig Tevendale
White & Case	Phillip Capper, Aloke Ray, Andrea Menaker
<b>2</b> Allen & Overy	Mark Levy
Clifford Chance	Audley Sheppard
Gibson, Dunn & Crutcher	Cyrus Benson, Penny Madden
King & Spalding	Thomas Sprange, John Savage
Latham & Watkins	Philip Clifford, Sophie Lamb
Quinn Emanuel Urquhart & Sullivan	Stephen Jagusch, Anthony Sinclair, Epaminontas Triantafilou
<b>HIGHLY RECOMMENDED</b>	
<b>1</b> CMS	Richard Bamforth, Jonathan Warne, Sarah Vasani, Guy Pendell
Hogan Lovells	Kieron O'Callaghan
Kirkland & Ellis	Rajinder Bassi
Pinsent Masons	Jason Hambury, Dean Lewis
<b>2</b> Bryan Cave Leighton Paisner	George Burn
Clyde & Co	Ben Knowles
DLA Piper	Ben Sanderson, Edward Shaw, Jeremy Sher
Fietta	Stephen Fietta, Jiries Saadeh
Linklaters	Matthew Weiniger, Ben Carroll
Norton Rose Fulbright	Holly Stebbing, Patrick Bourke
Simmons & Simmons	Stuart Dutson
Volterra Fietta	Robert Volterra, Graham Coop
<b>RECOMMENDED</b>	
Addleshaw Goddard	Jon Tweedale, Simon Kamstra
Akin Gump Strauss Hauer & Feld	Justin Williams
Arnold & Porter	David Reed, Patricio Grané Labat, Monty Taylor
Ashurst	Matthew Saunders
Baker Botts	Johannes Koepp
Baker McKenzie	Steve Abraham, Andy Moody, Edward Poulton
Boies Schiller Flexner	David Hunt, Timothy Foden, Prateek Swaika
Dentons	Liz Tout
Eversheds Sutherland	Jonathan Leach
Fieldfisher	Colin Gibson, Simon Sloane
Mayer Brown	Raid Abu-Manneh
Mishcon de Reya	Louis Flannery
Orrick, Herrington & Sutcliffe	Mark Beeley
Osborne Clarke	Greg Fullelove
Reed Smith	Belinda Paisley, Gautam Bhattacharyya
Shearman & Sterling	Alex Bevan, Matthew Skinner
Signature Litigation	Loannis Alexopoulos
Squire Patton Boggs	George von Mehren, Peter Crossley
Stephenson Harwood	Kamal Shah, Rovine Chandrasekera
Stewarts Law	Sherina Petit
Winston & Strawn	Michael Stepek

## ARBITRATION

### Best Litigation Funders

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
Burford Capital	John Lazar, Mick Smith, Christopher Bogart
Omni Bridgeway	Camilla Godman
Therium	Neil Purslow
<b>EXCELLENT</b>	
Bench Walk Advisors	Adrian Chopin, Ayse Lowe
Woodsford	Charlie Morris
<b>HIGHLY RECOMMENDED</b>	
Arbitration Chambers	Juliet Blanch, John Beechey
Augusta Ventures	Glyn Rees
Balance Legal Capital	Robert Rothkopf
FTI Consulting	Mark Bezant
Harbour	Ellora MacPherson, Susan Dunn
Kroll	David Barry, Austin Duffy
Litigation Capital Management	Patrick Moloney
<b>RECOMMENDED</b>	
Innsworth Advisors	Ian Garrard
Orchard Global Asset Management	Carrie Leonard

## LITIGATION

### Best Litigation Funders

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE(S)
<b>LEADING</b>	
Harbour	Ellora MacPherson, Susan Dunn
Therium	Neil Purslow
Burford Capital	John Lazar, Mick Smith, Christopher Bogart
<b>EXCELLENT</b>	
<b>1</b> Augusta Ventures	Chris Martin, Glyn Rees
Bench Walk Advisors	Adrian Chopin, Ayse Lowe
<b>2</b> Litigation Capital Management	Patrick Moloney
Woodsford	Charlie Morris
<b>HIGHLY RECOMMENDED</b>	
Asertis	Harshiv Thakerar, Ian Madej
Balance Legal Capital	Robert Rothkopf
Fortress Investment Group	Jack Neumark
Omni Bridgeway	Alistair Croft
Orchard Global Asset Management	Carrie Leonard



# AFRICA

# MOROCCO

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## INTERNATIONAL ARBITRATION

### Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE
<b>LEADING</b>	
Clifford Chance Asia	Paul Sandosham, Nish Shetty, Kabir Singh
Herbert Smith Freehills	Alastair Henderson
King & Spalding	Wade Coriell, Nils Eliasson
<b>EXCELLENT</b>	
Drew & Napier	Cavinder Bull, Jimmy Yim, Randolph Khoo
Freshfields Bruckhaus Deringer	Nicholas Lingard
Rajah & Tann	Andre Yeap, Chuan Tan
WongPartnership	Chou Sean Yu
<b>HIGHLY RECOMMENDED</b>	
Allen & Gledhill	Yee Chong, Andrew Yeo, Ramesh Selvaraj
Baker Mckenzie Wong & Leow	Nandakumar Ponnaia
Clyde & Co Clasis Singapore	Prakash Pillai
Davinder Singh Chambers	Davinder Singh SC
Dechert	Mark Mangan
Dentons Rodyk	Lawrence Teh, Herman Jeremiah
Hogan Lovells Lee & Lee	Shi Jin Chia
Jones Day	Zachary Sharpe
Mayer Brown	Yu-Jin Tay
Norton Rose Fulbright	Andrew Battisson, Katie Chung
Pinsent Masons MPillay	Mohan Pillay
Shearman & Sterling	Emmanuel Jacomy
Stephenson Harwood	Michelle Yong
White & Case	Matthew Secomb
<b>RECOMMENDED</b>	
Allen & Overy	Sheila Ahuja
Ashurst	Rob Palmer
Blackstone & Gold	Baldev Bhinder
Essex Court Chambers Duxton	Toby Landau QC
HFW	Chanaka Kumarasinghe, Adam Richardson, Dan Perera
K&L Gates	Raja Bose, N Sreenivasan SC
Linklaters	Jelita Pandjaitan
IVM Law Chambers	Lok Vi Ming SC
Morgan Lewis Stamford	Wendy Tan
Morrison & Foerster	Daniel Levison
Oon & Bazul	Bazul Ashhab, Suresh Divyanathan
Reed Smith	Timothy Cooke, Kyri Evagora
Shook Lin & Bok	David Chan
Simmons & Simmons	Mohammed Reza
Watson Farley & Williams	Damian Adams



## CORPORATE & COMMERCIAL LAW

### Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE
<b>LEADING</b>	
1 Naciri & Associés - Allen & Overy	Hicham Naciri
2 Clifford Chance	Mustapha Mourahib
Gide	Simon Auquier, Wacef Bentaibi
<b>EXCELLENT</b>	
1 Asafo & Co.	Patrick Larrivé
Norton Rose Fulbright	Alain Malek
2 Baker McKenzie	Kamal Nasrollah, Keltoum Boudribila
Bennani & Associés	Mehdi Bennani, Mourad Seghir
DLA Piper Casablanca	Christophe Bachelet, Mehdi Kettani
LPA-CGR Avocats	Lina Fassi-Fihri, Romain Berthon
<b>HIGHLY RECOMMENDED</b>	
ADNA	Safia Fassi-Fihri
Afrique Advisors	Laila Slassi, Talal Belrhiti
Bakouchi & Habachi - Hb Law Firm	Kamal Habachi, Salima Bakouchi
Bassamat & Laraqui	Bassamat Fassi-Fihri, Asmaa Laraqui-Hossini
EAR	Mariam Rouissi, Mohieddine El Amari
Garrigues	José Ignacio Garcia Muniozguren
Kettani Associés	Ali Kettani
Kettani Law Firm	Nadia Kettani
UGGC Africa	Ali Bougrine, Jean-Jacques Uettwiller, Laurent Sablé
<b>RECOMMENDED</b>	
Adyel Law Firm	Abdelkrim Karim Adyel
BFF - Belouchi & Fassi-Fihri	Bouchra Belouchi, Fatima-Zahra Fassi-Fihri
Boukhris & Associés	Hatim Boukhris
Boulalf Mekkaoui Law Firm	Ahlam Mekkaoui, Abdelatif Boulalf
Chakouri Lawyers Firm	Belkacem Chakouri
CMS Francis Lefebvre Maroc Conseil juridique et fiscal	Rachida Charifi
Dentons Sayarh & Menjra	Christophe Simonnet
Fraikech Associés	Oussama Fraikech
Hajji & Associés	Amin Hajji
Hamzi Law Firm	Zineb Idrissia Hamzi
Jeantet	Philippe Mallaé
Mernissi - Figes	Lamy El Mernissi
Nawal Ghaouti	Nawal Ghaouti



# TUNISIA

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## DISPUTE RESOLUTION

### Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE
<b>LEADING</b>	
<b>Boussayene Knani &amp; Associates</b>	Mehrez Boussayene, Youssef Knani
<b>El Ajeri Lawyers</b>	Mohamed Lotfi El Ajeri
<b>Ferchiou &amp; Associés</b>	Noureddine Ferchiou
<b>EXCELLENT</b>	
<b>1 Adly Bellagha &amp; Associés</b>	Adly Bellagha
<b>Cabinet Donia Hedda Ellouze</b>	Donia Hedda Ellouze
<b>Eversheds Sutherland El Heni</b>	Mohamed Raouf El Heni
<b>Global Lawyers North Africa In Partnership With Gide</b>	Samy Laghouati, Anis Jabnoun
<b>Meziou Knani &amp; Khlif</b>	Sarhane Khlif
<b>2 Caïd Essebsi &amp; Ben Salem Law Firm</b>	Slah Eddine Caïd Essebsi, Fakher Ben Salem
<b>Gallala Law Firm</b>	Zied Gallala
<b>Kammoun &amp; Kallel</b>	Mohamed Kammoun
<b>Malouche Avocats &amp; Associés</b>	Elyes Malouche, Slim Malouche
<b>HIGHLY RECOMMENDED</b>	
<b>Abdelly &amp; Associés</b>	Samir Abdelly
<b>Atr - Avocats Tunisiens Réunis</b>	Walid Ben Amor, Nejla Laabidi
<b>Beji Kassar Atallah</b>	Lofti Beji, Khalil Beji, Safia Atallah
<b>Berjeb lawyers</b>	Mohamed Etteib Ben Chaabane
<b>Houerbi Law Firm</b>	Sami Houerbi
<b>Juris Affaires</b>	Slim Bouderbala
<b>Jurimed</b>	Borhane Bouregghda
<b>Kallel &amp; Associates</b>	Sami Kallel
<b>Mamoughli &amp; Mamoughli Avocats</b>	Abdellatif Mamoughli, Mourad Mamoughli

### BOUSSAYENE KNANI & ASSOCIATES: FIRST-RATE DISPUTE



Mehrez Boussayene

Key figure(s):  
Mehrez Boussayene  
and Youssef Knani  
Established: 2002

**Track record:** Boussayene Knani & Associés has had no shortage of contentious work over the last year. Its practitioners act as counsel and arbitrators in arbitration (and can do so in English, French and Arabic), and also represent domestic and foreign clients in high-stakes litigation. Clients include the German logistics company Ipsen Logistics, the Spanish company Cementos Portland Valderrivas, supermarket chain Monoprix or French bank Crédit Mutuel – CIC.

**Team and differentiation:** Name partner Mehrez Boussayene is renowned for the depth of his legal experience; fellow name partner Youssef Knani is highly experienced in corporate and banking disputes. Besides its vast geographical reach in Europe, Africa, the Middle East and Asia, the firm recently partnered with a German law firm to create the international consulting group Germela BK which stands out with a multicultural team of over 500 specialists.

# ASIA

# CHINA

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## COMMERCIAL LITIGATION

### Best International Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURES
<b>LEADING</b>	
1 <b>Herbert Smith Freehills</b>	Gareth Thomas
2 <b>Clifford Chance</b>	Ling Ho, Shi Lei
<b>EXCELLENT</b>	
<b>Baker Mckenzie Fenxun</b>	Cynthia Tang
<b>DLA Piper</b>	Kevin Chan
<b>Davis Polk &amp; Wardwell</b>	James Wadham
<b>Hogan Lovells</b>	Mark Lin
<b>Kirkland &amp; Ellis</b>	Kelly Naphtali
<b>Linklaters</b>	Denise Fung
<b>Norton Rose Fulbright</b>	Camille Jojo
<b>HIGHLY RECOMMENDED</b>	
<b>Allen &amp; Overy</b>	Fai Hung
<b>Clyde &amp; Co</b>	Ik Chong
<b>Deacons</b>	Joseph Kwan, Richard Hudson
<b>Debevoise &amp; Plimpton</b>	Mark Johnson
<b>Freshfields Bruckhaus Deringer</b>	William Robinson
<b>Gall Solicitors</b>	Nick Gall, Chris Wong
<b>Gibson, Dunn &amp; Crutcher</b>	Elaine Chen, Brian Gilchrist
<b>King &amp; Wood Mallesons</b>	Edmund Wan
<b>Latham &amp; Watkins</b>	Hui Xu
<b>Mayer Brown</b>	Nicholas Hunsworth, Alan Linning
<b>MinterEllison</b>	Nathan Dentice
<b>O'Melveny &amp; Myers</b>	Denis Brock
<b>Skadden, Arps, Slate, Meagher &amp; Flom</b>	Steve Kwok, Rory McAlpine
<b>RECOMMENDED</b>	
<b>Ashurst</b>	James Comber
<b>Dentons</b>	Keith Brandt
<b>Fangda Partners</b>	Peter Yuen
<b>HFW</b>	Noel Campbell
<b>Howse Williams</b>	Chris Howse, Michael Withington
<b>Jones Day</b>	Lillian He, Haifeng Huang, Qiang Xue, Peter Wang
<b>Kennedys</b>	Rupert Skrine
<b>Morrison &amp; Foerster</b>	Timothy Blakely
<b>RPC</b>	Charles Allen
<b>Simmons &amp; Simmons</b>	Tom Fyfe
<b>Stephenson Harwood</b>	Jamie Stranger
<b>Tanner De Witt</b>	Robin Darton, Pamela Mak, Mark Side
<b>White &amp; Case</b>	Bingna Guo, James Hsiao



## INTERNATIONAL ARBITRATION

## Best International Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURES
<b>LEADING</b>	
<b>1</b> Herbert Smith Freehills	Simon Chapman, Michelle Li
Allen & Overy	Jane Jiang
<b>2</b> Clifford Chance	Cameron Hassall
Sidley Austin	Friven Yeoh, Desmond Ang, Yan Zhang
<b>EXCELLENT</b>	
Hogan Lovells	James Kwan
Quinn Emanuel Urquhart & Sullivan	Duncan Watson, John Rhie
Shearman & Sterling	Emmanuel Jacomy
<b>HIGHLY RECOMMENDED</b>	
<b>1</b> Clyde & Co	Canming Wang, Nicholas Lum
Freshfields Bruckhaus Deringer	John Choong
King & Wood Mallesons	Yuwu Liu, Ariel Ye
Norton Rose Fulbright	Camille Jojo
Pinsent Masons	Dean Lewis
<b>2</b> Davis Polk & Wardwell	Martin Rogers
HFW	Nicholas Poynder
Latham & Watkins	David Blumental, Dominic Geiser, Wonsuk Kang
Linklaters	Andrew Chung, Denise Fung, Justin Tang
Mayer Brown	Tom Fu
Skadden, Arps, Slate, Meagher & Flom	Rory McAlpine
<b>RECOMMENDED</b>	
Baker McKenzie Fenxun Partners	Steven Sieker, Cynthia Tang
CMS China	Nicolas Wiegand
Debevoise & Plimpton	Mark Johnson, Cameron Sim
Dentons China	Robert Rhoda
DLA Piper	Ernest Yang
Fangda Partners	Peter Yuen
Winston & Strawn	Gino Cheng

# HONG KONG

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## INTERNATIONAL ARBITRATION

### Best International Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURES
<b>LEADING</b>	
Allen & Overy	Matthew Hodgson
Clifford Chance	Shi Lei, Cameron Hassall, Thomas Walsh
Herbert Smith Freehills	Justin D'Agostino, Simon Chapman
<b>EXCELLENT</b>	
Freshfields Bruckhaus Deringer	John Choong
King & Wood Mallesons	Jessica Fei, Paul Starr
Latham & Watkins	Dominic Geiser
Skadden, Arps, Slate, Meagher & Flom	Rory McAlpine
<b>HIGHLY RECOMMENDED</b>	
<b>1</b> Deacons	Joseph Kwan
Dentons	Keith Brandt
Hogan Lovells	James Kwan
Mayer Brown	Menachem Hasofer
Norton Rose Fulbright	Camille Jojo, Alfred Wu
<b>2</b> Morrison & Foerster	Timothy Blakely
O'Melveny & Myers	Denis Brock
Quinn Emanuel Urquhart & Sullivan	John Rhie, Duncan Watson
Shearman & Sterling	Emmanuel Jacomy
Sidley Austin	Friven Yeoh
<b>RECOMMENDED</b>	
Akin	Sophie Shih-Yu Chu
CMS	Nicolas Wiegand
Debevoise & Plimpton	Tony Dymond
Fangda Partners	Peter Yuen
Reed Smith Richards Butler	Asha Sharma
RPC - Reynolds Porter Chamberlain	Charles Allen
Winston & Strawn	Gino Cheng

## INDIA

## COMMERCIAL LITIGATION

## Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE
<b>LEADING</b>	
<b>1</b> AZB & Partners	Vijayendra Pratap Singh
Cyral Amarchand Mangaldas Khaitan & Co.	Shaneen Parikh, Cyril Shroff Ajay Bhargava
<b>2</b> Economic Laws Practice	Naresh Thacker
JSA	Amit Kapur, Dheeraj Nair
Kochhar & Co.	Krishna Vijay Singh
Shardul Amarchand Mangaldas & Co.	Pallavi Shroff
Trilegal	Tine Abraham, Shankh Sengupta
<b>EXCELLENT</b>	
<b>1</b> Almt Legal	Prashant Papat, Sameer Tapia
Bharucha & Partners	M.P. Bharucha, Sneha Jas Singh
Dhir & Dhir Associates	Sachin Gupta
DSK Legal	Jatin Pore
HSA Advocates	Manan Shukla
Phoenix Legal	Gautam Bhatikar, Manjula Chawla
Tuli & Co.	Naval Sharma, Rajat Taimni
<b>2</b> Dentons Link Legal	Milanka Chaudhury
Dua Associates	Amit Dhingra
Karanjawala & Co.	Raian Karanjawala
Keystone Partners	Pradeep Nayak
Majmudar & Partners	A.K. Hirani, Neerav Merchant
Manilal Kher Ambalal & Co.	Vikram Trivedi
S&A Law Offices	Gunita Pahwa
Samvad Partners	Poornima Hatti
Singhania & Partners	Shilpa Shah
<b>HIGHLY RECOMMENDED</b>	
Clasis Law	Shwetabh Sinha, Mustafa Motiwala
Gagrats	Rustam Gagrats
Hariani & Co.	Ameet Hariani
IndusLaw	Amit Jajoo, Mayank Mishra
Juris Corp	Bindiya Raichura
Kachwaha & Partners	Sumeet Kachwaha
Lexcounsel	Alishan Naqvee
Luthra & Luthra Law Offices	Nakul Sachdeva
Nishith Desai Associates	Vyapak Desai, Sahil Kanuga
Poovayya & Co.	Manu Kulkarni
S&R Associates	Niti Dixit

# INTERNATIONAL ARBITRATION

## Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE	
<b>LEADING</b>		
<b>1</b> Cyril Amarchand Mangaldas	Cyril Shroff	
Khaitan & Co.	Ajay Bhargava	
Shardul Amarchand Mangaldas & Co.	Tejas Karia, Pallavi Shroff	
<b>2</b> AZB & Partners		Rajendra Barot, Vijayendra Pratap Singh
PSL Advocates and Solicitors	Sameer Jain	
<b>EXCELLENT</b>		
Economic Laws Practice	Naresh Thacker	
HSA Advocates	Hemant Sahai	
Keystone Partners	Pradeep Nayak, Vikas Mahendra	
S&A Law Offices	Manoj Singh	
Singhania & Partners	Ravi Singhania	
Singularity Legal	Prateek Bagaria	
<b>HIGHLY RECOMMENDED</b>		
Bharucha & Partners	M.P. Bharucha	
Brus Chambers	Binita Hathi	
Clasis Law	Mustafa Motiwala	
Dhir & Dhir Associates	Alok Dhir, Sachin Gupta	
Kachwaha & Partners	Sumeet Kachwaha	
Kochhar & Co.	Rohit Kochhar, Krishna Vijay Singh	
Manilal Kher Ambalal & Co.	Sanaya Dadachanji	
MZM Legal	Zulfiqar Memon	
S&R Associates	Niti Dixit	



# JAPAN

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## DISPUTE RESOLUTION

### Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE
<b>LEADING</b>	
Herbert Smith Freehills	David Gilmore
Morrison & Foerster	Louise Stoupe, Max Olson, Yuka Teraguchi
<b>EXCELLENT</b>	
Orrick, Herrington & Sutcliffe	Shinsuke Yakura
Quinn Emanuel Urquhart & Sullivan	Ryan Goldstein
<b>HIGHLY RECOMMENDED</b>	
Ashurst	Ronnie King
Baker McKenzie (Gaikokuho Joint Enterprise)	Yoshiaki Muto
Freshfields Bruckhaus Deringer	Joaquin Terceño
Clifford Chance	Peter Harris, Tess Forge
O'Melveny & Myers	Yoji Maeda
Squire Gaikokuho Kyodo Jigyo Horitsu Jimusho	Matt Digby, David Yaegashi
Latham & Watkins Gaikokuho Joint Enterprise	Kaede Toh



# SINGAPORE

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## INTERNATIONAL ARBITRATION

### Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE
<b>LEADING</b>	
Clifford Chance Asia	Paul Sandosham, Nish Shetty, Kabir Singh
Herbert Smith Freehills	Alastair Henderson
King & Spalding	Wade Coriell, Nils Eliasson
<b>EXCELLENT</b>	
Drew & Napier	Cavinder Bull, Jimmy Yim, Randolph Khoo
Freshfields Bruckhaus Deringer	Nicholas Lingard
Rajah & Tann	Andre Yeap, Chuan Tan
WongPartnership	Chou Sean Yu
<b>HIGHLY RECOMMENDED</b>	
Allen & Gledhill	Yee Chong, Andrew Yeo, Ramesh Selvaraj
Baker Mckenzie Wong & Leow	Nandakumar Ponniya
Clyde & Co Clasis Singapore	Prakash Pillai
Davinder Singh Chambers	Davinder Singh SC
Dechert	Mark Mangan
Dentons Rodyk	Lawrence Teh, Herman Jeremiah
Hogan Lovells Lee & Lee	Shi Jin Chia
Jones Day	Zachary Sharpe
Mayer Brown	Yu-Jin Tay
Norton Rose Fulbright	Andrew Battisson, Katie Chung
Pinsent Masons MPillay	Mohan Pillay
Shearman & Sterling	Emmanuel Jacomy
Stephenson Harwood	Michelle Yong
White & Case	Matthew Secomb
<b>RECOMMENDED</b>	
Allen & Overy	Sheila Ahuja
Ashurst	Rob Palmer
Blackstone & Gold	Baldev Bhinder
Essex Court Chambers Duxton	Toby Landau QC
HFW	Chanaka Kumarasinghe, Adam Richardson, Dan Perera
K&L Gates	Raja Bose, N Sreenivasan SC
Linklaters	Jelita Pandjaitan
IVM Law Chambers	Lok Vi Ming SC
Morgan Lewis Stamford	Wendy Tan
Morrison & Foerster	Daniel Levison
Oon & Bazul	Bazul Ashhab, Suresh Divyanathan
Reed Smith	Timothy Cooke, Kyri Evagora
Shook Lin & Bok	David Chan
Simmons & Simmons	Mohammed Reza
Watson Farley & Williams	Damian Adams

# TURKEY

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## DISPUTE RESOLUTION

### Best Law Firms

In each tier, the firms are ordered alphabetically

FIRM	KEY FIGURE
<b>LEADING</b>	
<b>Esin</b>	Ismail Esin, Yalin Akmenek, Koray Sogut
<b>EXCELLENT</b>	
<b>Çakmak Avukatlık Ortaklığı</b>	Mesut Çakmak, Zeynep Çakmak
<b>Cosar Avukatlık Bürosu</b>	Utku Cosar
<b>Kolcuoglu Demirkan Koçaklı</b>	Okan Demirkan
<b>HIGHLY RECOMMENDED</b>	
<b>1 Erdem &amp; Erdem</b>	Ercüment Erdem, Süleyman Sevinç, Piraye Erdem
<b>Gün + Partners</b>	Mehmet Gün, Aysel Korkmaz Yatkin
<b>Paksoy</b>	Serdar Paksoy, Simel Saralioglu
<b>2 Akinci</b>	Ziya Akinci
<b>ELIG Gürkaynak Attorneys-at-Law</b>	Gönenç Gürkaynak, Tolga Uluay
<b>GKC Partners</b>	Ahmet Bağcı
<b>Göksu Aydın</b>	Noyan Göksu
<b>Hergüner Bilgen Üçer</b>	Ayşe Bilgen, Aslı Budak
<b>Moroğlu Arseven</b>	Benan Arseven, Seyfi Moroğlu
<b>Pekin &amp; Bayar</b>	Ergin Mizrahi, Meral Arabacı
<b>RECOMMENDED</b>	
<b>ASC Hukuk</b>	Dogan Cosgun, Cem Keser
<b>Balcioglu Selçuk Ardiyok Keki</b>	Özge Akman Özmenlikan, Dogan Eymirlioglu
<b>Bezen &amp; Partners</b>	Serdar Bezen
<b>Cerrahoglu Law Firm</b>	Fadlullah Cerrahoglu, Eda Balssen
<b>Egemenoglu Law Firm</b>	Dilek Gürsan
<b>Erçin Bilgin Bektasoglu</b>	Feyzi Erçin
<b>Ersoy Bilgehan Lawyers &amp; Consultants</b>	Ergün Ersoy
<b>Moral &amp; Partners</b>	Efe Kimikoglu
<b>Pekin &amp; Pekin</b>	Ahmed Pekin, Erdem Atilla
<b>Turunç</b>	Noyan Turunç, Kerem Turunç
<b>VALUABLE PRACTICE</b>	
<b>Abcoo Hukuk</b>	Can Oguzer, Erdogan Oksak
<b>Acar &amp; Ergöner Law Firm</b>	Onur Ergöner
<b>Gems Schindhelm</b>	Muge Sengonul
<b>Gen Temizer Ozer</b>	Ebru Temizer
<b>Goksu Safi Isik Attorney Partnership</b>	Ali Tasar
<b>Güner Law Office</b>	Ece Güner
<b>İçtem Legal</b>	Sıla Yılmaz
<b>Tunca Law Office</b>	Sidar Tunca
<b>Yavuz &amp; Uyanık</b>	Murat Uyanık, Mehmet Yavuz
<b>Yazici Attorney Partnership</b>	Sener Özkan



# LEADERS LEAGUE

INTELLIGENCE REPORT & RANKINGS

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# FINANCE, RESTRUCTURING & TAX

# **EXPERT INSIGHTS 2023-'24**

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# Boussayene Knani & Associés' core activities include assisting international groups and SMEs in cross-border transactions



Interview with  
**MEHREZ BOUSSAYENE**  
 Managing Partner,  
**BOUSSAYENE KNANI & ASSOCIÉS**

**"The acquisition of Tunisian Hotels by international companies is a significant trend"**

Mehrez Boussayene, who has been practising law for almost 40 years, recently partnered with a German law firm to create an international consulting group whose ambition is to become a bridge between Africa and Europe. He shares his insights on the BK's rise in the Tunisian legal market.

**LEADERS LEAGUE:** What were the key factors in BK's rise as an arbitration leader?

**Mehrez Boussayene:** The key to our success is without a doubt our experience in the judiciary and the bar for almost 40 years in addition to the academic experience of our team, indeed, the competence of our associates, lawyers and arbitrators. Their proficiency in foreign languages is such that the language barrier is no longer an issue and this plays a major role in the quality of the work we provide. Another key to our success is that we have the ability to create flexible teams with different backgrounds and approaches to issues which gives us a clear vision of the cases treated, a method which has proved its efficiency since day one and become an integral part of the way we treat cases.

**How important is the M&A practice in your law firm and what are the trends in the Tunisian market?**

Mergers and acquisitions are one of Boussayene Knani & Associés' core activities. The firm has assisted international groups and SMEs in cross-border transactions in a variety of sectors. Our firm has dealt with the most important transactions of the year in Tunisia: we advised French bank Crédit Mutuel – CIC on the buyout of the Tunisian State's stake in Tunisian bank Banque de Tunisie and on the acquisition of a stake in Tunisian insurance company Astree. Additionally, we advised many other foreign and multinational clients on their M&A operations, such as the German logistics company Ipsen Logistics, the Spanish company Cementos Portland Valderivas, and supermarket chain Monoprix, etc. We also assisted one of the most im-

portant German groups in their acquisition of two hotels located in the tourist region of Djerba.

Regarding the market trends for M&A in Tunisia, there is a clear focus on investments in the tourism sector, specifically in the acquisition of Tunisian Hotels by international companies, for instance we advised Palm Beach hotels on the sale of three of their hotels to a TUI group company, we also assisted a Tunisian investor with the acquisition of the Movenpick hôtel Sousse, and various hotel owners in the sale of their hotels. This trend is set to continue, especially in the current stable political and security climate that Tunisia has been entertaining for the past couple of years; the recent smooth and peaceful elections were a real testament of the country's strength and its people's evolution, therefore, tourism investment in Tunisia represents the best business opportunity and it's likely to grow in the coming years.

**Can you elaborate on the recent arbitration cases where you were appointed as a legal representative?**

We had the opportunity to assist and represent a major investor from the Middle East in two arbitration cases that concern the Tunis Bay mega-project.

Tunis Bay is a flagship urban project located in the northern suburbs of Tunis. This 523-hectare development, which consists of a golf course, shopping mall, marina, tech hub, business center, private hospital and university, is set to become a nucleus of the Tunisian economy and an innovation incubator.

The first ICC arbitration case was between Tunis Bay Project Company ("TBPC" the

affiliate of our client Gulf Finance House (GFH) (Bahrain) and related to the construction of a major residential project Tunis Bay in Tunisia), and Tunis Bay Alliance Golf Project (TBAGP).

And the second, assistance to Tunis Bay-Gulf Finance House (GFH) (Bahrain) for the construction of a major residential project Tunis Bay.

The first case was about obliging our client TBPC to transfer its shares in the capital of the company TBAGP as stipulated in the call option agreement whose validity was contested by our client. Our law firm successfully challenged the agreement's validity and obtained an arbitration award which declared the call option null and void.

The second case dealt with an action where the claimant pretended that our client was liable for the non execution of its duties on time and for having caused heavy losses to the claimant in connection with different alleged faults. The amount claimed exceeds \$50 million. In both cases, which were adjudicated by two different arbitral tribunals, the awards were in favor of our clients.

**You recently partnered with a German law firm to create an international consulting group. Can you tell us more about it, and about how you selected the partner?**

Germela Boussayene Knani (Germela BK) is the first Afro-German business and investment consulting group, whose aim is to

be the bridge between Africa and Europe. This new venture is the result of the partnership between the German firm WZR Rechtsanwälte Partnerschaft mbB, Germela Group and Boussayene Knani & Associés.

We decided to put our accumulated expertise of over 40 years in practice, our extensive experience in international business relations and transactions, our solid know-how and our unfailing reputation at the national, regional and international levels, to support industry leaders on national and international projects through the provision of consulting services, arbitration, conciliation and mediation in various fields. The goal of this partnership is to have local experts with international professional standards to provide the most reliable and professional services for our clients, which is why we decided to partner with WZR Rechtsanwälte Partnerschaft mbB, because they share our work ethic and dedication to high standards complimented with their various areas of expertise. Besides our vast geographical reach in Europe, Africa, the Middle East and Asia, Germela BK stands out because of its multidisciplinary and multicultural team of over 500 specialists from various industries who are committed to giving clients well-rounded solutions and local market expertise at all stages of their activities and investments, from market entry and company incorporation to dissolution and liquidation. ♦

**"Germela BK has a multidisciplinary and multicultural team of over 500 specialist experts from various industries"**



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# When it comes to construction disputes, we assist clients best by assisting them early



Interview with  
**CORALIE DARRIGADE**  
Founding partner, **GBS**



and  
**MAUDE LEBOIS**  
Founding partner, **GBS**

GBS founding partners Coralie Darrigade and Maude Lebois discuss the best strategies to adopt in anticipation of large-scale complex construction disputes and in response to those disputes brought to international arbitration.

**LEADERS LEAGUE:** Can you comment on arbitration trends as they relate to construction disputes?

**Coralie Darrigade:** Historically, construction disputes have accounted for the largest portion of arbitrations. It goes without saying that the global pandemic has had an impact on construction projects and that dispute resolution mechanisms – be it arbitration, litigation, or mediation – are being conducted at a high rate to keep up with demand.

Covid-19 is proving to have a long tail, and the increase in construction disputes, which spiked in 2021, seems sustained. The types of claims we are seeing now are due to inflation and increased transportation costs that followed the Covid-19 crisis. These issues are further complicated by increasing energy costs triggered by the Russian invasion of Ukraine, so it seems unlikely that the multiplication of construction arbitrations we have seen in the past few years will subside any time soon.

**Do you have a general strategic approach when advising on a new construction matter?**

**Coralie Darrigade:** The most effective legal strategy will vary widely depending on the stage and the type of project involved. When problems between the owner and the contractor become apparent at the outset, the owner's primary goal is typically not to put the project at risk, while the contractor's concern is to not waive any rights to make claims. At that stage, the parties often seek to settle the dispute, to preserve the working relationship and productive dialogue, and our role as counsel is to ensure that our client's best interests are preserved while achieving the desired settlement. Of course, the strategy may be quite different if the project is substantially ongoing or nearing completion.

**Does the presence of an International Federation of Constructing Engineers (FIDIC) contract help or hinder construction arbitration?**

**Maude Lebois:** We have seen a trend of parties attempting to resolve issues as early

as possible, in contrast to waiting to resolve a bulk of claims at the end of a given project. The trend is not new, as under the time bar provision provided by Sub-Clause 20.1 of the FIDIC Red Book, a contractor must register a claim within 28 days of becoming aware of the circumstances giving rise to the claim, or any claim will be time-barred. Even in projects that are not based on a FIDIC form of contract, owner and contractor tend to engage arbitration lawyers at an early stage and to inform claim managers internally. Concretely, this practice means that disputed issues are already fully documented when they come to arbitration and the matter may proceed in a shorter time frame. On the subject of FIDIC contracts, we are frequently asked by clients if using a standard form of contract like FIDIC will decrease the risk of arbitration down the road. The use of a form contract reduces the time and resources necessary for negotiation and provides some foreseeability as to the legal interpretation of provisions but does not necessarily lessen the risk of arbitration. In our experience, the main cause of construction disputes is the performance of the contract.

**And do you see the trend of notifying claims and involving counsel early as positive?**

**Maude Lebois:** When clients engage counsel early on, this gives them opportunity to follow the entire project together. When it comes to construction arbitration, we assist clients best by assisting them early. On the one hand, we can provide access to quick resolution. On the other hand, we can prepare our client for a possible large dispute later on. From the client's perspective, it is better that claims are raised as soon as possible, so that both parties know what's on the table and can negotiate.

Engaging arbitration lawyers early on has the added benefit of close coordination with the contract management team, which has become a fixture of most parties involved in major construction projects. Communication between the contract managers and



the arbitration counsel serves the purpose of building a solid record, whether that record supports a party's position in arbitration proceedings or serves as leverage for achieving a favorable settlement. It's a battle that clients can win from the beginning.

**What advice might you give to potential clients before a dispute arises?**

**Coralie Darrigade:** It may be stating the obvious: do not overlook the written record. Our experience has shown that this is not obvious to everyone. Too often we find holes in the documentation – instructions issued orally, minutes of meetings that were not formalized, approvals without final signature. It is always good practice to put in writing as much as possible.

There are now so many potential forms of communication: emails, texts, calls, WhatsApp messages, meetings, Zooms, Teams, Google Meets, etc. We work to make our clients aware that what they write or say may always be used as evidence in a dispute. There is always official correspondence between the parties, but the day-to-day exchanges over details should not be neglected.

**What benefit can owners or contractors expect when being represented by specialists in construction arbitration?**

**Maude Lebois:** Construction disputes are notoriously massive and technically complex. Effective legal representation in such cases necessitates knowledge of engineering and industry practices, not just purely legal expertise. That is the benefit of working with experienced practitioners in construction arbitration.

Gaillard Banifatemi Shelbaya Disputes has a team dedicated to the construction and infrastructure industry. The subject matter of our cases varies between energy, mining, infrastructure, and public works projects, and across jurisdictions, including Sub-Saharan Africa, the Middle East, North Africa, Latin America, Europe and Asia. After countless cases – each of the founding partners has over 20 years' experience – we can go directly to the bottom line and offer best practices. Our clients benefit from that experience for both their strategy and cost control.

**Have you developed any particular approach to representing clients in construction arbitrations?**

**Coralie Darrigade:** Gaillard Banifatemi Shelbaya Disputes has a long-standing construction arbitration practice, which was developed by our forward-thinking founding partner Emmanuel Gaillard, long before the most recent wave of disputes. The team has successfully represented clients in some of the largest construction arbitrations in recent times, both by value of project and by amount in dispute.

Construction arbitration gets a bad reputation: "Where there's a crane, there's a claim," goes the saying. Our approach to representing clients is to upend that way of thinking. Rather than engaging costly, drawn-out proceedings, we aim to preempt many disputes in the early stages and to achieve cost-efficient resolutions when disputes are unavoidable. Our approach is: "Where there's a crane, don't fight in vain." ♦

**"Construction disputes are notoriously massive and technically complex"**



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# The Middle East is taking control of its arbitral processes, signaling a move towards self-determination



Interview with  
**PIERRE-YVES GUNTER**  
 Founding partner,  
**GUNTER ARBITRATION**

**"The Middle East's booming construction market, particularly in the UAE, Qatar, and Saudi Arabia, reflects robust economic growth and diverse legal challenges"**

Pierre-Yves Gunter, a leading figure in Middle-Eastern construction arbitration, delves into the complex and nuanced interplay which takes place between local and international legal practices during construction disputes. Gunter sheds light on the shifting paradigm in global arbitration, highlighting the increasing prominence of Middle Eastern countries and the evolving role of Western practitioners in this context.

**LEADERS LEAGUE:** Could you explain your path to becoming an expert in Middle Eastern construction project arbitration and the key challenges you've faced?

**Pierre-Yves Gunter:** My expertise stems from the Middle East's booming construction market, especially in the UAE, Qatar and Saudi Arabia, with mega-projects like the Palm Jumeirah Dubai the Pearl Island in Doha and Saudi Arabia's The Line project. These developments reflect the region's robust economic growth – fueled by oil and gas revenues – and tourism and economic diversification efforts, including renewable energy projects. It's vital one understands that the Middle East is diverse, with each country having unique cultural and religious facets, which play a crucial part in international commercial arbitrations. This diversity extends to language and legal influences, as seen in the growing preference for English over French in Lebanon and the varying degrees of Anglo-Saxon arbitration influence across the region.

My journey in construction arbitration began in Europe, North Africa, and the US, enhanced by my Middle Eastern advisory work. This dual background paved my way into arbitrating construction projects across the Middle East over the past two decades, involving nations like Saudi Arabia, UAE, Iraq, Jordan and Lebanon. My role has evolved from consultancy to being a sought-after arbitrator, deeply involved in the region's multi-faceted legal landscape.

Navigating arbitration in the Middle East requires a keen awareness of each country's economic, political and cultural differences. It's also about adhering to crucial mandatory rules like an arbitral award's signing

location, compliance with local legal norms and making sure to include local counsel. These dynamics present unique challenges, yet it's encouraging to see a gradual liberalization and adaptation of the rules, a fact that has made the arbitration landscape more flexible and accessible over time.

**How have construction disputes evolved in the Middle East over the last 20 years? What notable trends or changes in dispute resolution have occurred?**

The Middle East, akin to Asia, is increasingly taking control of its arbitral processes, signaling a move towards independence and self-determination. This shift is exemplified by the abolition of the Arbitration Institute in the DIFC-LCIA in Dubai and the rise of the Saudi Arbitration Center. These developments reflect a broader trend where the Middle East, much like Asia, is seeking to shape its arbitral future, moving away from the traditional influence of Europe and the United States. Despite the enduring roles of established institutions like the ICC and LCIA, it's clear that the Middle East's arbitration landscape is evolving, with the region asserting more autonomy. The LCIA's attempts to expand in these regions might not align with this new direction, whereas the ICC, with its global leadership status, might retain its relevance.

**Why do many parties in Middle Eastern projects prefer arbitration chairs from outside the region?**

In my practice across the Middle East, I've observed a trend where parties frequently choose arbitral tribunal chairs from outside the region. This preference is partly due to the limited size of the local arbitration community. Yet, it's also because chairs from out-

side the Middle East often bring extensive experience in arbitration. Parties and their counsel in the Middle East seek chairs with deep expertise, particularly in sectors like construction and oil and gas. They favor those who respect and consider local nuances – historical, political, cultural and religious. It's crucial for these chairs to understand that arbitration practices from their home regions cannot be directly applied in the Middle East without adapting to its unique context.

**Could you provide a specific instance where arbitration was effectively used in a construction project in Lebanon or another Middle Eastern country, and its advantages over other dispute resolution methods?**

In the Middle East, construction projects often involve foreign companies who typically prefer arbitration for its familiarity and trustworthiness compared to local judicial processes. This preference is particularly strong when dealing with state or semi state-owned project owners, as there's a concern about local judges favoring Middle Eastern co-contractors. The region's political and economic interconnections also influence this preference. Arbitration offers notable benefits like the ability to appoint specialized arbitrators and leverage the New York Convention in order to recognize and enforce arbitral awards, providing an unmatched advantage over traditional judicial proceedings.

**How does the strengthening of the Saudi Arbitration Center and the Crown Prince's involvement in significant projects impact the region's arbitration landscape and construction disputes?**

The emergence of the Saudi Arbitration Center signifies Saudi Arabia's and other Middle Eastern nations' ambition to control their arbitral futures, mirroring the surge in construction mega-projects like Saudi Arabia's The Line.

Major projects inevitably lead to disputes, as evident from my arbitration experience on projects like the Palm in Dubai or the Pearl in Doha. The Middle East's need for reputable local arbitration centers is being met by the Saudi Arbitration Center, which plays a vital role in this evolving landscape. Moreover, the presence and reputation of major Saudi construction groups, active internationally and frequently involved in arbitrations, underscore the region's growing prominence in the global arbitration sphere.

**What are the differences and similarities between civil law and common law systems in resolving construction disputes in the Middle East? How does this influence the parties' choice of arbitration?**

In some Middle Eastern countries, particularly in the United Arab Emirates, the paradox exists of these countries being civil law jurisdictions yet hosting many Anglo-Saxon law firms, known for their experience and reputation in construction dispute litigation. Their presence undoubtedly plays a role in choosing applicable arbitration rules (such as the tendency to prefer LCIA Rules) and the governing law (the tendency to apply English law). Their presence also impacts the conduct of arbitrations, such as the involvement of King's Counsel ("KC") in addition to solicitors, the presentation of Hearing Bundles, and the reluctance or even opposition of these Anglo-Saxon counsel to having arbitrators appointed by the arbitral tribunal, a civil law mechanism they are unfamiliar with.

As mentioned, all Middle Eastern countries are civil law jurisdictions, with legislation and even jurisprudence often inspired by the Egyptian Civil Code and Egyptian jurisprudence, which in turn took inspiration from France's Civil Code. Thus, European civil law practitioners, whether as counsel or arbitrator, can obviously bring significant added value due to these reasons.

**Why is it significant in economic terms that Asia, the Middle East, and Africa are emerging as the future of arbitration? How does this impact the field of construction arbitration?**

The global economic and political landscape is shifting, reducing the prominence of the US and Europe and moving the focus towards the Middle East and Asia. This transition is clearly reflected in commercial arbitration, which follows economic trends. The burgeoning number of construction projects in these regions has led to a higher frequency of construction arbitrations. While there are still opportunities for American and European arbitrators and experts, the growing presence and expertise of local professionals in these regions cannot be overlooked. This change is a natural progression and indicates that the previously automatic selection of Western professionals is diminishing. Despite this, the influence and necessity of American and European practitioners remain substantial in the Middle East, arguably more so than in Asia, where local expertise presents stiffer competition. ♦

**"The growing presence and expertise of local professionals in the Middle East's arbitration landscape mark a shift from the traditional Western dominance"**

# When selecting an arbitrator, the choice is geared towards winning the case



Interview with

**DANIEL HOCHSTRASSER**  
Arbitrator, **DANIEL HOCHSTRASSER**  
**DISPUTE RESOLUTION**

**"I value an arbitrator's experience and knowledge of the applicable law higher than his/her nationality"**

Renowned Swiss arbitrator Daniel Hochstrasser shares his recipe for mastering the art of arbitrator selection for international cases. He discusses balancing objective and subjective criteria, the growing importance of diversity in the profession, and offers guidance on how the preferences of various parties to an arbitration can successfully be accommodated.

**LEADERS LEAGUE:** Can you describe your approach to selecting arbitrators in international arbitration?

**Daniel Hochstrasser:** It is a standard feature of major arbitration institutions that parties have an almost unrestricted freedom to not only appoint one of the members of the arbitral tribunal (the so-called party-appointed arbitrator) or to jointly nominate a sole arbitrator, as the case may be, but they are also empowered to nominate or select, if they so agree with the opposing party, the president of the tribunal. At the outset of a case, counsel, together with the representatives of the party, are focused on collecting facts, developing legal arguments, and considering potential witness and expert evidence for the arbitration. During that already busy period, the importance of the selection of the party-appointed arbitrator or the process for selecting a sole arbitrator or presiding arbitrator should not be overlooked. When selecting an arbitrator, the choice is geared towards winning the case or, put more objectively, securing an optimal outcome in the case under the given circumstances.

**As an experienced arbitrator, what are the essential factors you consider when assessing potential arbitrators?**

In arbitrator selection, I balance objective and subjective criteria. Objectively, independence and impartiality are paramount to avoid conflicts of interest. Nationality is also considered to avoid bias, ensuring arbitrators or tribunal presidents aren't from the disputing parties' countries. Language proficiency is essential for clear communication. Adherence to specific qualifications outlined in the arbitration clause is also critical.

Subjectively, I value an arbitrator's experience and knowledge of the applicable law more than his/her nationality. Experience in specific case types or business areas is desirable. An arbitrator's reputation within the arbitration community is crucial too, as this reflects his/her integrity and profes-

sional history. Personal qualities like efficiency, availability and interest, along with personality, are significant factors, as they influence the arbitration process.

**How do you view the importance of diversity in arbitrator selection?**

The landscape of arbitration, once a realm of highly experienced, white-haired gentlemen, has significantly changed. Gender diversity in the field now surpasses many other areas of law. While there are still seasoned arbitrators in their seventies or eighties actively practicing, many eminent arbitrators are in their forties and fifties. Age is neither inherently advantageous nor disadvantageous, although considering the lengthy nature of complex cases, age-related issues can arise.

Arbitral institutions are actively targeting diversity, regularly publishing female arbitrator ratios and focusing on both gender and geographical diversity in appointments. The debate continues over the extent to which parties and counsel should prioritize diversity. Ultimately, the key is choosing the best arbitrator for each case, whether male or female.

**How do you handle differing party preferences in arbitrator selection and what advice do you have for parties and counsel in this regard?**

When navigating differing preferences in arbitrator selection, I advise considering multiple parameters. The process involves in-depth inquiries, conflict checks and candidate assessments. I start with a thorough case analysis to define a candidate profile. After discussions with the client, I create a long-list of at least 10 suitable candidates. After detailed research, this list is then narrowed down to five. Candidates' availability is confirmed, followed by more research, colleague feedback, and possibly interviews. The final decision is made collaboratively with the client. This structured approach ensures a comprehensive and fair selection process. ♦

# “Court procedures need to be simplified: better resource management will lead to more efficiency”



Interview with

**JOSÉ CARLOS SOARES MACHADO**

Partner, **SRS LEGAL**

Last year was marked by numerous court strikes in Portugal, which had a significant impact on ongoing legal cases. José Carlos Soares Machado, a partner at SRS Legal, discusses the need to simplify court procedures to reduce the time they take to reach decisions, how the media influences the outcome of public cases, and how expert testimony and confidentiality are handled differently in litigation and arbitration.

**LEADERS LEAGUE:** How are the Portuguese courts handling the timing of cases and what effect does that have on clients?

**José Carlos Soares Machado:** We can see that there is a major effort from judges and clerks to try to catch up with all the work and make up for past delays. However, this is a very difficult task, especially in a post pandemic world, where we are witnessing numerous strikes by the unions of judicial employees.

This situation has led to a continuous postponement of several judicial acts, and, consequentially, makes it very difficult to solve the problem of our slow delivery of justice, despite the best efforts of all involved to make progress.

The negative effects that come with this mainly impact the clients, who don't want excuses, but results and decisions. Lawyers who find themselves in the middle of this situation must handle things as skillfully as possible, in order to maintain a good relationship with clients.

**What improvements could be made to court procedures?**

I believe that it all comes down to how the court responds, and how the decisions are delivered. Court procedures need to be simplified, since doing so would help the courts to be more efficient. How the resources are managed could also be improved. It is a very important part of court procedures. And it correlates to the delivery of the decisions. Better resource management leads to greater efficiency.

**Do you see any differences in how expert testimony is handled in litigation versus arbitration?**

Yes, there is a huge difference in how expert testimony is presented and interpreted. In litigation the system has not evolved in a very long time. It is an outdated regime, that does not fall in line with everyday reality and practice.

**"The media can influence the outcome of public litigation cases"**

**Does the media influence the outcome of public cases?**

When it comes to arbitration, it is not really an issue. I haven't really experienced breaches in confidentiality or leaks of information.

In litigation, especially in cases that are public, it is more likely that those issues occur. Precisely because it is inevitable that the media becomes involved. And in those situations, it is very hard to not let the perception of the case be informed by what comes out in the media. ♦

# Mass arbitration and collective arbitration are two phenomena that have become increasingly important in certain jurisdictions



Interview with  
**PAULA COSTA E SILVA**  
 Professor of law,  
**THE UNIVERSITY OF LISBON**

Paula Costa e Silva, a renowned Portugal-based independent arbitrator, talks to Leaders League about two third-party adjudication phenomena: mass arbitration and collective arbitration, highlighting their complexities and the urgent need for regulation when the decision-making body is an arbitral tribunal.

**LEADERS LEAGUE:** Can you highlight an alternative dispute resolution trend that is having a growing bearing on the arbitration landscape?

**Paula Costa e Silva:** This year, I have decided to bring a practice-based concern to the legal theorists of third-party adjudication. If I'm not wrong in my diagnosis of the last few years, there are two phenomena that have become increasingly important in certain jurisdictions and that are worrying arbitrators. I am referring, on the one hand, to mass arbitration and, on the other, to collective arbitration.

**What are mass arbitration and collective arbitration procedural implications ?**

Mass arbitration occurs whenever thousands of arbitration proceedings are brought on the basis of the same fact. Considered a torpedo strategy against class actions, plaintiffs turn to mass arbitration when arbitration clauses prevent them from filing a class-action lawsuit. They reveal a different procedural strategy: from the plaintiffs' perspective companies put an arbitration provision in their terms of use so the plaintiffs can't file class actions against those companies. Because they can't resort to class action, they want to find another way to bring a big case against a defendant company, and a way to do that is through mass arbitration.

The situation in which defendants find themselves is extremely difficult: in addition to the need to structure teams, either in-house or through outsourcing,

that can respond to such intense litigation, with what this demands in terms of costs, there are also the administrative costs they incur, which may not be recovered even if they win the case. This happens, for example, in cases pending before the American Arbitration Association (AAA): the defendants must pay the AAA \$3,000 per individual claimant to secure a hearing, and these costs are not recoverable. When confronted with several thousand individual claims, the prospective costs are very high, and companies prefer to settle.

On the other hand, there is collective arbitration. To my mind, this has become

**"Collective arbitration cases bring with them other challenges that the arbitration procedure was not designed to deal with"**

a phenomenon associated with litigation in the corporate area. There are cases in which significant groups of shareholders ask a company to compensate them for the devaluation of their shareholdings as a result of highly reprehensible offences (e.g. corruption schemes) carried out by its management. With this configuration – and as long as the sharehold-

ers are only asking for their own legal situations to be protected, i.e. for their damages to be covered – we are dealing with highly complex subjective configurations of arbitration procedures, but not yet with class actions.

**"Considered a torpedo strategy against class actions, plaintiffs turn to mass arbitration when arbitration clauses prevent them from filing a class-action lawsuit"**

However, this subjective complexity is already extremely problematic for the management of the procedure. There are cases in which more than a hundred shareholders have been constituted as claimants; the general theory of procedure itself reacts badly to coalition cases of this size. This is why class actions

have been developed, with particular resonance in some countries.

**In some cases, arbitration provisions prevent the plaintiffs from filing a class-action lawsuit. What are the procedural challenges brought by class actions to be experienced by the mass arbitration?**

While class actions are less complex because they are typically brought by a class representative, they bring with them other challenges that the arbitration procedure was not designed to deal with. The constitution of the court, the admissibility of representation, the binding of all injured parties, members of a class, to the results of the action, the existence of opt in or opt out systems – these are all matters that are intensely regulated by formal systems for the realization of justice, but which have not yet been developed when the decision-making body is an arbitral tribunal. Legal theory urgently needs to look at this new morphology of litigation, because it will increasingly reach the arbitral tribunals. ♦



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# There have been several steps taken in recent years to turn Madrid into a hub for international arbitration



Interview with  
**FERNANDO BEDOYA**  
 Partner, **PÉREZ-LLORCA**

Arbitration and litigation expert at Pérez-Llorca, Fernando Bedoya shares his experience as the co-chair of the under 40 Spanish Arbitration Club (CEA-40) and discusses the main trends in arbitration in Spain as well as the growth in consumer litigation in two major areas in recent years: the banking sector and anti-trust litigation.

**LEADERS LEAGUE: Why is arbitration an effective dispute resolution method for conflicts in the energy sector?**

**Fernando Bedoya:** Disputes in the energy sector are extremely technical. Many of them have the complexity typical of a dispute in the engineering and construction sector and require highly specialized knowledge regarding delays and damages (quantum). Additionally, the regulatory component is often significant, requiring a combination of subject matter knowledge and awareness of the regulator's demands, as well as the impact of the parties' contractual obligations.

The complexities mentioned require time and specialization that jurisdictional courts can rarely offer, which is why it is highly advisable to resort to arbitration in these types of disputes. Arbitration allows not only the selection of arbitrators with knowledge and experience in this sector, but also ensures that they will dedicate the necessary time that the controversy requires, and that they will give the parties the opportunity to properly present their case.

**It has been said that Madrid is becoming the new Miami in terms of international arbitration. What steps is Madrid taking to make this a reality?**

I find it amusing that I'm asked this question because it's something I've been saying for a while now. There have been several steps taken in recent years to turn Madrid into a hub for international arbitration. Perhaps the key event was the establishment of the Spanish Arbitration Club in 2005. The club has promoted a very notable arbitration cul-

ture, which is the basis for Madrid becoming a credible venue for international arbitration. In 2023, the club changed its name to the Spanish and Ibero-American Arbitration Club to better reflect the reality of its members.

**"A key milestone on the way to Madrid becoming a credible venue for international arbitration was the establishment of the Spanish Arbitration Club in 2005"**

Among many other important tasks, the club has promoted the creation of a court with a truly international vocation (CIAM), resulting from the integration of the international arbitration of the three major arbitration courts in Madrid. CIAM began its activities in January 2020 and promises to be a leading court of reference in the coming years. It has a modern set of rules, the support of great arbitration experts, and highly qualified staff.

Another development of great significance for arbitration has been the strong support of the Constitutional Court for this alternative dispute resolution method. In recent years, the Constitutional Court has issued significant rulings that denote high confidence in arbitration and impose clear limits on the intervention of judicial bodies in arbitration mat-



ters, which helps to build trust among international actors who choose Madrid as the venue for their arbitrations.

Finally, in recent years, there has been an increase in the presence of Latin American citizens in Madrid, many of them of high socioeconomic status. This multiculturalism is very positive for international arbitration. Additionally, it has favored many arbitration practitioners deciding to move to Madrid more or less permanently. This is what makes Madrid a new Miami, where citizens of very diverse origins can feel very comfortable when litigating. In disputes related to Ibero-American countries, Madrid has a very substantial advantage over other potential venues.

**You are a former co-chair of the under 40 section of the Spanish Arbitration Club (CEA). What were your goals as co-chair?**

It's been a long time, but it was undoubtedly an incredible experience to be the co-chair of the CEA. The objectives of the CEA-40 were the same as those of the CEA, but took advantage of the greater dynamism and energy of its younger members. Our main goals were to try to have at least one monthly arbitration event, to increase the number of

CEA-40 members, and to have a major annual gathering within the framework of the club's congress.

The results were very positive. Each year we broke the attendance record at the CEA-40 meeting and ensured that there was a solid pool of arbitration practitioners in Spain and other countries where the club is present.

**It was expected that 2023 would bring increased consumer litigation in various sectors. What activity have you seen?**

In consumer litigation, two major areas are here to stay. The first is disputes in the banking sector, and the second concerns anti-trust litigation. In recent years, a significant litigation industry has emerged in Spain, driven by law firms focused on defending the rights of those allegedly harmed in these areas, with notable support from litigation funds that have enabled disputes that were unthinkable a few years ago.

The consolidation and growth of this industry suggest that consumer litigation is going to increase in the coming years. There are many intelligent people thinking about potential claims that can be filed, and companies must be prepared to defend themselves against them. ♦

**"Madrid has a very substantial advantage over other potential venues in disputes related to Ibero-American countries"**



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# Spain stands out as a promising hub in the litigation funding industry



Interview with

**GUIDO DEMARCO**

Head of Legal Assets, **STONWARD**

**"The investment decision-making process is marked by a comprehensive assessment that integrates the legal and financial aspects of a case"**

The consolidation of the global litigation funding market has heightened the demand for specialist funders. Guido Demarco, head of legal assets at Stonward, talks to Leaders League about the most recent trends in the litigation funding market, the legal strategy employed in the investment decision-making process and the advantages Stonward enjoys as a litigation funding company with profound knowledge of the complex Spanish legal framework.

**LEADERS LEAGUE: What is the status of litigation funding in the global market?**

**Guido Demarco:** The global litigation funding market has undergone significant changes, with a noticeable trend towards consolidation. Firstly, after an initial period of rapid expansion, funds now seem to be specializing in specific areas of law or topics within the litigation landscape. This specialization allows funding entities to leverage expertise in particular legal domains or jurisdictions, enhancing their ability to assess and manage risks effectively.

This need for specialization could also be linked to cost structure. Many litigation funders often operate using a "2 and 20" fee structure, which is a common model in hedge funds. The "2" refers to a 2% annual management fee based on the total assets under management, and the "20" represents a 20% performance fee on the profits generated. This typical hedge fund fee structure may not be well-suited for the litigation funding industry because of overhead costs for originating (finding and initiating) and vetting (assessing the viability of) legal cases are higher in the litigation industry compared to more traditional financial markets. This misalignment of the fee structure with the specific challenges of the litigation industry may pose difficulties for litigation funders operating under the standard hedge fund model. In other words, to intake IP cases you need an IP specialist, who may know nothing about competition law or international arbitration. Unless you have a team of specialists, you need to choose your areas of focus. Additionally, there is a tendency for funders to focus on cases demanding concentrated deployments of capital for efficiency and economies of scale purposes. One of our key missions at Stonward is to keep overhead costs low by focusing, for now, on the Spanish market, most notably

on antitrust cases. However, we also now have the expertise and capacity to focus on IP litigation as well as other areas such as complex special situations.

Secondly, the rise in interest rates during 2022 and 2023 changed the opportunity-cost calculus for many investors backing the litigation funding industry. Despite the challenges posed by high-interest rates, we anticipate that raising capital will become easier in 2024 as the markets continue to stabilize, leading to increased liquidity and a return of investors to the litigation funding market.

**How is Spain benefitting from market consolidation?**

In the current landscape of market consolidation in the litigation funding industry, Spain stands out as a promising hub for several reasons. Spain boasts a sophisticated legal market that not only presents opportunities within its borders, but also serves as a double gateway to the broader Latin American continent and the EU market. This dual advantage positions Spain as a strategic focal point for litigation funding. The ongoing trend of market consolidation has heightened the demand for specialist funders, and Spain is reaping the benefits of this shift. Language can be seen as a logical barrier. Cases in Spain are heard in Spanish. The underlying evidence is also in Spanish, so not only do you need lawyers with specialization, but also with the ability to underwrite in this language. Relying purely on external counsel may not be enough. To manage an asset (a case) you need a team on the ground which knows the local terrain and the nuances of the local market.

Stonward, with its years of experience and strategic presence in Spain, along with collaborative partnerships with other funders abroad, has strategically positioned our litigation fund to capitalize on the evolving

dynamics of the litigation funding market. The decision to focus almost exclusively on the Spanish market, therefore, provides Stonward with a distinct qualitative advantage. This focused approach allows Stonward to develop an in-depth understanding of local legal intricacies, enabling the team to navigate the unique challenges and opportunities presented by Spanish procedural law. Moreover, with Spain serving as a double gateway to the Latin American and EU markets, Stonward's strategic position facilitates access to a broader range of opportunities.

**What role does legal strategy play when you are deciding to invest in a litigation?**

The significance of the legal strategy in the decision-making process for litigation investment cannot be overstated. A robust legal strategy serves as a foundational pillar, laying the groundwork for the acceptance of a case. However, under a holistic approach, acknowledging that a well-crafted legal plan, while essential, does not stand alone as the sole determinant of investment viability. The financial solvency of the defendant is another key component. In other words, a case with a brilliant legal strategy might prove futile if the defendant cannot fulfill its financial obligations, limiting the potential for a successful outcome.

Therefore, the investment decision-making process is marked by a comprehensive assessment that seamlessly integrates both the legal and financial aspects of a case. This multifaceted evaluation ensures that not only is the legal strategy sound and

well-executed, but also that the overall financial health and stability of the opposing party are thoroughly scrutinized.

By marrying legal acumen with financial prudence, we try to identify and pursue investment opportunities that not only have strong legal foundations but also align with the broader financial goals to generate attractive risk-adjusted returns.

**How does market specialization give Stonward a competitive advantage?**

Think of litigation funding like seeking medical advice. Just as you would not visit a cardiologist for a knee problem, in the same manner, to assess the viability of a particular type of case, you need a lawyer proficient in the specific issue at hand. So, while a cardiologist might be able to point you in the right direction, you will eventually need to visit a knee specialist anyway.

In the realm of litigation finance investments, especially in a procedurally complex jurisdiction like Spain, having a local presence ensures that the funding strategy is precisely tailored to address the unique challenges and opportunities presented by the Spanish legal framework, thus reducing risk, uncertainty and cost—much like a doctor specializing in a particular field ensures focused and effective treatment for a specific ailment.

Stonward combines local language capabilities and subject matter expertise with a sophisticated understanding of the procedural landscape and the broader financial market to evaluate and underwrite winning legal strategies. ♦

**“The financial solvency of the defendant is a key strategic component, since a case with a brilliant legal strategy might prove futile if the defendant cannot fulfill its financial obligations”**



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Chirinos & Asociados is a communication consultancy specializing in media relations and crisis management. It has been operating since 1995, during which time it has become one of the most recognized consulting firms in the country, characterized by its efficiency, its knowledge of the media supply, its internal dynamics and main protagonists, as well as its credibility.

Its specialty is the handling of the external communication of brands, companies or people through the management and maintaining relations with the media.

The firm advises several clients from various economic sector such as energy, mining, retail, finance, construction, telecoms, automotive, tourism, insurance, health, education and professional services sectors.

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- Preparation of content to be broadcast by the media
- Management before the media for the publication of press releases and/or interviews
- Identification of the key moments in which information must be provided to the media
- Provide support in cases of institutional crisis
- Maintain relations with the media
- Media monitoring
- Stakeholder Map
- Preparation of digital campaigns
- Engagement strategy with influencers

## CONTACTS

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**Víctor Garrido-Lecca**, Accounts Director : [vgarrido-lecca@chisac.com](mailto:vgarrido-lecca@chisac.com)

 Top Advisors Directory  
**STRATEGIC COMMUNICATIONS  
AND CRISIS MANAGEMENT**

 Country  
**PERU**



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[www.tocasociados.com](http://www.tocasociados.com)



 **POSITIONING**

TOC Asociados is a corporate communications consulting firm with more than 10 years in the Peruvian market. It has established itself as one of the leading consulting firms, with proven experience accompanying more than 140 companies, from over 32 sectors, in the positioning of their brand and the strengthening of their reputation. Its purpose is to contribute - through strategic communication - to the understanding between people, companies and institutions, for a more equitable, fair and sustainable world. This, together with its four fundamental pillars: proactivity, creativity, adaptability and commitment, are the basis of the 360 strategies it designs and executes for its partners, with a team of more than 50 people.

It has a wide network of national correspondents in the most important places, a solid network of contacts in the media and with opinion leaders, and a creative approach that has allowed it to present a new range of services this year. Its current CEO is Ysabel Revilla, she was appointed in 2023 and brings to TOC her long experience in the management of communication consulting firms, with an outstanding focus on marketing and digital advertising. Ysabel has held the position of CFO at leading advertising agencies such as Wunderman, Circus Grey and others. During her time at these agencies, she played an essential role in managing change processes resulting from mergers, acquisitions and business integration. She has been part of the executive team at local and regional levels, demonstrating her strong ability to drive organizational change and manage multiple priorities in constantly changing environments.

Maribel Toledo - Ocampo, founding director, assumes the commercial direction of TOC from 2023. She is a renowned journalist with 15 years of experience in this field and 10 years in the corporate world. For 3 consecutive years she was elected as the best reporter of her generation. She was awarded the Women Marketeers Peru 2019 award in the Public Relations category, becoming the first winner in the history of this category. She was Director of Public Relations for the international agency Newlink Group and 10 years ago she founded TOC Asociados, a company that has established itself as one of the most relevant strategic communications consultancies in the country.

Both Ysabel and Maribel share a strong commitment to gender equality. Ysabel is co-founder of URMA, an NGO dedicated to provide training, advice and financial mentoring to women, particularly those living in vulnerable situations. Maribel on the other hand is part of the Board for Latam of Women In Tech, an organization that seeks to close the gender gap in STEM professions (science, technology, engineering and mathematics).

 **CONTACTS**

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**Rachel Bronstein**, Director: [rachel@tocasociados.com](mailto:rachel@tocasociados.com)  
**Diana Mujica**, Director: [diana@tocasociados.com](mailto:diana@tocasociados.com)

 **BUSINESS**

**Corporate communication**

- Design of Communication Strategies
- Crisis Prevention and Management
- Spokesperson Training

**External Communication**

- Relationship with the communication media
- Relationship with Local, Regional and National Authorities
- Relationship with the Communities

**Internal communication**

- Organizational Research
- Preparation of newsletters, magazines, press releases, and

other internal communication platforms.

**Digital Communication**

- Content Creation
- Consultancy

**Content Production and Sustainability consulting**

- Creation of Audiovisual Content
- Sustainability Advisory

**Public affairs**

- Strategy and consulting in institutional relations
- Analysis of the political environment
- Policy and sectoral analysis Parliamentary and regulatory monitoring
- Influence map development

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Top Advisors Directory  
**LITIGATION & ARBITRATION  
FUNDERS**

Country  
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**Yasmin Mohammad**



**Anastasia Bondarenko**

## POSITIONING

Fortress Investment Group LLC was founded in 1998 and manages \$46.2 billion in AUM, offering a range of alternative investment strategies.

The Fortress Legal Assets Group, part of the Fortress Credit Funds business, has a 10+ year track record of providing capital solutions to corporations, claimants, law firms involved in litigation, and specialty finance companies that make litigation-related investments. Fortress managed approximately \$6.0 billion to legal assets transactions since 2010.

Beyond “litigation funding,” we are focused on using a credit investment approach to helping counterparties manage risk and capital in litigation.

## OFFICES

- London
- Paris
- Luxembourg
- San Francisco
- New York
- Sydney

## CONTACTS

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**Anastasia Bondarenko**, Senior Vice-President - Paris: [abondarenko@fortress.com](mailto:abondarenko@fortress.com)

DISCLAIMER : This information does not constitute an offer to sell, or a solicitation to buy, any security and may not be relied upon in the connection with the purchase or sale of any security.

## BUSINESS

From single case funding to portfolio finance to enforcement arrangements, including award acquisitions or partial monetisations, we tailor our solutions to each scenario, working collaboratively with our clients and their advisors towards the successful resolution of high-value arbitration claims.

### **Corporate Portfolio Financing**

We provide capital to corporations in non-recourse transactions secured by the corporation's disputes. A corporate portfolio transaction with Fortress enables the company to pull forward future litigation recoveries, use assets valued at zero on balance sheet to generate both cash and revenue, and mitigate the material litigation and recovery risk.

### **Judgment / Award Monetization or Financing**

We advance capital to claimants secured by an arbitration award or court judgment and propose to shoulder, in part or in full, the risks associated with enforcement and recovery.

### **Law Firm Investments**

We provide secured loans to law firms with claimant-side litigation practices, enabling firms to draw forward expected case proceeds, manage working capital, invest / market for additional cases, and efficiently manage allocation of firm resources. Loans are secured primarily by the underlying fee-interests firms have in its case portfolio and are usually non-recourse to the firm itself.

### **Legal-Related Specialty Finance Company Investments**

We make first-lien debt and equity investments in specialty finance companies that originate or underwrite assets where litigation drives the underlying asset value or portfolios of the assets originated by those specialty finance companies.

### **Single-Case Litigation Funding**

We make investments in high stakes commercial and investment treaty arbitrations, large individual commercial cases, or pools of claims in a particular category of proceedings. The non-recourse capital gives claimants liquidity to pursue affirmative claims without putting their own capital at risk.

 Top Advisors Directory  
**LITIGATION FUNDERS**

 Country  
**CHILE**

**H | M** **HAKAMANA**  
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**Carolina Plaza**



**Francisco Orrego**



**Andrés Veszpremy**



**Aldo Diaz**



**Ignacio Canals**



**Ciro Colombara**

## **POSITIONING**

Hakamana is the first Chilean litigation funding, whose objective is to finance the associated costs of arbitration processes such as legal fees or administrative expenses, assuming the risks of the arbitration.

Hakamana is a Rapa Nui word that means to give power.

We will carefully analyze every case, both from the legal and financial perspective, to finance those arbitration and litigation disputes which legal grounds are solid and have, therefore, relevant possibilities of success.

We want to be business leaders in Chile and in the region on litigation finance, supporting people or businesses with good claims but unable to pursue them due to the prohibitive cost of litigation. Furthermore, we hope to be a profitable company to our investors.

Due diligence is key and for that reason highly experienced lawyers in the field of litigation and a professionally diverse investment committee, that is aware of our national reality, make the investment decisions.

The founder focuses on the finance of arbitrations, since the procedure has a limited duration and the consistent jurisprudence allows to evaluate more certainty the final decisions.

If the case is won, the founder receives an agreed share of the proceeds of the claim. If the case is unsuccessful, the funder loses its money and nothing is owed by the litigant.

## **BUSINESS**

- Litigation Finance

## **CONTACTS**

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**Ignacio Canals**, Director: [icanals@hakamana.cl](mailto:icanals@hakamana.cl)  
**Ciro Colombara**, Director: [ccolombara@hakamana.cl](mailto:ccolombara@hakamana.cl)  
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 Top Advisors Directory  
**LITIGATION FUNDERS**

 Country  
**SPAIN**



d e m i n o r  
**LITIGATION FUNDING**

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**Charles Demoulin**



**Edouard Fremault**



**Erik Bomans**



**David Walker**



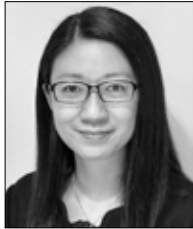
**Malte Stübinger**



**Emily O'Neill**



**Giacomo Lorenzo**



**Irene Lee**



**Joeri Klein**



**Michael Watson**



**Olivia de Patoul**



**Patrick Rode**



**Paloma Castro**



**Alex Marine**



**Mats Geijer**



**Tim M. Willing**

## POSITIONING

Founded in 1990, Deminor is a leading privately-owned and international litigation funder with offices in Brussels, London, Hamburg, New York, Hong Kong, Madrid, Milan, Stockholm, and Luxembourg. Deminor's name, derived from the French 'défense des minoritaires', reflects its origins in providing services to minority shareholders. Deminor is still very much defined by the pursuit of good causes and its determination to restore justice for clients.

Combining skill sets from 22 different nationalities and 19 languages, Deminor has funded cases in 21 jurisdictions including the Americas, the Middle East and offshore centres such as the Cayman Islands and Bermuda. With specialists in arbitration, intellectual property, competition, corporate & post-M&A, investments, enforcement, and tax litigation, Deminor has achieved positive recoveries for clients in more than 81% of the cases it has funded, against an industry average of 70%.

In addition to funding one-to-one commercial claims, Deminor originates, syndicates and funds group actions. In 2018, Deminor was instrumental in reaching the largest ever settlement in Europe (EUR 1.3 bn in the Fortis case). Equally, the company does not shy away from being a first-mover in jurisdictions where funding has not been tested. It was the first funder to support collective actions in Italy and reached a landmark settlement in the Olympus securities action in Japan (2017).

Deminor is immensely proud of its diverse client base, which includes some of the world's most innovative and entrepreneurial companies, in addition to globe's leading public and private pension funds, asset managers, sovereign wealth funds. Out of the ten biggest investors worldwide, four are recurring clients of Deminor.

Multiple years of combined experience have cemented the team's expertise in cross-jurisdictional litigation, claims management, litigation funding, enforcement of investor protection and anti-trust laws, corporate governance as well as M&A transactions.

## BUSINESS

- Litigation Funding
- Investment Recovery
- Antitrust Actions
- Litigation management & support services

## OFFICES

- Brussels
- Luxembourg
- London
- New York
- Milan
- Hong Kong
- Hamburg
- Madrid
- Stockholm

## CONTACT

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 Top Advisors Directory  
**LITIGATION FUNDERS**

 Country  
**SPAIN**

# Stonward

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**Armando Betancor**



**Christopher Garvey**



**Blas A. González**



**Guido Demarco**



**Eduardo Frutos**



**Rodrigo Olivares-Caminal**

## POSITIONING

Stonward provides legal finance solutions in Spain and Latin America. We combine our years of experience in the litigation funding sector with legal technical expertise and a deep understanding of the Spanish and LatAm markets, as well as their culture and idiosyncratic aspects, to offer bespoke solutions to clients.

Whether you are a law firm, an individual or a company, we can help you. We can fund mid-size market cases in Spain and Latin America, and we also focus on special projects such as collective actions relating to competition infringements or others. Regarding the latter, for example, Stonward has provided legal finance through a special purpose vehicle that groups a series of claims against the “truck cartel” in Spain. For that purpose, Stonward structured a first class team of lawyers and experts, all recognized professionals in the industry, which would enable those affected by the cartel to obtain the financial compensation they deserve. Stonward not only provides the required financing but also coordinates the legal strategy and other day-to-day matters of the claim.

At Stonward, we understand our clients’ needs and expectations, and we are able to offer first-class advice to help them achieve their objectives by valuing their legal assets and assisting them in structuring the needed financing.

Stonward relies on a formidable team of professionals with +20 years of experience as lawyers focusing on commercial matters, competition law, IP infringements, restructuring, and insolvency. Stonward’s Board of Investment is composed by Armando Betancor, Chris Garvey from Sachenga and former Judge Blas González. With a private equity and investment banking background, Chris has worked at Morgan Stanley among other banks, while Blas is a former commercial law judge with deep knowledge of the Spanish judicial system and its procedural matters. Thanks to them, Stonward has reinforced its commercial litigation, IP and antitrust practices, enabling the company to expand its horizon of cases.

We are transparent, efficient and innovative, and bring together business experience with legal and financial expertise. We are flexible and committed to building relationships, working with our clients with a long-term relationship in mind.

## BUSINESS

We offer a wide range of services, including the funding of single claims and of portfolios of cases, as well as the monetization of awards or judgments. We collaborate closely with companies and law firms to structure the finance that best suits the needs of the client.

We work across a broad category of areas including:

- Antitrust and competition law
- Shareholders’ claims
- Investment and Commercial arbitration
- Corporate and commercial litigation
- Energy and natural resources
- Environmental matters
- Infrastructure and transport
- Insolvency and restructuring
- Technology, media and telecoms

## CONTACTS

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**ARBITRATION CENTER**

 Country  
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**Flávia Bittar**

**Soraya Nunes**

**Victória Sbruzzi**

## POSITIONING

Founded in 1998, CAMARB has an history intrinsic to the development of Alternative Dispute Resolution methods in Brazil. Since the enactment of the Brazilian Arbitration Act in 1996, CAMARB has registered over 400 arbitral proceedings and prides itself on supporting the continuous development of arbitration, mediation and dispute boards, now commonly referred to as Adequate Dispute Resolution methods.

For twenty-five years, CAMARB has positioned itself as a non-profit and completely independent institution, being regarded as one of the top arbitration centers in Brazil. In its structure, CAMARB has an Advisory Board, composed by thirty-four highly qualified professionals, a Board of Directors – formed by its President, Flávia Bittar, and twenty-one experienced professionals in arbitration, mediation and dispute boards. The Board of Directors is responsible for acting in the name of the Chamber, reflecting the experience and expertise of its professionals and ensuring its technical quality.

Lead by the Secretary-General, Victória Sbruzzi and the Executive Director, Soraya Nunes, the Secretariat is composed by qualified lawyers and professionals trained to offer its clients, including arbitrators and parties' counsels, quality and trustworthy service – all in a carefully tailored space.

CAMARB has also offices in Belo Horizonte/MG, Brasília/DF, Goiânia/GO, Itajaí/SC, Lisbon/PT, Rio de Janeiro/RJ, Recife/PE, Salvador/BA and São Paulo/SP, being also able to manage cases in other cities.

## BUSINESS

- Civil Engineering, Construction, Infrastructure, Mining;
- Corporate law disputes;
- Energy disputes;
- Commercial contracts in general;
- Public Law, Public Entities and Government Agencies (including PPP contracts);
- Agribusiness.

## RULES

- Arbitration Rules;
- Expedited Arbitration Rules;
- Labor Arbitration Rules;
- Emergency Arbitrator Proceedings;
- Mediation Rules;
- Dispute Board Rules.

## OFFICES

- Belo Horizonte - MG
- Brasília - DF
- Goiânia - GO
- Itajaí - SC
- Lisbon - PT
- Rio de Janeiro - RJ
- Recife - PE
- Salvador - BA
- São Paulo - SP

## CONTACTS

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**Fernanda Levy**, Vice President of Mediation  
**Flávio Leite Ribeiro**, Vice President of Financial Affairs  
**Leandro Rennó**, Vice President of Administrative Affairs  
**Lia Frank**, Director of CAMARB Bahia  
**Lucas de Medeiros Diniz**, Vice President of CAMARB jovem

**Luis Fernando Guerrero**, Vice President of CAMARB São Paulo  
**Marlos Nogueira**, Vice President of CAMARB Goiás  
**Marlus Alves**, Vice President of CAMARB Portugal  
**Marcela Tarré**, Vice President of CAMARB Rio de Janeiro  
**Natassia Pereira**, Vice President of Communication and Ombudsman  
**Pedro Ribeiro de Oliveira**, Vice President of International Affairs  
**Roberto Cançado Novais**, Vice President of CAMARB Minas Gerais  
**Pedro Silveira Campos Soares**, Vice President of Technology Affairs  
**Renata Faria**, Vice President of Dispute Boards  
**Suzana Cremasco**, Vice President of Institutional Relations  
**Thiago Marinho Nunes**, Vice President of Agribusiness

 Top Advisors Directory  
**ARBITRATION CENTER**

 Country  
**BRAZIL**

# CBMA

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**www.cbma.com.br**

## POSITIONING

CBMA - Brazilian Center for Mediation and Arbitration is a consolidated and internationally known ADR institution. It was established in 2002 by the Commercial Association of Rio de Janeiro (ACRJ), the National Federation of Insurances (Fenaseg) and the Rio de Janeiro Federation of Industries (Firjan). CBMA has offices in Rio de Janeiro and São Paulo and has academic and professional initiatives for disseminating the ADR culture, such as its annual international congresses in arbitration and mediation and the Brazilian Journal of Alternative Dispute Resolution - RBADR. It has adequate facilities, an efficient secretariat, and a technical staff on its board. The arbitrators and mediators listed by the Center are renowned professionals in their specific areas.

In 2022 CBMA received the certification ISO 9001: 2015 with the following scope: "Management of mediation processes, arbitration and dispute board. Training, professional and managerial development".

## CONTACTS


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 Top Advisors Directory  
**CHAMBER OF COMMERCE**

 Country  
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**Luis Bustamante  
Belaunde**



**Lilian Rocca  
Carbajal**



**Luis Carlos Rodrigo  
Prado**



**Huáscar Ezcurra  
Rivero**



**Gianna Macchiavello  
Casabonne**



**Marianella Ventura  
Silva**

## POSITIONING

In 2024, the National and International Arbitration Centre of the Lima Chamber of Commerce (LCC) proudly enters its 31st year, marking over three decades of unwavering commitment to providing exceptional arbitration services. Established in 1993, the LCC has become the most experienced institution in administering arbitration proceedings in Peru and stands as one of the preeminent authorities in Latin America. Having successfully managed over 8,000 arbitrations, the Centre boasts a distinguished roster of 480 national and international arbitrators.

With a steadfast dedication to delivering efficient administration of arbitration proceedings for businesses and investors, the Centre continues to evolve to meet the dynamic needs in an ever-changing landscape. The Superior Council of Arbitration, a cornerstone of the institution, ensures the upholding of elevated ethical standards and transparency, particularly in matters not covered by confidentiality provisions.

Furthermore, the Arbitral Secretariat, a pivotal component of the Centre, brings extensive experience to the table. With a wealth of knowledge gained over years of handling diverse arbitration cases, the Secretariat plays a crucial role in ensuring the smooth administration of proceedings. Their proficiency in managing complex arbitrations contributes significantly to the Centre's reputation for excellence.

As a testament to our dedication to expeditious resolution, the Centre emphasizes providing timely and effective solutions. This achievement not only reflects our commitment to efficiency but also reinforces our status as a reliable partner in dispute resolution.

Moreover, the Centre extends its expertise to encompass the administration of dispute boards—a valuable alternative for preventing and resolving conflicts that may arise during the execution of engineering or construction contracts.

In 2024, the National and International Arbitration Centre of the Lima Chamber of Commerce stands poised at the beginning of its fourth decade, carrying forward a legacy of trust, expertise, and commitment to the highest standards of service for the benefit of our valued users.

## BUSINESS

- Dispute Resolution Services
- Arbitration
- Dispute Boards

## OFFICES IN LIMA

- Jesús María

## CONTACTS

**Marianella Ventura**, Secretary General of the LCC National and International Arbitration Centre: [mventura@camaralima.org.pe](mailto:mventura@camaralima.org.pe)

 **Top Advisors Directory**  
**ARBITRATORS**


 **Country**  
**CHILE**



**Juan Eduardo Figueroa  
Valdés**

F I H S

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 **POSITIONING**

Lawyer, Bachelor of Legal Sciences from the University of Chile. Master in International Law, Commerce, Investments and International Arbitration, University of Heidelberg, (Master of Law in International Law (LL.M. int.)), Fellow Chartered Institute of Arbitrators; Fellow of the International Academy of Construction Lawyers; Master in Economics and Management for Lawyers Universidad Gabriela Mistral; Diploma in Public Works Concessions, Universidad del Desarrollo. Advisor to various construction and real estate companies and specialist in Urban Planning and Construction Law; chosen as one of the most outstanding lawyers in the real estate area in Chile according to Chambers and Partners; and in construction law according to the publication Who's Who; chair and co-arbitrator in several ICC cases in Latin America; arbitrator of the Arbitration and Mediation Center of the Santiago Chamber of Commerce; arbitrator of public works concessions in Chile; arbitrator of the International Center for Dispute Resolution, the International Division of the American Arbitration Association (AAA); He is also member of the list of Arbitrators at CCBC Brasil, FIESP and CAMFIEP, CCL, Perú, AMCHAM Perú and Universidad Católica Lima; chair in several Dispute Review Boards panel in construction contracts in mining; former judge of the Supreme Court of Chile (2015- 2018) He has been counselor of the Chilean Bar Association and the Interamerican Bar Association.

Post-graduate professor at the Universidad de los Andes School of Law and the Real Estate Center of the ESE Business School; Academic Director of the Real Estate Law and Construction Law Diploma, Universidad de los Andes; Postgraduate professor at Heidelberg Center for Latin America.

He is the author and co-author, among other publications, of the works Construction & Arbitration, 2022, The arbitral tribunal-appointed expert. A Swiss approach", ICC Institute of World Business Law Newsletter, 19º edition; 2022; "Urbanismo y Construcción", tercera edición, Der Ediciones; 2021, "La distribución de los riesgos en los contratos colaborativos de construcción. Derecho & Sociedad", Revista Derecho y Sociedad, Pontificia Universidad Católica del Perú; 2019, "Construction Law; Dogmatic and Practical Analysis", 2017, "Current Real Estate Law", 2014, "The Keys to the Real Estate World. Practical legal guide", 2009 and "The Property Broker versus Real Estate Activity", 2008, "Urbanism and Construction", 2006, second edition 2016 ; "Chilean Law of International Commercial Arbitration", 2005; The "Online" Arbitration in International Trade, work that won the award for best work at the XL Conference of the Inter-American Federation of Lawyers, held in Madrid, Spain, 2004; "The Solution of Controversies in the Chilean Law of Concessions of Public Works"; work that won the Julio Chana Cariola award, from the Arbitration and Mediation Center of the Santiago Chamber of Commerce, 2003; "Real Estate and Environment Megaprojects", 1997; and of "The constitutional guarantees of the taxpayer in the Political Constitution of 1980", 1985.

Past vice president of the Chilean Society of Construction Law; Member of the Latin American Arbitration Association, Construction Committee; Member of the Brazilian Institute of Construction Law; Member of the Chilean Chamber of Construction; President of the Legislation Commission of the Chilean Chamber of Construction; member of the Chilean Committee and of the Latin American Arbitration group of the International Chamber of Commerce; Member of the Brazilian Arbitration Committee and the Chilean Bar Association A.G

 **BUSINESS**

- Construction Arbitration.
- Investment Arbitration
- International Arbitration

 **CONTACTS**

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**Alberto José Montezuma Chirinos**



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## POSITIONING

Alberto José Montezuma Chirinos is a lawyer registered in the Lima Bar Association, since 1984. Master in International Arbitration, Universidad Internacional de la Rioja UNIR- Spain, and actually he is President of the Superior Council of Center of Arbitration of the Lima BAR Association. He currently serves as lawyer in private practice, being a partner in the law office Estudio Montezuma Abogados, having lent his professional expertise to different fields of Law in various areas of the professional activity as Arbitrator, Professor of Law, legal advisor, consultant and legal representative in legal proceedings.

He is professor of Law in ADR and Arbitration in the Faculty of Law of the Universidad ESAN since 2011 until now. Mr. Montezuma serves as arbitrator in Ad Hoc proceedings and to different Arbitration Centers of Peru such as the Arbitration Center of the Chamber of Commerce of Lima -CCL-, the Arbitration Center of the American Chamber of Commerce (AMCHAM), Division of Administrative Arbitration of the Supervising Agency of the Government Procurement (OSCE), Arbitration Center of the Peruvian Chamber of Construction, Arbitration Center of the Association of Engineers of Peru – Lima and Piura; Arbitration Center of the Chamber of Commerce of Piura, Arequipa, Cusco, Huancayo, Ayacucho, Arbitration Center of the National Superintendency of Health Services Providers and the Arbitral Tribunal of the illustrious Bar Association of Lima, among others. He is also a Member of the Chartered Institute of Arbitrators (CI Arb) in London, as well as a member of the American International Commercial Arbitration Court (AICAC) in Delaware, United States of America. He is a member of the Spanish Arbitration Club -CEA- (Peruvian Chapter).

He is a Professor of the Faculty of Law at the Universidad ESAN in the Chair of Alternative Methods of Conflict Resolution (MARCs), in the areas of Arbitration and served as a Professor of Civil Procedural Law. He has also served as Professor of the Faculty of Law at the Universidad de Ciencias Aplicadas (UPC) in the Chairs of Business Law, Civil Procedural Law and Securities, participating as a juror during the oral thesis defense of the students of this university to obtain the Professional title of Lawyer. Usually Professor Montezuma is a lecturer at the International Arbitration Congress, organized annually by the Chamber of Commerce of Lima and the Peruvian Institute of Arbitration (IPA), a visiting professor at the Faculty of Law of the Universidad de Mar del Plata Argentina, a visiting professor of the International Arbitration course at the Academy of International Law, invited by the Faculty of Law and Political and Social Sciences of the Universidad Nacional de Colombia and co-author of the book “Comentarios a la Ley Peruana de Arbitraje” (“Comments on the Peruvian Arbitration Law”), edited by the Peruvian Institute of Arbitration as well as co-author of other publications and magazines. Professor Montezuma is Coach of the Arbitration Team of the Faculty of Law Universidad ESAN for Competencia Internacional de Arbitraje Comercial UBA-El Rosario. From 2016. Professor Montezuma has been recognized in the XVI International Commercial Arbitration Competition organized by UBA - Argentina and Universidad de El Rosario - Colombia- as a Mentor of the Year 2023.

## BUSINESS

- **Civil and Commercial law**, in matters of contracts, obligations, patrimonial, civil law, inheritance law.
- **Insurance Law**. Formulation and regulation of clauses and specific advice in insurance issues, advice is sinister matters and application of international terms of assurance.
- **Administrative Law and Public Procurement**

## CONTACTS

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**Carlos A. Soto**



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## POSITIONING

Lawyer, Arbitrator, and Professor of Civil Law and Arbitration. He is Founding Partner at Carlos Soto & Asociados - Firm of Professional Arbitrators in Peru and Spain. He is Founder of Latin American International Arbitration - LIA. He was a Head of the International Arbitration Practice Group at Muñiz, Ramírez, Pérez-Taiman & Olaya Law Firm. He acts as Chairman, Sole Arbitrator, Co-arbitrator in arbitration proceedings. He was a Professor at the University of Piura (Universidad de Piura), the National University of San Marcos (Universidad Nacional Mayor de San Marcos), the University of Lima (Universidad de Lima), and the Academy of Judges. Visiting Professor at postgraduate programs in Colombia, Argentina and Bolivia.

He is a member of the most important lists of arbitrators, including the Arbitration Center of the Chamber of Commerce of Brazil-Canada/CCBC-Brazil, the Court of Arbitration of Madrid, the Civil and Commercial Arbitration Court - CIMA (Spain), the Center of Arbitration of the Lima Chamber of Commerce, and the Center of Arbitration of the American Chamber of Commerce-Peru. He is also a member of the Board of Directors of the Spanish Arbitration Club and the Latin American Arbitration Group of the ICC International Court of Arbitration. He is member of International Academy of Comparative Law.

He was Chairman of the Peruvian Arbitration Institute – IPA, Director of the Latin American Arbitration Yearbook and Founder of the Latin American International Arbitration-LIA. He has served as Counselor to the Peruvian Congressional Code Reform Committee, Secretary of the Civil Code Reform Committee and Advisor to the Commercial Code Reform Committee. He is recognized as a leading arbitrator in Peru and Latin American.

## BUSINESS

- International Arbitration
- Domestic Arbitration
- Civil law
- Administrative law

## OFFICES

- Peru
- Spain

## SOCIAL MEDIA

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**Eric Franco**

## POSITIONING

Lawyer, international arbitrator, member of dispute boards and professor. He has worked on engineering and construction projects and disputes in Latin America, Europe and Asia, both as in-house counsel for owners and an international contractor, as well as external counsel, arbitrator and member of dispute boards. He is Managing Partner at Legal Delta. Until March 2024, he is Disputes Global Expert for the Engie Group and is general counsel at Engie Energía Perú.

As an arbitrator, he has issued more than 70 awards. He has participated and participates in international and national arbitrations, both in English and Spanish. Has resolved and prevented disputes related to, among others, public and private contracts for the construction of gas processing plants, power plants, mining, oil and gas projects, hospitals, sanitation works, roads, shopping centers, educational centers, urban buildings and public-private partnership contracts. He is recognized as a “distinguished arbitrator” by Arbitrator Intelligence and as an “excellent” arbitrator by Leaders League.

He is one of the main promoters of dispute boards in Latin America. Holds an Msc in Construction Law and Dispute Resolution, Kings College London and Kings College London alumni leader in Peru. Member of the ICC Arbitration and ADR Commission and the ICC Latin American Group. Is the chair of the Peruvian chapter of the Chartered Institute of Arbitrators. Regularly speaks at local and international conferences and publishes articles on law and other topics. Founder of the Peruvian Society of Construction Law.

He is used to working on international environments and teams. He has lived and worked in Japan, Switzerland, England and Peru and is fluent in Spanish and English, with basic knowledge of German and Japanese.

## BUSINESS

- Construction Law / Dispute Boards / Arbitration
- Arbitrator
- Dispute Board

## SOCIAL MEDIA

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## POSITIONING

Although the beginning of the professional experience of Dr. Palacios dates back to the year 1987 integrating as a partner some of the most important law firms in Lima, Enrique Palacios Law Firm was founded on January 31, 2000. Currently it concentrates its activities professionals in arbitration and litigation led by Dr. Enrique A. Palacios Pareja, who is a specialist in judicial and arbitration processes, has been and is a member of numerous arbitration tribunals, both in institutional and ad-hoc arbitrations in matters of civil, commercial, energy, oil and public procurement. He has been a professor of Civil Procedural Law at the University of Lima.

He is an associate professor at the Pontificia Universidad Católica del Perú in the courses of civil procedural law and national and international commercial arbitration. Visiting Professor at Pompeu Fabra University, Barcelona, Spain. He was a member of the commission in charge of preparing the preliminary draft of the Civil Procedure Code. He is the author of various law articles published in specialized books and magazines.

Doctor Palacios has sponsored the Peruvian State in the 40 arbitration proceedings initiated for the expropriation of the land surrounding the Jorge Chávez International Airport for the purpose of expanding it. He has also assumed the defense in important arbitration processes related to the oil sector, the electricity sector, telecommunications, transport and public and private contracting in general.

Doctor Palacios is a member of the List of Arbitrators of the National and International Conciliation and Arbitration Center of the Lima Chamber of Commerce, of the List of Arbitrators of the Center for Conflict Analysis and Resolution of the Pontifical Catholic University of Peru, of the List of Arbitrators of the AMCHAM Peru Arbitration Center and the Supervisory Body of State Procurement (OSCE). He is a member of the Spanish Arbitration Club - CEA.

In this capacity, he participates by integrating or presiding over courts in arbitration cases administered by these institutions, as well as in adhoc arbitrations.

Member of the Miami International Arbitration Society (MIAS) list of arbitrators and the National Arbitrators Register (RNA-OSCE) in Peru

## BUSINESS

- International Arbitration
- Domestic Arbitration

## SOCIAL MEDIA

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**Gastón Fernández Cruz**

## POSITIONING

Founding Partner of the Firm. Specialist in Civil and Corporate Law and Arbitration, focused in Contract and Tort Law matters. Has more than thirty-eight (38) years of experience advising national and foreign companies in corporate, business, contractual, public contract and arbitration matters. Recognized as one of the most important peruvian arbitrators. Has been the last Chairman of the Reform Commission of the Peruvian Civil Code (2016-2019).

He is an International Consultant and Expert on Peruvian Law, issuing national and international legal opinions, and intervening as an expert on international arbitrations before the ICSID (International Centre for Settlement of Investment Disputes), ICC (International Chamber of Commerce), CAIP (Paris International Chamber of Arbitration), IACAC (Inter-American Commercial Arbitration Commission), CCL (Arbitration Center of the Lima Chamber of Commerce), among others; and judicial proceedings before international judicial court.

He has been and is a national and international speaker, both within the Republic of Peru and abroad, having participated at important foreign universities such as the Università Degli Studi di Bologna; Università Degli Studi di Siena; Università Cattolica del Sacro Cuore di Milano; the Scuola Superiore Sant'Anna in Pisa (Italy); and at the Universidad de Castilla - La Mancha (Spain).

He is Main Ordinary Professor at the Law School of the Pontificia Universidad Católica del Perú (from 1992 to date), being Full Professor of Torts and Law of Obligations courses; and Professor at the Graduate School of the Pontificia Universidad Católica del Perú on the Master of Civil Law (from 2001 to 2007; 2018 to date), being also currently Director of that Graduate School of Civil Law (september 2017 – march 2024). He has been recognized as Professor Honoris Causa by Universidad Nacional de San Agustín de Arequipa; and Honorary Professor by Universidad de Huánuco and Universidad Privada de Tacna, all of them from the Republic of Peru. Former Ordinary Professor at the Law School of the Universidad de Lima (1985-2006), and Former Visiting Professor at the Law School of the Università Degli Studi di Bologna, Italia (1999-2000).

He has been a member of the Reform Commission of the General Arbitration Act of Peru (2006); as long as the Special Commission for the Comprehensive Reform of the Judicial Administration – CERIAJUS (2006); and has integrated previous commissions in charge of the study and revision of the Peruvian Civil Code. He has also acted as Amicus Curiae (“friend of the court”) at the Octavo Pleno Casatorio Civil of the Supreme Court of Justice of the Republic of Peru, invited as a legal expert to illustrate with his opinion the Supreme Court of the Republic of Peru.

Member of the lists of arbitrators of the Arbitration Center of the Lima Chamber of Commerce (CCL), the Arbitration Center of the American Chamber of Commerce of Peru (Amcham Peru), the Conflict Resolution and Analysis Center of the Pontificia Universidad Católica del Perú (CARC-PUCP), the Arbitration Center of the Supervisory Body of Private Investment in Telecommunications – OSIPTEL, the Arbitration Center of the Lambayeque Chamber of Commerce and Production, and the Arbitration Center of MARC PERU. Director, or member of the Board of Directors and/or the Advisory Council of various law magazines published in Peru, among them, Director of the “Actualidad Civil” Magazine edited by Instituto Pacifico S.A.C.; member of the Scientific Committee of the “Nuevo Comentario del Código Civil Peruano” edited by Instituto Pacifico S.A.C.; and member of the Steering Committee of the “Diálogo con la Jurisprudencia” Magazine edited by Gaceta Jurídica S.A.

Author of numerous articles on various law magazines specialized in Peru and abroad. Co-editor of the book “Derecho Civil Patrimonial” (“Patrimonial Civil Law”) (Collection of Pontificia Universidad Católica del Perú. Lima. Peru. 1997) and author of the books “La Cláusula Penal: Tutela contra el Incumplimiento vs Tutela Resarcitoria” (“The Liquidated Damages Clause: Protection against breach vs compensation”) (ARA Editors. Lima. Peru. 2017); “Introducción a la Responsabilidad Civil: Lecciones Universitarias” (Introduction to Tort Law: University Lessons”) (Collection of Pontificia Universidad Católica del Perú. Lima. Peru. 2019), “Escritos Reunidos de Derecho Civil Patrimonial” (“Collected Essays of Patrimonial Civil Law”) (Instituto Pacifico S.A.C. Lima. Peru. 2022); “Limitación de Responsabilidad, Exoneración y Liberación del deudor” (“Limitation of Liability, Exoneration and Release of the debtor”) (ARA Editors. Lima. Peru. 2022); “Una Relectura de la Responsabilidad Vicaria: entre la responsabilidad por hecho propio y la responsabilidad por hecho ajeno” (“A Rereading of Vicarious Liability: between liability for one’s own act and liability for another’s act”) (ARA Editors. Lima. Peru. 2023); “El Daño No Patrimonial y el Daño Moral (Dos Ensayos)” (“Non-Patrimonial Damage and Moral Damage (Two Essays)”) (ARA Editors. Lima. Peru. 2023); and, “La Responsabilidad Civil” (“The Tort Law”) (ARA Editors. Lima. Peru. 2024. In press). He has also been the subject of a Tribute Book entitled “Dogmática y Práctica del Derecho Privado Moderno: Estudios Jurídicos en Homenaje al Profesor Gastón Fernández Cruz” (“Dogmatics and Practice of Modern Private Law: Legal Essays in Tribute to Professor Gastón Fernández Cruz”) with fifty-one articles written by national and foreign professors (ARA Editors. Lima. Peru. 2022).

## CONTACTS

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## BUSINESS

- Contract and Tort Law
- Corporate Law
- Arbitration

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**Juan Carlos Pinto  
Escobedo**

## POSITIONING

Founding partner of PRAE. MCIArb with 15 years of experience in alternative dispute resolution mechanisms. Arbitrator in ad hoc and institutional cases related to infrastructure, construction law, sanitation, hospitals, energy, electricity, civil, Government and Public Contracts, among others. More than 140 awards rendered, and several domestic and international cases ongoing.

Former member of the YMG CIArb Global Steering Committee, working on various global projects related to ADRs around the globe since 2020, until 2023 (end of mandate).

Member of various Arbitral Institutions in Peru, Mexico, and Brazil: American Chamber of Commerce - Perú (AMCHAM), Pontificia Universidad Católica (CARC - PUCP), Supervisory Organism in Public Contracts (OSCE), Engineering Arbitration Center (CIP), Mexican Arbitration Chamber (CAM), Câmara de Arbitragem e Mediação de Brazil, and others.

Lawyer from Pontificia Universidad Católica del Perú (PUCP) and Master studies in Public Policies and Management (PUCP). Post Degree at Washington College of Law (WCL - AU) in International Commercial Arbitration and Investment Arbitration; CEU San Pablo CIAMEN Madrid; Dispute Boards and Construction Law (PUCP). ESAN University - Arbitration in Public Contracts. Post Degree in Construction Law (UPC – Applied Sciences University); Summer Program FIDIC Contracts (King's College of London – London).

Author of several arbitration and ADRs articles, speaker and lecturer in alternative dispute resolution courses and programmes.

Leaders League 2020, 2021, 2022, 2023.

WWL Future Leaders 2021-2022, 2022-2023, 2023-2024.

## BUSINESS

- Commercial Arbitration
- Investment Arbitration
- Construction – Energy – Electricity
- Civil Law
- Dispute Boards

## CONTACTS

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**Paula Costa e Silva**

## POSITIONING

Throughout the year 2023, Paula Costa e Silva was invited to participate in national and international events organised by Universities, Research Centres and other academic and professional, public, and private Institutions. Her published work, including books and papers, now exceeds 210 contributions.

In 2023, Paula Costa e Silva joined SIAC and Med Arb RB (Mediation and Arbitration for Recovery and Business). Thus, she is now a member, in addition to these, of the Hong Kong International Arbitration Centre (HKIAC), the Arbitration and Mediation Centre of the Brazil-Canada Chamber of Commerce (CAM-CCBC), the CAM - Câmara de Arbitragem do Mercado, the B3 – Brasil, Bolsa, Balcão, the CAMARB - Câmara de Mediação e Arbitragem Empresarial - Brasil, the Shenzhen Court of International Arbitration (Shenzhen Arbitration Commission, SCIA), the Commercial Arbitration Centre of the Portuguese Chamber of Commerce and Industry (CAC), the Arbitration Centre for Industrial Property, Domain Names, Firms and Denominations, the Administrative Arbitration Centre (CAAD), the Institutionalised Voluntary Arbitration Centre of the Securities Institute, the Institutionalised Voluntary Arbitration Centre of the Portuguese Intellectual Property Law Association and Concórdia - Centre for Conciliation, Conflict Mediation and Arbitration. She is also a member of the Panel of Recognised International Market Experts in Finance (P.R.I.M.E.).

Paula Costa e Silva is now Vice-President of the Iberoamerican Institute for Procedural Law (Instituto Iberoamericano de Derecho Procesal) and President of its Arbitration Committee.

Her recent activity as an arbitrator includes cases pending before the International Chamber of Commerce (ICC), the London Court of International Arbitration (LCIA), the Arbitration and Mediation Centre of the Brazil-Canada Chamber of Commerce (CAM-CCBC), the Market Arbitration Chamber (CAM) and the Commercial Arbitration Centre of the Portuguese Chamber of Commerce and Industry (CAC), of which he is also Vice-President.

Paula Costa e Silva was appointed a member of the award panel for the ICC Institute of World Business Law Award, 2023 Edition. She also joined the Latin American and Iberian Chapter of the ICC Institute of World Business Law at the International Chamber of Commerce and is rapporteur, for Portugal, for the ICC Institute LAI 2nd Study “Is Arbitration under Regulatory Attack in the Ibero-American Countries?”. Paula Costa e Silva is also a member of the Scientific Council for the research report “Observatório da Arbitragem” (Arbitration Observatory), prepared under the aegis of the Brazilian Arbitration Committee (CBar) and the Brazilian Association of Jurimetry (ABJ), which will be finalised in November 2023. She is a member of the team of “Law Experts/Professors” in the project “Provision of services for the drafting of laws and regulations necessary for the establishment of a securities market in the Macau Special Administrative Region of the People’s Republic of China”, awarded by the Monetary Authority of Macau.

# Paula Costa e Silva

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## LANGUAGES

- Portuguese (native speaker)
- English
- German (native speaker)
- Spanish

## BUSINESS

- Full Professor at the Faculty of Law of the Lisbon University
- FCIArb since 2021
- Independent arbitrator, legal expert and registered lawyer at the Portuguese and Brazilian Bar Associations
- Member of the SIAC, HKIAC, SCIA, P.R.I.M.E, CAM-CCBC, CAM, CAMARB, B3 – Brasil, Bolsa, Balcão, and CAC-ACL arbitration panels, among others
- Vice-Chair of the Board of the Commercial Arbitration Center of the Portuguese Chamber of Commerce and Industry (Commercial Arbitration Centre of the Portuguese Chamber of Commerce and Industry)
- Vice-President of the Iberoamerican Institute for Procedural Law (Instituto Iberoamericano de Derecho Procesal)
- President of the Arbitration Committee of the Iberoamerican Institute for Procedural Law (Instituto Iberoamericano de Derecho Procesal)
- Member of the Arbitration Committee of the Lusophone Association for Arbitration and Mediation (Associação Lusófona de Arbitragem e Mediação)
- Member of the Latin American and Iberian Chapter of the ICC Institute of World Business Law at the International Chamber of Commerce
- Rapporteur, for Portugal, of the ICC Institute LAI 2nd Study “Is Arbitration under Regulatory Attack in the Ibero-American Countries?”
- Member of the award panel for the ICC Institute of World Business Law Award, 2023 Edition
- Chair of the Institute for Brazilian Law of the Faculty of Law of the Lisbon University
- Chair of the Board of Directors of the Securities Institute of the Faculty of Law of the Lisbon University


## CONTACTS

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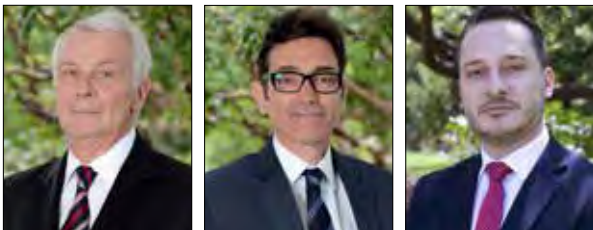
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Mauro Stacchini Jr.

Luiz Alexandre Tumolo

Rodrigo Aparecido Leme  
de Oliveira

## POSITIONING

Actual Contabilidade e Perícias, founded in São Paulo in 1984, is a service company specialized in the areas of expert witnesses, auditing and accounting, tax and labor outsourcing.

It has a highly updated technical team of 50 professionals that has served more than 3600 clients until 2019, and that approaches projects with high analytical rigor in the presentation of their work.

The partners and associates act as expert accountants and technical assistants in lawsuits and arbitration proceedings, appointed by judges, arbitral tribunals or by the parties, also acting as accountants and auditors in specific areas.

## BUSINESS

### EXPERT WITNESSES

- Conducting judicial, extrajudicial and arbitration expert examinations, as experts, assistants or technical witnesses, covering the examination, survey, inquiry, investigation, evaluation and certification of facts and controversial operations.
- Elaboration of accounting, tax and economic-financial reports and opinions for civil, arbitration, tax, family and succession, and corporate demands, among others, serving the most renowned law firms in the country.

### AUDIT

- Audit and special review of financial statements in accordance with current regulations and report issuance.

### ACCOUNTING DUE DILIGENCE

- Surveys and analysis of company operations for the purposes of acquisition, spin-off, merger and corporate restructuring, with the issuance of a report.

### OUTSOURCING ACCOUNTING

- Execution of accounting, tax and labor routines using the best software, with financial statement collection
- and preparation of ECD, EFD and E-Social.

## CONTACTS

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Edgard Antonio Pereira João Paulo Garcia Leal

## POSITIONING

Founded in 1991, EDAP is recognized by regulators and market professionals for the quality of its work, the result of more than 30 years of rendering specialized services with expert legal opinions, arbitration, antitrust and antidumping law, and microeconomic analysis.

Headquartered in São Paulo, Brazil, and led by Edgard Antonio Pereira and João Paulo Garcia Leal, EDAP's team of consults has offered technical assistance and legal opinions in numerous judicial and administrative proceedings, merger control and administrative proceedings before the Administrative Council for Economic Defense (CADE) and arbitration cases involving national and international market-leading corporations.

In furtherance of its work, EDAP employs sophisticated statistical and econometric techniques to ensure the quality and accuracy of its findings.

## BUSINESS

### EXPERT AND TESTIMONIALS IN LEGAL PROCEEDINGS AND ARBITRATION

EDAP has developed a work area specifically aimed at providing economic advice to companies and law firms in litigation and arbitration. EDAP has acted as expert and technical assistant in several lawsuits and arbitrations. The work carried out by EDAP in this area includes the preparation of economic opinions, sectoral and market analyses, technical notes with analysis of the companies' Balance Sheets, preparation and responses to technical questions, and technical studies to quantify emerging damages and loss of profits. EDAP also prepares studies for the Valuation of Companies, for which it uses the most widespread techniques for estimating the economic value of companies.

### ANTITRUST AND COMPETITION DEFENSE

EDAP was a pioneer in offering economic consultancy in the area of Competition Defense in Brazil, having acted in the main cases analyzed by the Brazilian System of Economic Defense (SBDC) in the most diverse sectors and industries. EDAP's performance in the Competition area includes economic opinions, risk analyzes, studies for the definition of relevant markets, notifications and impugnation of merger control filings (acts of economic concentration), elaboration of defenses in administrative proceedings, identification of competition contingencies, among others.

### ANTIDUMPING AND COMMERCIAL DEFENSE

EDAP acts in the preparation of information, as well as in the elaboration of studies and economic opinions necessary for the instruction of processes in the area of Commercial Defense - subsidies, safeguards and dumping - instructed by the Department of Commercial Defense (Decom), of the Ministry of Development, Industry and Foreign Trade (MIDC), and assessed by the Foreign Trade Chamber (Camex). EDAP also collaborates in the strategic guidance of the companies involved in these processes and provides advisory services in the preparation of analyzes on requests for permanent or temporary alteration of the Common External Tariff (TEC) of Mercosur.

### ECONOMIC REGULATION

With deep knowledge of economic theory and the most modern mathematical and econometric modeling techniques, EDAP carries out studies and analyzes on regulatory issues in the most diverse regulated sectors, such as infrastructure, transport, communications, energy, medicines and others.

## CONTACTS

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**João Gabriel Ubaldo  
Mendonça**



**Marcelo Corrêa  
Mendonça**



**Sancler Duque Machado**

## POSITIONING

Ética Serviços de Engenharia is a prominent provider of expertise support in litigation and arbitration, asset valuation, land management, and claims in Brazil since 1989. The experienced civil Engineer Marcelo Corrêa Mendonça founded the company when the first Brazilian legal engineering concepts were being created.

Ética Serviços de Engenharia has brought together the expertise of experienced professionals, with the goal of developing personalized solutions, which adhere to the needs of our clients, continually focused on quality and efficiency. We provide technical support to law firms in litigation and arbitration procedures related to a wide range of businesses, such as, construction, infrastructure, transportation import/export, agribusiness, mining, waste treatment, biofuels and energy.

Our team is composed of highly qualified professionals, ready work on projects involving the whole spectrum of Engineering. We have a multidisciplinary team consisting of: Civil Engineers, Production Engineers, Mechanical Engineers, Agronomists Engineers, Environmental Engineers, as well as, Geographers and Professional Surveyors. Our team supports clients facing high stakes litigation, arbitration and compliance investigations, and regulatory scrutiny.

## BUSINESS

### Construction and infrastructure

- Arbitration and Litigation Support
- Dispute Board
- Expert Witness
- Delay and disruptions claims consulting
- Construction auditing
- Construction forensics

### Real Estate Consulting and Services

- Arbitration and Litigation Support
- Expert Witness
- Support on property ownership disputes
- Valuation of urban, rural, commercial and non-commercial properties
- Valuation of industrial assets, plants and machinery
- Georeferencing
- Support in negotiations related to expropriations and easements
- Technical support on Expropriation procedures
- Technical support on Easement procedures

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**Laura Rattes**



**André Martins**



**Luciano Alves**



**Marina Cavalcante**



**Paulo Costa**

## POSITIONING

Hect Consultoria has among its products a specialized service that provides technical support to its clients, both companies and law firms to help them overcome conflicts. Hect also provides preventive solutions by managing contractual risks during the development of its client's projects as well as implementing and supporting the application of a Corporate Compliance Program that suits their necessities and obligations.

With more than 19 years experience and over 800 assessed contracts, Hect has a solid workflow methodology and is certified by ISO 9001. To develop its operations, Hect counts on a multidisciplinary experienced professionals team to provide support in negotiations, mediations, arbitrations or litigations processes, applying recognized international practices, aiming to the most suitable method required for each case, which allows the identification of responsibilities and quantifications of deviations regarding schedule delays, loss of labor productivity, cost of acceleration measures taken and other diversions in the analyzed contract.

Hect has a Corporate Compliance Program and is certified by Instituto Ethos (Ethos Institute), in partnership with the office of the Comptroller General of Brazil, with the Selo de Empresa Pró-Ética (Pro-Ethics Company Seal). The company is committed to its principles, values and goals, which are the very basis for the continuity and sustainability of its business.

## BUSINESS

### Expert Witnesses

- Forensics and Technical Assistance
- Contract Monitoring
- Claim Management
- Negotiations

### Infrastructure

- Audit
- Consulting Engineering
- Project Management

### Governance, Risks and Compliance

- Risks
- Compliance
- LGPD

## OFFICES

- Belo Horizonte
- São Paulo
- Porto Alegre

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**Renato Porto**



**Felipe Reis**



**Aline Gorrão**



**Elisa de Aquino**

## POSITIONING

Porto & Reis (PR | PCA), was founded in 2009 aiming at changing the accounting forensics activity into a real element to improve the thesis developed by our clients. Its professionals are graduated in Accounting, Economics, Law, and Business, that allows the transforming of accounting proof in an effective means to resolve conflict disputes and to prevent civil, administrative and tax liability.

The office has gained experience in expert accounting meant to increase the tools of our clients in Arbitrations, judicial, administrative, and criminal procedures. In 2023 our partner Aline Gorrão was voted as top 3 Corporate & Finance Leading Woman in Brazil.

It has always acted with strict ethics and professionalism. The goals are to interpretate accounting and tax technical matters, that would allow the gathering of better evidence, expert opinion, or report in order to explain or reduce the risk of our clients.

The objective is to contribute to the argument developed by our clients with actual and factual technical evidence, gathered from accounting, operational and tax sources.

## BUSINESS

- Antitrust & Competition
- Aviation
- Auto parts
- Banking
- Capital Markets
- Civil
- Contracts
- Construction
- Consumer Goods
- Corporate
- Election
- Energy
- Family & Successions
- Food and Beverage
- Information Technology, Internet & Telecommunications
- Intellectual Property
- Manufacturing
- Oil & Gas
- Real Estate
- Retail and Wholesale
- Tax
- White Color Crimes

## SERVICES

- Expert Accounting in Arbitration Procedures
- Expert Accounting in Judicial Procedures
- Expert Accounting in Administrative Procedures
- Expert Accounting in Criminal Procedures
- Expert Witness in Arbitration Procedures
- Previous Accounting and Tax Forensics & Consulting
- Disputes ruling calculation (award calculations)
- Accounting and provisions estimate and other contingencies reserve calculation

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**Alessandra Ribas Secco**



**Elisabete A. Santos**



**Luis Fernando Freitas**

## POSITIONING

Ribas Secco Escritório de Perícias operates within fields of accounting and financial expertise, contributing to its clients in the development of high-quality forensic services, relying on professionals trained in Accounting, Administration and Economics, with extensive experience in consulting for the resolution of legal disputes.

We develop technical projects, and create customized solutions to meet the needs of our clients, whether headquartered in Brazil or abroad, Law Firms, Administrative, Judicial and Arbitration Courts, focusing on quality, efficiency and meeting deadlines.

Areas of knowledge include: accounting, tax, banking, corporate, finance, financial projects, business valuation, loss, damage and loss of profits.

We serve the most diverse segments of the economy, such as transportation, civil construction, import/export, apparel and footwear, chemical, pharmaceutical, agribusiness, information technology, telecommunications, waste treatment, bioenergy and energy, among others.

We principles are based on ethics, transparency, trust, responsibility and dedication, providing added-value to all of our services.

Our team leader, Alessandra Ribas Secco, holds a Master's Degree in Accounting, and lectures postgraduate courses in Forensic Science. Alessandra is graduated in Accounting and Business Administration, and a Postgraduate in Forensic Accounting and Accounting-Financial Administration. She has 20 years experience in the field.



## CONTACTS

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## BUSINESS


Expert forensic accounting and financial assessments within the judicial, extrajudicial and arbitration areas, functioning as experts, assistants, reviewers and technical witnesses, involving the verification, evaluation, investigation, and research for contested evidence and facts that require technical analysis.

- Expert Accounting
- Expert Finance
- Expert Witness
- Tax Expertise
- Valuation
- Investigation
- Forensic & Litigation Consulting

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**Marcio Bohnenberger  
Fritzen**

## POSITIONING

In the Market for more than four decades, Simonaggio Certeza Técnica is the pioneer on developing forensic investigation in Brazil, becoming the standard reference in the art of investigating and clarifying facts from the accounting and economic point of view, as well as defining precisely tributary subjects.

The concept of Certeza Técnica (Technical accuracy) is associated to the brand in order to emphasize the specialization regarding the development of technical proves aiming the conflicts resolution, especially in arbitration. This brand was also refined aiming the support for business management, clarification of technical themes in the Judiciary and certifying with quality credits for investors.

Simonaggio develops a complete and highly qualified staff, which's qualification is provided internally through direct training and courses regarding specific technical subjects validated by the Conselho Federal de Contabilidade (CFC). Those professionals stand out in the market for it's personal efficiency, transmitting the image of consistency of Simonaggio's knowledge standards.

Committed to provide reliability to the clients and enrich their own professionals, Simonaggio Certeza Técnica is the standard on responsible diagnosis, enlightenment, strategy and action. The company believes that this achievement emerges everyday by the search of each technical subject's absolute knowledge that is renewed by every new service provided.

## BUSINESS

- Accounting, Economic and Tributary Forensic Assessment
- Evidence strategy and conduction of the evidence produced in arbitration
- Evidence strategy and technical assistance in judicial process
- Accounting and economic forensic assessment for business management
- Technical analysis for the management of accounting and tributary subjects
- Technical Opinion regarding accounting and economics subjects
- Special Technical Reports aiming conflicts resolution

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Hilton Junior



Iashmin Bastos



Rodrigo Pereira



Gustavo Sousa



Lucas Jaques

## POSITIONING

Swot Global Consulting is a company always remembered by clients when it comes to complex disputes demanding fastness, accuracy, and best of class performance staff.

Swot Global was created by professionals with recognized experience in the market and committed to the highest standards of corporate governance. The technical excellence and efficiency of our team in the execution of projects, combined with strategic partnerships in Brazil and abroad, make us recognized as one of the main companies in our business.

Our focus is to provide the highest-level solutions for services using our notorious technical knowledge, with the support of multi-disciplinary and integrated teams in Brazil and Latin America. That commitment leads us to be the number #1 company in expert witness and technical assistance in Brazil and Latin America in Engineering, Economic, Financial, and Accounting expertise for the support of disputes resolution on Claims, Counter-claims, Audits, Independent Reports, Valuation, Early - Case Assessment, Delay Analysis, Schedule, Quantum Delay, Quantitative Analysis, Evaluation of Interruptions and Loss of Productivity, Evidence Preparation, Sachs Protocol, Quantities Validation, among others. If you have a problem and it involves technical issues you can count on Swot Global Consulting!

## BUSINESS

- Analysis and quantification of delays
- Mediation
- Analysis of project expenses
- Alternative dispute resolution
- Evidence Preparation
- Expert Technical, Financial and / or Accounting
- Opinions
- Expertise on delays and valuation
- Preparation and defense of claims
- Data management and electronic discovery, including computer forensics, litigation information analysis and email reconstruction
- Evaluation of Disruption and loss of productivity
- Technical and financial advice for arbitration
- Expertise in project management services
- Quantity Validation
- Accounting audit
- Turnover

## CONTACTS

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**Denise de Pasqual**

## POSITIONING

Tendências Consultoria is a reference in economics and corporate finance solutions. Our commitment is to help our clients to understand economic issues and navigate the specificities of the most varied sectors, identifying risks and opportunities for business and investments, in order to support the best decision making.

Our five main areas of expertise are Law & Economics, Corporate Finance, Infrastructure, Macroeconomic & Political Analysis, and Sectoral & Regional Analysis. We develop tailored studies, projects, reports and opinions, according to the demands of each client, always acting with high technical rigor and multidisciplinary training.

We add to our solutions innovative data science and computer science techniques, that enhance our results through fast and well-founded solutions.

Our performance is guided by objectivity, clarity, excellence, reputation, and independence since our foundation in 1996. We serve organizations of the most diverse profiles, segments, sizes, and operations.

## BUSINESS

In Law & Economics, Tendências' main areas of activity are:

- Antitrust and Competition Defense
- Commercial Defense
- Economic Regulation
- Contentious
- Taxes
- Economic-Financial Rebalancing of Contracts
- Legal Claims Valuation
- Expertise and Technical Assistance
- Price and Tariff Review
- Public Policy Analysis
- Market Studies

In addition, we also carry out:

- Macroeconomic, Regional and Income Class Scenarios
- Macroeconomic, Political and Sectorial Scenario Analysis
- Market Forecasts and Simulators

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## POSITIONING

J.S. Held is a global consulting firm providing technical, scientific, and financial expertise across all assets and value at risk. Our professionals serve as trusted advisors to organizations facing high-stakes events demanding urgent attention, staunch integrity, clear-cut analysis, and an understanding of both tangible and intangible assets. The firm provides a comprehensive suite of services, products, and data that enable clients to navigate complex, contentious, and often catastrophic situations.

Our global Construction Advisory Practice leverages decades of technical knowledge and field experience to support construction projects of all types and sizes, ranging from residential claims to complex large losses, as well as disputes of various complexities. Operating across multiple industries, our fully integrated team supports our clients on all matters relating to pre-planning and development, scheduling, budget management, project oversight, and dispute avoidance and resolution.

## BUSINESS

- Commercial Advice
- Construction Claims (Prolongation, Disruption, Delays, Technical, Termination & Acceleration)
- Contract Administration
- Disputed Variation Claims
- International Arbitration
- Quantum Expert

## OFFICES IN LATIN AMERICA

- Chile
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- Mexico
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**Liz Johanna Vigoya**

 **POSITIONING**

CFS Investigaciones Estratégicas is a firm with ample global experience, that for more than 25 years has given solution to our client's needs, corporations and people, in cases regarding our services for Risk and Compliance, Cybercrime and Digital Evidence, Criminal Investigations and Forensic Services, Criminal Defense, Litigation and Arbitrage. Managing their inquiries in a transparent, ethic and dependable way through the diagnostic, planning, execution and control of strategic and efficient practices, focused in solving their needs.

Our company is recognized for carrying out joint efforts with a team of lawyers and clients in the litigation field. We plan, as a unit, evidentiary lines, execute strategies to prove facts based on our experience, the juridical focus and the professional work of our forensic experts with different specialties, everything under strict confidentiality and based in ethical and transparency principles.

Our group of consultors is constituted by lawyers, accountants, economists, administrators, engineers, architects, technical experts in the investigation, risk, compliance and forensic services fields, who have dedicated their lives to the preparation, training, permanent capacitation and certification of each one of their areas of expertise, broadening their knowledge and accumulating experience for the continuous improvement of their skills.

The experience and results coming from advising our clients to obtain useful information in the betterment and guiding of their companies, the defenses and litigations, have been the base of our reputation, many of the most important cases in Colombia have counted with our support, more over crossed borders and our labor has repercussed in several countries around the world.

Our company has compromised itself with the implementation of a Quality Management System ISO 9001:2015 focused on the satisfaction of our clients, which has been certified this year by the Global Bureau Veritas company, fact that gives a seal of trust and credibility to our processes and allows for accountability and traceability of the analysis and results obtained in our different service areas, characteristic which also accomplishes that our mission sets a difference in the market.

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 **BUSINESS**

- **Investigation & Forensic Services**
  - Criminal Investigations
  - Forensic Services:
    - Forensic Audit
    - Forensic IT
    - Forensic Acoustic
    - Audio & Video Analysis
    - Architecture, Topography and Forensics
    - Civil Engineering
  - Crime Scene
- **Risk and Compliance:**
  - Due Diligence
  - Risk Prevention
  - Business Intelligence
  - Compliance Audit
  - Risk Mitigation LA/FT
  - Knowledge of the Supplier Client
  - Reputational Risk:
    - Crisis Management
    - Media Training
    - Digital Marketing & Media
- **CyberCrime and Digital Evidence**
  - Digital Evidence
  - Acquisition of forensics images
  - Digital Data analysis and extraction
  - Digital Data recovery and deleted partitions
  - Opinions and expert reports
- **Criminal Defense, Litigation and Arbitration**
  - Criminal Defense
  - Litigation and Arbitration:
    - Forensic accounting
    - Financial and economic reports
    - Patrimony Study
    - Data mining
    - Resources studies and uses.
    - Resource traceability

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Ana María Casas



Felipe Peláez



John Castiblanco

## POSITIONING

Our Constructions, Projects & Assets team comprises experts in construction, delay analysis and quantum who have gained experience in the engineering and construction sectors, and who have worked in construction, design offices and on project sites. The team provides major players in the construction industry with dispute resolution support. We work alongside law firms as independent expert witnesses, and also act as upstream litigation advisors on request.

Clients seek our experts' help on time and cost extensions and damages claims relating to major national and international engineering and construction projects. Engagements span construction projects in a wide range of industries, such as the energy sector (including oil and gas), transportation infrastructure, airports, maritime works, public works, mining development, energy sector (including oil and gas) and industrial and commercial building.

Our expertise includes complex arbitration situations, including significant omissions or changes in scope, contract terminations, performance analysis, COVID-19-related claims, as well as more standard analyses of delays and disruptions. The FTI Consulting team adds value through its practical project management experience, in-depth knowledge of the construction industry and of past claims, first-hand knowledge of litigation procedures, and ability to present complex cases clearly at hearings in local and international arbitrations.

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We cover the entire life-cycle of dispute and litigation proceedings, from managing parties' requests for information to carrying out detailed research and analysis during arbitration, mediation and trial.

## OFFICES IN LATINAMERICA

- Colombia
- Mexico

## BUSINESS

### Dispute Resolution in Construction

- Fact-finding and document preparation
- Data analysis and management
- Forensic delay analysis
- Analysis of loss of productivity
- Construction damages quantification
- Performance analysis
- Contract Termination analysis
- Analysis of contentious data and key emails
- Production of expert reports
- Expert testimony

### Preliminary Assessments

### Expert Reports

### Scheduling and Delays

### Customized Training

### Process Audit & Improvement

### Document Management Solutions

## CONTACTS

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## POSITIONING

FTI Consulting is an independent global business advisory firm dedicated to helping organizations manage change, mitigate risk, and resolve disputes: financial, legal, operational, political & regulatory, reputational, and transactional. FTI Consulting offers a comprehensive suite of services designed to assist clients across the business cycle from proactive risk management to the ability to respond rapidly to unexpected events and dynamic/volatile environments.

FTI Consulting has one of the world's leading investigations and forensics practices. Over the last 20 years, the investigative team in Latin America has worked on many of the largest high-profile corruption, fraud, anti-trust, money laundering, human rights, and cybersecurity breach cases. FTI Consulting understands that to help meet client challenges and opportunities successfully in a global economy, you must have a full arsenal of capabilities available at a moment's notice. Within the key areas of our segments our professionals are skilled at delivering powerful solutions.

- FTI has presence in more than 29 Countries globally and in Latin America through 3 main local offices and 10 in-country affiliates that provide boots on the ground in all jurisdictions.
- FTI has more than 350 multilingual professionals in Latin America, including lawyers, engineers, economists, accountants, political scientists, E-discovery, Data Analytics, and Cyber experts, among others.
- FTI has been recognized for 8 years by Who's Who Legal's Arbitration Expert Witness Analysis as a leader in International Arbitration and Complex Investigations.
- FTI has been involved in more than 80 high-profile investigations between 2020-2021 in Peru and Colombia.
- FTI plays an active role in the most recognized multilateral organizations in Peru including AMCHAM Peru and the Peruvian Institute of Arbitration (IPA), among others.
- FTI has supported and advised clients in some of the most complex investigations in Peru in the infrastructure, Telecommunications, Mining, and Oil & Gas sectors, and has served as expert witness in some of the largest local and international arbitrations cases in the country.

## OFFICES IN LATINAMERICA

- Argentina ( in-country affiliate)
- Brazil
- Colombia
- Mexico
- Peru (in-country affiliate)

## BUSINESS & PRACTICES

### Forensic and litigation consulting

- Forensic examination for litigation support
- Expert witness reports in national and international court or arbitration proceedings
- Damages expertise
- Complex fraud, corruption, and conflicts of interest investigations
- Fact finding and verification
- Ethics and compliance, anti-fraud, and antitrust programs and investigations
- Due diligence
- Business intelligence
- Asset tracing
- Advisory on regulatory compliance
- Data analytics & cybersecurity

### Technology

- Cross-cutting services for all segments
- Forensic investigations (E-discovery and predictive analytics)

### Strategic Communications

- Crisis management and advisory services for public affairs
- Management of corporate or internal communications
- Engagement and advocacy plans

### Construction Solutions

- Technical expert witness reports
- Planning and scheduling
- Project controls and risk management consulting

### Corporate Finance and Economic Consulting

- Corporate restructuring, valuation services, insolvency and bankruptcy services
- M&A transaction advisory

### Geopolitical Risk Analysis and ESG

- Stakeholder mapping and country risk assessments
- Geopolitical and security risk analysis
- Analysis of political and social environments
- Environmental, social and corporate governance assessments

## COVERAGE



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**Hernando Torres**



**John Alberto Wright  
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**Jaime Valenciano**

## POSITIONING

J.S. Held is a global consulting firm providing technical, scientific, and financial expertise across all assets and value at risk. Our professionals serve as trusted advisors to organizations facing high-stakes events demanding urgent attention, staunch integrity, clear-cut analysis, and an understanding of both tangible and intangible assets. The firm provides a comprehensive suite of services, products, and data that enable clients to navigate complex, contentious, and often catastrophic situations.

Our global Construction Advisory Practice leverages decades of technical knowledge and field experience to support construction projects of all types and sizes, ranging from residential claims to complex large losses, as well as disputes of various complexities. Operating across multiple industries, our fully integrated team supports our clients on all matters relating to pre-planning and development, scheduling, budget management, project oversight, and dispute avoidance and resolution.

## BUSINESS

- Construction Claims Management (Extensions, Disruptions, Unproductivities & Technical Aspects)
- Construction & Engineering
- Contract Management
- Delay Analysis
- Different Site Conditions
- Forensic Damage Analysis & Quantification
- Productivity Analysis
- Project Management
- Risk Identification & Management

## OFFICES IN LATIN AMERICA

- Chile
- Colombia
- Mexico
- Panama

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**Laura Cózar**



**Erik van Duijvenvoorde**



**Christophe Schmit**



**Hervé de Trogoff**

## POSITIONING

Accuracy is a wholly independent international consulting firm providing advice to company management and shareholders for their strategic or critical decisions, notably in transactions, disputes and crises.

Accuracy's strength is to connect strategy, facts and figures. Our teams are international and multicultural, combining various skills to provide bespoke services to our clients. We recruit our consultants from the best.

Accuracy is present in 13 countries in Europe, North America, Asia, Middle East and Africa and leads engagements all over the world.

### **Disputes: Providing efficient solutions to your complex legal issues**

Accuracy provides support in all kinds of dispute situations, including pre-litigation, fraud investigations, mediation, litigation, and arbitration, on all continents and in all jurisdictions (e.g. local and high courts, ICC, LCIA, SIAC, SCC, UNCITRAL and ICSID).

We combine our economic, financial, valuation, strategic, construction and accounting expertise to provide essential, bespoke and incisive support to your teams and legal counsel.

We act as advisors or as independent experts in which case we provide expert evidence. Many of our partners have significant testifying experience. Please see below some examples of the types of services we can offer.

## BUSINESS

### **Transactions & Investments:**

- Transactions
- Valuation & investment
- Project advisory
- Post-M&A

### **Disputes & Crises:**

- Disputes & arbitration
- Recovery
- Investigation & forensic services
- Project disputes

### **Corporate Strategy & Finance:**

- Group & portfolio strategy
- Public equity & stock performance
- Value creation incentives
- Strategic & financial planning

### **Business Performance:**

- Market & business strategy
- Business model Innovation & technology
- Digital solutions & smart reporting
- Transformation

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Ana María Casas



Felipe Peláez



John Castiblanco

## POSITIONING

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## OFFICES IN LATINAMERICA

- Colombia
- Mexico

## BUSINESS

### Dispute Resolution in Construction

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- Expert testimony

### Preliminary Assessments

### Expert Reports

### Scheduling and Delays

### Customized Training

### Process Audit & Improvement

### Document Management Solutions

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**Reiner Solís**

## POSITIONING

Anetric SAC is a firm specialized in providing high-quality professional solutions in Engineering expert services, expert witness reports, preparation of expert reports & expert technicians and quantification of damage, cost and term damage for the private and public sector, we develop our services for Peruvian construction companies and foreign.

We provide technical support to solve a great diversity of problems faced by the public and private sector with high quality solutions, based on ethical and moral values, we have a multidisciplinary team of highly qualified professionals with international specialization who provide extensive knowledge and expert in each of the subjects.

We have extensive experience in the engineering & construction and energy sectors.

## BUSINESS

### Technical Reports on Quantification of Damages Term and Damages Cost:

- Expert in engineering consulting in infrastructure and construction projects, risk assessment, execution and project closure.
- Technical expert opinion
- Analysis of delays and works program
- Professional responsibility and analysis of construction defects
- Forensic analysis of complex schedules
- Economic damage analysis
- Cost settlement
- Polynomial formulas and readjustments
- Preparation and defense of claims
- Claims for cost overruns, Disruption and loss of productivity

### Specialist Technical Reports:

- Construction defect analysis
- Hidden vices
- Estimation of costs for repairing pavement failures
- Failure analysis
- Estimate of budgets of execution balances due to defects

## CONTACTS

**Reiner Solís**, Director: [director@anetric.com](mailto:director@anetric.com)

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**Rafael Huamán**



**Cecilia Melzi**



**Joaquin Valdivia**



**Henry Mata**



**Jorge Valencia**

## POSITIONING

EY is a world leader in Forensic, Compliance and Litigation Support services. With more than 300,000 people around the world, EY is focused on helping clients and continue building a better working world.

The Forensics and Integrity Risk Services (FIS) in EY Peru has over 20 years of experience supporting clients in managing integrity risks related to individual decisions and conducts; through the prevention, detection, investigation and response to intentional non-compliance risks. The FIS practice provides technical and expert support in disputes or controversies resolution processes and in forensic investigations, with the most confidential and immediate responsiveness.

**Prevention:** EY helps in strengthening the ethics culture, through the assessment and design of corporate compliance programs, focused on mitigate the risks of fraud, corruption, money laundering, antitrust, privacy and cyber, among other intentional non-compliance situations, and through the implementation of digital compliance platforms ad-hoc to each organization's needs and processes.

**Detection:** EY helps clients through its Forensic Data Analytics platform to detect and predict patterns and trends that could be related to potential irregular situations, allowing the Top Management to anticipate and take timely corrective actions.

**Response:** In the dispute resolution services, we act as experts, preparing expert fact based reports. EY Peru has wide experience presenting before Arbitration Courts. Our reports go through quality control processes and the results are always supported by verifiable sources. In regards of the forensic investigations, EY Peru counts with a Forensic Laboratory in order to collect and handle all the physical and electronic sources of information, using computer forensics, eDiscovery techniques and machine learning. EY Peru has also wide experience presenting the investigation reports to regulators or judicial courts.

The EY FIS team is composed with highly performing and multidisciplinary professionals. Partners and Managers have anti-fraud and compliance certifications and Arbitration Diplomas, and all our people is trained in integrity matters and in the latest forensic technology. We have a strong position in the market, with proven experience serving national and multinational companies.

## BUSINESS

- Litigation and disputes support
- Insurance claim support
- Forensic Investigations
- eDiscovery
- Compliance program assessment and design
- Forensic Data Analytics
- Third Party Due Diligence
- Ethics hotline management
- Digital Compliance Platforms
- Incident and Cyber Response

## CONTACTS

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**Jorge Valencia**, Forensics & Integrity (FIS) Partner: [jorge.valencia@pe.ey.com](mailto:jorge.valencia@pe.ey.com)

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## OFFICES IN LATINAMERICA

- Argentina ( in-country affiliate)
- Brazil
- Colombia
- Mexico
- Peru (in-country affiliate)

## BUSINESS & PRACTICES

### Forensic and litigation consulting

- Forensic examination for litigation support
- Expert witness reports in national and international court or arbitration proceedings
- Damages expertise
- Complex fraud, corruption, and conflicts of interest investigations
- Fact finding and verification
- Ethics and compliance, anti-fraud, and antitrust programs and investigations
- Due diligence
- Business intelligence
- Asset tracing
- Advisory on regulatory compliance
- Data analytics & cybersecurity

### Technology

- Cross-cutting services for all segments
- Forensic investigations (E-discovery and predictive analytics)

### Strategic Communications

- Crisis management and advisory services for public affairs
- Management of corporate or internal communications
- Engagement and advocacy plans

### Construction Solutions

- Technical expert witness reports
- Planning and scheduling
- Project controls and risk management consulting

### Corporate Finance and Economic Consulting

- Corporate restructuring, valuation services, insolvency and bankruptcy services
- M&A transaction advisory

### Geopolitical Risk Analysis and ESG

- Stakeholder mapping and country risk assessments
- Geopolitical and security risk analysis
- Analysis of political and social environments
- Environmental, social and corporate governance assessments

## COVERAGE



## CONTACTS

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Top Advisors Directory  
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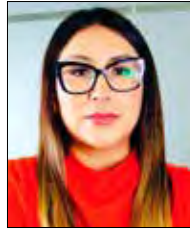
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**Luis André Loyola  
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**Martín A. Loyola  
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**Greysi Choque  
Callan**

## POSITIONING

LAFORSE-HG S.A.C., is a company specialized in providing advice, services and expert consulting to the main public and private entities in the country. We have a highly specialized multidisciplinary human team that is constantly updating its knowledge, with solid principles and professional ethics.

Our high-tech forensic laboratory is equipped with the main forensic solutions, the same ones used in the main investigation departments around the world.

Our professionals have the necessary resources to handle highly complex investigation cases, related to unfair competition, organized crime, corruption of officials, money laundering, internal corporate investigation, arbitration processes, cybercrimes, incident response, white collar crime, among others.

## BUSINESS

- **eForensic**
  - Secure data erasure
  - Data recovery
  - Preservation of digital evidence
  - Mobile forensics
  - Computer forensics
  - Incidente response
  - Offensive security
  - Cybersecurity culture
- **Forensic Audit**
  - Forensic audit
  - Administrative audit
  - Accounting expertise
- **Forensic**
  - Ballistics
  - Forensic biology
  - Legal medicine
  - Dactyloscopy
  - Documentoscopy
  - Graphotechnics
  - Medical audit
  - Analytical and virtual investigation and reconstruction of traffic accidents
  - Analytical and virtual investigation and reconstruction at crime scenes
  - Anthropology and facial homologation
  - Forensic phonetics and acoustics
  - Forensic analysis of images and videos
- **Consultancy**
  - Technical expert advisory
  - Technical legal advisory


## CONTACTS

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**Antonio Iribarren C.**



**Mark C. Sanders**



**Oscar Siles Ch.**



**Rafael Menendez A**



**Carlos Daga Ramon**

## **POSITIONING**

QDR is a International boutique consulting firm for Construction Expert Witness Services ith Latin American DNA, which combines world-class technical expertise, with extensive local experience in the Latin American market.

- Is recognized as independent and impartial firm specialized in Claims Avoidance (Early Claims Gap Analysis, Claims Risk Matrix Maintenance), Claims & Experts Witness Construction (Quantify Time Damages, Quantify Damages Costs, Quantify Scope Deviations, Quantify Deviations from Engineering and Construction and Commissioning), for Claims and arbitration of construction contracts associated with projects and/or operations in the mining, energy, oil and infrastructure industry in Latin America.

- Recognizes that integrating local experience is important for understanding Latin American contract disputes, and that doing so results in a better quality of services, often at a better rate.

- Applies proven and mature methodologies, internationally recognized, in the areas of forensic schedule analysis, disruption analysis, and lost productivity/measured mile, leading to the equitable assignment of responsibility for deviations in scope, cost, and time.

- Performs its analysis and evaluation, acting with the utmost independence and impartiality with respect to the parties and their technical and legal advisors, following the best industry practices. "Our duty is to give the best possible opinion to the Arbitral Tribunal."

- Provides expert witness reports that facilitate the work of the Arbitral Tribunal, recognizing areas of agreement and focusing on legitimate differences of opinion with any opposing experts.

- QDR has proven experience in the sectors of Mining (crushing, grinding, flotation, drying and foundry plants), Energy (thermoelectric, hydroelectric, eolic, nuclear, power transmission), Oil & Gas (Petrochemical, Hydrocarbons, Ammonia-Urea, Polymers, Regasification Stations) and Infrastructure (highways, roads, bridges, railway facilities, soil and pavement design, road management, geotechnical engineering), Telecommunications and IT.

- QDR has: International Experts Witnees (4, Antonio Iribarren (leader in Mining), Mark Sanders (leader in Energy), Oscar Siles (leader in Oil & Gas) and Rafael Menéndez (leader in PPP Infrastructure)), Local Experts Witnees (10) and Consultants/Analysts (7), whose detail is shown in <https://qdrclaims.com/expertos/>

## **BUSINESS**

### **Claims Avoidance**

- o Early Claims Gap Analysis
- o Claims Risk Matrix Maintenance

### **Claims & Expert Witness**

- o Quantum Time Damages
- o Quantum Damages Costs
- o Quantify Scope Deviations
- o Quantify Deviations from  
o Engineering, Construction and Commissioning

## **CONTACTS**

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**Javier Sánchez Llopes**

## **POSITIONING**

We provide Expert Witness services to the global engineering and construction industry; supporting the legal profession in Arbitration, Litigation, and Alternative Dispute Resolution. Wherever you are in the world, no matter what the sector or size of the dispute, we have the expertise. If you are looking for an Expert Witness in Delay Analysis, a Technical discipline or Quantum ; the Diales team will provide the right candidate, with an excellent reputation, and track record.

Quantum experts are key in developing soundly reasoned and evidenced reports that can be essential in delivering the desired financial outcome to a dispute or hearing. Our team have an exceptional track record in delivery of a detailed practical approach in order to achieve the best results, and respond to the challenges associated with tracking processes and vast quantities of data. Some of our experts are published authors on their subject matter.

Within the Diales expert profiles you will find unrivalled expertise in the NEC3 form of contract; the FIDIC suite; JCT; and a selection of other forms. You will also find forensic accounting skills, honed over years of auditing project records.

Delay analysis is among the most frequently debated disciplines provided by Expert Witnesses. There are a myriad of techniques, and a wide range of software, that can be used as tools to calculate the 'answer'. With over 40 identified methods of analysis, in combination methodologies such as the Windows technique, Diales' mission is to demystify the process. Our experts find ways of presenting these complex arguments in a manner that is simple to understand and robust enough to withstand challenge.

Diales can provide experts across various technical disciplines ensuring a pre-requisite level and quality of industry experience. Our skills ensure delivery of concise reports that explain complex technical interactions in a clear and unambiguous manner : Architecture, Civil and Structural Engineering, Mechanical and Electrical Engineering, Building Services, Energy and Environmental Engineering, Process Engineering, Infrastructure, Construction, Contract Administration.

Our technical team are instructed on high profile international projects, investigating defects, interrogating documentation and identifying compliance breaches. We are happy to engage in early discussions to provide an independent view on the merits of any potential action and of any remedial works proposed or already undertaken. Diales can also deliver in-house training for solicitors and counsels, or support for your outward-facing seminars, on current technical issues, design and build contracting, design co-ordination, and BIM integration.

Our services to the global engineering and construction industry includes the following sectors : Building, Energy, Mining, Process and Industrial, Shipbuilding and Marine, Transport and infrastructure, Oil& Gas,

Getting the right expert is an essential appointment. Wherever you are in the world, no matter what the sector or size of the dispute, we have the expertise.

## **CONTACTS**

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## **BUSINESS**

- Quantum
- Delay
- Technical

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**Juan Manuel Martin**



**María Victoria Fernández**



**Enric Olcina**



**Dunia Florenciano**



**Víctor Pavía**



**Carlos Seoane**



**Javier Trapero**

## BUSINESS

- Dispute advice
- Damages assessment
- Valuations
- Investor/state disputes
- M&A and post-acquisition disputes
- Shareholder disputes
- Commercial contract breaches
- Data analysis and class action litigation
- Expert witness testimony
- Expert determination
- Document and electronic record disclosure
- Delay analysis in engineering & construction projects and concessions.
- Forensic engineering applied to energy, industry and infrastructures.
- Expert support for claims preparation, DABs and litigation/arbitration proceedings.

## POSITIONING

KPMG in Spain is a professional services firm that offers audit, tax, legal, financial and business advisory services with more than 5,700 professionals in 16 offices. KPMG combines our multi-disciplinary approach with deep, practical industry knowledge to help clients meet challenges and respond to opportunities. Our experience and recognized prestige, added to our technological commitment and the global vision of our international network, present in more than 143 countries, make us a clear preferred option to help our clients reduce their risks, improve their regulatory and tax compliance, transform and digitize their business models, identify and interpret regulatory changes, boost their growth strategies and take advantage of the opportunities that arise in a constantly changing context.

**FORENSIC:** Recent years have brought an increase in trade disputes and irregular practices, fueled by advances in technology and business globalization. Cross-border disputes can involve complex economic, financial and technical issues as well as multiple languages, client locations and applicable laws and standards. Litigants with a command of the issues and a sound assessment of each side's position can achieve better outcomes, whether in settlement or litigation. That is where KPMG's Forensic can help.

KPMG Forensic assists clients in protecting their businesses and provides assistance in situations of dispute and irregularity. We contribute to avoiding and resolving disputes, which include the assessment of damages; discrepancies in the sale of companies or in matters of accounting, economics, regulated markets or competition. KPMG Forensic in Spain have acted in some of the most significant cases of international arbitration under the rules of the most important arbitration tribunals. Our trajectory, specialization and recognition from the main law firms make us leaders and benchmarks in the market in this type of action. We have proven experience in providing expert witness services in arbitration and litigation of maximum significance at the highest level. Our experience, years of specialisation in the preparation of Expert Witness Reports and the acknowledgement of leading national and international law firms, have positioned us as leaders in the provision of these kinds of services in the Spanish market. Since 1997, we have been the pioneers of Forensic services in Spain and the most specialised team in the Spanish market.

To help achieve the business goals of litigation and reduce the potential adverse financial, reputational or operational impacts, KPMG firms lend their expertise, offering robust, practical advice to assist with the successful resolution of disputes. A precise interpretation and narration of the problems, applying a sectoral approach and its fit into economic rationality through the use of appropriate quantitative tools for each case; all this, with the highest quality and excellence in service.

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Xiufang (Ava) Tu



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Dominique Bogaert

## POSITIONING

DALDEWOLF is a law firm with a long history (it was founded in 1958), that has constantly strived to stay in tune with the changing world and the necessarily changing needs of its clients. DALDEWOLF benefits from an established reputation in its areas of expertise: Arbitration, Complex Litigation & Mediation, Ethics & Discipline of Regulated Professions, Economic Law, European Law, Tax Law; Public and Administrative Law, Employment Law, and Corporate and Financial Law.

With an international outlook, DALDEWOLF has developed affinities and strengthened ties with certain jurisdictions like China, Italy, the OHADA region and North America. An in-depth understanding of their particularities, coupled with a network of first-rate local experts, ensures excellent management of cross-border dossiers.

### Arbitration

DALDEWOLF's lawyers practice national and international arbitration, both as counsel and, for a selection of lawyers, like Marc DAL and Patrick DE WOLF, as arbitrators. They are familiar with ad hoc arbitration proceedings and those conducted under the aegis of institutions such as CEPANI, ICC, ICDR, Swiss Arbitration Centre, UNCITRAL or OHADA.

### Mediation

Civil and commercial mediation is becoming increasingly popular, encouraged by national and international legislators. DALDEWOLF has been a pioneer in this field, making Patrick Van Leynseele one of the most sought-after mediators in the country, for the resolution of disputes involving local and European or American operators.

## BUSINESS

- Arbitration, Complex Litigation and Mediation
- Corporate and Financial Law
- Economic Law
- Employment Law
- Ethics and Discipline of Regulated Profession
- European Law
- European and International Civil Service
- Public and Administrative Law
- Tax Law
- Food & Beverage
- Gaming
- Real Estate & Construction
- Mining & Quarrying (DRC)
- Retail
- China Desk
- Italy Desk
- OHADA Desk
- US Desk

## OFFICES

- BRUSSELS, BELGIUM
- KINSHASA, DRC

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Leo Peeters



Jan Ghysels



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Alain De Jonge



Roeland Moeyersons



Steve Griess



Leila Mstoian

## POSITIONING

Seeds of Law is a full-service law firm providing legal consultancy and advocacy. Our mission statement “All the flowers of tomorrow are in the seeds of today” is put into practice by our team every day.

We help businesses start up, and provide support during their operation, because this allows us to help entrepreneurs achieve their dreams.

We make a point of fully familiarising ourselves with our client’s company and sector, which allows us to strategically think together. Our client portfolio and expertise also range from small and medium sized enterprises up to listed companies and entrepreneurs, operating throughout the world and in a wide variety of sectors, as well as government services and other administrations.

Diversity and Social Responsibility

By far, the most important value for Seeds of Law when it comes to human resources is inclusion, i.e. fairness and equality. That is why we keep working to maintain within our team diversity, cultural equality and gender equality.

The diversity we have achieved in our team allows us to better understand our customers and their concerns, to assist them in a broad array of matters and to offer services in 9 different languages.

Other core values for Seeds of Law are: trust, respect and integrity. We respect our clients and their (business) needs, but we also respect our teams and their professional needs and duties. That is also how we build trust. As for integrity, we make sure to honour the ethics and morals of our stakeholders, clients, colleagues, partners and suppliers, in order to provide honest services and reach a high level of solidarity and always a win-win situation.

Moreover, we work together on sustainable business which translates into paperless work, telework and the use of public transport.

### **Litigation & Arbitration**

Seeds of Law always offers proactively strategic legal advice and thinks ahead. This prevents many problems from leading to legal proceedings.

Where litigation issues do arise, we always strive to find the best solution with extensive experience in alternative dispute resolution such as mediation, arbitration, conciliation and negotiation.

After a thorough risk assessment, our clients can count on us at every stage of the dispute. We find it herewith important that the economic result is always kept in mind and that a win-win situation is achieved for our clients.

If legal mediation does not lead to the desired result, our specialists support our clients with conviction in legal proceedings.

We assist our clients at all stages of contentious matters:

- Business litigation
- Shareholder disputes
- Commercial law and market practices litigation
- Contractual disputes
- Construction and building disputes
- Intellectual property disputes
- Employment disputes
- Etc.

## BUSINESS

Seeds of Law is a full-service law firm, specialized in

- Corporate Law and M&A
- Commercial and Economic Law
- Insolvency Law
- Finance and Banking
- Employment Law
- Construction Law
- Real Estate, Renting and Co-ownership
- Liability and Insurance
- Administrative Law and Public Procurement
- Urbanism and Environmental Law
- IP - Data Protection Law
- Tax Law
- Litigation and Arbitration
- Sustainability
- Sports Law
- Art Law

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**Chris Van Olmen**



**Alexei Loubkine**



**Nicolas Simon**



**Vincent Vuylsteke**

## POSITIONING

Van Olmen Wynant is an independent law firm offering quality services with a personal touch. A dedicated team of almost 40 experienced, multilingual professionals serves business clients in employment law, corporate law, commercial law and civil servants' law.

### **Employment Litigation**

Van Olmen & Wynant is a renowned expert in employment law covering the full spectrum of such matters. We have an important litigation practice in these areas, both before Belgian labour courts as before administrative courts.

Areas we cover include:

- Individual employment law, including employment agreements, service agreements, individual dismissals, self-employment and discrimination;
- Collective labour law, including company restructuring, transfer of businesses, collective dismissals, outsourcing, collective bargaining agreements and complex employment issues connected with M&A;
- Compensation and benefits, including executive remuneration and benefits and international compensations schemes;
- Social security;
- Internal policies and codes of conduct.
- Litigation before the Council of State
- Individual and Collective employment relations in the public sector
- Drafting of legislation, restructuring of public companies

Van Olmen & Wynant is one of the driving forces behind L&E Global, a worldwide alliance of Employers' Counsels, giving the firm a distinctive international dimension in employment law.

### **Commercial Litigation**

Van Olmen & Wynant covers corporate litigation & commercial litigation before Belgian judicial and administrative courts and before arbitral tribunals.

The litigation team closely works together with the larger corporate team, among others on due diligence assignments or post-transaction litigation, resulting in extensive knowledge and expertise sharing to the benefit of our clients.

## BUSINESS

- Employment Law
- Corporate Law
- Private Equity
- M&A
- Venture capital
- Civil servants law
- Commercial law

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# WHITE & CASE

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**Thierry Bosly**



**Alexandre Hublet**

## POSITIONING

Leading corporations, financial institutions, investors and sovereign states have been turning to White & Case for more than 75 years to represent them in high stakes disputes and international arbitrations. And for good reason. We were pioneers in the field and achieved many “firsts” on behalf of our clients along the way. Our Dispute Resolution practice is recognized as preeminent, and White & Case counts among its partners many of the highest ranked litigation practitioners in the world.

Our dedicated Dispute Resolution team provides trusted counsel and vigorous representation in protecting and vindicating our clients’ interests in commercial and investor-State arbitrations worldwide as well as in front of national courts.

Our Brussels Disputes Practice has strong expertise with high profile and highly complex matters for global corporate clients from a variety of industries, in particular financial services, private equity and technology. Our team takes on a client-centered approach, and regularly advises on the resolution of cross-border litigation and arbitration through creative strategies or by way of negotiation and mediation.

The team is particularly renowned for its strength in commercial, banking and insolvency litigation, and for its legal advice on international contracts given Belgium’s close connection with the European Union.

We also work closely with the Belgian Private Equity, Corporate, M&A, Tax and Banking practices to provide clients with expert advice at all stages of their transactions, including during the due diligence process, when post-acquisition claims arise or by proactively identifying and advising on liability risks, as well as with the other offices of the firm on cross-border disputes.

Our team has moreover a strong track record working on white collar, criminal and regulatory investigations.

## BUSINESS

- Corporate and Mergers & Acquisitions
- Private Equity
- Asset Finance
- Antitrust/Competition
- Capital Markets
- Commercial Litigation
- Debt Finance
- Financial Restructuring and Insolvency
- Financial Services Regulatory
- Project Development and Finance
- Regulatory & Compliance
- Tax

### Our values

At White & Case, our culture comes to life through three core values :

#### Pioneering

We seize opportunities to innovate and grow

#### United

We are one firm with a shared sense of purpose

#### Human

We care about each other and the world around us

These are the concepts that shape our distinctive culture and differentiate us from others.

They capture the unique spirit of our Firm, and guide the behaviours that enable us to deliver on the promises.

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**Marco Lazo de la Vega  
D.**

## POSITIONING

LAZO DE LA VEGA - Law Firm is a law firm highly specialized in domestic, investment and international arbitration, corporate law and contract litigation.

Since 2010, provides comprehensive advice and offers efficient and effective legal solutions to all types of complex situations, both to domestic and foreign companies including operations in mining, energy, finance, construction, import – export of goods, as well as procurement & compliance.

Within the highest international standard, our firm has leading professionals, as well as a vast network of correspondent firms in different regions, which guarantee our clients a solid and broad structure of legal services.

We advise a variety of clients including individuals, national and foreign companies, non-profit organizations, as well as international agencies, diplomatic missions and embassies.

Our firm provides legal advice to foreign investors, both to running operations and those seeking investment protection.

Regarding banking and finance law, LAZO DE LA VEGA - Law Firm advised in leasing, insurance and stock market operations for an approximate amount of US\$. 300 MM.

Founding partner Marco Lazo de la Vega D. is an expert in commercial and international arbitration. He successfully completed master and postgraduate studies at Harvard, Georgetown and American University. At the moment he is a Ph.D. candidate.

Mr. Lazo de la Vega D. is also a highly recognized arbitrator to the National Chamber of Commerce and other arbitration centers in the region. He has been appointed as president of a number of tribunals, and also as a sole arbitrator, including the International Chamber of Commerce (ICC).

## BUSINESS

- Arbitration
  - International arbitration
  - Investment arbitration
  - Domestic arbitration
  - Execution of foreign awards
  - Provisional measures
- Banking & finance
- Civil & commercial law
- Construction & infrastructure
- Corporate
- Diplomatic & consular
- Energy
- Family law
- Insurance
- Intellectual & industrial property
- Labor law
- Mining
- M&A
- Oil & gas
- State & private contracts
- Customs;
- Regulatory matters
- Administrative law
- Constitutional law
- Immigration law
- Taxation

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Odel Antun

Alvaro Souza

## POSITIONING

Antun Advogados Associados is a highly specialized firm representing companies and executives in the field of criminal law, based on the experience of two decades of its senior partner, Odel Antun.

The team has represented clients in some of the most emblematic criminal cases in recent years, including the major federal law enforcement operations that have been prevalent in Brazil. In addition, they have unique expertise in serving companies and financial institutions, in the field of White-Collar Crime either in the defense of individuals related to them, or in representing their interests as victims, from initial investigative procedures to the res judicata.

Highly complex cases, with great strategic value, are often entrusted to the firm, such as defenses before Parliamentary Inquiry Commissions (CPIs), or matters of general interest, such as arguing before the Brazilian Supreme Court, as an amicus curiae on behalf of the tax payers, when the Court ruled about the criminalization, even if there is no tax fraud, of the sheer non-payment of ICMS – the most relevant state tax in Brazil.

The growing application of criminal instruments in the regulation of several economic sectors, the adoption of new investigative practices and changes in legislation have raised Criminal Law to a strategic position for companies. To meet this demand, the firm counts on an extremely efficient structure based on the personalized service provided by its partners.

Founded in late 2019, the firm quickly became widely recognized in the market, having been listed among the leading specialists in criminal law in Brazil by the international rankings Leaders League and Best Lawyers, and also recognized as one of the most admired firms in the country according to Análise Advocacia, the top Brazilian law firm ranking, which also highlights partner Odel Antun.

## BUSINESS

- Environmental Crime
- Tax Crime
- Crimes against the economic order
- Crimes against the financial system and the stock market
- Money Laundering Crimes
- Active and passive Corruption Crimes
- Criminal compliance
- Crimes against consumer relations
- Corporate Crimes
- Bankruptcy crimes
- Crimes against intellectual property
- Crimes of unfair competition
- Crimes against the public faith
- Crimes in the context of bidding procedures
- Crimes committed by electronic means (Cybercrimes)
- Crimes of embezzlement and larceny and other frauds
- Crimes against Honor
- Crimes against labor rights
- Crimes against Public Health
- Crimes against the Public Administration
- Abuse of Authority Crimes
- Traffic Crimes
- Crimes of Domestic and Family Violence against Women
- Crimes related to medical responsibility
- Crimes against life / Jury Court
- Crimes against sexual dignity
- CPI - Parliamentary Commission of Inquiry
- Issuance of legal opinions
- Specific hiring for oral arguments
- Acting in Superior Courts

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**Tania Mara Ferreira**



**Fernanda Pereira Leite**



**Isabela Xavier**



**Alexandre Pessoa**

## POSITIONING

Since our foundation in 1962, the litigation practice has been one of the core businesses of Araújo e Policastro Advogados.

Currently, the Litigation and Arbitration team is attended by Brazilian and foreign clients from all segments of industry and service, including multinationals, corporations, investment funds, financial institutions, public and private companies, entrepreneurs and individuals.

Besides having advised our clients on their most critical, sensitive and strategic litigation cases, we have also a department focused on mass litigation, in response to an increasing demand from our clients in the past few years.

Given the results and settlements achieved, Araújo e Policastro's Litigation and Arbitration lawyers have been recognized for their experience, pragmatic and strategic approach, as well as their capacity to simplify complex matters.

## BUSINESS

- Corporate
- Mergers & Acquisitions and cross border transactions
- Assistance to foreign clients doing business in Brazil
- Structuring joint ventures / consortiums investments in infrastructure
- Banking, Finance and Capital Markets
- Tax
- Infrastructure, Regulatory and Public Law
- Privatizations and Concessions
- Energy, Oil and Gas, Mining and Natural Resources
- Roads and Airports
- Telecommunications
- Litigation and Arbitration
- Securities Litigation
- Antitrust, Competition and Cartel Litigation
- Family Law, Trusts and Succession Law
- Wealth and Estate Planning
- Labour
- International Trade
- Real Estate
- Environmental and sustainability
- Healthcare and Life Science
- Data Protection
- Consumer Protection Law
- Intellectual Property and IT
- Sport and Entertainment

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**Everaldo Augusto Cambler**



**Aluizio José Cherubini**

## POSITIONING

Arruda Alvim & Thereza Alvim Law Firm and Legal Consulting and its partners have recognized performance in specialized and widely cited legal publications by law enforcers.

With solid reputation with more than half a century of professional activity, the firm's partners include nationally renowned legal professionals with expertise in every field of law, offering the skills and capacity to not only provide legal representation in litigation, but deliver legal consulting, mediation and arbitration services as well.

Through innovative and pioneering efforts, the firm have successfully maintained ongoing exchange between the academic world and the legal profession through the years.

The firm's goal is to provide advice in strategic legal matters to individuals and businesses, serving as a primary resource and partner in all aspects of clients' business growth and development with a body of legal professionals with broad technical and academic expertise.

The firm's partners have extensive performance before the Supreme Federal Court and the Superior Court of Justice in Brazil.

## BUSINESS

- Litigation
- Arbitration
- Administrative Law
- Environmental Law
- Antitrust
- Banking
- Labor Law
- Tax
- Intellectual Property
- Insurance
- Real Estate

## OFFICES

### OFFICES:

- São Paulo
- Rio de Janeiro
- Porto Alegre
- Brasília

### Partnerships in:

- USA
- Portugal
- Spain
- Great Britain
- Italy

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## POSITIONING

Arruda Alvim, Aragão, Lins & Sato renders legal consulting and litigation services to domestic and foreign companies, by means of administrative and judicial measures in various areas of law, through its qualified and experienced team of attorneys. It stands out due to its elevated technical performance, personalized client service with direct engagement from the partners, conduction of high complexity litigation with large social and economic impact, namely in class actions, direct actions of unconstitutionality, procedures for the standardization of case law, etc. Further, the firm solidly acts before the Superior Courts, with distinguished performance among the most emblematic decisions relating to subjects connected to banking, real estate, business and procedural law.

## BUSINESS

- Administrative
- Economic
- Contracts
- Torts
- Environmental
- Consumer
- Antitrust
- Debt Recovery
- Banking
- Stock Market
- Corporate
- Bankruptcy
- Court-supervised rehabilitation
- Tax
- Family
- Successions.

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**Aitan Portela**



**Guilherme Amaral**



**Alexandre Gleria**



**Laura Buttarello**

## POSITIONING

We believe in happiness, in a creative, welcoming, inclusive, socially transformative and sustainable work environment. We invest in the development of people, and value quality of life.

We use our knowledge to drive business forward and solve complex problems with simplicity.

Creating value in every action, promoting a network of genuine relationships and trail-blazing innovation are part of our entrepreneurial profile.

We strive for a better world. For us at /asbz, actions transcend words.

## OFFICES

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## BUSINESS

Founded in 2011, /asbz is a multidisciplinary law firm capable of offering complete and innovative legal solutions, based on a fully personalized service platform. Headquartered in São Paulo and with a branch office in Brasília, in addition to a wide network of partners throughout Brazil, its team has around 270 professionals specialized in a wide variety of areas of Business Law.

Industries: (i) Aviation, (ii) Banks and Financial Regulation, (iii) Energy, (iv) Pharma, (v) Sports and Entertainment, (vi) Transportation and Logistics, and (vii) Technology.

Practices: (i) Agribusiness, (ii) Dispute Resolution, (iii) Consumer, (iv) Litigation, (v) Contracts, (vi) Real Estate, (vii) Corporate and M&A, (viii) Tax and Customs, (ix) Social Security, (x) Labor, (xi) LGPD and Data Privacy, (xii) ESG, (xiii) Estate Planning, (xiv) Private Equity, and (xv) Venture Capital and Startups.

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**Luciana Aguiar**



**Matheus Rossi**



**Jaques Wurman**



**João Laudo de Camargo**



**Francisco de Costa e Silva**

## POSITIONING

Bocater Advogados was founded in 1999. The firm has a solid experience in corporate, capital markets and pension funds, and provides quality services also in other business practices, such as litigation, arbitration, tax, banking, real estate, corporate governance, labour, insurance, and public law. Bocater Advogados brings together lawyers with strong academic backgrounds and expertise in their respective areas, forming teams that are able to provide legal advice and assistance that meets their clients' expectations, in both consulting and litigation matters. The firm's experience is based on a wide-ranging portfolio of highly complex, successful cases in federal and state courts, before regulatory agencies, and also in administrative disputes and arbitration courts. Bocater's fundamental commitment is to provide clients with services of high technical quality, following ethical and professional standards, and offering practical and objective solutions to clients' issues. Over the years, the firm and many of its professionals have been recognized among Brazilian leading lawyers in their areas by national and international publications.

## BUSINESS

- Administrative
- Banking
- Capital Markets
- Civil
- Corporate and M&A
- Corporate Governance
- Infrastructure
- Insurance
- Litigation and Arbitration
- Pension Funds
- Real Estate
- Regulatory
- Tax

## OFFICES

- Brazil
- Rio de Janeiro
- São Paulo

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**Rafael Véras**

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**Rodrigo Bueno**

## POSITIONING

Braz, Coelho, Campos, Veras, Lessa e Bueno Advogados is one of the most respected Brazilian law firms in the areas of Infrastructure, Public Law and Arbitration.

Recognized by the main legal rankings in the world, the firm is highlighted as an infrastructure one-stop shop.

The firm has 3 offices in Brazil (Rio de Janeiro, Curitiba and São Paulo) and the team is made up of 18 partners, more than 40 lawyers and more than 70 employees in total.

With high expertise and solid academic background team of lawyers, some are considered great authorities in Infrastructure and Public Law matters. With more than 40 books and 250 scientific articles published, the firm's team of lawyers has intense academic activity.

With outstanding performance in the Infrastructure area, the firm advises large companies on projects, transactions and dispute resolution in the Energy, Oil & Gas, Ports, Public Sanitation, Highways, Railways, Public Transport, Telecommunications, Mining, Public Procurement and Heavy Construction. The firm also has a strong presence in arbitration, having represented clients in proceedings before the main arbitration chambers in Brazil and around the world.

Some of the firm's main clients are:

- |                                                      |                      |                   |                                      |
|------------------------------------------------------|----------------------|-------------------|--------------------------------------|
| • OHL (Obrascon Huarte Lain S/A)                     | • CCR                | • Aegea           | Janeiro                              |
| • GIC Private Limited (Singapore's foreign reserves) | • Anglo American     | • BAMIN           | • L A M S A ( L i n h a Amarela S/A) |
| • Braskem                                            | • Transpetro         | • Eneva           | • Funbio                             |
| • Rumo                                               | • CEMIG              | • Tereos          | • Hotéis Mabu                        |
| • Raizen                                             | • Pátria Investments | • Dataprom        | • Grupo InterAlli                    |
|                                                      | • Ultracargo         | • Helisul Aviação | • Alexandria Solar                   |
|                                                      | • Invepar            | • BMR Medical     |                                      |
|                                                      | • Grupo JMalucelli   | • Metrô do Rio de |                                      |

## BUSINESS

- Arbitration
- Dispute Resolution
- Infrastructure
- Construction and Engineering
- Energy
- Oil & Gas
- Public Law
- Regulatory
- Public Procurement
- M&A
- Private Equity
- Investment Funds
- Electoral Law
- Tax
- Real Estate

## OFFICES

- Brazil: Rio de Janeiro  
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## POSITIONING

Established in 2001, in Porto Alegre, Cabanellos Advocacia is a regional office with a broad practice, in the scope of corporate law, offering legal solutions tailored to the profile of each client.

We perform our practice with rigor, aligning technical expertise and operational intelligence to ensure efficiency and agility to our processes.

We see the practice of law as an action to transform our society, nourishing a culture of ethic, transparency and responsibility.

We have offices in the three capital cities of Southern Brazil – Porto Alegre, Florianópolis and Curitiba – and in São Paulo, the largest financial hub of the country.

## OFFICES

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## BUSINESS

- Antitrust
- Arbitration and Mediation
- Asset, Corporate and Succession Planning
- Business turnaround and restructuring
- Civil Litigation
- Corporate Compliance and Ethics
- Consumer Affairs
- Contracts and Corporate Businesses
- Corporate
- Digital, Data Privacy and Security of information
- Environmental Law & Climate Litigation
- ESG - Environmental, Social and Corporate Governance
- Insurance
- Labor
- Litigation
- Media and Entertainment
- Mergers & Acquisitions
- Real Estate
- Regulatory and Economy
- Tax

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**Cláudio Figueiredo  
Costa**



**Raphael Gaudio**

## POSITIONING

Cláudio Figueiredo Costa Advocacia Criminal (CFC Advocacia Criminal) is a law firm specialized in criminal law that aims to offer customized legal services for each client.

The firm was launched in the beginning of 2017, by the criminal lawyer Cláudio Figueiredo Costa, who has more than 27 years of experience in criminal law (he was partner of the firm Nilo Batista Advogados) and has acted in several emblematic matters.

The large experience of the name partner allied with the dynamics of a motivated team, in a law firm focused on criminal law, results in a differentiated service to the client, meeting all their needs.

CFC Advocacia Criminal has extensive expertise in dealing with any matter related to criminal law, such as white-collar crimes, offenses against public administration, environmental crimes, criminal compliance and plea bargaining.

The firm is recognized by Leaders League as a “Recommended Firm” in White Collar Crime area in Brazil (2020).

## BUSINESS

CFC Advocacia Criminal has extensive expertise in dealing with any matter related to criminal law, such as:

- White-collar crimes
- Offenses against public administration
- Public procurement felonies
- Criminal compliance
- Environmental crimes
- Plea bargaining




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**André de Luiz Correia**   **Rodrigo Ribeiro Fleury**   **Luis Antonio da Gama e Silva Neto**   **Letícia Barbosa e Silva Abdalla**

## POSITIONING

CFGS – Correia, Fleury, Gama e Silva Advogados is a dispute resolution boutique best known for handling high-stake cases involving stockholder disputes, infrastructure and construction contracts, financial services, retail, as well as energy, telecommunications and oil & gas industries.

Our firm provides both litigation strategy, preparation and settlement advice and represents clients in domestic and international arbitration proceedings. The firm is distinguished by the reputation and track record of its lawyers and its flexibility on fees and conflicts.

Amongst the firm's clients are some of the largest retailers, banks and construction companies in Brazil, some of the major private equity firms in the world as well as international investors based in the US, Europe and the Middle East. The team includes fluent Portuguese and English speakers, and lawyers who have worked at some of the leading Brazilian law firms.

The firm's arbitration team, led by André de Luiz Correia, along with Letícia Barbosa e Silva Abdalla, has experience representing clients in proceedings administered by the ICC International Court of Arbitration, Center for Arbitration and Mediation of the Chamber of Commerce Brazil-Canada (CAM/CCBC), Chamber of Conciliation, Mediation and Arbitration CIESP/FIESP, Market Arbitration Chamber (CAM-B3), and FGV Conciliation and Arbitration Chamber. The team represents clients across a range of sectors and has particularly deep experience working with companies in the energy, infrastructure, construction, oil and gas sectors, as well as retailers and real estate developers. The firm's current caseload with parties or investments in Brazil involves all of these sectors and disputes that amount more than BRL 10 billion.

In addition, CFGS has extensive experience in successfully handling complex business disputes in federal and state courts, led by Rodrigo Ribeiro Fleury and Luís Antonio da Gama e Silva Neto. The firm has handled a wide range of cases, including construction contracts, telecom services, oil and gas exploitation, gas distribution, energy generation and distribution, corporate acquisitions, financial services, swap agreements, product liability, shareholder disputes, insolvency litigation (representing creditors and bondholders), insurance and reinsurance, and bank credit facilities.

## BUSINESS

- Dispute resolution: arbitration and commercial litigation

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## POSITIONING

First established as Escritório Professor René Dotti in 1961, Dotti Advogados was at first maintained only with the founder's work.

The firm's team expanded as the host of clients in the Criminal, Civil and Administrative areas grew. Dotti brought forth young lawyers to work by his side, hailing from UFPR's Law School, where he acted as professor from 1962 to 2004. Expanded, the firm built its own headquarters in the 1970s, at Rua Marechal Deodoro, 497.

Always keeping to its motto of loyalty to the client and their cause, Dotti Advogados consolidated itself as a reference when it comes to providing efficient and tailor-made services with ethics and solidarity.

The firm maintains its original address at Marechal Deodoro, only expanding the space. In 2018, the firm inaugurated a new office in Brasília, in order to ease its work at the higher courts.

Nowadays, Dotti's technical team counts with 30 lawyers, backed by interns and an administrative team. In its 60th anniversary, in 2021, the firm was acknowledged as one of the best law firms to work at, by the Great Places To Work ranking.

In the technical field, a number of awards attest the excellence of the firm's service: Dotti Advogados is ranked by Análise Advocacia 500, as "Highly Recommended" by Leaders League's Transactions and Deals guide, and has also had its founder acknowledged among the very best professionals by Chambers & Partners.

## BUSINESS

Dotti Advogados' practice encompasses Environmental, Civil (including Family and Successions), Constitutional, Administrative, Criminal, Electoral and Compliance Law areas.

Besides the work in judicial causes, the specialized teams also respond for the consulting works for companies in the communication, health, public auctions, consumer goods and services sectors.

## OFFICES

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# ERNESTO BORGES

ADVOGADOS



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**Ernesto Borges Neto**



**Renato Chagas  
Corrêa da Silva**



**Cristiana Vasconcelos  
Borges Martins**



**Bernardo Rodrigues  
de Oliveira Castro**

## POSITIONING

For more than seventy years, the growth and development of Ernesto Borges has been driven by excellence in the provision of legal services, providing comprehensive service in various areas of law for diversified economic sectors.

Our performance goes beyond legal disputes, as we position ourselves as a strategic partner of clients, coming up with innovative solutions that imply effective and lasting results.

In point of fact, the satisfaction of our clients is a crucial element of our performance.

We are convinced that people, technological tools, investment in innovation and data-driven decision-making are key elements that ensure the worth of our legal services.

Our technology center has divisions of Infrastructure, Automation, Information Security, and Systems capable of developing, customizing, and delivering fast and effective results.

Given the volume of strategic data in our flows, we are fully compliant with data protection standards. In our Information Security division, we have a dedicated DPO, and often perform awareness efforts earmarked for our members, through intrusion testing and implementation of tools that mitigate the exposure of information.

We understand that a robust governance structure is central for the continuity of our business. That is why we also structured a Compliance Program, actively fostering the development and updating of our Internal Policies, preparation of a Code of Ethics and Conduct, and strengthening of the independent Whistleblower Channel, with a view to mitigating the effects of the materialization of mapped strategic and operational risks, ensuring compliance with legal, regulatory and normative requirements imposed on us.

Gender and ethnic-racial diversity are present in our culture, with the active Diversity, Inclusion, Equity, Belonging, and Social Committee, spreading the values of diversity, respect, and integrity among our entire staff.

Lastly, we are convinced that our projection brings with it a strong socio-environmental responsibility. Motivated by the possibility of transformation, we founded SPERO (Association for Human Development), which identifies and supports a number of relevant social projects. Also in this sense, we are certified as a "Carbon Neutral" company by Moss, and we prioritize the use of sustainable energy in our facilities.

## OFFICES

- Brasília . DF
- Campo Grande . MS
- Cuiabá . MT
- Goiânia . GO
- Palmas . TO
- Manaus . AM
- Porto Alegre . RS
- Porto Velho . RO
- São Paulo . SP

## BUSINESS

- Agribusiness
- Arbitration
- Banking
- Credit Recovery
- Civil Litigation
- Company Restructuring
- Contracts and Business Mediation
- Consumer
- Corporate Law
- Energy
- Environmental Law
- Family
- Health
- Infrastructure
- Investment Funds
- Insurance and Reinsurance
- Labor Law
- Real Estate Law
- Succession and Corporate Planning
- Tax Law
- Technology
- Telecommunications

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**Natália Mizrahi Lamas**



**Gustavo Birenbaum**



**Alice Moreira Franco**



**Paula Miralles de Araujo**

## POSITIONING

Ferro, Castro Neves, Daltro & Gomide Advogados (FCDG) is a law firm established in 2005, by a group of renowned and highly experienced professionals who shared the aspiration of offering to their clients superior law services. FCDG has reported a remarkable growth of activity in litigation, upholding an outstanding position in the market, especially regarding commercial arbitration, construction and company restructuring and reorganization.

With offices in Rio de Janeiro, São Paulo and Brasília – and correspondents in other Brazilian cities –, FCDG endeavors to provide exclusive services, particularly in the areas of corporate, construction and administrative law, either in consultancy or in litigation. The firm represents clients before Federal and State Courts, as well as in domestic and international arbitration cases. Very frequently the lawyers will also act before government agencies, in consultancy and litigation matters. The firm is equally dedicated to other legal advice such as drafting contracts, possessing vast experience in restructuring matters.

## OFFICES

**BRAZIL**

- Rio de Janeiro

- São Paulo
- Brasília

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## BUSINESS

FCDG has distinguished itself in the field of domestic and international arbitration, representing clients before several national institutions (Brazil-Canada Chamber of Commerce – CCBC, Brazilian Mediation and Arbitration Center – CBMA, FGV Conciliation and Arbitration Chamber, São Paulo Mediation and Arbitration Chamber (FIESP), Mediation and Arbitration Chamber of Engineering Institute), as well as in foreign ones (International Chamber of Commerce – ICC, The London Court of International Arbitration – LCIA, Court of Arbitration of Sport – CAS). FCDG provides consultancy on requests for recognition of foreign court decisions and arbitral awards, as well as represents clients in these procedures before the Superior Court of Justice. It also provides assistance to clients in the elaboration, negotiation and risk assessment of arbitration agreements. FCDG partners also act as arbitrators in domestic and international arbitration proceedings before the main Arbitration Institutions.

FCDG offers extrajudicial counseling, in drafting and reviewing contracts and affidavits, analyzing commercial transactions and providing legal opinions on legal risk assessment.

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Ricardo Campello



Juliana Neves



Tatiana Machado



Ciro Albuquerque



Rodolfo Barreto

## POSITIONING

Licks Attorneys is one of Brazil's most respected law firms in litigation. Our commitment to clients is unprecedented in the country. We focus on complex litigation, often technology-driven disputes. Our lawyers have an outstanding track-record handling the most high-profile intellectual property and regulatory disputes in Brazil. Our practice shapes the development and direction of intellectual property and technology law.

Our multidisciplinary attorneys have handled complex commercial and corporate claims over the last 20 years in major sectors. At Licks Attorneys, we don't just solve problems we anticipate issues before they arise and help you plan accordingly. This carefully-crafted approach is why we are Brazil's leading firm in litigation.

## BUSINESS

- Patent Litigation
- Strategic Patent Prosecution
- Policy Making & Government Relations
- Unfair Competition
- Trademark
- Food & Drug
- E-commerce & Software
- Cyber Security,
- Counselling & Transactional
- Regulatory
- Complex Business Litigation

## OFFICES

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- São Paulo
- Brasília
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Rafael Horn



Douglas Dal Monte



Ítalo Mosimann



Lio Bocorny



Fábio Silveira

## POSITIONING

Our knowledge about transformations in the sectors and fields in which we work is constantly evolving. We are always dynamic and tirelessly up-to-date, this is expressed in the services we provide. For over fifty years, Mosimann-Horn Advogados has helped its clients to navigate complex legal issues with skill and professionalism.

We strive to deeply understand our client's businesses and the shifting nuances and market conditions that influence (or may come to influence) their key sectors.

With knowledge, passion, and commitment, we help our clients achieve their goals.

## BUSINESS

- Asset Management, Family and Estate Law
- Compliance
- Contracts
- Corporate Law and M&A
- Credit Recovery
- Criminal
- Environmental
- Environmental, Social and Corporate Governance - ESG
- Insurance
- Intellectual Property
- Labor
- Litigation and Arbitration
- Privacy and Data Protection
- Public Law
- Tax Law
- Energy Law

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**Victor Madeira Filho**

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## POSITIONING

Founded in 2011 with the purpose of providing excellence in legal services and client care, Madeira, Valentim & Gallardo Advogados (“MVGA”) developed its own model of rendering customized legal services in the corporate, tax and civil areas, being also a pioneer in rendering specialized services to the Infrastructure & Construction sector in Brazil.

Our team’s differential is a proactive actuation, combined with deep knowledge of the sectors in which we operate, what leads to a high rate of positive results in the disputes of our clients.

With an office located in São Paulo, but acting in dispute resolution throughout Brazil, MVGA has extensive experience in complex and strategic civil litigation, in arbitration and court proceedings involving public and private construction projects, large infrastructure projects, commercial disputes, corporate conflicts, among others.

Our professionals also assist our clients in negotiating and drafting contracts, contractual administration, and pre-litigation, aiming to avoid conflict or, if it is unavoidable, leave the client in a more favorable position.

In addition, our team operates in several execution of arbitral and court awards, to ensure the effectiveness of the decisions obtained.

Finally, MVGA professionals act as arbitrators in domestic and international proceedings in the most renowned arbitration institutions.

## BUSINESS

### PRACTICE AREAS:

- Contracts
- Corporate & M&A
- Financial & Securitization
- Litigation & Dispute Resolution
- Tax

### INDUSTRIES:

- Agribusiness
- Automotive
- Foreign Trade
- Education
- Energy
- Pharmaceutical
- Real Estate
- Infrastructure
- Logistics
- Mining
- Technology & Telecommunications
- Retail & Consumer


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**Bruno Cavalcanti**



**Carlos Harten**

## POSITIONING

The team of specialists that make up the QCA brings together the best of both worlds: the experience of those who work on the main challenges of their clients and the dynamism of the most innovative companies today. We combine technical knowledge of law and management with our ability to identify the best solutions for each case. The firm is known for working in complex matters, with high risk value involved, for the insurance sector. The partners have a high degree of specialization in the sector and are dedicated to creating innovative solutions to the problems presented by clients.

Although the team also works on mass demands by means of specific teams, it manages to handle each matter strategically to defend its clients with the purpose to change the understanding of the local courts and increase success rates upon preparation of effective action plans and daily orders.

## BUSINESS

- Administrative
- Environmental
- Compliance and Integrity
- Civil
- Contracts
- M&A
- Real Estate
- Legal Marketing
- Privacy
- Maritime and Port
- International Business
- Estate Planning
- Judicial Recovery
- Dispute Resolution
- Corporate
- Labor
- Tax

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Anastacio Marinho



Caio Cesar Rocha



Deborah Sales Belchior



Tiago Asfor Rocha



Wilson Sales Belchior

## POSITIONING

RMS Advogados – Rocha, Marinho E Sales is a highly qualified corporate law firm with over 900 professionals located in 10 offices across the Brazilian territory, supported by a broad network of corresponding law firms, which enables them to currently handle over 250 thousand claims distributed throughout every judicial district of the country.

With a national reputation for legal excellence, the firm represents some of the largest corporations operating in Brazil in banking, telecom, insurance, life sciences & healthcare, retail and other segments, both in large-scale litigation as well as in highly complex and valuable strategic matters.

In this regard, it is worth highlighting their experience and capillarity in the Northeast and in the North of the country, traditionally problematic regions for the big center law firms, and their headquarters in Brasilia, with a group of very talented attorneys specialized in advocacy in Superior Courts.

Overcoming the traditional division by practice, RMS Advogados works through cells that are individually customized in order to reflect the internal organization of their clients, ensuring the best match between workflows. This strategy also empowers communication with the in-house legal team, ensuring a positive workplace and an efficient, client-focused service.

Keeping up with the digital transformation that all industries and companies are currently undergoing, the firm has consistently invested in its knowledge management and technology infrastructure to promote collaboration and increase quality, consistency and efficiency to meet its clients' needs.

To that end, the firm became well respected and known for its attorney-focused technology training models and incorporating practicing attorneys into the process of identifying and developing innovative solutions for the firm and their clients.

## BUSINESS

- Advocacy in Superior Courts
- Banking and Finance
- Bankruptcy
- Civil and Commercial Litigation
- Contracts
- Corporate Criminal Defense
- Corporate Law
- Credit Recovery
- Electric Energy
- Environmental Law
- Health
- Insurance and Reinsurance
- Labor and Employment Law
- Large-scale Consumer Litigation
- Public and Regulatory
- Tax Law
- Telecommunications

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## POSITIONING

Schmidt · Lourenço · Kingston Advogados Associados (SLK) is the result of the merger between Rocha Schmidt Advogados, established in 2003, and Costa Lourenço & Kingston Advogados Associados, established in 1992.

The office is composed of a team of highly talented professionals, with a solid academic background. Our legal practice ranges over numerous sectors and we take pride in the excellence and efficiency with which our services are presented to clients.

SLK partners have a wide and recognized experience in judicial and arbitral litigation, having earned special appraisal in the year 2019 after attaining a condemnation, on its client's behalf, of more than 4 (four) billion reais, adjusted for inflation. Also, the office has been highly successful in its litigation practice in the oil & gas and infrastructure sectors, before both judicial and arbitration tribunals.

Our services' excellence also stems from a ceaseless effort towards combining professional and academic trainings, along with a strict observance of the ethical principles that guide the legal profession, showing the utmost respect for its clientele.

All our partners, associates and interns are continually encouraged to seek professional enhancement, be it in Brazil or abroad.

In addition, our partners and associates alike always look to straighten the relationship with the clients. Only by knowing our clients well, will we be able to effectively help them make sound decisions, allowing for cost-effective as well as safe juridical solutions – which also means advising litigation prevention whenever it is due, especially to avoid expenses with lawsuits that could last for years.

## BUSINESS

- Administrative
- Environmental
- Arbitration
- Civil and Commercial Litigation
- Dispute Resolution
- Corporate Litigation
- Energy
- Family & Successions
- Real Estate
- Regulatory
- Civic Sector
- Labor
- Tax
- Urban

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**Roberta Feiten**

## POSITIONING

Souto Correa Advogados teams up experienced lawyers united by the same principles and values. The firm is made up of professionals with excellent professional and academic backgrounds, advising clients in Brazil and abroad in all areas of business law. To this end, it relies on professionals fluent in several foreign languages, which allows them to meet the demands and requests from different countries especially through Asian, German, and Latin American desks.

## BUSINESS

- Agribusiness
- Antitrust and Competition
- Arbitration
- Banking and Fintechs
- Basic Sanitation
- Capital Markets
- Compliance
- Consumer and Product Liability
- Contracts
- Corporate Law/M&A
- Climate Solutions
- Data Protection
- Dispute Resolution
- Energy
- Entertainment & Media
- Environmental and Sustainability
- ESG
- Intellectual Property
- International Trade
- Labor
- Life Sciences & Healthcare
- Mediation
- Oil & Gas
- Public Law and Regulatory
- Real Estate
- Restructuring and Insolvency
- Startup Hub
- Tax
- Telecom
- Timberland
- Union Relations and Collective Negotiation
- Wealth and Succession Planning
- White-Collar Crimes

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Filho**



**Bárbara Pessoa Ramos**



**Lucas Rodrigues do  
Carmo**

## POSITIONING

Thomaz Bastos, Waisberg, Kurzweil Advogados is a specialized legal boutique focusing on debt restructuring, insolvency, complex litigation and arbitration, and corporate/financial transactions. Established in October 2016 by partners Joel Luís Thomaz Bastos, Ivo Waisberg, and Bruno Kurzweil, the firm boasts a distinguished multidisciplinary team which is adept at intricate in- and out-of-court restructurings and that excels in representing clients in litigation and arbitration cases. In addition to its notable expertise in the areas of Dispute Resolution—handling both judicial and administrative proceedings—and Restructuring, Insolvency & Bankruptcy, the firm is also robust in M&A and capital markets services.

## BUSINESS

The team advises its clients in complex and strategic disputes in the Commercial, Corporate, Civil, and Antitrust areas while also providing preventive and precedent measures such as out-of-court questions, preparation for litigation and arbitration, and settlements. The firm advises companies and individuals in matters concerning highly complex litigation and arbitration matters involving several different fields of Business and Civil Law, including the representation of clients in pre-litigation conflict management at corporate and contractual levels, corporate disputes of any kind, advice and participation in general meetings and board of directors' meetings, and other disputes arising from corporate transactions and other fields.

## OFFICES

### BRAZIL

- São Paulo
- Rio de Janeiro
- Brasília

## CONTACTS

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**Marília Canto Gusso**



**Domingos Fernando  
Refinetti**



**Patrícia Paoliello  
Lamaneres Binnie**

## POSITIONING

Founded in 2006, we are a very experienced firm, focused on highly complex litigation and arbitration cases, dispute prevention and restructuring and insolvency. Despite of being well prepared, available, updated, there is something we are really good at: we are experts in our clients and in finding the best strategy to help them focus on their business without wasting valuable resources in unnecessary disputes.

We add value to our client's decision making, simplifying technical matters, focusing on the prevention of problematic issues that might occur and, whenever necessary, solving their difficulties through clear, objective opinions and in favor of its business.

We believe that a relationship of trust and customized services are indispensable conditions to satisfy everyone we serve. Our collaborative model allows us to propose solutions focused on the interests of each of our clients in a personalized way. The proximity we seek with clients and partners is part of our culture.

We value the well-being and quality of life of all the professionals who form our team, an attitude that is reflected in our work environment and productivity. In line with the mission of our firm and the internal developed collaborative model, we have created a core work called WK Social, which is nothing more than a reflection of what we expect for our country's future.

We are constantly searching for a more just and egalitarian society, by analyzing the current economic, social and environmental impacts. On 2018, WK was the first law firm in Brazil to be certified as a BCorp, what demonstrate our concern to provide the greatest service to our clients and to be better TO the world, with transparency, trust and measuring our social and environmental impacts. more than a reflection of what we expect for our country's future. We are constantly searching for a more just and egalitarian society, by analysing the current economic, social and environmental impacts. Recently, WK was the first law firm in Brazil to be certified as a B Corp, what demonstrate our concern to provide the greatest service to our clients and to be better TO the world, with transparency, trust and measuring our social and environmental impacts.

## BUSINESS

- Arbitration
- Civil Litigation
- Dispute Prevention
- Restructuring and
- Insolvency
- Contracts

## CONTACTS

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**Diego Abogabir**



**Nicolás Miranda**



**Nicolás Vassallo**

## POSITIONING

Abogabir Miranda is a highly specialized law firm and leader in the practice of dispute resolution, specifically in civil, commercial and criminal litigation, administrative and public litigation, as well as in domestic and international arbitration.

We evaluate each case as an economic problem that requires a tailor-made solution. The way we approach each problem is unique, we do it using a commercial, civil, criminal, and administrative perspective.

We use all the available proceedings to resolve the conflicts and face each challenge, which makes us a highly specialized firm in conflict resolution.

Each of our partners have more than 12 years in dispute resolution, civil and commercial litigation, arbitration, regulatory and administrative litigation, negotiations, bankruptcies, and restructuring, in solving corporate disputes and conflicts between shareholders, in the practice of criminal and economic law, as well as in the handling of white-collar crimes.

We have a high specialization in the advice and implementation of measures for risk management and regulatory compliance.

Likewise, we have developed a high specialization in specific sectors such as public tenders and contracting, public-private partnerships, infrastructure and concessions, litigation and arbitration in the construction sector, energy and environmental disputes, insurance, and reinsurance litigation.

Our client roster includes some of Chile's top corporates, including CMPC, Itaú Corpbanca, Enel, Besalco, DP World, Acciona, CCU, Hoteles Noi and Salfa.

Partners Diego Abogabir, Nicolás Miranda and Nicolás Vassallo studied and trained in the US and the UK, and have experience working on cross border, multi-jurisdiction litigation and arbitration. Partner Juan Carlos Flores holds a PhD in administrative law and currently litigates and sits before the Supreme Court as an expert in public and administrative matters.

## BUSINESS

- Civil and commercial litigation
- Domestic and international arbitration
- Criminal litigation
- Administrative litigation
- Consumer law litigation
- Unfair competition
- Commercial mediation



## CONTACTS

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**Eduardo Izquierdo**



**Francisco Bañados**



**Alejandra Aguad**



**José Joaquín Meza**

## POSITIONING

The working method and commitment of Aguad, Bañados e Izquierdo Abogados to our clients has allowed us to offer specific solutions to the most varied legal matters, developing long-lasting client-attorney relationships founded on trust.

The firm provides comprehensive advisory and legal services to individuals and entities, both local and foreign. We seek to add value offering simple, flexible and effective legal solutions through a personalized relation between our firm's partners and attorneys and our clients.

Our team has high ethical and excellence standards, with professionals that are proactive, creative, diverse, tolerant and empathic to our client's matters.

The firms' hallmark is the level of involvement that our partners and attorneys achieve in connection with the business and industry of our clients, allowing us to truly understand their needs and thus achieve swift, creative and –specially- efficient solutions to their corporate and operational matters as well as potential contingencies related to their businesses.

## BUSINESS

- Litigation, Arbitration and Dispute Resolution
- Civil lawsuits
- Commercial lawsuits
- Bankruptcy lawsuits (winding-up and restructuring)
- Labor lawsuits
- Criminal proceedings
- Arbitrations
- Negotiations and Settlements
- Constitutional litigation
- Litigation related to consumer protection laws and other matters within the jurisdiction of Local Courts (Juzgados de Policía Local)
- Corporate and M&A
- Labor & Employment
- Real Estate & Urban Development
- Strategic Solutions
- Regulation and Competition Law
- Technology and Intellectual Property
- Natural Resources and Environment
- Tax Solutions

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**Gonzalo Fernández**



**Ricardo Reveco**



**Aldo Molinari**



**Juan Carlos Riesco**



**Mónica Pérez**



**Roberto Villaseca**

## POSITIONING

Carey is nationally renowned for excellence in assisting its clients on the resolution of complex civil and commercial lawsuits, conflicts between shareholders, insolvency and reorganization of companies, environmental and sanction procedures, criminal trials, construction, and disputes related to concessions, among others.

The team also has extensive experience in national and international commercial arbitrations, under the most diverse international regulations, as well as in investment arbitration.

Carey's dispute resolution practice is one of the largest in the country, with a group of lawyers dedicated exclusively to litigation.

Carey's Arbitration practice includes extensive experience in national and international commercial and investment arbitrations, under the most diverse local and international institutions, such as the Arbitration Center of the Santiago Chamber of Commerce, the ICC and ICSID, as well as under the UNCITRAL rules.

The firm offers imaginative and innovative strategic advice, so clients can succeed in the most challenging disputes.

The firm's attorneys have extensive experience in arbitration disputes in a wide range of industries and sectors, including media, construction, energy, mining, pharmaceuticals, and many others. Carey has successfully acted for global corporations, financial institutions, local companies, foreign investors, and the Republic of Chile, among others.

## BUSINESS

- Litigation
- Arbitration
- Dispute Resolution

## CONTACTS

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# Cisternas y Cía.

## Abogados

Cisternas • Hyde • Lorenzini



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**Gonzalo Cisternas**



**Katherine Hyde**



**Juan Pablo Lorenzini**

## POSITIONING

Cisternas y Compañía Abogados is a legal services office founded in 2000 with the aim of contributing to the prevention and resolution of large-scale and complex disputes from the perspective of the law and the parties' interests. Dispute resolution, including civil, commercial, administrative and criminal litigation is its hallmark practice, offering a perspective capable of anticipating scenarios in the development of lawsuits and advising the attorneys involved on the course of action, proposing solutions in line with clients' interests in the framework of the applicable law and higher court jurisprudence on the matter.

The firm concentrates on the prevention and resolution of disputes, with a team of highly skilled professionals in the prevention of business risks, the design of dispute resolution models and their administration, negotiation and in specialties inherent to business activities.

Cisternas y Compañía Abogados has consolidated a work methodology based on in-depth study of the commission to undertake a full design of the problem and to project all potential scenarios and results arising from different legal courses of action, to strategically resolve legal conflicts, incorporating innovation, technology and a deep knowledge of our client's legal environment into our performance, generating a new competitive advantage.

Three partners lead firm –Gonzalo Cisternas Sobarzo, Juan Pablo Lorenzini Paci and Katherine Hyde– along with a team of senior consultants who are recognized for their public, private, and academic careers.

Cisternas & Cía focuses on the prevention and resolution of conflicts in business, and on practice areas including corporate counseling, litigation, labor, tax, intellectual property, free competition, and criminal litigation. The firm is a member of the Chilean Institute of Rational Business Administration (Icare) and the Association of Entrepreneurs of Chile (Asech).

## BUSINESS

- Dispute Resolution
- Commercial & Civil Litigation
- Administrative Litigation
- Criminal Litigation
- Antitrust
- Business & Corporate
- Environmental Law & Regulatory Law
- Tax

## CONTACTS

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**Carlos Claussen  
Calvo**



**Felipe Velasco  
Silva**

## POSITIONING

In 1989, Carlos Claussen founded Claussen & Cía in Antofagasta, in order to satisfy the demand for specialized legal advice from the mining industry in the region. With 35 years of experience, the firm is one of the most recognized in the northern mining area for its focus on Mining Law and its experience in litigation.

For his part, in the 1990s, lawyer Felipe Velasco had formed the company Estudio Velasco S.A. in Santiago, specialized in legal advice for business development in commercial, corporate and tax areas in different areas, including mining.

Both firms merged in 2017, giving life to Claussen & Velasco, a study in which the experience acquired in mining, environmental and water matters, as well as in litigation, corporate, commercial and regulatory law, is enhanced, together with the recognized trajectory of its partners Carlos Claussen and Felipe Velasco. We are specialists in mining, environmental and corporate law. We have professionals with extensive experience in litigation and business management.

In our offices in Santiago and Antofagasta, we provide our clients with comprehensive solutions, accompanying the entire development process of their project, with a personalized delivery committed to the result.

Claussen & Velasco's legal team is characterized by its high specialization and, at the same time, the comprehensive approach with which it approaches the advice of our clients. Our professionals are attentive to changes and projections in legal and business matters, to provide a strategic view of changes in the legal framework and policies that could affect your interests.

One of the most outstanding aspects of Claussen & Velasco's professional practice is the representation of the interests of its clients in litigation and arbitration in the most varied areas: civil, mining, commercial, labor, tax, corporate and administrative law, whether before ordinary or arbitration courts. Our extensive litigation history has focused primarily on complex commercial disputes and contract disputes, as well as criminal law.

## BUSINESS

- Arbitration
- Litigation
- Corporate
- Mining
- Environmental Law

## OFFICES

- Antofagasta
- Santiago

## CONTACTS

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**Matías Daneri**



**Jorge Norambuena**

## POSITIONING

Our firm consists of lawyers with extensive experience in both public and private law of infrastructure, especially with regard to the enforcement of engineering and construction contracts and public and private works concession with a comprehensive knowledge of the Organic Law of the Ministry of Public Works and the Roads Law, Concessions Law and its Regulation, Public Works Contract Regulation, Public Works Consultancy Regulation and FIDIC contracts, with wide experience in academic and professional domains.

Since 2010, we have rendered legal assistance to national and foreign engineering companies, site inspection, construction and concession in various fields during the entire contractual stage, since its creation as legal structure, entry into the Public Works Registry or Special Registers; participation in bidding processes: awarding, implementation, operation and acceptance, Provisional and Completion Act (PSP and PSD by its Spanish acronym), guarantee and liquidation and related issues, according to the requirements of our customers, all state administration bodies, public companies and private sector (mining, energy) and related institutions, in all sorts of public and private works, such as roads, railways, airports, ports, hydraulic systems, reservoirs, hospitals, building, among others. In addition, there is a professional team in the areas of engineering and construction that supports us as associated consultants.

We have 20 years of experience in construction litigation and public works concessions.

## BUSINESS

- Dispute Resolution in Construction
- Legal Advice in Construction Contracts
- Legal Advice in Public Works Concession Contracts
- Litigation
- Real Estate
- Advice in labor regulations

## CONTACTS


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**María Ester Paredes**

**Felipe Díaz  
Toro**

## **POSITIONING**

In May 2016, EDN Abogados was founded by Felipe Díaz Toro, with the aim of establishing a law firm expert in legal advice to companies and businesses, with a comprehensive and multidisciplinary perspective.

EDN Abogados takes its name from three key concepts associated with our professional practice: **Company – Law – Business** (“Empresa - Derecho - Negocios”). In the context of these three worlds, our practice areas cover the main legal branches that allow the world of companies and businesses to function successfully within the regulatory framework of the legal system.

We offer an international perspective to our clients, with lawyers authorized to practice in Chile, Spain, Belgium, and Luxembourg, working with commitment, responsibility and aspiring for each one to give their best to contribute to the success of our clients. Our level of excellence has already been awarded and recognized by several renowned international rankings i.e. Leaders League, Chambers & Partners and Best Lawyers.

The team of EDN Abogados provides advice in front of judicial, arbitral and administrative instances and is able to face matters of the most varied nature, highlighting those of commercial, civil, banking, investment funds and administrative.

## **BUSINESS**

- Litigation
- Compliance and anti-corruption
- Corporate M & A

## **CONTACTS**

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**Paulo Román  
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**Juan Diego Rabat  
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**Orlando Palominos  
Aravena**

## POSITIONING

Fleischmann & Román Abogados is a boutique law firm, that is characterized for delivering an excellent service to its clients. The firm specializes in construction, infrastructure, public works concessions, litigation, arbitration and dispute resolution, in which its lawyers have a vast experience and a professional trajectory of more than 20 years.

In addition, the firm provides advice on corporate, real estate, labor and telecommunications issues, and has been recognized in the areas of expertise by the most important legal rankings worldwide, such as Chambers & Partners, The Legal 500, Best Lawyers, etc, which attest to their quality and professional experience.

Fleischmann & Román Abogados is a firm committed to deliver an integral and focused service, both to people and companies, local and foreign, through a specialized, timely, efficient and strategic advice, which responds faithfully to the needs of each of its clients, which has led to establish itself within the best offices in its field, according to the legal rankings.

Fleischmann & Román Abogados stands out for its practice and professional quality, fostering and promoting closeness and efficiency for its clients, with top-level professionals and a long and recognized track record in matters of high complexity and relevance to the country, both in the public sphere and as in the private sector.

## BUSINESS

- Disputes and Arbitration
- Construction and Projects
- Infrastructure
- Real Estate
- Corporate
- Mergers and Acquisitions
- Tax
- Telecommunications
- Labor Law

## CONTACTS

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**Cristián Gandarillas**



**Gabriel del Río**



**Paulo Montt**



**James Black**

## POSITIONING

Gandarillas, Montt, Del Río is a boutique litigation firm dedicated entirely to the solution of conflicts. It is formed by a cohesive team led by four partners, all of them experienced litigators appearing before all different Chilean instances, including the Supreme Court. They have also a great deal of experience before national and international arbitration forums.

The firm has depth of expertise in commercial, contentious competition, bankruptcy, regulatory, capital markets and environmental matters. Transversally, they are specialized in complex litigation and arbitration.

At GMD, clients might expect: a strategic approach to resolve disputes, the strong defense of their issues, proximity and intense communication and the right minds looking at every detail of the process. They represent a new generation of litigants in Chile.

## BUSINESS

- Commercial and Civil Litigation
- National and International Arbitration
- Construction Disputes
- Restructuring and insolvency Litigation
- Antitrust
- Consumer Law
- Administrative proceeding
- Economic and Regulatory Litigation
- Corporate Disputes
- Alternative Dispute Resolution
- Environmental Litigation

## CONTACTS

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**Cristian Parker**



**Maria Garafulic**



**Valentina del Solar**



**Manuela Lasserre**



**Felipe Infante**

## **POSITIONING**

Though Grupo Vial Abogados (GVA) was founded in 2005, it is the continuation of decades of a successful and extensive practice in corporate and commercial law, business transactions, litigation & arbitration, tax and labour law.

Particularly, with respect to its Litigation & Arbitration Department, GVA has extensive experience in advising clients in Commercial, Corporate, Construction, Torts, Contractual, Consumer, Antitrust, Tax and Bankruptcy Litigation before ordinary tribunals, Appeal Courts and Supreme Court, and both domestic and international arbitration, particularly under the Rules of the ICC, ICDR and Santiago's Chamber of Commerce Arbitration Center (CAM Santiago).

Currently the firm has three Partners, one Director and one Senior Counsel included in CAM Santiago as Arbitrators (Manuel José Vial, Rodrigo Guzmán, Cristóbal Leighton, Karen Milinarsky and José Miguel Olivares

## **BUSINESS**

- Corporate
- Litigation and Arbitration
- Tax
- Labour
- Telecommunications
- Environmental, Energy and Climate Change
- Sports and Entertainment

## **CONTACTS**

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**GWJ&A**  
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**Pedro Pablo Gutiérrez  
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**Alfredo Waugh  
Correa**



**Cristóbal Jimeno  
Chadwick**



**Juan Francisco Asenjo  
Cheyre**



**Joaquín Castillo  
León**



**Eugenio Valladares  
Bonet**



**José Tomás Barros  
Harseim**

## POSITIONING

Gutiérrez, Waugh, Jimeno & Asenjo is a boutique law firm founded in 2006 by some of the most relevant practitioners in the areas of Dispute Resolution, Litigation and Arbitration in Chile.

In the last seventeen years, GWJA and its partners have been consistently recognized as leading actors in its areas of expertise, ranking number one in most national and international rankings. Its senior partner, Pedro Pablo Gutiérrez, has been chosen as one of the best Dispute Resolution lawyers in Chile for the last decade.

Since its foundation, GWJA has been involved in most high-profile cases in Chile, assisting relevant local and international clients in complex processes of negotiations and in civil and commercial litigation before courts, state agencies and arbitral tribunals in matters such as construction, mining, telecommunications, energy, banking, finance, insurance and retail.

The firm's arbitration practice has consistently grown over the years. During this time, the firm has not only managed to conduct relevant arbitrations before Chile's most prominent arbitration centre, but also before international forums such as the ICC, CAM-CCBC and the ICSID in highly complex and sophisticated proceedings.

One of GWJA's main features is that its partners are deeply and personally involved in the cases the firm undertakes, and that its associates are professionally prepared to deal with them.

The firm's members have graduated from the best universities in Chile and some have earned post-graduate degrees at the best universities in the United States and Europe. Also, Pedro Pablo Gutiérrez and Cristóbal Jimeno have been appointed as members of the panel of arbitrators of the CAM Santiago, Chile's most influential arbitration centre.

## BUSINESS

- National and International Arbitration
- Civil and Commercial Lawsuits
- Construction Lawsuits
- Insurance Lawsuits
- Antitrust Law
- Administrative Claims and Procedures
- Bankruptcy Procedures
- Corporative and Capital Markets Disputes
- Mining Lawsuits

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**Jana  
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Andrés Jana



Rodrigo Gil



Karen Werner



Francisco Grob



Victoria Demarchi



Tomás Bown

## POSITIONING

Jana & Gil Dispute Resolution is a law firm dedicated to resolving the most complex disputes in Latin America. This team has been recognized as one of the best in the most prestigious international legal rankings for the last 15 years. They are ranked Band 1 in Chambers & Partners and Tier 1 in Legal 500. Jana & Gil is also included in the Global Arbitration Review's GAR 100 list of the world's leading international arbitration firms. Leaders League has consistently recognized this team as Leading, the highest ranking.

They are experts in international arbitration, combining a standard of service comparable to the world's leading law firms with the agility and flexibility of a boutique at more competitive rates. They have a long track record in investment disputes before ICSID and have acted as lead counsel in many cases in Latin America. They also have a strong practice in major commercial arbitrations in the construction, energy and mining sectors. They have consistently demonstrated the ability to design and implement a winning legal strategy on behalf of their clients, with an impressive success rate. Its lawyers have extensive professional experience, both in Chile and abroad. The team has extensive technical knowledge and recognized tactical and litigation skills, based on a long academic career and broad professional experience in the field, both in Chile and abroad, as well as a commitment to continuously improve their skills and keep abreast of the latest legal developments.

This team was previously the litigation and arbitration team of Bofill Mir Alvarez Jana, one of the largest law firms in Chile, from which they spun off shaking up the local Chilean market. The creation of this boutique firm was a natural step in the evolution of their practice, which is growing stronger every year in the international arena.

## BUSINESS

- International Commercial Arbitration
- International Investment Arbitration
- Domestic Arbitration
- Civil & Commercial Litigation
- Public Internacional Law
- Bankruptcy & Insolvency
- Antitrust & Unfair Competition

## CONTACTS

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**Álvaro Jana  
Linetzky**



**Felipe Leiva  
Fadic**



**Marcelo Moreno  
Faúndez**



**Diego Gaete  
Osorio**

## POSITIONING

We are a boutique law firm highly specialized in the resolution of complex disputes, both in arbitration and judicial venues, as well as before administrative instances. The partners have a recognized experience in this practice areas, having participated in disputes of the most diverse nature.

We are characterized by being a team of lawyers with extensive technical knowledge and proven strategic, litigation, and negotiation skills, where the partners of the firm are directly involved in each case. This allows us to provide an excellent and a highly personalized service.

We act on a recurring basis before arbitration courts, both before arbitrators appointed by regular courts of justice, as well as before institutional arbitrators, in accordance with the rules of domestic arbitration. We have also represented clients in proceedings conducted in accordance with the International Commercial Arbitration Law (Law No. 19,971).

We have successfully represented individuals, corporations and business organizations in multiple civil and commercial disputes, related to the breach of diverse kind of contracts. In these matters, we have exercised resolatory actions, specific performance remedies, claims for damages, claims requesting annulments and inefficacy upon third parties (inoponibilidad), among others. Likewise regularly provide advice in the preparation, structuring, review and/or negotiation of complex commercial transactions to avoid potential conflicts, as well as to better identify the risks involved in order to regulate them properly. We have provided advice and participated in various complex negotiations, several of them multi-party ones, in order to achieve alternate dispute resolution. The commercial and business areas related to all of the above include agreements and deals such as supply, commercial agency, franchise, public concessions, confirming, construction and engineering, insurance, M&As, bareboat charters, transport of living salmon species and agribusiness investment projects.

In case of protection of property-related conflicts, we have filed *actio rei vindicatio* and dealt with several possessory interdicts. We have also worked in conflicts related to overlapping land titles.

In matters of torts, we have participated claiming damages caused by fraud and negligent actions, infraction of fundamental rights and financial fraud causing unjust enrichment.

## BUSINESS

- Constitutional Remedies
- Class Actions and Consumer Law
- Anti-dumping, safeguards and countervailing measures
- Arbitration
- Corporate Conflicts and Family Equity
- Antitrust and Unfair Competition
- Civil and Commercial Litigation
- Competition Law
- Construction and Engineering Works Trials
- Environmental Trials
- Navigation and Maritime Cabotage Laws
- Banking Law and Securities Market
- Strategic Negotiations and Alternate Dispute Resolution
- Administrative-Litigious Proceedings
- Community Relations / Indigenous Law
- Mining and Water Laws

## CONTACTS

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**Octavio Kehr  
Castillo**



**Omar Abuid  
Abusleme**



**Juan César Kehr  
Castillo**

## POSITIONING

Kehr Abuid Abogados is a boutique law firm that specializes in litigation and dispute resolution, and focuses its practice and expertise in medical liability, white collar crime, criminal law in general, criminal compliance, and civil and commercial litigation and arbitration. It also highlights its practice in consumers rights, free competition, public concessions, and litigation of regulated sectors.

Kehr Abuid offers comprehensive representation and advice in the resolution of disputes in matters of different nature (criminal jurisdiction, administrative litigation, Ordinary Courts of Justice, Arbitration Tribunals, Constitutional Court, Court for the Defense of Free Competition, Ministries, Regional Secretaries, Superintendencies and Public Services, among others).

In case of civil, commercial, and regulatory litigation, Kehr Abuid has a highly specialized team, which has handled numerous cases before ordinary and special courts of justice, and before arbitration tribunals, under the rules of CAM Santiago, the National Arbitration Center, and the International Chamber of Commerce, among others. In this way, the firm has handled a series of complex cases for breach of contract and insolvency and bankruptcy of companies, in service, construction and financial sectors, among others. On the other hand, the firm has sponsored emblematic cases, which have appeared in the written press and in specialized litigation magazines, newspapers, and media in Chile.

In the area of medical liability, Kehr Abuid has an interdisciplinary team composed by lawyers, doctors, dentists, and other external advisors who ensure a technical content in legal proceedings, as well as the advice given to clients (patients, doctors, Hospitals, and pharmaceutical companies). Kehr Abuid Abogados has been highlighted in press and television media for its representation in some spotlight cases related to obstetric violence, loss of limbs in plastic surgeries, deaths due to Covid 19, among other issues.

Kehr Abuid Abogados is highly recommended for its outstanding corporate and individual representation in criminal law matters, both as plaintiffs and/or defense attorneys. Our attorneys have vast experience in investigation, complex litigation in public and private spheres, and complex negotiation cases linked to various sectors. Likewise, they are usually consulted in matters of criminal law to collaborate in defense strategies or give their legal advice. The criminal law team of our office stands out for its great experience in litigation and a thorough knowledge of Chilean and comparative criminal dogmatics. We advise legal and natural persons in a preventive and/or judicial matters, from the beginning of the investigation before the Prosecutor, as well as in courts with criminal jurisdiction and superior courts of justice. The criminal conflict resolution approach of our office stands out for a comprehensive analysis of all the consequences derived from the conflict and in all types of matters, but especially in matters of economic, financial, property, environmental crimes, public or private corruption and, in general, in cases with several compromised edges.

Our lawyers stand out for taking effective and creative solutions to complex cases, emphasizing the main interest of the client to obtain the best possible outcome in the shortest time expected. We actively advise at all stages of the process: investigation, litigation and negotiation.

Nowadays, in criminal compliance, we advise legal entities in the design and implementation of effective compliance programs, developed based on their specific business, including the detection, treatment and mitigation of crime and corporate risks.

## BUSINESS

- Civil, Commercial, and Regulatory Litigation and Arbitration
- Medical Liability
- White Collar Crime
- Compliance

## CONTACTS

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**Ramiro Mendoza Zúñiga**



**Matías Mori Arellano**



**Pedro Aguerrea Mella**

## POSITIONING

MOMAG Abogados is a law firm that brings together the diverse experience and professional background of its partners in the different areas of public law and regulated industries. We offer a unique professional service that takes into account the added complexity of legal transactions involving state decisions.

We provide our clients with a specialized service in which our partners are directly involved in the legal matters throughout the process, thus delivering effective, comfortable and pragmatic legal advice that best serves their interests.

Our partners have extensive professional experience in both the private and public sectors, mainly in administrative and regulated industries, as well as in other areas of public law such as: energy, urban planning, public works, concession contracts, foreign investment, consumer law, administrative procedures, public procurement and corporate governance.

The purpose of MOMAG's practice is to advise the State and its agencies on legislative and regulatory matters or the exercise of public powers; and to advise individuals on matters related to public procurement, the exercise of sanctioning powers, licensing activities -in different regulated sectors-, and the preventive and strategic treatment of any type of conflicts that may arise in civil, special or arbitration, national or international courts. With the same vision, the firm's practice is also aimed at advising business organizations, trade associations or of any kind, with the purpose of establishing improvements in their respective corporate governance, including the identification and management of management risks detected through legal reviews or audits commissioned to the firm.

One of its founding partners, Ramiro Mendoza Zúñiga, is a former Comptroller General of the Republic of Chile. Mr. Mendoza is considered both locally and internationally as one of the most distinguished professionals in Public and Regulatory Law. His advice is constantly sought in the most complex legal matters that arise in the country.

## BUSINESS

- General and Special Administrative Law.
- Public contracts, Concessions, and Public and Private Partnerships.
- Urban planning and real estate Law.
- Environmental Law.
- Consumer protection act.
- Corporate Governance.
- Regulated Industries.

## CONTACTS

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Joaquín Montero



Eduardo Spichiger



Viviana Brito



Alejandro Werlinger



Carlos Baeza

## POSITIONING

OSSANDON ABOGADOS was founded in 1981 in Santiago, Chile. Its objective is to provide an integral and personalized legal service, through prestigious and committed lawyers, who dedicate their knowledge, resources, and experience to providing legal and ethical solutions to their customers' needs.

We have a nationwide network of associates, from Arica in the North, to Punta Arenas in the South, allowing us to offer advice to companies and individuals in each region of Chile.

On the international front, Ossandón Abogados is the only Chilean member of State Capital Group, one of the most prestigious global legal networks, with its headquarters located in Washington D.C. and more than 150 affiliated legal firms across 82 countries. This allows us to specialize in providing counseling to foreign clients from all over the world. Our firm advises on matters relating to contentious judicial, administrative and voluntary processes, before the Civil Courts of Justice and Arbitration Courts. We also specialize in common declaratory judgments of rights, damages, and litigations relating to the areas of real estate and construction. Likewise, we have vast experience in executive judgments, summaries, partitions, and the exercise of special actions such as appeals for legal protection and financial shelter.

## BUSINESS

- Alternative Dispute Resolution
- Banking & Finance
- Business Litigation
- Business Transactions
- Corporate Mergers & Acquisitions
- Employment
- Energy
- Environmental
- Foreign Investment
- Government Relations
- Construction Litigation
- Non-Profit
- Real Estate
- Tax

## CONTACTS

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**Gustavo Parraguez**



**Rodrigo Marín**



**Francisco del Río**



**Marcela Achurra**

### POSITIONING

Parraguez Marín & del Río is a law firm mainly focused in dispute resolution. The dispute resolution area is formed by a reputed and experienced team of litigators with broad judicial experience. It includes the representation of legal and judicial interests of companies and family businesses in civil, commercial, constitutional, administrative, labor and consumer rights areas.

Furthermore, most of our clients develop their businesses in the mining industry. That's the reason why Parraguez Marín & del Río has two main offices, in Santiago and Antofagasta, which enables the firm to provide immediate and accessible legal counseling to our clients located in the most important mining regions of the center and north of our country.

### BUSINESS

- Civil and Commercial Litigation
- Foreign and Domestic Arbitration
- Administrative litigation
- Employment and Labor law
- Antitrust

### OFFICES

- Santiago
- Antofagasta

### CONTACTS

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**Julio Pellegrini**

**Pedro Rencoret**

**Fernando Zuñiga**

**Diego Ramos**

## POSITIONING

Pellegrini & Rencoret is a boutique law firm specialized in civil, commercial and economic litigation, encompassing both domestic and international arbitration, as well as competition law and the resolution of highly complex disputes.

Renowned for its personalized approach, the firm distinguishes itself through the exceptional credentials of its team and the thoroughness applied to their work. This approach ensures a comprehensive understanding of the issues at hand, facilitating the determination of the most effective strategy to achieve a successful outcome. A cornerstone of Pellegrini & Rencoret's philosophy is the deliberate limitation of the number of cases it undertakes. This approach allows its lawyers to be directly and consistently engaged, providing clients with a heightened level of accessibility.

The legal team at Pellegrini & Rencoret is widely acknowledged for its expertise, being recognized as one of the foremost authorities in the prevention and resolution of highly complex disputes. Various publications have acclaimed the firm and its lawyers, positioning them as among the best in the field of litigation and competition.

The lawyers of Pellegrini & Rencoret distinguish themselves through their academic achievements, having graduated from the most esteemed universities in Chile. Their commitment to continuous learning is evidenced by postgraduate studies completed abroad. Additionally, many of them serve as professors at the most prestigious law schools in Chile.

## BUSINESS

- International and domestic arbitration
- Civil and commercial litigation
- Construction disputes
- Antitrust and regulated markets
- Antidumping, safeguards and countervailing measures
- Competition law compliance
- Class actions and consumer law
- Mediation and other alternative dispute resolution proceedings
- Constitutional actions
- Corporate governance litigation
- Environmental and natural resources litigation
- Electrical and telecommunications legislation
- Banking and securities litigation
- Insurance litigation
- Capital markets litigation
- Administrative proceedings
- Remedies before the High Courts of Justice

## CONTACTS

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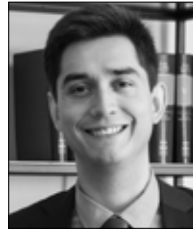
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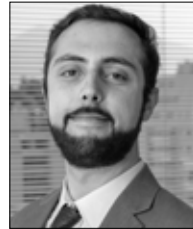
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**Josefina Trujillo  
Silva**



**Diego Gil  
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**Nicolás Mastrangelo  
Peroni**

## POSITIONING

We are a firm specialized in the resolution of patrimonial conflicts, boasting a track record of over fifteen years of rigorous practice in civil, commercial, arbitration, administrative contentious, and sanction-related disputes. Our commitment is centered on attaining tangible outcomes that precisely align with the individual needs of each of our clients.

We distinguish ourselves through our adeptness at effective litigation, meticulous risk assessment, and thorough exploration of potential conflict scenarios, all while crafting strategies and leading negotiations. Every case entrusted to us undergoes comprehensive analysis from multiple perspectives, empowering us to adeptly navigate even the most intricate litigations. We have taken the lead in mounting defenses in cases encompassing diverse dimensions, necessitating close collaboration with other legal teams and professionals spanning various disciplines, including engineers and journalists.

Within our firm, we place utmost emphasis on efficiency and cost optimization when pursuing solutions that perfectly align with our clients' interests. We uphold vigilant surveillance of regulations, case law, and legal doctrine, continually exploring novel avenues to provide innovative legal solutions.

At our firm, we prioritize efficiency and cost optimization in seeking solutions that best serve our clients' interests. We maintain constant monitoring of regulations, case law, and legal doctrine, always seeking new avenues to offer innovative legal solutions.

We strongly believe that collaboration and cooperation within teams are essential to yield optimal results. Within our firm, we cultivate loyalty, commitment, and robust relationships, recognizing their pivotal role in achieving success in conflict resolution.

## BUSINESS

- Dispute Resolution

## CONTACTS

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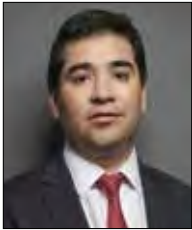
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Rodrigo Riquelme



Camilo Silva



Diego Fuentes



Tomás Matheson



Mariaignacia Lama



Claudio Eche

## POSITIONING

Riquelme, Silva & Fuentes is a boutique law firm specialized in claims, negotiation and litigation in highly complex matters, both in public and private law.

Our firm provides comprehensive services tailored to each of its clients, advising them through the entire dispute resolution process. Our mission is to provide them with highly strategic advice, aimed at achieving their goals in the most efficient way.

At Riquelme, Silva & Fuentes, we are committed to offering comprehensive services to local and international individuals and companies. Personalized attention and the constant pursuit of excellence are our hallmarks.

Our mission is to help safeguard the client's interests and optimize their business decisions. All our lawyers are specialists in their respective areas of practice.

The lawyers who make up Riquelme, Silva & Fuentes have solid professional, business and academic backgrounds, allowing them to provide their clients with a global vision and adding value to their ideas. They are committed to the client's goals when structuring their projects and implementing their businesses, in addition to designing and defending their interests strategically. Riquelme, Silva & Fuentes' clients find an important added value in each of these services.

Participation in highly complex negotiations and dispute resolution in the fields of public and private law – nationally and internationally – marks Riquelme, Silva & Fuentes as an experienced and recognized law firm in the areas of public works concessions, construction, public and private infrastructure, projects, energy, natural resources, public health services, real estate, project development and financing, corporate law and family estates. Of special note is the representation of national and international litigation and arbitration.

All told, Riquelme, Silva & Fuentes. constitutes a legal boutique, personally tended by its partners and distinguished by an ongoing tradition of excellence.

## BUSINESS

- **Litigation and arbitration:** The partners at Riquelme, Silva & Fuentes have a long track record advising domestic and foreign companies in litigation and arbitration in areas such as infrastructure, construction, public works concessions, telecommunications, energy, natural resources and corporate disputes, among others.
- **Construction and infrastructure:** Riquelme, Silva & Fuentes has consulted on public and private construction projects, from the study of bids and advice on contract management to negotiations and claims. These projects have encompassed highly complex infrastructure (hospitals, airports, prisons, dams) and large real estate developments.

### KEY CLIENTS:

- Besalco Construcciones S.A.
- Besalco Energía S.A.
- Besalco Montajes S.A.
- Consorcio Besalco Mapa S.A.
- Consorcio Embalse Chironta S.A. (Dragados and Besalco)
- Consorcio Hospital de Talca (Besalco Construcciones – Salfa – Moller Perez Cotapos)
- Consorcio Minero Trebol Agua Santa S.A.
- Constructora Trébol S.A.
- Grupo Cobra
- Obrascón Huarte Lain, S.A Agencia en Chile
- OHL Industrial
- OHLA CONCESIONES S.L.U.
- Rutas del Limarí (Sacyr - CMB)
- Sociedad Concesionaria Autopista de los Andes S.A.
- Sociedad Concesionaria Instituto Nacional del Cáncer, S.A.
- Sociedad Concesionaria Red Bio Bio S.A. (OHLA)
- Sociedad Concesionaria Ruta de Nahuelbuta (Belfi-Besalco)
- Sociedad Concesionaria Rutas del Limarí


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**Claudia Sarmiento**



**Elisa Walker**



**William García**

## POSITIONING

Sarmiento y Walker Abogados ([www.syw.cl](http://www.syw.cl)) is a boutique law firm focused on providing quality legal services with a strategic approach to conflict resolution. The firm is known for promoting rigorous, innovative, and effective legal solutions tailored to the needs of its clients. These solutions are based on the dynamic changes experienced in civil society, the public and private sectors, both nationally and internationally, within the framework of a highly competitive global context.

The firm's value proposition and distinctive hallmark are rooted in social and ethical commitment in legal practice. This commitment is based on the professional trajectory and practical experience of its two female partners and male partner in the fields of public and regulatory law, human rights, diversity, gender, inclusion, as well as in regulatory design and law processing within the realm of executive administrative power.

The legal advice and representation is articulated under this legal perspective, allowing to establish a position of recognition in the market, achieved through the legal support the firm provide to individuals, institutions, associations, and companies in their relationships or in the resolution of conflicts with state institutions.

## BUSINESS

- Public Law/Administrative Litigation
- Regulatory Law,
- Regulatory Norms on Gender and Minority Rights
- Intellectual Property
- Family Law,
- Labor Law and Immigration

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Rodrigo Benítez



Edesio Carrasco



Carlo Sepúlveda

## POSITIONING

SCHULTZ CARRASCO BENITEZ was founded to provide legal advice with high specialization standards to entities and people seeking a personalized and efficient service. We do not only identify problems, we also seek to solve them in a strategic manner that adds value for our clients. Furthermore, we provide an innovative and reliable solution for our client's legal disputes or conflicts.

As a boutique law firm, we have an intensive practice in environmental and administrative litigation. We defend our clients in a number of administrative special procedures necessary for the development of a project, before any court or administrative agency, including the Courts of Appeals, the Supreme Court, as well the recently established Environmental Courts. Furthermore, the partners and the majority of our members, have worked previously in the public sector, so we understand how to develop power generation projects, mining activities, wastewater treatment process and real estate developments, taking into consideration the environmental law and other aspects that are necessary for a good strategy.

The firm focuses on both immediate and long-term goals with its clients, helping them address and anticipate challenges across a changing environment giving them strategic and innovative solutions to their necessities. Additionally, the firm's collaborative culture allows us to work as a team, permanently sharing our insight and experience with our clients.

## BUSINESS

- Environmental Litigation

## CONTACTS

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Arturo Yrarrázaval



Francisco Ruíz-Tagle



Gerardo Ovalle



Fernando Salas



Aníbal Vial



Miguel José Dibarrart

## POSITIONING

Yrarrázaval, Ruiz-Tagle, Ovalle, Salas y Vial is a law firm specialized in the resolution and prevention of high complexity legal disputes.

The practice of the law firm is concentrated in litigation, arbitration both local and international, antitrust matters and corporate investigations.

The partners have worked together for several years, complementing each other in order to obtain the best result for their clients. This way, the experience and wisdom of nationally recognized and experienced partners (Mr. Arturo Yrarrázaval and Mr. Francisco Ruíz-Tagle) merges with the energy and experience of the co-head of the department (Mr. Gerardo Ovalle and Mr. Fernando Salas).

Arturo Yrarrázaval and Francisco Ruíz-Tagle are renowned arbitrators in civil and commercial cases, on both national and international disputes, taking on high-profile cases. Gerardo Ovalle, Fernando Salas, Aníbal Vial and Miguel Dibarrart specialize in litigation and arbitration, on both national and international affairs. In addition, Gerardo Ovalle, Aníbal Vial and Arturo Yrarrázaval also focus on competition law.

## BUSINESS

- Civil, commercial and economic litigation
- Domestic and international arbitration
- Antitrust
- Unfair Competition
- Regulated markets
- Administrative litigation procedures
- Construction
- Corporate Investigations

## CONTACTS

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## POSITIONING

For the past three decades, Chemás & Asociados has provided personalized legal advice, demonstrating an exceptional track record in dispute resolution and litigation across diverse sectors such as transportation, energy, telecommunications, and infrastructure. Chemás & Asociados offers personalized, meticulous legal services that instill confidence and tranquility in clients.

The firm continually strengthens and expands its team to ensure each case receives the attention it deserves, emphasizing quality and attentiveness. The vision of Chemás & Asociados is to grow in excellence, covering topics of high complexity and interest.

In terms of legal expertise, the firm's legal team has successfully represented corporations in contentious administrative, civil, and arbitration proceedings, handling projects totaling US \$4.3 billion. Specializing in arbitration against entities such as the National Infrastructure Agency (ANI), the National Agency for Legal Defense of the State (ANDJE), and others, Chemás & Asociados has vast experience and success in national and international arbitration tribunals.

The firm excels in arbitration, with a track record of obtaining over US \$4.3 billion for clients, particularly against government entities. They specialize in cases involving the Nation, National Infrastructure Agency (ANI), National Agency for Legal Defense of the State (ANDJE), Special Administrative Unit for Public Services (UAESP), and the Educational Infrastructure Financing Fund (FFIE).

In response to a dynamic landscape of challenges, Chemás & Asociados has focused on crisis management, negotiation, and dispute avoidance. The firm's effective negotiation strategies have successfully prevented potential disruptions, safeguarding clients' interests.

With extensive experience in the public procurement process, Chemás & Asociados advises contractors in the structuring, planning, and execution of state public contracts, both nationally and internationally. Their expertise extends to negotiations, contract restructuring, and handling high-complexity conciliations, arbitrations, and litigations in the public procurement sector.

Recognized for their wide experience, Chemás & Asociados guides clients through public and administrative proceedings, representing them before the Contentious-Administrative Jurisdiction, control entities (Comptroller and Procurator), public entities, and regulatory commissions across various sectors.

With a remarkable success rate in litigation and conflict resolution, Chemás & Asociados stands as a pillar of legal excellence, contributing to the legal perspective of nationally significant projects. The firm takes pride in its diversified practice areas, each supported by the best professionals, ensuring comprehensive advice for clients' businesses.

## BUSINESS

- Litigation
- Arbitration
- Contracts
- Dispute Mitigation
- Crisis Management

## CONTACTS

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**Camilo Martínez Beltrán**



**José Miguel Mendoza**



**César C. Cermeño**



**Julián Solorza**



**Sergio Rojas**

## POSITIONING

Our Dispute Resolution team has consistently represented local and international clients in complex conflicts in all areas of business law, including corporate, commercial, tax, insurance, torts, antitrust and administrative matters, among other issues. We represent clients in more than 300 lawsuits in national and international disputes.

Our approach is to reduce the uncertainties involved in commercial disputes through innovative resolution strategies and effective case and crisis management, reason why the Firm has been recognized as a leading firm in the main disputes arising in Colombia in fields such as distributorship agreements, commercial agency relationships, M&A litigation, corporate disputes, oil, mining and gas claims and insurance lawsuits. We have also represented local and international clients in negotiations for solving disputes in Central America, United States, England, Spain, Argentina, Panamá, Singapore, China, France, Perú, Bolivia and Italy.

The firm is also a pioneer in the area of corporate dispute resolution. Our experience in this area, going back for more than 20 years, has recently been put to the service of creating a highly-specialized division focused on shareholder litigation. In fact, DLA Piper Martínez Beltrán set up what is perhaps the first successful practice area in Colombia engaging in shareholder activism through the enforcement of minority investor rights across a wide range of companies, from family-owned enterprises to listed firms.

Additionally, the team has taken part in some of the most complex and renowned arbitration disputes in Colombia. The team has relevant experience representing clients in both national and international commercial arbitration before well-known domestic and international arbitral institutions. We have demonstrated our capability in international arbitration matters for clients involving a wide range of seats, governing laws, and arbitration institutions.

## BUSINESS

- Administrative Law
- Antitrust and Competition
- Banking and Finance Litigation
- Class Actions
- Construction, Engineering and Infrastructure Disputes
- Corporate and Securities Litigation
- Cross-Border Litigation
- Cybersecurity
- Employment Litigation and Dispute Resolution
- Environment, Health and Safety
- Global Governance and Compliance
- Insurance and Reinsurance Disputes
- International Arbitration
- Investigations
- IT and Telecoms Disputes
- Merger Control
- Patent Litigation
- Product Liability, Mass Torts and Product Stewardship
- Real Estate Litigation
- Tax Controversy and Disputes
- White Collar and Corporate Crime

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# Fabio Humar

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**Fabio Humar  
Jaramillo**

### POSITIONING

Fabio Humar Abogados has extensive experience in representing both national and international clients before different authorities in criminal and administrative investigations. It also acts for companies in analysis, management and implementation of legal/political risk management systems.

The team advises in the public sector, and thus has brought what it has learned to private litigation, offering the client solutions that have been successfully tested in government and state settings. It also acts in matters related to fiscal investigations (Comptroller General's Office) and disciplinary investigations (Attorney General's Office and Superior Council of Judicature), as well as in criminal implications related to antitrust and public tender law matters.

Founding partner Fabio Humar specializes in public and criminal law, with litigation experience in the United States. Former District Attorney, Humar has a background in the Financial Crimes Unit, Money Laundering, and Economic Order, as well as the Copyright Unit and Individual Liberties Unit. The accuracy and detailed work delivered are the result of academic excellence in postgraduate studies in criminal law, constitutional law, administrative law, and economic law; as well as continuing education in different subjects related to criminal law. Fellow in the Department of State and Partners of America, working with the Special Investigations Unit of Boston's Office of the Attorney General.

The Team led by Fabio Humar has worked in the public sector, in different positions. Either as Prosecutors, judges, or attorneys. Such background allows the law firm to be in tune with the reality of justice in the country, and hence offer solutions based on evidence and the operation of the Colombian legal system.

The firm does not hesitate to offer innovative and ethical solutions for clients, in the midst of a legal and justice administration system which, in many cases,

In recent years the firm has managed to lead victim defense and representation proceedings with levels close to 95% of success, always looking for the most agile, efficient and client-oriented solution.

### BUSINESS

- Criminal Law
- Compliance
- Litigation
- Antitrust

### CONTACTS

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# FDP

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Alonso de la Pava



Cristián Freire



María Sofía Hernández



Daniela Palma



María Camila Chaves



Natalia Maria Rueda

### POSITIONING

Our boutique firm has built its legal practice with a focus on commercial and public contracts for the engineering, infrastructure, telecommunications, financial services and oil and gas sectors.

We have more than fifteen years of experience and professionalism advising companies and individuals, both local and foreign. We have also consolidated alliances with external lawyers specialized in labor, criminal and tax law, which allow us to provide comprehensive and personalized advice to our clients.

In order to provide a comprehensive service to our clients, we divided our office in two main practices: (i) Preventive and contractual advisory and (ii) litigation and arbitration.

The first includes advising our clients in the negotiation and execution of their contracts with third parties, which might be private or public entities. In this part of our service, which is provided by the legal team directed by our partner, Cristian Freire, we seek to help our clients to minimize legal risks and to deal with legal issues they may encounter during execution of a determined project or contract. The main goal is to secure revenue and/or to minimize losses, with a strategy that might allow to file a future claim to recover said losses. The second practice, which is led by our partner, Alonso De La Pava, refers to the whole process of structuring claims and provide legal representation in ordinary courts and in arbitral procedures, both in civil, commercial and administrative law matters.

Finally, as part of our experience, we are proud to say that our Firm has provided advise in an important number of private and public contracts, which include contracts for some of the main projects in Colombia in the economy sectors mentioned above. Also, we have been able to represent several clients in more than a hundred multimillion agreements, litigations and arbitrations, providing outstanding results for our clients in more than 90% of these cases.

### BUSINESS

- Litigation
- Arbitration
- State Responsibility
- Finance Litigation
- Contracts, Construction & Infrastructure
- Corporate Negotiations

### CONTACTS


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**Marcelo Jiménez  
Ruíz**

## POSITIONING

At Jimenez Ruiz we take pride in providing a service tailored to our clients' needs, through which we deliver solid legal solutions to the matters our clients trust us with.

**Dispute Resolution and Litigation:** We apply the legal strategy that best suits our clients' needs in the trials and arbitrations in which we represent them. Settling is an option we pursue, if it's in our clients' best interest.

Our experience gives us the efficiency our clients need to provide solutions for their societal problems, whether they be of the shareholders or of the company.

## BUSINESS

- Dispute Resolution
- Litigation
- Corporate
- Labor & Employment


## CONTACTS

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**Jorge Suescún Melo**

**Felipe Suescún de Roa**

## POSITIONING

Suescún Abogados is a leading law firm in Colombia for arbitration and dispute resolution. It is very active representing local and international clients in complex, high-end arbitrations and disputes. Suescún Abogados has been involved in some of the largest, most complex, demanding and sophisticated domestic and international arbitrations related to Colombia.

Suescún Abogados prides itself on its in-depth industry knowledge and on providing personalized, specialized and value-added advice to clients on critical arbitrations and disputes. The firms' structure allows it to serve a broad range of clients; always providing value by delivering excellent quality legal work and achieving extraordinary results. We combine our top-notch legal skills and creative thinking to find the best solution, no matter how demanding or complex the challenge is. Our persistence, absolute commitment, highly-tailored and meticulous approach truly set us apart.

Members of the firm have participated in over 200 arbitrations as counsel, chairman and arbitrator. Those arbitrations involved a wide variety of disputes and were ad hoc or conducted under the rules of major arbitral institutions.

Our members have participated in international arbitrations acting as chairman, arbitrator and counsel. Those arbitrations involved diverse jurisdictions and applicable laws such as: Argentina, Colombia, Chile, France, Maryland, Mexico, New York, Panama, Switzerland and Uruguay.

Those arbitration proceedings involved a wide variety of disputes in areas as diverse as: banking, broadcasting, concession contracts, construction, corporate, distributorship and agency, energy, engineering, electricity and gas supply, finance, government contracts, infrastructure, insurance and reinsurance, joint ventures, licensing, heavy industries, maritime, mergers and acquisitions, post-M&A, mining and natural resources, real estate, oil & gas, sales, telecommunications, TMT, trusts, turnkey projects and general commercial disputes.

Suescún Abogados is perfectly positioned to handle international arbitration procedures in a wide range of sectors, including construction, energy, oil & gas, among others. Indeed, it regularly handles international disputes as lead counsel under ICC Rules. In addition, Suescún Abogados attracts regular referrals from international law firms involved in high-profile international arbitration cases related to Colombia. Suescún Abogados is the law firm in Colombia which has been involved with the largest number of international commercial arbitrations; many of them been some of the largest, most complex and demanding ones that have been related to Colombia.

## BUSINESS

- Domestic Arbitration
- International Arbitration
- Dispute Resolution

## CONTACTS

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**Sebastián Cáceres  
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**Ginna Salazar  
Romero**



**Martín Abad  
Izurieta**

## POSITIONING

With absolute integrity and professionalism, for more than thirty years, Cabezas Wray & Albán Abogados have combined experience, specialized training, seriousness, and creativity to offer practical and innovative alternatives to all our clients.

The firm's lawyers have extensive experience in local and international arbitration and have acted both as arbitrators and as party representation for companies, individuals, and the state.

On the other hand, the firm's litigation department focuses on delivering the most practical, creative, and innovative alternatives in the most complex civil and commercial cases. While providing comprehensive legal counseling services to individuals, companies, and civil society institutions. Specializing in matters regarding the commercial, civil and energy sectors.

Finally, the white-collar crime department offers legal services to a variety of clients that include companies and individuals from the energy, mining, oil, and public sector. Providing specialized legal advice in complex cases, through renowned lawyers with sophisticated and advanced preparation.

## BUSINESS

- White Collar Crime
- Commercial & Civil Litigation
- National & International Arbitration
- Administrative Litigation
- Corporate, Commercial and Labor Law Counsel

## CONTACTS

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**Fernando Rivadeneira Pazmiño**



**Abraham Rodríguez Cabrera**



**Mónica Sánchez Iturralde**

## POSITIONING

CSG Abogados is a multidisciplinary law firm based in the city of Santiago de Guayaquil and with associates in the main cities of the Republic of Ecuador with extensive experience in legal advice and legal sponsorship in the private and public sectors.

Refounded in 2010 as a continuation of the “Sánchez & Asociados” law firm established in 1965 by the lawyer Carlos Luis Sánchez Díaz (+), and established as a result of the need to complement the experience acquired by its founding partners for the benefit of their satisfied clients, during its existence has stood out for its comprehensive vision of the various branches of law, always aimed at customer satisfaction whether this involves solving the conflict brought to the service through mediation and arbitration, in front of a judicial process, or in administrative headquarters.

Our service is characterized by a traditional moral training combined with a modern business vision of the legal service, accompanied by a well-earned professional prestige and a vocation for the search for justice and equal conditions.

## BUSINESS

- Constitutional Matters
- Criminal Law
- Litigation and Arbitration
- Corporate Advice

## CONTACTS

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**María del Mar Heredia**



**Gabriel Santelices**



**Leyre Suarez**



**David Benalcazar**



**Juan Carlos Perez**



**Rocío Córdova**



**Verónica Mieles**



**Mónica Cortez**



**Verónica Chiriboga**

## POSITIONING

Dentons Paz Horowitz' Litigation and Arbitration team lives by the motto "doing well by doing it right", delivering effective solutions to complex and high profile judicial, commercial and regulatory disputes while maintaining an impeccable reputation in all scenarios.

Dentons Paz Horowitz' approach to dispute resolution is strategic and practical, which has obtained them a "problem solver" reputation thanks to their interdisciplinary professionals who deliver the best results by focusing on what matters while protecting their client's interest.

They work closely with their clients to draft tailor made strategies and solutions applying innovative techniques, the most appropriate tools, and strategies for each stage of the process, tackling challenges efficiently to maximize their client's prospects for a successful outcome.

Dentons Paz Horowitz is known for their experience in several industries which is key in identifying risks and preventing disputes before they arise. The team also stands out in their ability to advice in multidisciplinary areas such as public, administrative, constitutional, civil, labour, intellectual property, consumer protection and contract law. Their relevant industry experience combined with their leading dispute resolution and litigation practice provides effective solutions that protect their clients.

Currently Dentons Paz Horowitz is representing both national and foreign companies in complex judicial and arbitration claims. The team is highly recognized for their dispute resolution experience in the aviation, construction, energy, tourism, pharmaceutical and insurance industries, public procurement, and administrative law. Whatever the subject matter, your success is the Firm's priority.

## BUSINESS

- Litigation and Dispute Resolution
- Corporate – Commercial
- M&A
- Labor and Employment
- Real Estate
- Tax
- Mining
- Oil & Gas
- Energy
- Aviation
- Immigration
- Telecommunications
- Public Administration & Procurement
- Pharmaceutical

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# EXPERTISE

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**León Rzonzew**



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**Gabriela Tamariz**



**Diego Garzón**

## POSITIONING

We are a forward-thinking and client-oriented firm. With over a decade of dedicated service, we have built a team of highly skilled professionals who bring a wealth of experience in various practice areas. Our strong national and international standing is underscored by our consistent recognition in international legal rankings such as Chambers & Partners and Leaders League. Guided by a proactive approach, we harness our profound expertise to formulate impactful strategies and provide holistic, customized, and efficient legal guidance, firmly anchored in the principle of transparency. Our ultimate goal is the success of our clients, and we are committed to securing favorable outcomes on their behalf.

As members of the prestigious MSI Global Alliance (MSI), a network of attorneys and accounting advisors spanning over 100 countries, we have access to invaluable resources and expertise. With a history of over 30 years, MSI has united more than 250 firms, allowing us to provide seamless legal solutions globally. In Ecuador, we have established partnerships with trusted correspondents, enabling us to offer comprehensive services across all jurisdictions within the country. Our extensive network ensures that we can effectively serve our clients' needs wherever they may arise.

## BUSINESS

- Dispute Resolution
- Arbitration and Mediation
- Complex Litigation
- Negotiation
- Portfolio Recovery
- Administrative Procedures
- Civil Litigation
- Commercial Litigation
- Criminal Law
- White Collar Crime
- Tax Litigation and Consulting
- Intellectual Property Law
- Immigration Law
- Family Law
- Compliance
- Commercial Law
- Corporate Law
- Labor Law

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**Luis Marín Tobar**



**Ricardo Peñaherrera**

## POSITIONING

In competition and antitrust, the team provides a wide spectrum of services, from preventive advice on issues related to abuse of market power, cartels, merger control, state aid, and unfair competition, to the litigation in administrative and judicial forums on issues related to these matters. The team has been acting on behalf of the most important retail chain in the country in compliance with the competition regulation since its promulgation, accumulates experience in more than 30 economic concentration notification processes before the Authority, and has successfully participated in dozens of processes and litigation for matters related to unfair competition, abuse of market power and cartels, including Andean community processes.

Our practice is highly specialized in food and beverage and retail given our longstanding representation of one of the largest company and retailer in the country, and therefore subject to strict scrutiny by the competition authority. This experience allows us to understand key considerations of the dynamics of vertical relations between producers, their suppliers, distributors, and the retail component of the distribution of goods.

This understanding has allowed us to consolidate our representation of key players in the food & beverage industry, including several industrial sectors, among which are: agrochemical and fertilizers, beverage and consumer care business, vegetable oil market, dairy products manufacture, beer and other beverages, petroleum extraction services solutions, pharmacies, and distribution of medicines.

Our members have been appointed by the Ecuadorian Competition Authority as Non-Governmental Advisor (NGA) of the SCPM to represent it in the International Competition Network in 2022, nomination that was ratified to continue for the term 2023.

## BUSINESS

- Accompaniment and sponsorship in administrative investigations for infringements to the competition law.
- Accompaniment and sponsorship in economic concentration operations.
- Audits and Due Diligence of the conduct of economic operators to determine the existence of contingencies in these areas and present schemes to modify those practices without affecting the client's business.
- Development of regulations and guidelines for our clients in different economic sectors to implement good competition practices and corporate compliance guidelines.

## OFFICES

- Quito
- Guayaquil

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Daniela Irigoyen



Héctor Barahona



Juan Francisco Almeida



Mariela Moreno



Daniel Guevara



Iván Plascencia

## POSITIONING

Through our dispute resolution department, we provide advice and representation in all manner of administrative, judicial, and arbitration proceedings, including mediation processes. LEXVALOR Abogados represents companies, and corporations in disputes of varying nature and subject matter before different courts and authorities.

LEXVALOR Abogados has an integral corporate advisory vision, with a global perspective of business. Our clients value that whoever undertakes their judicial and extrajudicial processes holds a deep understanding not only of the conflict, but also of the business. This makes our litigation advice integral and allows us to respond to any challenge during the conflict. For this reason, most of the cases we represent are of a commercial and civil nature, arising from contractual and commercial relations.

Given our extensive experience in the financial, fiduciary, and real estate sectors, much of our advice in these areas of practice focuses on arbitration, lawsuits, and mediations brought by and against trusts in which the settlors are both public and private entities; litigation arising from real estate projects; disputes among partners and between real estate developers and their clients; supplier payments; and conflicts between the different parts of a trust.

## BUSINESS

### Lawsuits

- Advice and representation in the prevention of possible litigation.
- Advice and representation in civil, commercial, labor and family law proceedings.
- Advice and representation in administrative litigation, administrative law, concessions, public procurement, intellectual property, tax, and competition law.
- Legal representation in constitutional actions.
- Challenges of administrative acts before the Contentious Administrative Court and Contentious Tax Court.
- Litigation audits as part of due diligence processes.

### Administrative proceedings.

- Administrative proceedings for taxes before the Internal Revenue Service and Municipalities.
- Administrative proceedings before all types of State institutions.
- Challenges of administrative acts before public entities.
- Claims and special public contracting appeals.
- Representation in the processing of constitutional actions.

### Arbitration and Mediation

- Advice and sponsorship in national and international arbitration proceedings.
- Representation and advice in mediation processes.

## OFFICES

- Quito
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Paola Gachet



Daniela Irigoyen



Daniel Fernández



Mariela Moreno



Jaime Villacreces



Paula Cabrera

## POSITIONING

The specialized service that LEXVALOR Abogados offers in this area, assures our clients the advice and sponsorship they need to enforce their rights against the State and its agencies, including obtaining administrative permits, signing public contracts and dispute resolution in administrative, contentious-administrative, constitutional and arbitration proceedings against administrative acts and facts that arise from the will and powers of the Public Administration.

We have extensive experience in Public Contracting, offering a specialized legal advisory service in the accompaniment of contractors and concessionaires during the entire contracting process, as well as in the execution of contracts with the Public Sector. We include within the scope of our representation and sponsorship services, controversies and litigation related to Concessions, Public-Private Partnerships, and other associative figures between private and public entities of all kinds.

## BUSINESS

### Public Procurement

- Advice during the entire pre-contractual procedure in contracting with the state.
- Advice during the negotiation and execution of contracts with Public Entities.
- Structuring of public-private alliances and investment contracts.

### Administrative Litigation

- Advice and representation in the termination of contractual relations and litigation.
- Administrative, judicial and/or extrajudicial defense and representation.
- Advice and representation in national and international arbitration proceedings.
- Management and resolution of controversies through alternative dispute resolution mechanisms, such as conciliation, mediation, among others.
- Representation in the processing of constitutional actions.

## OFFICES

- Quito
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# Morales & Asociados

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**Marco Morales Tobar**



**Pablo Morales Andrade**



**Marco Morales Andrade**

## POSITIONING

Public Law expertise is the hallmark of Morales y Asociados (M&A). Our legal practice reaches beyond legal knowledge providing all-encompassing solutions to our clients and their business.

M&A's founding partner (Dr. Marco Morales Tobar) has held high-ranking appointed positions in the public sector for over 40 years, including having served as President of the Constitutional Court. His unmatched experience has enabled him to gain the trust of major industries, investors, and companies, providing them a unique view of how public matters affect their businesses and interests.

Our team assists individuals or corporations offering advice and representation in administrative and constitutional law litigation in all types of jurisdictions across the country. M&A's litigators handle cases in the highest judicial instances such as the National Court of Justice and the Constitutional Court. Our deep understanding of procedural rules and substantive issues, brings our clients the benefit of the most efficient approach in court, appeals as well as during alternative dispute resolution proceedings.

At M&A we are aware that political decisions can influence our clients' businesses and investments, therefore, we provide advisory services and political risk analysis.

Our top-level lawyers are recognized for their ability to conduct and resolve complex disputes delivering high standards of quality work and integrated service for the benefit of each client.

M&A's lawyers use their significant experience and legal knowledge to advise and defend our clients on issues related to policy strategies, legislation and regulation across Ecuador. The core of our services include: Constitutional Law, Administrative Law, Public Procurement, Regulatory Affairs, Real Estate, Political Risk Management, Compliance, among others.

Additionally, M&A has successfully litigated high stakes disputes on behalf of other major legal teams that call upon our services to benefit from our firmly established expertise and lengthy experience in administrative and constitutional law.

Our team includes bilingual or trilingual lawyers, allowing us to provide assistance to international clients operating in Ecuador. Our longstanding clients consider our lawyers as trusted partners.

## BUSINESS

- Dispute Resolution
- Administrative Law
- Constitutional Law
- Government Procurement
- Foreign Investment
- Political Risk Management
- Compliance
- Competition
- Real Estate
- Family Business Consulting
- Political Risk Analysis

## CONTACTS

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## POSITIONING

PINO/ELIZALDE is a firm with a new way to approach law, always applying cutting-edge methods and tools with the purpose of looking after the needs of our clients in the most efficient and effective manner.

We reach comprehensive solutions to complex problems, taking advantage of the multiplicative effects of our team's synergy.

The arbitration and litigation area of the firm handles controversies related to constitutional, administrative, arbitration, civil and commercial rights. Our attorneys have represented clients in complex cases before the constitutional, civil, commercial and administrative courts, in issues related to the violation of their constitutional rights, administrative-judicial relations, public contracting, distribution, commercial agency, civil liability, international commercial contracts, consumer protection and antitrust.

## BUSINESS

- Administrative Litigation
- Arbitration
- Civil Litigation
- Commercial Litigation
- Corporate Restructuring & Bankruptcy
- Mergers & Acquisitions
- Project Finance
- Energy and Natural Resources

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Cristina Viteri



Michelle Vasco

## POSITIONING

ROBALINO Abogados, leaders in our sector, constantly evolving and preparing for the future.

We are a specialized team consisting of lawyers and consultants, constantly seeking to innovate and be on the forefront of new legal and consulting trends.

Currently we have a multi-disciplinary group of more than 220 highly-qualified team members, that includes more than 90 lawyers and more than 80 consultants, to meet the needs of a demanding local and international market.

**Arbitration:** The team at ROBALINO consists of highly specialized lawyers who have significant local and international experience in mediation and arbitration. The firm has the personnel required to form client-specific teams, ensuring that each one has the legal and technical experience required for each individual case.

Our professionals are widely recognized locally and regionally due to the design and implementation of creative, effective, and practical strategies based on their vast knowledge in applying alternative dispute resolution methods.

**Competition:** The area consists of highly qualified professionals who have significant experience in the area, and who are also specialized in different disciplines, including Economics, Regulatory Law, and Capital Markets Law.

The team is experienced in resolving a wide range of issues involving the investigation and monitoring of anticompetition behaviors, advising local and international clients on a wide range of issues regarding free competition and unfair competition.

**Compliance:** Our firm specialized in various compliance matters spanning from basic audit and training to complex forensics analysis of cases to work together with corporations and entities in uncovering fraud and other compliance matters. ROBALINO Abogados is one of the very few firms in Ecuador that has a complete forensics lab, making it the preferred local partner for many international compliance entities to work with.

**Litigation:** The team provides its clients with effective solutions to any dispute, accompanying and advising them throughout the litigation process. The area has very high conflict-resolution success rates-

The firm has significant experience in civil, commercial, labor, and administrative litigation processes with a highly relevant success rate.

## BUSINESS

- Arbitration
- Mediation
- Competition
- Litigation
- Dispute Resolution



Verónica Arroyo

## OFFICES

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- Guayaquil
- Cuenca
- Manta
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**Ludovic Malgrain**

## POSITIONING

With over 50 litigators and arbitration specialists in Paris, our Dispute Resolution team offers unmatched capabilities and deep experience delivering ground-breaking advice and representation in complex arbitrations and high stakes litigations.

Freshfields is widely recognised as the world's leading international arbitration practice across all key jurisdictions and industry sectors. We act in many of the largest and most important commercial and investment treaty disputes to go to arbitration. Our global international arbitration group is currently handling over 157 active arbitrations (including 42 investor-State cases) valued over US\$ 83.6 billion. We help break new ground in international arbitration, we set key new precedents for whole industry sectors and geographies and offer thought leadership in new and emerging areas of international arbitration. We also have a first-class public international law practice: we advise sovereign States, international organisations, corporations and non-governmental organisations on issues of public international law and represent States before all major international courts and tribunals, including the International Court of Justice and the International Tribunal for the Law of the Sea. Our arbitration practice extends to representing clients in arbitration-related court proceedings before the French courts in some of the highest stake disputes, which also involves defending clients in court proceedings in cases where we did not participate in the actual arbitration. The truly global nature of our practice sets us apart. Our multi-qualified lawyers based in Paris conduct arbitrations all over the world, whatever the governing law of the dispute, the arbitration rules or the language (our team currently handles matters involving English, French, Spanish, Portuguese, Arabic, Russian, Ukrainian, Hebrew, Romanian, Turkish, etc). Our team members are renowned for their advocacy skills and three members of the arbitration team in Paris are King's Counsel (Noah Rubins, Peter Turner and Will Thomas who splits his time between Paris and London). As a result, we do advocacy in some of the most complex and highest profile cases globally.

Similarly renowned is our Paris litigation practice, a trusted advisor who manages a prominent caseload to some of the world's leading organisation, from top-tier domestic to major international clients, before French commercial and civil courts. The team enjoys a strong market reputation in France for acting (on the defense side) of collective redress type cases that are increasingly common in France and across Europe. Within that field we are particularly prominent in handling high-stakes damages follow-on cases. Our team also specialises in corporate law related disputes, including JV-disputes, shareholders disputes, post-M&A disputes and directors liability claims. Our lawyers also have strong expertise in advising and representing financial institutions in legal proceedings before the Autorité des marchés financiers (AMF) and in complex financial and banking disputes. Clients turn to us for help with international criminal investigations (internal and external), issues raised by the application of international sanctions regimes, matters involving white-collar crime and corruption, as well as risk-prevention measures.

More so, due to our international network and our capability to deploy teams staffed with experts located in multiple jurisdictions across the globe, our Paris Dispute Resolution team is uniquely placed to handle complex cross-border mandates. Finally, tailored legal tech tools ensure our readiness to handle large-scale proceedings efficiently and enable us to maintain a coordinated approach across multiple jurisdictions. The tech solutions we develop for clients also allow us to implement a unified defence strategy to ensure consistent outcomes, even when navigating distinct legal and regulatory frameworks.

## BUSINESS

- Commercial arbitration
- Investment treaty arbitration
- Public international law
- Commercial litigation
- ESG and sustainability
- Investigations
- Mass claims
- Post M&A and shareholder disputes
- Regulatory and compliance advisory
- White collar defence and corporate crime
- Sanctions and trade
- Energy (including renewables) and natural resources
- Financial services
- Infrastructure and transport
- Automotive and industrials
- Technology, media and telecoms

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**James Herbert**

## POSITIONING

Gaillard Banifatemi Shelbaya Disputes is an international firm with a singular focus: managing international disputes in a result-oriented and integrated manner.

Our team is widely recognized as one of the world's leading international arbitration practices, with an unparalleled track record of landmark victories, including the then largest commercial arbitration award ever rendered, the largest investment arbitration award in history, as well as the full dismissal of numerous multibillion-dollar claims brought against companies, States and State-owned entities.

With nine partners, three counsel and over 35 associates, based in five major centers (Paris, London, New York, Cairo and Abu Dhabi) and all dedicated to the management of international disputes, our team combines the resources of a first-tier international firm with the focus and flexibility of a specialized practice.

The diversity of our team and its wide range of legal expertise allow us to provide our clients with all-encompassing representation, which minimizes costs and ensures consistent high-quality service, regardless of the language of the dispute, the applicable law or the seat of arbitration.

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• ABU DHABI  
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Abu Dhabi, United Arab Emirates

## BUSINESS

- International commercial arbitration
- Investment arbitration
- Public International Law
- Liability and risk management
- Enforcement and setting aside proceedings
- Asset tracing / recovery
- Expertise in energy, construction, business combinations, investment and corruption-related disputes
- Industry experience in the aviation, chemicals/ petrochemicals, construction, defense, energy, financial, life sciences, logistics, manufacturing, media, mining, oil & gas, real estate, retail, and sports sectors
- Disputes governed by a wide range of national laws (common law and civil law), as well as by international law
- Arbitral proceedings in over 20 languages, including English, French, Arabic, Spanish, German, Russian and Portuguese

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**Benoit Le Bars**



**J. Michael McNutt**

## **POSITIONING**

Lazareff Le Bars is a boutique firm specialized in international dispute resolution.

Our teams are involved in institutional and ad hoc arbitration, spanning from traditional and complex legal proceedings, institutional mediation and conciliation, to alternative dispute resolution (dispute board, expert opinions, etc.).

To this day, our professionals have been involved in over 250 ad hoc and institutional arbitration proceedings (including ICC, LCIA, ICSID, CCJA, UNCITRAL, ICDR/AAA, FED, CEPANI, SIAC, HKIAC, DIAC, MIAC in more than 70 countries.

The Lazareff Le Bars team is also known for negotiations at a very high level of confidentiality and for its strategic vision of the cases the firm manages. This strategic approach can be initiated at early stages with asset protections until enforcement of any award or decision in favor of our clients.

To represent its clients spread all over the world, the firm relies on its various offices or litigation services entities located in Budapest, Lisbon, Abu Dhabi, London and will soon be present in BVI and Canada.

Our lawyers have a thorough understanding of ADR (alternative dispute resolution) and have successfully led several mediations and conciliations, including disputes involving governments and state entities.

Our lawyers draw on their in-depth experience to allow each client to settle their dispute amicably and encourage parties, when appropriate, to maintain their business relationships.

## **BUSINESS**

### **Arbitration :**

- Drafting the dispute resolution strategy
- General management of the dispute
- Enforcement of the award
- Recognition of the award
- Annulment of the award
- Claims to challenge the award

### **Litigation :**

- Contractual liability
- Criminal liability
- Corporate Law and Finance
- Banking and Insurance Law
- Competition and Distribution Law
- Construction Law
- Enforcing and Executing Foreign Judgements and Awards
- Intellectual and Industrial Property Law

### **Mediation :**

- Negotiating and establishing transactional arrangements
- Renegotiating contracts
- Establishing covenants or new agreements
- Corporate restructuring
- Any other appropriate solution

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**Nicole Dolenz**



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**Franziska Gräfin Grote**

## POSITIONING

Orrick's international arbitration team spans six offices: Paris, Geneva, London, Düsseldorf, Munich and New York with support from our Tokyo, Houston, LA and San Francisco offices - comprising in total over 50 lawyers.

The team supports clients in the Firm's core sectors of energy & infrastructure, technology & innovation and finance. The Practice represents large and small corporations, private individuals, state-owned entities and nation states in high-value cross-border investment and commercial disputes to resolve complex multijurisdictional matters through mediation, international arbitration and litigation around the world.

They act before virtually all the major arbitral institutions, and also before ad hoc tribunals under the UNCITRAL Rules. The team conducts risk mitigation, appears before mediators, adjudicators and dispute boards as well as in national court proceedings when enforcement or setting aside actions are necessary with the assistance of Paris litigation partners.

Orrick's international arbitration team also acts for both private investors and sovereign states in investment treaty arbitrations under bilateral investment treaties and is at the forefront of renewable energy disputes under The Energy Charter Treaty, regarding discrimination, expropriation, full protection and security and fair and equitable treatment claims. They also handle similar claims in the banking, food, mining and infrastructure sectors. Many of Orrick's arbitration lawyers regularly serve as party appointed, sole or presiding arbitrators.

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**Philippe Pinsolle**



**Eric Russo**



**Trevor Soames**



**Thomas Voisin**



**Simon Vorburger**



**Thomas Werlen**



**Michael Young**

## POSITIONING

Quinn Emanuel opened its Paris office in 2013 and its Neuilly-La Défense office in 2021. Dedicated to international arbitration, commercial litigation, white collar, compliance and investigations, the Paris offices have grown steadily and now consist of 6 partners, 3 counsels and 18 associates. The arbitration team works both in investment protection and commercial matters, and has specific experience in energy, construction, and industry. The litigation and white collar team has extensive experience of high-stakes corporate disputes and high-profile criminal and regulatory investigations. It has also developed the finest expertise in corporate internal investigations and compliance, a field in which it has in-depth knowledge of the issues at stake and of the expectations of the authorities.

Our Paris offices work in close cooperation with all Quinn Emanuel offices in the world, especially our European offices. Our London office specializes in high-stakes commercial litigation and has built a reputation as one of the premier firms for complex commercial and financial disputes. A significant amount of its work is acting against the global, money center banks, something major City firms cannot do because of conflicts. Our lawyers act in the very largest Commercial Court and Chancery Division cases, the so-called “mega-trials”. Quinn Emanuel has secured landmark victories in the Supreme Court and Court of Appeal. London is also the center of our highly rated international arbitration practice.

Our Brussels office supports clients in matters involving competition, regulatory and enforcement issues. Competition issues are increasingly complex and typically involve a European aspect. Unlike most large, transactional focused European and American firms, we regularly represent clients both sides of the “V” as both plaintiff and defendant. Our lawyers have many years of experience handling major cases for both defendants and plaintiffs /complainants in all aspects of competition law before the European Commission, EU and national courts and regulators.

Our German offices provide the highest standard of litigation service in domestic and cross-jurisdictional matters with a German component. Mannheim and Munich are the core of our patent and international arbitration practices. Hamburg and Stuttgart focus on competition, regulatory, finance, IP, product liability, data protection, white collar crime, and general commercial litigation matters. Berlin is closely connected with our other German offices and with them handles technology-driven litigation (such as patent litigation) before the courts, arbitral tribunals, and state authorities, while leveraging our teams’ decades of sector-specific experience, for example in the automotive, life sciences, IT, chemicals and biotechnology fields. Our Swiss office opened in 2016. Since then, we have built a reputation as one of the premier law firms for complex commercial and financial disputes, sports law, and arbitration. Our clients turn to us for our extensive, tested experience at all stages of a dispute, and for our standout success in tackling high-stakes international matters as the world’s largest law firm solely dedicated to business disputes.

## BUSINESS

- Bankruptcy & Restructuring
- Competition Litigation
- Complex Commercial Litigation
- Corporate Litigation/Arbitration
- Data Protection & Privacy
- Financial Litigation
- Intellectual Property including Patent Litigation
- International Arbitration
- Product Liability
- Regulatory & Judicial Review
- White Collar Defense & International Investigations

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**Catherine Schroeder**

## **POSITIONING**

Catherine Schroeder launched her own firm in Paris in January 2021 to practice as independent arbitrator and counsel. Of dual French and American nationality, she grew up in France and was admitted to the Paris Bar in 2005.

Before practicing independently, she started her career at Derains & Associés. She then joined Derains & Gharavi, as from its creation in 2009 and was promoted to counsel in 2017.

Over the past 18 years, she has acted as arbitrator, counsel and secretary to arbitral tribunals, in more than 60 proceedings conducted under various arbitration rules (ICC, AFA, DIAC, CAM, SCC, LCIA, CMAP) or ad hoc rules (UNCITRAL). She has experience in complex commercial disputes in variety of sectors such as energy, construction, mining, hospitality and telecommunications. She has also handled disputes arising out of joint-ventures, distribution, license, sale and service agreements. Catherine also has experience in emergency and expedited proceedings.

Catherine offers flexible and personalized services to her clients and has full availability to serve as arbitrator.

## **BUSINESS**

### **ILLUSTRATIVE EXPERIENCE AS ARBITRATOR:**

Sole Arbitrator in an ICC arbitration between an English company and a German company in a dispute arising out of a Service Agreement (London, England seat, New York laws applicable, English language)

Emergency Arbitrator in an ICC arbitration between an Egyptian company and a Swiss company in a dispute arising out of a Supply Agreement (Geneva, Switzerland seat, Swiss law applicable, English language)

Sole Arbitrator in an ICC arbitration between a Spanish company and an Algerian company in a dispute arising out of a Sale Agreement (Paris, France seat, French law applicable, English language)

Sole Arbitrator in an ICC arbitration between a Canadian company and a Belgium company in a dispute arising out of an Agency Agreement (Paris, France seat, transnational rules and equity applicable, English language)

### **ILLUSTRATIVE EXPERIENCE AS COUNSEL:**

Counsel to an American company against a French company in three ICC arbitration proceedings concerning the use of know-how in the chemical industry (Paris, France seat, French law applicable, English language)

Counsel to Greek companies against a Greek company and a Spanish company in an ICC arbitration regarding the termination of 15 agreements in the wind energy sector (Athens, Greece seat, Greek law applicable, English language)

Counsel to a Czech company against a French company in an ICC arbitration regarding the performance of a contract for civil works of a plant in the chemical industry sector (Lausanne, Switzerland, French law applicable, English language)

Co-counsel to an English company against a Cameroonian in an ICC arbitration regarding the performance of a service agreement (London, England seat, French law applicable, English language)

## **CONTACTS**

**Catherine Schroeder**, Independent Arbitrator and Counsel



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**John Adam**

## POSITIONING

Squire Patton Boggs is one of the world's strongest integrated legal practices. With 45 offices in 20 countries, we are renowned for our local connections and global influence, delivering comprehensive legal services across North America, Europe, the Middle East, Asia Pacific and Latin America.

Disputes involving multinationals and multiple jurisdictions can present complex challenges, requiring a deep understanding and practical experience of a range of governing laws and applicable rules. Squire Patton Boggs' International Dispute Resolution team led by George von Mehren and Stephen Anway, is one of the few international legal practices truly able to serve the needs of clients globally. By partnering with our colleagues with substantive industry-specific expertise, our international arbitration practitioners have in-depth understanding of sectors, including oil and gas, technology, pharmaceutical, franchising, infrastructure, construction, transportation, project finance, financial services and M&A.

Squire Patton Boggs' global litigation and international dispute practice profile includes more than 622 litigators and advocates. With a team of over 145 lawyers with arbitration experience, we are a noted leader in bilateral investment treaty arbitrations and gas price re-openers. We are recognized as one of the top 30 international arbitration firms in the world by leading industry journal Global Arbitration Review Top 100 in its 2021 guide.

Our IDR Paris office led by Carole Sportes is composed of 7 partners and 12 associates, some of whom are dual qualified (across Europe and South America), covering a wide range of commercial disputes. We help you to navigate the complexities of international arbitrations, whether a dispute arises under a common law or civil law regime.

We regularly represent clients in ancillary proceedings relating to international arbitrations. These cases often involve motions to compel arbitration or recognition and enforcement of arbitral awards. In addition, we have substantial experience with pre-arbitration attachment of assets and post-award execution.

We increasingly find that international disputes (be they arbitration or litigation) will be resolved through mediation. A number of our lawyers are accredited mediators and, in the UK, we are publicly recognized by the Centre for Effective Dispute Resolution (CEDR) and have won the CEDR Award for Professional Excellence in ADR three times running. No other law firm holds this accolade.

## BUSINESS

- Aerospace & Defense Litigation
- Antitrust & Competition Litigation
- Arbitration
- Aviation
- Business crime and Civil fraud
- Class Action
- Commercial Litigation
- Construction Litigation
- eDiscovery & Data Management
- Employment Litigation
- Fraud and Asset Recovery
- Healthcare Litigation
- Insurance and Reinsurance
- Mediation and Alternative Dispute Resolution
- Privacy & Data Breach Litigation
- Product Liability Litigation
- Restructuring & Insolvency Litigation
- Securities & Shareholder Litigation
- Sovereign Litigation
- Toxic & Mass Tort
- Transport Litigation

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## POSITIONING

National and international clients trust in the competence and experience of our lawyers, tax advisors, and notaries. Founded 50 years ago, Heuking is one of Germany's top 10 law firms in terms of annual revenues.

With more than 400 lawyers, tax advisors and notaries providing legal services across eight offices in Germany as well as an office in Zurich, the spectrum of our legal advice ranges from German and foreign medium-sized companies to international (including listed) large corporations in all matters of commercial law. Another focus of our client support lies in public law in which we counsel decision-makers on all levels of administration.

### Litigation & Arbitration

**CLIENT- AND SOLUTION-ORIENTED WITH OUR LAWYERS YOU ARE WELL PREPARED FOR ANY LEGAL DISPUTE**

The members of our Litigation/Arbitration Practice Group (Dispute Resolution) have many years of experience in the field of litigation before state courts, arbitration and alternative dispute resolution.

Commercial disputes are often complex and have significant implications for the companies and individuals involved. We are personally committed to enforcing your rights.

We advise German and foreign clients comprehensively, beginning with the gathering of complex economic and technical facts, through developing efficient dispute resolution strategies, to enforcing interests in and out of court.

In contract negotiations, our experts support in selecting the appropriate dispute resolution procedure and draft customized dispute resolution clauses.

## BUSINESS

- Antitrust
- Banking & Finance
- Capital Markets
- Corporate/M&A
- Distribution & Trade
- Employment
- Energy
- Health Care, Pharma & Life Sciences
- IP, Media & Technology
- Insurance/Reinsurance
- Investment Funds
- Litigation/Arbitration
- Private Clients
- Private Equity/Venture Capital
- Public Sector & Public Procurement
- Real Estate & Construction
- Restructuring
- Tax
- Transport, Traffic & Infrastructure
- White Collar & Criminal Compliance

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**Alessandro Bellofiore**



**Francesco Senaldi**

## POSITIONING

BSVA is an independent law firm set up in 2002 by Alessandro Bellofiore and Francesco Senaldi. They wanted a place where the professional relationship between clients and lawyers could feel like a real partnership based on trust. With a team of over 60 members, BSVA is today a multi-disciplinary legal firm (deeply rooted/well established) on the Italian territory, based in Milan and Varese, whose aim is to meet the demands of its Italian and foreign clients, offering tailor made legal and fiscal services in several legal matters such as corporate and commercial law, banking & finance, labor law, criminal law and family law.

### **Commercial Litigation**

BSVA Litigation team assists its clients on litigious proceedings across all industries (civil, commercial, corporate, real estate and tax), before Courts, Appeals Chamber and Supreme Court.

As far as arbitration is concerned, assistance is mainly devoted to commercial and corporate disputes and contract law. In addition, BSVA also provides alternative dispute resolution solutions to avoid or settle disputes. Mediation or negotiation strategies are instruments proposed to reach an amicable settlement of the matter.

BSVA also assists its business clients in the field of debt recovery, in all its phases, as well as in bankruptcy and insolvency procedures.

## BUSINESS

- Litigation, Arbitration and ADR

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**Andrea Polizzi**



**Laura Troiano**

## **POSITIONING**

Since the early Sixties, and from the 90's with Mr Matteo D'Argenio, Studio Legale D'Argenio has offered its strong expertise in insurance, and banking and financial law to life and non-life insurance Companies, Intermediaries and Banks. In spring 2015, Mr. Andrea Polizzi and his team joined the firm, which was consequently renamed Studio Legale D'Argenio Polizzi e Associati (SLDPA). The unprecedented combination of experience and knowledge in the field of insurance, banking and financial market law, as well as in the areas of corporate law and 231 compliance, enhanced the professional reputation of SLDPA as a leading boutique law firm in consulting, assistance and representation in litigations in the corresponding areas.

### **Insurance Law, Banking Law and Financial Market Law**

D'Argenio Polizzi e Associati Studio Legale has an extensive expertise in providing legal assistance and consulting to insurance companies, financial institutions, leasing companies, SIMs and Italian and international trust companies.

In the insurance sector, the D'Argenio Polizzi e Associati Studio Legale provides legal assistance and legal advisory services with particular reference to the drafting and revision of policy contracts, contracts for the establishment of companies and businesses operating in the insurance, re-insurance or intermediation industry, legal assistance in the management of claims, management of relationships with the supervisory authorities of several EEA countries, analysis of the regulatory framework, compliance, authorization procedures and management of relationships with brokers, agents and other intermediaries (above all banks and finance companies).

The Law Firm has developed a specific expertise concerning the cross-border activities of the stakeholders of the insurance and financial market, operating in Italy in freedom to provide services and in right of establishment.

D'Argenio Polizzi e Associati Studio Legale represents also insurance companies, banks and finance companies in the entire Italian territory in the context of judicial controversies or arbitrations arising from insurance/banking or financial contracts, also with reference to subrogation and recovery proceedings.

## **BUSINESS**

- Insurance Law, Banking Law and Financial Market Law
- Litigation
- Compliance Law and Corporate Liability Law
- New Technology and Privacy Law
- Assistance in specialised arbitration disputes (ABF and ACF)
- Non-judicial assistance and legal advice

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## POSITIONING

PG Legal is an independent law firm with an international network providing a full range of legal services to corporations, financial institutions and High Net Worth individuals in the following main group industries: Insurance, Finance, Luxury Assets, Energy, Technology and Real Estate.

Whether operating in Italy on a Cross Border or on an Establishment basis, PG Legal assists leading global insurance and reinsurance groups, brokers, agents and other distribution networks on all aspects of Italian insurance law. PG Legal provides its insurance clients with expert and up to date legal advice on life and non-life insurance (with specific reference to the D&O, Financial Lines, PI, Marine & Cargo sectors). PG Legal is a member of ILG (insurancelawglobal.com), a network of leading insurance professionals operating in many jurisdictions around the world, working together to ensure that our international clients receive the best possible assistance in defending their rights.

PG Legal has offices in Milan, Rome, Dublin and branches in Naples and Genoa. The Firm's work is international by nature as clients come from all over the world and their businesses require assistance and advice across several jurisdictions. PG Legal has established dedicated Russian and Asian desks staffed with native language speaking lawyers with extensive work experience for Russian and Asian clients.

To better serve the international client base, PG Legal has developed strong best-friends relations with leading law firms across Europe, the US, the Middle East, CIS and Asia that specialize in the same sectors.

## BUSINESS

- INSURANCE & REINSURANCE
- CORPORATE TRANSACTIONS
- LUXURY ASSETS: Superyachts; Aviation; Fashion and Luxury Property
- RENEWABLE ENERGY & GAS
- TECHNOLOGY: IT and Privacy
- REAL ESTATE

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**Fabio Trevisan**



**Anne Morel**



**Laure-Hélène Gaicio-Fievez**

## **POSITIONING**

BSP is an independent and truly full-service law firm based in Luxembourg. As leaders in each of the areas in which we practice, our lawyers can assist in all aspects of Luxembourg business law. We provide our clients a timely and integrated legal assistance, vital to the success of most transactions.

### **Litigation**

Working on a wide range of areas from significant commercial matters to high stake international disputes, no matter how complex, we advise you through every stage of contentious matters (including in the pre-litigation stage):

- Business disputes
- Contractual disputes
- Employment disputes
- Construction and building claims
- Financial disputes
- Shareholder disputes

and we strive to do so in your mother tongue (English, French, Italian and German to list just a few of the native-languages spoken by our lawyers).

Our litigators also encourage alternative dispute resolution (ADR) processes with the aim to alleviate cost burdens and to offer you a faster and confidential alternative to traditional litigation. Therefore, we endeavour to provide strategic legal advice in the early stages and prevent any dispute before the Courts.

BSP is known for handling institutional and ad-hoc arbitration cases. We regularly act within the framework of enforcement of arbitral awards and foreign judgments, including for and against sovereign states and entities.

## **CONTACTS**

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Rémi Chevalier

## POSITIONING

Chevalier & Sciales is a Luxembourg law firm specialising in corporate and financial litigation often involving high-stakes and complex corporate, commercial, banking, and financial law issues. The firm combines creative litigation strategies with business practicality to resolve high-stake disputes. It acts for private entities or individuals, companies, investors in contentious, advisory and non-contentious matters, be it before state courts or arbitration tribunals, in litigation, as well as in pre-litigation phases or for alternative dispute resolutions. Their strength lies in associating in-depth financial and commercial awareness with legal proceedings expertise.

Chevalier & Sciales is also active in international arbitration and has recently secured the defence for the claimants in an investment arbitration regarding the application of the Bilateral Investment Treaty (BIT) between Switzerland and the Czech Republic. The firm successfully represented clients in the enforcement of arbitration awards and court decisions among other things the enforcement of a \$500 million arbitration award against a European State in the Grand-duchy of Luxembourg.

### Highlighted cases:

- [BIT arbitration case: value \\$1 billion.](#)
- [Successfully represented and assisted a creditor before the Luxembourg Court of Appeal and Luxembourg Supreme Court for the enforcement of a €500 million arbitration award within Luxembourg.](#)

You may find more information on the litigation, arbitration & dispute resolution [the website](#).

## BUSINESS

The range of services include:

- **Corporate litigation:** directors' liability, group liability, shareholders' disputes, provisional and protective measures.
- **Investment fund litigation:** prospectus liability, limited partner and general partner disputes, disputes among fund principals and conflicts of interests.
- **Private banking and financial litigation:** representing investors in issues arising out of bank-customer relationships and litigation over compensation for substantial market losses.
- **International arbitration:** assisting clients with the enforcement of arbitration awards and representation of a client in an ongoing Bilateral Investment Treaty (BIT) arbitration.
- **Tax litigation**

## CONTACTS

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**Dr. Eric Perru**

## POSITIONING

Pinsent Masons is a purpose-led professional services business with law at the core. We combine legal expertise delivered via our global sectors – real estate, financial services, energy, infrastructure and technology science and industry – with a wide range of complementary professional disciplines to address our clients most pressing needs. In addition to lawyers, clients have easy access to a range of professionals, from forensic accountants and tax experts to data specialists and project managers, to support them across every area of their business.

With over 480 partners and more than 3800 people operating globally from 28 locations around the world, our people champion change, promote progress and enable everyone to make business work better for people.

### **Dispute Resolution & Litigation**

For decades, the Luxembourg Dispute Resolution & Litigation team has gained a reputation for reliability and quality before the Luxembourg Courts. Its credibility is also assured to other legal professionals — notaries, bailiffs, clerks, experts — with whom the team has very good relationships, always for the benefit of clients.

Building on the long-standing and solid experience of its teams, Pinsent Masons Luxembourg aims at offering excellence and innovative solutions to local and international market players including multinational corporations, industries, investment funds, financial institutions, insurance and reinsurance companies, construction and real estate companies, ICT service providers, energy providers, hotels and HNWI's. Clients are perceived as partners, availing themselves of fair treatment and a perfect combination of resources to achieve effective results, gained by knowledgeable and dedicated lawyers.

The range of services provided by the Luxembourg Dispute Resolution & Litigation team spans the following main areas:

- Pre-litigation and contracts (legal auditing, reviewing and drafting of contracts, negotiating and drafting agreements, risk management)
- Dispute Resolution (banking litigation, civil litigation, commercial litigation and arbitration, insolvency and restructuring, insurance)
- Alternative dispute resolution (arbitration, conciliation, mediation)

## BUSINESS

### **MAIN AREAS OF PRACTICE:**

- Banking and Finance
- Corporate and M&A
- Dispute Resolution and Litigation
- Employment
- Insurance and Reinsurance
- Investment Funds
- IP, Technology, Media & Telecommunication
- Tax

## CONTACTS


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**Thierry Bosly**



**Alexandre Hublet**

## **POSITIONING**

Leading corporations, financial institutions, investors and sovereign states have been turning to White & Case for more than 75 years to represent them in high stakes disputes and international arbitrations. And for good reason. We were pioneers in the field and achieved many “firsts” on behalf of our clients along the way. Our Dispute Resolution practice is recognized as preeminent, and White & Case counts among its partners many of the highest ranked litigation practitioners in the world.

Our dedicated Dispute Resolution team provides trusted counsel and vigorous representation in protecting and vindicating our clients’ interests in commercial and investor-State arbitrations worldwide as well as in front of national courts.

Our Luxembourg Disputes Practice has expertise with high profile and highly complex matters for global corporate clients from a variety of industries, in particular financial services, private equity, and technology. Our team takes on a client-centred approach, and regularly advises on the resolution of cross-border litigation and arbitration through creative strategies or by way of negotiation and mediation.

The team is particularly renowned for its strength in commercial, banking and insolvency litigation, and for its legal advice on international contracts. We also work closely with the Luxembourg Investment Funds, Private Equity, Corporate, Tax and Banking practices to provide clients with expert advice at all stages of their transactions, including during the due diligence process, when post-acquisition claims arise or by proactively identifying and advising on liability risks, as well as with the other offices of the firm on cross-border disputes.

Our team has moreover a strong track record working on white collar, criminal and regulatory investigations.

## **BUSINESS**

- **Corporate and Mergers & Acquisitions**
- **Private Equity**
- **Investment Funds**
- Asset Finance
- **Capital Markets**
- **Commercial Litigation**
- **Debt Finance**
- **Financial Restructuring and Insolvency**
- Financial Services Regulatory
- Project Development and Finance
- Regulatory & Compliance
- **Tax**

### **Our values**

At White & Case, our culture comes to life through three core values :

#### **Pioneering**

We seize opportunities to innovate and grow

#### **United**

We are one firm with a shared sense of purpose

#### **Human**

We care about each other and the world around us

These are the concepts that shape our distinctive culture and differentiate us from others.

They capture the unique spirit of our Firm, and guide the behaviours that enable us to deliver on the promises.

## **CONTACTS**

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**Luis Asali**



**Jorge Asali**

## **POSITIONING**

We are dispute resolution lawyers. With passion and creativity, we shape winning strategies for our clients.

We litigate before national courts and arbitral tribunals. Our practice stands out for its personal attention, tireless thrust, and cost-efficiency. Under these principles, our business-oriented litigation makes Bufete Asali the most reliable option for clients seeking solutions to their commercial disputes.

Unlike many other firms in our market, we usually work on the basis of success fees, which means we need to rely on the quality of our work, and not merely on the volume of lawyer hours. This approach implies that we really partner with our clients, sharing risk and reward. At Bufete Asali, we treat our clients' cases as if they were our own.

The firm has litigated and won cases in a variety of matters, such as enforcement and termination of contracts, breach of fiduciary duties, real estate disputes, bankruptcy proceedings, as well as tort and defamation cases, including punitive damages. The firm has successfully tried complex commercial matters related to the construction, telecom, financial, entertainment and energy industries.

The firm has also extensive experience in administrative and amparo proceedings before federal courts and the Supreme Court. We have obtained preliminary measures that prevent harm or losses for our clients, either against governmental or private entities.

Bufete Asali has acted as counsel in multiple arbitrations under the ICC, LCIA, CAM and CANACO rules. Additionally, we have handled disputes before Mexican Courts regarding the validity of arbitration agreements, as well as enforcement, and annulment of arbitral awards. Our partners have also acted as experts before foreign courts and arbitral tribunals.

## **BUSINESS**

- Commercial Litigation
- Commercial Arbitration
- Civil Litigation
- Bankruptcy Litigation
- Administrative Litigation and Amparo Proceedings
- Pro Bono

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**César Octavio Cantoral Cárdenas**



**Lorena Navarro Manzanilla**



**Salvador Jayme Sánchez**



**María Elizabeth Yam Medina**



**Miguel Enrique Sosa Jarillo**



**Luis Rodolfo Reyes Pérez**

## POSITIONING

We are Cantoral Cárdenas Abogados, S.C., a firm specialized in advising and representing both individuals and companies in complex criminal and commercial disputes. Our team of corporate lawyers advise and defend our clients in all their commercial transactions and day-to-day operations of their businesses.

Our areas of practice encompass both transactional and litigation matters, including those of commercial, ordinary, executive, summary and arbitration proceedings, with a special emphasis on our significant experience in the resolution of corporate disputes, especially those among partners and shareholders.

We also advise our clients in strategic partnerships, joint ventures, mergers and acquisitions, financings and real estate matters. What's more, we excel in representing and advising start-ups in the process of maturing their businesses, such as through the assistance of raising funds and attracting investors. Our firm holds this level of support for our clients by working in the forefront of the incorporation and licensing of new entities or companies.

Likewise, we were successfully developed with an impeccable trajectory in the field of criminal litigation, performing in the criminal defense of both individuals and legal entities, as well as in the legal representation of victims or offended parties. Our firm was born in and grew hand in hand with the new oral and adversarial criminal procedural system, ensuring that both our original preparation and current strategies align with this new criminal justice system.

As a hallmark of our firm, we systematically and persistently incorporate our high level of study, analysis, planning and attention to detail into all aspects of our work. Our team is proud to be prestigiously perceived as a synonym of trust, loyalty and quality in the rendering of legal services.

## BUSINESS

- Arbitration
- Criminal Law
- Commercial litigation
- Compliance
- Shareholder Disputes
- Protection of Foreign Investors
- White collar crime

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**Cecilia Flores Rueda**

## POSITIONING

FloresRueda Abogados is a dispute resolution boutique founded in 2015, which counts on the expertise of more than 25 lawyers. The Firm provides a wide range of legal services, and focuses on amparo, civil and commercial litigation, family law, mediation and arbitration.

Founding Partner, Cecilia Flores Rueda, FCI Arb has more than 20 years of experience, both as counsel and arbitrator under multiple arbitration rules.

She handles complex and high-stake international and domestic arbitration cases. Her experience, both in arbitration and litigation matters, enables her to appear before courts in proceedings requesting and enforcing interim measures as well as proceedings seeking the recognition and enforcement of arbitral awards.

She also represents cross border clients before state and federal courts on a broad spectrum of civil, commercial and administrative matters.

Cecilia previously worked for major law firms, in Mexico and the US, leading the litigation and arbitration practices. Before that she acted as Secretary General for the Mediation and Arbitration Centre of the Mexico City National Chamber of Commerce (CANACO), where she was in charge of the administration of mediation and arbitration proceedings. At the same time, as an independent practitioner, Cecilia participated in many arbitration proceedings related to international trade, some of them ad hoc proceedings under the Arbitration Rules of the United Nations Commission on International Trade Law (UNCITRAL).

She has been recognized as one of the best international arbitration lawyers from Mexico, in several international publications.

## BUSINESS

- International Arbitration
- Mediation
- Corporate law and shareholders' disputes
- Civil and commercial litigation
- Amparo
- Family law
- Labor law
- Criminal law
- Compliance and crisis management
- Finance Law
- Insurance & Reinsurance
- Fintech
- Legal Tech
- Real Estate
- Transportation & Logistics
- Immigration
- Agrarian Law
- Mining Law
- Competition Law
- Intellectual Property
- Data Protection
- Public Servants
- Legal Translations

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**Alejandra Molinar Aceves**



**Edgar Ruiz Patiño**

### POSITIONING

During 45 years, we have provided personalized attention to our clients, focusing our activity on meeting their expectations and their legal protection, which makes us an ally to achieve their business objectives.

We serve both national and foreign companies, and therefore we always seek that the quality of our service meets the most demanding international standards. At the local level, we advise our clients in purely Mexican legal aspects and their international matters in other parts of the world. On the other hand, we advise foreign capital companies in their affairs in Mexico and other countries through correspondents and associations with legal firms in foreign jurisdictions

We have a network of international law firms with which we maintain relationships. Our correspondents are law firms and lawyers of recognized prestige in the most important cities of the United States of America and firms in Europe, the Middle East, the East, Africa, and Australia / Oceania. We also have correspondent relationships with lawyers and firms of recognized prestige in the various countries of Central America, South America, and Insular America.

We have been active in national and international commercial arbitration -including Investor-State arbitrations- for many years as counsel in arbitration processes. We have offered our clients different degrees of support, ranging from advice to representation in arbitration proceedings. The partners of the arbitration practice recurrently act as arbitrators in domestic and international disputes, which provides a further level of expertise and insight to the arbitration practice when assessing clients in such proceedings.

We advise all types of companies in complex legal processes before federal and local authorities, including constitutional reviews before federal courts, with special emphasis on contractual breaches derived from financing, shareholder agreements, infrastructure and energy projects, restructuring, as well as commercial bankruptcies. Our litigation services include those of an administrative nature by filing administrative appeals for revocation, disagreement, review and reconsideration, federal nullity proceedings, revocations, cancellations, and various types of administrative protection, and Amparo claims.

We advise foreign investors and companies in the establishment of Mexican subsidiaries of foreign companies, or the establishment of branches of said foreign companies in Mexico, preparing all corporate acts for the incorporation of said subsidiaries that allow it to fully operate in Mexico, hand in hand with our tax team which prioritizes the tax efficiency of any corporate structure, including the reinvestment of income generated by the Mexican company, or the repatriation of said capital to the country of origin of the investment or the parent company. Furthermore, our corporate experience also includes preparing corporate structures that provide our clients with protections under investment treaty protections through the implementation of holding structures that fall under the application of said treaties.

### BUSINESS

- Litigation and Alternative Methods of Dispute Resolution
- Commercial Arbitration & Litigation
- Competition & Antitrust
- Corporate Law
- Mergers and Acquisitions
- Banking
- Financial
- Fintech
- Commercial Law
- Foreign Investment
- Tax
- Administrative Litigation
- Real Estate
- Intellectual Property
- Pharma
- International Trade
- Environmental
- Telecommunications
- Mining
- Maritime
- Energy
- Projects and Infrastructure
- Public Tenders
- Health
- Copyright.

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**Roger Rodriguez**

## **POSITIONING**

Clyde & Co. team is widely recognized as a leader in the energy, oil & gas, aviation, marine and insurance sectors and has strong arbitration, disputes, corporate, commercial, regulatory and trial capabilities.

The Litigation, Arbitration, Bankruptcy and Insolvency department has been particularly effective in proceedings within the Insurance, energy and maritime sectors, aligned with the legacy expertise and influence of the firm within such sectors. The team has been working together for over a decade, which gives them the cohesion, expertise and experience in the most complex cases of the market, generally obtaining favourable results for their clients. There are only a handful of litigation, bankruptcy and arbitration departments in Mexico that can match the Firm's track record, of significant cases handled.

We are also the firm of choice for international clients looking to expand into the deregulated energy market in Mexico, advising on international public tenders, contracts with private and state owned companies, licences and permits required to perform offshore activities as well as offshore contract litigation.

Our insurance team covers a wide range of work for leading domestic and foreign insurers and reinsurers across all business lines including general liability, product liability, D&O, E&O and professional liability. We are one of the few firms in Mexico with the experience and know-how to be able to attend to a wide range of claims, regardless of the area and amount.

Our firm has the biggest casualty emergency response and maritime team in Mexico, which is supported by Clyde & Co's global marine practice. We are able to offer complete legal advice following marine casualties such as collisions, groundings, pollution and environmental damage, fire/explosion, salvage, wreck removal and towage, damage to fixed and floating offshore installations and ship arrest.

Clyde & Co has been active in the Latin American market for over 25 years. Through our firm's global outlook, we have built a pragmatic and solutions focused team in Mexico City that works closely with our Latin American desks in London, Madrid, Miami and New York.



**Daniel Ruiz**

## **BUSINESS**

- Litigation
- Arbitration
- Bankruptcy & Insolvency
- Investment Arbitration
- Insurance & Reinsurance
- Marine Law
- International Trade Law
- Energy & Natural Resources
- Oil & Gas

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**Josemaría Férrez  
Gil**



**Óscar Paz  
Suárez**



**María Fernanda  
Acevedo Oliguín**



**Luis Rodolfo Flores  
Licona**

## POSITIONING

Jáuregui y Del Valle (JDV) was founded in 1975 as a Mexican full service Law Firm specialized in domestic and international business transactions. The Firm is a leader in the practice areas of corporate M&A, banking and finance, tax, competition and antitrust, international trade, energy, oil and gas, environmental, insurance, infrastructure, real estate, intellectual property, labor & employment, health, litigation and arbitration in tax, administrative, civil and criminal matters. JDV has gathered dedicated professionals with international expertise and capabilities, all widely recognized for their innovative approaches to providing solutions with the highest technical and ethical standards, and for their deep understanding of the business needs of their clients.

JDV represents domestic and foreign clients involved in a wide range of joint ventures, investments and economic activities, including industry, trade and services. The Firm has consistently implemented innovative transactions and it is a market leader in advising highly-regulated entities, as well as in structuring foreign equity investments in Mexican companies. Furthermore, JDV is a major provider of legal services in all kinds of financing, privatizations of government-owned companies of all types and of public bid processes and negotiations of procurement, services, infrastructure and other kinds of agreements with government entities.

JDV successfully handles cases in all kinds of court litigation and arbitration, as well in national and international mediation and arbitration proceedings, institutional or ad hoc private arbitration, an arbitration before public sector entities, before the various national and international arbitration administrative institutions, advice for the execution of national and international awards, nullity of national or international arbitral awards.

Our area of litigation represents relevant clients before courts in all kind of proceedings. We represent our clients in litigation of diverse matters like inheritance, bankruptcy, securities, contracts, executive judgments, special mortgage and all kinds of civil and commercial litigation.

## BUSINESS

- Banking and Finance
- Capital Markets
- Competition & Antitrust
- Corporate M&A
- Criminal Law
- Energy & Natural Resources
- Environment
- Estate Planning
- Insurance & Reinsurance
- Intellectual Property
- International Trade & Customs
- Labor and Employment
- Litigation & Arbitration
- Real Estate

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Franco Lammoglia

Manuel Pérez

Fernanda Garibay

Gisela Ramírez

Jorge Rodríguez

Wiliam Cervantes

## POSITIONING

Lammoglia Abogados is a law firm committed to experience, based on principles of ethics, quality and professionalism. Dedicated to providing preventive and strategic legal advice, the Firm offers its clients innovative, timely and comprehensive solutions providing certainty and confidence to its Clients. Our Firm model is designed to foster teamwork, ensuring that our clients will be served by the appropriate partners, associates and interns who can attend to their affairs with the greatest practical experience and knowledge of legal provisions.

Lammoglia Abogados is expanding our services to position ourselves further in the Northwestern region of México, with a new office opening in Culiacan, Sinaloa handle by the Associate Fernanda Garibay. This establishment signifies our dedication to reaching more clients throughout Mexico, and emphasizes our ever-growing commitment to providing top-tier legal services. As we broaden our geographical footprint, our pledge to our clients intensifies, reflecting our steadfast dedication to delivering innovative, timely and comprehensive legal solutions across the country.

At Lammoglia Abogados we assist our clients in identifying and complying with obligations that are applicable to their projects or investment prospects; likewise, we provide legal consulting services in various legal areas; and we represent our clients against third parties and government bodies. The firm also represent its clients before various dispute solving entities, in order to defend their rights and interests; additionally, we advise and represent communities in order to defend their common rights; and we serve as mediators between conflicting parties to work toward a common solution.

### Our main areas of practice are:

**Administrative Law:** we advise our clients on matters related to compliance with government regulations, negotiations and procedures before the executive branch.

**Environmental Law:** we advise our clients on matters concerning water, soil, air, waste, biodiversity, environmental risk and impact, natural resource optimization; federal zones; forestry, among others.

**Energy:** Consulting for clients that seek to produce energy for their own needs or to sell it to the government, either through traditional methods or through the use of renewable energy sources;

**Regulatory:** we provide consulting on sanitary matters; procedures, management of formalities, authorizations, and permits before COFEPRIS and other authorities from all three levels of government.

**Mining:** review of mining projects; verification of validity of the concessions; audit regarding the ownership regime of the mining lot; tailings handling. We advise projects and developments in obtaining their environmental and social permits, as well as support in the preparation of social and environmental management programs.

**ESG Evaluation:** Design, development and implementation of General Policies on ESG Factors, through the adaptation of the company's policies, programs and procedures with respect to ESG criteria.

**Social Impact:** we contribute to the management and analysis of social impact and to the holding of prior and informed free meetings, with methodologies for characterizing, identifying and mitigating risks and enhancing positive impacts, contemplating relationships with interest groups involved with projects.

**Dispute Solution:** We represent our clients against official administrative acts that affect their interest before the Administrative Federal Courts, seeking the annulment of said acts. We represent our clients before the Supreme and Federal Courts against acts that conflict with the constitution or that have violated the client's individual rights.

**Corporate Services:** we provide business advice for their constitution by creating legal strategies and constitutive and corporate documentation.

## BUSINESS

- Administrative Litigation
- Environmental
- Energy & Natural Resources

## CONTACTS

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**Fernando de Ovando Gómez Morín**



**María José Jiménez Neria**



**Ismael Reyes Retana Tello**

## POSITIONING

Malpica, Iturbe, Buj y Paredes is a Mexican Litigation firm with a global perspective. Such philosophy has lead partners to conform a highly qualified team educated in the best Mexican Law schools with academic and professional experience in other countries, as well as in the Mexican Supreme Court of Justice and other Federal Courts.

The firm handles a full range of litigation matters with a sharp focus on complex cases in administrative, antitrust, commercial, energy, bankruptcy and IP areas.

MIB&P is a founding member of the first international correspondent program for litigation and arbitration (ACLA) with initial members in the Pacific Alliance countries, Chile, Colombia, Peru and Mexico. In all, the correspondent program incorporates 80+ of the best litigation and arbitration lawyers in the region.

## BUSINESS

- Litigation
- Arbitration

## OFFICES

- Mexico City
- Cancún

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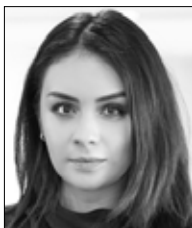
**Alberto Quintana**



**Jacqueline Acosta**



**Emmanuel Magaña**



**Karen Nava**

## POSITIONING

Mañón Quintana Abogados arises in 2013 from the merger of an experienced group of skilled lawyers specialized in counseling and representing national and foreign companies in arbitration proceedings, complex insolvency cases, commercial litigation matters, cross-border disputes, class action litigation, tort lawsuits, as well as in insurance and reinsurance litigation, banking and finance litigation, administrative law litigation and constitutional high-profile disputes in Mexico's main cities, providing unique legal of excellent quality.

Our approach to our services, based on foundational focus of utmost dedication and a high degree of specialization, allows us to offer simple, practical, innovative, and sophisticated solutions to the most demanding and challenging cases of our clients, not only from the legal standpoint, but also from a business perspective, guaranteeing effective implementation of our up-to-date strategies in the face of our country's continuous changes and the latest global markets trends.

Our team stands out for its agility, experience, and in-depth knowledge in its treatment of our clients' legal issues, maintaining an active role in national and international associations within their legal practices.

The added value of the firm lies in knowing our clients integrally and thoroughly comprehending their needs, allowing us for flexible, sophisticated, and successful representation and defense.

## OFFICES

- **CDMX:** Córdoba 42, piso 5-B, Roma Norte, CP. 06700, CDMX, México
- **Tijuana:** Misión de San Javier 10643, piso 4, suite 400, Zona Río, Tijuana, Baja California, 22010, México.

## BUSINESS

### MAIN AREAS OF PRACTICE:

- Administrative Law
- Arbitration and Alternative Dispute Resolution
- Civil Litigation
- Bankruptcy and Restructuring
- Commercial Litigation
- Constitutional and Human Rights Litigation
- Consumer Protection and Advertising
- Insurance and Reinsurance Litigation
- Latin American Affairs
- Public Procurement

### MAIN INDUSTRIES:

- Automotive
- Banking & Finance
- Insurance & Reinsurance

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**Federico Martens**



**Mirem Arriola**



**Luis G. Gonzalez**

## POSITIONING

Litigation law firm specialized in complex business disputes, recognized as one of Mexico's leading dispute resolution firms by the most prestigious international publications. Our results and history speak for themselves: we are a unique firm that constantly exceeds our clients' expectations.

We actively participate, with the same level of excellence, in administrative, civil, constitutional and commercial litigation matters, and in domestic and international arbitration proceedings. Within nine years since its foundation, Martens has become the go-to litigation firm when there is no margin of error, when the complexity and sophistication of the dispute demand a flawless strategy and execution, and when it seems that there is no way around a legal challenge.

Unique among its class, Martens is comprised by a solid and diverse group of rigorously trained professionals, and it distinguishes itself by its unique track record and its ability to develop strategies and arguments that end up becoming relevant judicial precedents for the Mexican legal system.

Our team has deep knowledge of the Mexican legal system and its interpretation, as well as broad judicial experience before federal and local courts. We do not improvise, once that we decide to handle a matter, it is meticulously analysed; we develop different strategies and routes; we anticipate and foresee different scenarios; and each procedural decision is carefully evaluated.

## BUSINESS

- Administrative and constitutional litigation
- Civil and commercial litigation, and arbitration

## CONTACTS

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**Fernando Pérez-Correa**



**José Covarrubias**



**Zulima González**

## POSITIONING

The team of Pérez Correa González is well recognized in the practice of Litigation, Arbitration and Mediation. Our firm has an extensive experience in the area of dispute resolution, representing companies, individuals and government entities, before Mexican and international courts in all instances, as well as in national and international arbitration proceedings and other alternative means of dispute resolution.

The Firm has vast experience in all types of appeals regarding civil, commercial and administrative matters, as well as a notable specialization in the amparo proceeding. Our litigation team has successfully represented numerous clients in various emblematic cases before the Mexican Supreme Court, before arbitration panels of organizations such as the International Chamber of Commerce and even before the Inter-American Commission on Human Rights.

Our founding partner, Fernando Pérez Correa, is a certified mediator of the Superior Court of Justice of Mexico City, which has enhanced the expertise of our Firm in mediation matters, allowing our team to get involved both in cases in which he represents one of the parties, and in conflicts in which he acts as an impartial third party that brings the parties together and supports them in resolving their dispute.

The recognition of the litigation practice at Pérez Correa González y Asociados is due both to the experience of our litigation attorneys, and the strength of the team, as well as to their extensive transactional practice and professional ethics. This approach allows us to address novel legal issues and complex factual circumstances in the most effective and efficient manner for our clients.

## BUSINESS

- Bankruptcy Litigation
- Civil and Commercial Litigation
- Litigation, Arbitration & Mediation

## CONTACTS

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**Victor M. Ruiz**



**Andrea Orta**

## POSITIONING

Ruiz - Silva Abogados, S.C. is a dispute resolution boutique specializing in complex commercial cases with a particular focus in sophisticated corporate governance, shareholder, joint venture and distribution disputes. We also frequently act in construction and infrastructure disputes, and in energy related cases.

Our lawyers frequently sit as arbitrators and act as counsel in domestic and international arbitrations, under the rules of the world's leading institutions, such as the ICC, ICDR, LCIA, PCA, LMAA as well as under the UNCITRAL Rules and those of domestic institutions such as CAM and CANACO.

We also represent clients in federal and state court litigation and in all other forms of alternative dispute resolution, especially mediation.

## BUSINESS

- Arbitration & ADR
- Litigation
- Dispute Resolution
  - Corporate Disputes / Corporate Government
  - M&A Disputes
  - Commercial Disputes
  - Shareholder, Joint Venture and Distribution Disputes
  - Construction, Infrastructure & Energy Disputes

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**Koichi Herrera  
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## POSITIONING

SepLaw | Sepulveda y Diaz Noriega, S.C. is a Law Firm established in 2014 by well experienced attorneys and both of its founding partners have a great reputation in Arbitration, Cross-Border Litigation and Domestic Judicial procedures.

This Law Firm looks forward to solving clients' problems with an all around advice. Its members' consolidated experience gives this Law Firm the opportunity to provide legal services in various fields of law such as Dispute Resolution, Arbitration, Alternative Dispute Resolution (ADR), Restructures and Bankruptcy, Human Rights, Telecom, IP, GMOs, Government Contracts, Product Liability, Class Actions and Energy. This Law Firm also has opened new areas such as Corporate, Transactional and Entertainment.

Founding partner Alfonso Sepulveda focuses his practice in alternative dispute resolution (ADR) proceedings, such as arbitration, mediation and collaborative law. He has experience in handling disputes in a broad range of areas, such as family law, products liability, telecommunications, forum non conveniens (FNC), the taking of evidence abroad, the recognition and enforcement of international arbitration awards, court orders, and voluntary agreements; as well as the handling of a wide variety of proceedings based in different Hague Conventions. He also has experience in handling civil, commercial, and family law cases before the Mexican State and Federal Courts, in both the trial and appellate levels and amparo proceedings.

Mr. Habib Díaz-Noriega currently holds the position as a founding partner in SepLaw | Sepúlveda y Díaz-Noriega, S.C. being a well experienced attorney in dispute resolution concerning several areas of law (i.e. constitutional, amparo, bankruptcy, IP, civil, commercial and administrative matters). Mr. Díaz-Noriega is a well known amparo expert (constitutional review process) and has also represented foreign companies in different industries against the Mexican Federal government concerning government contracts before the courts in Mexico. Habib is familiar with the U.S. court system due to his continuous involvement as legal advisor (i.e. forum-non-conveniens, long arm statute, discovery, e-discovery, depositions, affidavits, etc.) and has been acknowledged by clients because of his professional services as follows: 'Brightest lawyer I know. He's ability to handle pretty much every matter in Mexican Law is amazing. Great litigator.'

Partner Luis Fuentes specializes in Civil, Commercial and Administrative Litigation and is a regular advisor to foreign companies regarding Private Data Protection, Product Regulation and Product Liability, Telecommunication and Life Sciences. He has experience in class action litigation, having the opportunity to advise major product brands regarding civil and administrative liabilities and provide court representation at federal courts in Amparo and Administrative Proceedings.

Partner Julián López is an expert in commercial and civil litigation. He is well known for advising clients before State and Federal Courts in administrative matters. He has experience before the Amparo Courts challenging statutes and regulations. He also has extensive experience in litigating against State and Federal Governments regarding energy, entertainment, tourism, real estate, services, infrastructure, among others).

Partner Koichi Herrera focuses his practice on commercial arbitrations administered by the International Court of Arbitration of the International Chamber of Commerce and by the London Court of International Arbitration. He also advises clients in the area of Rural law, both in litigation and regulatory matters. He is a leading expert in relevant civil matters such as class actions, divorce (related matters) moral and punitive damages. He has experience and successfully represented clients in Amparo proceedings against general rules and final court rulings.

## BUSINESS

- Amparo (Constitutional Review Process)
- Appellate Litigation
- Construction Litigation
- Cross-border Litigation
- Domestic Mexican Arbitration
- International Arbitration
- Life Sciences Litigation
- Product Liability & Mass Tort Litigation
- Real Estate Litigation

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## POSITIONING

The Arbitration and Litigation practices at Von Wobeser y Sierra, S.C., have a track record of unparalleled expertise in handling the most complex and demanding cases.

We understand that, for our clients, lawsuits represent transaction costs that diminish the net returns on an investment. Therefore, our first task is to prevent a dispute from arising. When a dispute nonetheless arises, we guide our clients through all stages of arbitration and litigation proceedings, from initial filings to enforcement proceedings.

Our Dispute Resolution team is composed of more than 30 lawyers. Our Arbitration practice is one of the largest of its type in the Mexican market, our lawyers are hand-picked from the best law schools in Mexico, the US, and Europe, admitted to practice in various jurisdictions. Our team is known for its creative and multi-layered strategies that take into account the client's circumstances and priorities, as well as for our attention to detail and our strict ethical standards.

Additionally, our Litigation practice is also one of the largest of its type in the market of Mexican law firms. Being often involved in bet-the-company litigation, our team has developed a unique sensibility and understanding of the high stakes implicated in our cases, allowing us to design and implement tailored court-room strategies and creative out-of-court resolutions that set us apart from our peers.

## BUSINESS

- **Arbitration**
  - Commercial Arbitration
  - Investment Arbitration
  - Public Works Arbitration
- **Litigation**
  - Administrative Litigation
  - Civil & Commercial Litigation

## CONTACTS

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**Jean-Charles S. Gardetto**



**Virginie Pauly-Mulot**



**Djendel Yassen**



**Alexandre Al-Suleiman**



**Antoine Savic**



**Diana Remont**

## POSITIONING

Jean-Charles S. Gardetto is a Monaco-based law firm with a strongly international dimension in terms of both the diversity of its clients and the nature of the cases it handles.

Thanks to its broad range of legal expertise, the firm is in a position to offer clients services that are not confined to the Principality of Monaco.

The firm is regularly involved in international litigation, as well as in international projects.

Its network of overseas correspondents allows the firm to deal effectively with every aspect of the cases it takes on.

Its competence, responsiveness and international reach have won The Gardetto Law Offices the continued confidence of international clients who insist on nothing but the highest standards.

The firm acts on behalf of institutional as well as private clients in such varied practice areas as business, banking and financial law, private disputes regarding estates, divorce, family law, employment law, torts, debt recovery, enforcement of foreign judgments or arbitration decisions, etc...

Since 2010, the firm benefits of the ISO 9001 certification for the quality of its services.

## BUSINESS

- Torts, contracts, construction, real estate
- Commercial and business law
- Banking law / financial disputes
- Insurance
- Labour and employment
- Intellectual property
- White collar crime
- Administrative law
- International private law
- Protective measures, enforcement of foreign judgments
- Family Law
- Estates
- Immigration to Monaco
- Personal data protection
- Compliance
- Anti-Money Laundering

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**AMPRIMO,  
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RODRÍGUEZ** ABOGADOS



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**Kepler Panduro**



**Alfredo Sotomayor**



**Cindy Vargas**



**Cinthia Coronado**



**Karla Figueroa**



**Gabriela Polo**



**Rodolfo Nuñez**

## POSITIONING

AMPRIMO, FLURY, BARBOZA & RODRÍGUEZ ABOGADOS is a law Firm made up of lawyers with broad experience in providing legal consulting services both, for private and public sectors. The purpose of our institution is to remain at the forefront and excel in all law practice areas with a special focus on litigation and arbitration matters. In that sense, our main partners are highly praised as referents in this area of expertise, being highly demanded both as litigators as well as in their role as arbitrators; having participated in various large-scale arbitrations, as well as representing several of the country's most important companies in critic leading cases.

As a highlight of some of the firm's most recent cases, is the successful advisory and legal representation in the constitutional action held against Law 31018, which suspended the charge of tariffs in all national highways during the COVID 19 outbreak and further lockdown in Peru; as well as representing Petroperu with its defense in a recent constitutional process held in order to suspend the development of the technical improvement in La Pampilla refinery, one of the biggest current public infrastructure projects in Peru. Finally, the firm has participated in an international arbitration, at the CIADI, initiated by a maritime concessionaire against the Peruvian Government claiming the existence of several causes of contractual breach.

Furthermore, our lawyers have held positions of high responsibility and specialization in the public administration, focused especially on matters related to human rights, arbitration as well as constitutional, administrative, competition, mining and environmental law. Also, they are skilled in issues related to the private investment and public management in addition to negotiation of different contracts aimed at executing large-scale investment projects. In this regard, the Real Estate area of the Firm has experienced a remarkable growth, having as clients the main actors of the real estate and construction sector in the country, sponsoring them in the design of investment models as well as in the management of such projects.

Similarly, we pride ourselves in having a vast experience in providing legal advice for the business development and settlement of controversies arisen from the corporate, financial, tax, and labor issues and generally, for all matters related to the business development in Peru.



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## BUSINESS

- Dispute Resolution and Arbitration
- Regulatory and Public Law
- Constitutional Law
- Pharmaceutical and Life Sciences
- Tax Law
- Labor Law
- Mining Law
- Real Estate
- Public Contracting & Procurement
- Investments and Project Finance
- Corporate Law
- Competition Law and Intellectual Property
- Environmental Law, Natural Resources and Energy
- Family Law

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**Gustavo Ramos**



**Mauricio Caveró**

## POSITIONING

Aramburú Castañeda Boero Abogados – (attorneys) is a top Peruvian law firm providing legal advice and counsel in different legal areas. It is a member of the DRT Alliance, a global network of law offices that provides clients seamless access to legal services in major business centers throughout the U.S., Latin America, Eastern and Western Europe, Asia, and the Middle East.

We are a modern, capable, and proactive law firm. We are widely known for being a strategic ally of our clients and for creating lasting professional relationships with them. At Aramburú Castañeda Boero - Abogados we are committed to our clients. We have our clients' best interest in mind, and give priority to providing them with a personalized service. All of our legal teams are led by one of our members or partners.

We provide comprehensive, creative, and innovative solutions, which not only add value to our client relationships, but help them make appropriate decisions. We address all of our clients in a timely manner. As a business, we understand that time is very important and timely legal advice is crucial for decision making.

Our professionals have earned their law degrees from prestigious universities, and have taken up postgraduate studies, majors or masters programs at locally and internationally renowned universities.

They have been recruited based on their unique qualities, trustworthiness, and academic excellence. Our team's experience was earned not only through professional practice, but also from having successfully held positions in the public and private sectors.

We devote a substantial portion of our time to attending national and international training forums, in which we take part not only as participants, but also as guest speakers.

Arbitration is one of our firm's main area of focus. We have several years of experience acting as arbitrators as well as defense lawyers. Our arbitration team leader has been a university professor for more than twenty years, he is a member of the Lima Chamber of Commerce arbitration court, and he is a member of the most prestigious Peruvian arbitration institutions.

## BUSINESS

- Commercial Arbitration
- Arbitration arising from State contracts
- Investors – State Arbitrators
- Litigation and Litigation related to arbitration
- Corporations
- Labor and Tax Law
- White-collar crime
- Telecommunications
- Compliance
- Real Estate

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Marco Barreto

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## POSITIONING

Barreto, Vergel Bonilla Dispute Resolution is a firm specialized in dispute resolution with an international approach. Our professionals combine academic knowledge with the experience of advising transnational companies, as well as private clients and high-profile public officials.

The firm has extensive experience in:

**Arbitration Litigation:** Arbitration: National and international commercial arbitrations administered both by arbitration centers based in Perú and abroad. Arbitration proceedings regarding public contracts and Public Private Partnership contracts. Arbitration proceedings ruled by specific Acts: expropriation and medical arbitration.

**Criminal Litigation:** Economic and business criminal, Proceedings for common crimes, Habeas Corpus processes, Preventive criminal counseling, Defense of senior officials and executives and Criminal compliance.

**Administrative Litigation:** Consumer protection, unfair competition, and antitrust proceedings. Administrative claims in the medical and insurance sector before entities such as Indecopi, DEFASEG, and Susalud. Regulatory law and bankruptcy proceedings

**Cross-Border Disputes:** International judicial processes.

**Dispute Board & Mediation:** Management of complex litigation and negotiation of agreements. Control and management of disputes in the construction sector, through the use of dispute resolution boards.

**Court Litigation:** Civil judicial processes, Commercial processes and corporate disputes, Constitutional processes such as amparo action, popular action, constitutionality action, compliance action and habeas data and Labor processes.

## BUSINESS

- Arbitration
- Litigation
- Criminal Litigation
- Administrative Litigation
- Cross-Border Disputes
- Dispute Board & Mediation
- Court Litigation

## SECTORS

- Automotive
- Oil & Gas
- Construction and infrastructure
- Real estate
- Health
- Insurance and reinsurance
- Agribusiness
- E-Commerce
- New technologies
- Food and drinks
- Education
- Sport
- Entertainment
- Retail

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**Liliana Callirgos**

## POSITIONING

In BARRIOS & FUENTES, ABOGADOS (BAFUR) We have as priority to meet the requirements of our clients in an efficient, effective and personalized way, providing legal services of the highest quality. Our dedication, commitment and solid proven experience allow us to stand out for our leadership and modernity in the provision of legal services in Peru.

BARRIOS & FUENTES, ABOGADOS (BAFUR) seeks a strong commitment to its clients by engaging in a long-term professional relationship that allows us to identify with the objectives of their business by offering them the contribution of our professional capacity, experience and Creativity. Our work dynamics has enabled us to develop an important portfolio of clients that includes important members of the international business community in the areas of industry, banking and finance, trade, oil, mining, electricity, among Other.

## BUSINESS

- Corporate
- Tax and customs
- Transport
- Telecommunications
- Health
- Real Estate and property sanitation
- Natural resources: Oil, gas and energy
- Intellectual Property
- Fishing
- Mining
- Immigration
- Stock market
- Maritime and Port
- Insurance, Recovery & Claims
- Litigation and arbitration
- Dealing with the State
- Labor and Social Security
- Foreign investment
- Private initiatives, concessions and public private partnerships
- Mergers and Acquisitions
- Project financing
- Compliance
- Authorizations & Licenses
- Bankruptcy
- International trade
- Competition and Regulation
- Environmental
- White Collar Defense

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**Carla Antonieta  
Benedetti Ortega**

## POSITIONING

At Benites, Vargas & Ugaz Abogados, for over 31 years, we have been dedicated to the fair and transparent development of sustainable business in Peru and across the globe. In this pursuit, we guide and protect their leaders, offering comprehensive legal solutions to address the array of corporate and procedural challenges they face. Our approach is marked by a holistic perspective and personalized attention from the lawyers who comprise our team.

Our areas of expertise encompass: Criminal Law, Labor and Social Security, Conflict Resolution and Arbitration, Corporate and Financial, Tax and Customs, Compliance, Intellectual Property and Competition Law, Public, Environmental, and Regulatory Law, Constitutional Law.

With our main base in Lima (Peru), we stand by our clients all across the country –from our office in Trujillo– as well as overseas –through our office in Florida (USA).

## BUSINESS

- Compliance
- Labor & Social Security
- Criminal Law
- Public Law
- Litigation & Arbitration
- Civil Law
- Contracts
- Real Estate
- Infrastructure & Construction
- Corporate
- Capital Markets
- Tax & Agrifood
- Banking & Finance
- Constitutional
- Energy
- M&A
- Environment
- Mining
- Telecoms
- Cultural Heritage
- Competition, Consumer Protection and Intellectual Property
- Data Protection
- Probono

## OFFICES

- Lima
- Trujillo
- Florida - EE.UU

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**Marcela Del Pino**



**Angie Perez**

## POSITIONING

C&C Abogados is a legal firm offering a wide range of services with a special focus on dispute resolution: conciliation, mediation, trials, arbitration, dispute boards and other alternative dispute resolution methods. Their specialization is completed by their experience in corporate and administrative law, which allows them to assist their clients with a transversal approach. They help clients with issues related to commercial, civil, environment, administrative and regulatory matters. “We have several years of experience, our practice is focused on private arbitration and public procurement, we participate as lawyers or arbitrators.

Our key differentiator is the creativity and innovation that we apply to solve the cases of our clients, achieving the goals through legal knowledge and creative strategy. “We propose the best way to solve the controversy, taking care of details” says Fernando Capuñay, Managing Partner.

In C&C Abogados they work on three key strategic points that differentiate them from any other firm in the market:

1. Human Capital: They focus on the people who make up the team, for that they recruit the best students from the most prestigious law schools in the country, they qualify their knowledge and they analyze their professional development, identifying their skills in legal dexterity and in the creation of out-of-box strategies
2. Specialty: One of the requirements of the firm is the specialty of the members of each area, for that they have professionals who have performed in other leading firms in their field, in international competitions and who publish constantly in magazines Specialized. In addition, their clients trust in their professionals because an exhaustive follow-up in each case and operation. They confirm that with satisfaction surveys, obtaining excellent results
3. Creativity: Legal knowledge is important, however it can not go alone, they have the most creative team, these guarantees the most innovative strategies for each specific case and the customer satisfaction. The creativity of each member of the firm is reinforced by their exposure to difficult cases and their extra-business activity (music, art, sports, etc.). Creativity is linked to the excellent results that they have achieved so far.

That is why, as a business law firm, they are also serving entrepreneurs, emerging growth companies and investors, and they are considered by the most prestigious rankings and publications as a top tier law firm in Peru and Latin America.

## BUSINESS

- Civil and Commercial Litigation
- Commercial Arbitration
- State Investor Arbitration
- Insurance and Reinsurance
- Startups and Entrepreneurship
- Consumer Law
- Fintech
- Real Estate
- Public Law & Regulatory Disputes
- Corporate Law

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**Carolina Cueva**



**Michelle Barclay**



**Maria Delia Oxley**



**Carlos Hamann**

## POSITIONING

Grau was founded in Lima in 1934 and joined international firm CMS in January 2017. With more than 85 years of experience, is a leading full-service firm with a professional team made up with more than 100 lawyers, offering a client-centric service that combines comprehensive legal local knowledge with a global approach, advising clients from all over the globe, including Asian, European and North American companies.

At CMS Grau we count with a Dispute Resolution practice characterized by bringing together an interdisciplinary team of lawyers with wide and recognized experience in litigation at the judicial and arbitral level. Our advice includes a preventive strategy towards the conflict in order to solve our client's problems in the shortest time possible. In the context of the dispute, our advice covers the design of an efficient procedural strategy and representation throughout the judicial or arbitration process (local or international), to achieve a successful outcome for our clients' interests.

Our compliance service encompasses the identification and analysis of risks within the company's activities related to corruption, money laundering and white-collar crimes. We assist our clients in the design and implementation of compliance programs with a fully integrated service that includes not only the design of a compliance manual or program but also the full developing of all of the necessary controls, procedures and protocols in order to duly prevent the company's exposure which set us aside from the usual services that are provided in the local market. With a unique team comprised of both lawyers and industrial engineers, our practice also implements compliance programs according to the ISO 37001 anti-bribery management system standard.

Several of our lawyers have master's degrees and have completed postgraduate studies in Europe and the United States. Many of us have trained in US law firms and have held offices in government. This experience, coupled with extensive on-the-job training, enables us to offer our clients a unique approach.

## OFFICES

### AMERICAS

- Bogotá
- Cucutá
- Lima
- Mexico City
- Rio de Janeiro
- Santiago de Chile

- Aberdeen
- Amsterdam
- Antwerp
- Barcelona
- Belgrade
- Berlin
- Bratislava
- Bristol
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- Budapest
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- Lyon
- Madrid
- Manchester
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- Munich
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- Paris
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- Poznan
- Prague
- Reading
- Rome
- Sarajevo

- Seville
- Sheffield
- Skopje
- Sofia
- Strasbourg
- Stuttgart
- Tirana
- Vienna
- Warsaw
- Zagreb

- Zurich

### MIDDLE EAST

- Dubai
- Muscat
- Tel-Aviv
- Abu Dhabi

### AFRICA

- Algiers
- Casablanca
- Johannesburg
- Luanda
- Mombasa
- Nairobi

### ASIA

- Beijing
- Hong Kong
- Shanghai
- Singapore

## BUSINESS

- Aviation
- Banking & Finance
- Bankruptcy & Restructuring
- Competition & Eu
- Compliance
- Consumer Products
- Corporate/M&A
- Dispute Resolution
- Employment & Pensions
- Energy: Electricity, Oil & Gas
- Environmental Law
- Hotels & Leisure
- Infrastructure & Projects
- Insurance
- Intellectual Property
- International Arbitration
- Life Sciences & Healthcare
- Mining
- Public Procurement & Administrative Law
- Real Estate & Construction
- Tax
- TMC - Technology, Media And Communications

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## POSITIONING

COMERCIA CONSULTING is a consultancy firm specialized in antitrust law, international trade law and policy and investment law. We provide legal and economic advice and represent clients in procedures before authorities of Peru and other Latin American countries. Our firm in its almost 14 years of existence, has become an important player in its key practice areas obtaining a remarkable success record in the resolution of highly complex disputes.

Comercia Consulting is led by Jose Antonio de la Puente, attorney at law with more than 25 years of experience, recognized as a specialist in antitrust and international trade law. Since 2017 Mr. de la Puente has served as a panelist (arbitrator) in trade disputes at the World Trade Organization (WTO). Partner Javier Illescas is also a distinguished economist recognized as an expert in trade policy and international economics. He has more than 30 years of experience in high responsibility positions, in various entities of the public sector and in the World Bank.

Comercia Consulting's service is distinguished for its interdisciplinary approach. Its team is comprised by trained lawyers and economists with extensive experience in trade and competition issues. Our team possesses a result-oriented mindset and the capacity to persuade and demonstrate empirically. Our senior professionals have been commissioners, senior economists, advisors, and trade negotiators of key entities for our work, having a deep understanding of the policy matters and decision-making process that takes place in both public entities and adjudicators alike.

**Competition & Antitrust:** Our antitrust practice provides high quality services in antitrust consultancy and procedures against practices collusion and abuse of dominance, and in the implementation of preventive and mandatory compliance programs. Our firm also provides legal and economic counsel in pre-merger antitrust reviews. In the last few years, Comercia Consulting has advised both leading local corporations and global operators in various sectors including, sea shipping, cement, retail and pharmacy, engineering consultancy, printing, steel, among other, being able to develop a distinguished practice in the Peruvian market.

**International Trade Law and Policy:** Our firm has a leading practice in WTO Law and in the application and operation of international trade and investment agreements, that combines high legal expertise with a consistent interdisciplinary approach. Our firm specializes and has extensive experience in antidumping, anti-subsidy and safeguard investigations. Since 2008, Comercia Consulting has represented clients in some of the most complex cases investigated in Peru, and has defended Peruvian exporters and its subsidiaries before authorities of Brazil, Argentina, Ecuador, Panama and El Salvador, with highly successful results, thereby ensuring competitive access for our clients in those important markets.

### Important clients of these practice areas:

- COMEXPERU; OPP FILM S.A.; CMA-CGM S.A. (France); Quad/Graphics Ltd.; Cementos Yura S.A.; Seaboard Overseas Peru S.A.; SIDERPERU S.A.; Gerdau S.A.; Tiendas por Departamento Ripley S.A.; Asociación Peruana de Avicultura (APA); Colortex Peru S.A.; among other.

## BUSINESS

- **Competition Law Area:**
  - Antitrust Law
  - Pre-Merger Antitrust Control
  - Antitrust Economics and Industrial Organization
  - Unfair Competition
  - Advertising and Consumer Protection Law.
- **International Trade Law and Policy:**
  - Antidumping, Anti-subsidy and safeguards Proceedings
  - Trade Agreements and WTO Law
  - Trade policy
  - International Economics
  - Customs and trade facilitation
- **Investment Law**
- **Intellectual Property Law**
- **Economic Studies**
- **State and International Consultancy**

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**Daniel Flores**



**Cecilia Guzmán-Barrón**



**Guillermo Hesse**



**Hernán Jordán**



**Fernando Lanfranco**



**Erik Lind**



**Carlos Nuñez**



**Luis Vargas**



**Hernán Velarde**

## POSITIONING

DLA Piper is a global law firm with offices in more than 40 countries spread throughout the Americas, Asia Pacific, Europe, Africa and the Middle East, which positions us ideally to help companies with their legal needs anywhere in the world.

DLA Piper Peru provides comprehensive legal advice on projects and infrastructure; energy and natural resources; corporate law, mergers and acquisitions; litigation and arbitration; banking, finance, and capital markets; real estate; labor and immigration; taxation and foreign trade; insurance and reinsurance; corporate criminal law and compliance, among other areas of practice.

We deliver a consistent service through personalized attention, an in-depth knowledge of the client's business, the diversification of our areas of specialization, as well as the ability to adapt to changes. Our diversity and global experience continuously encourages us to focus on transcendental issues such as inclusion, innovation and technology, which has also helped place us among the most solid firms in the Peruvian market.

## BUSINESS

- Industrial and Intellectual Property
- Corporate, M&A
- Tax and Foreign Trade
- Regulatory
- Banking, Finance and Capital Markets
- Litigation and Arbitration
- Insurance and Reinsurance
- Projects and Infrastructure
- Life Sciences
- Corporate Criminal Law and Compliance
- Real Estate, Hospitality and Entertainment
- Competition and Data Protection
- Energy and Natural Resources
- Labor and Immigration
- Restructuring
- Private Clients (Wealth Management)
- Data Protection

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**Fernando Meléndez**



**Edwin Pezo**

## POSITIONING

Muñiz, Olaya, Meléndez, Castro, Ono & Herrera Abogados is a leading law firm in Peru and Latin America thanks to its philosophy which focuses on offering high-quality services in a timely fashion and at competitive prices.

Since it was founded 40 years ago, Muñiz has had a Litigation Practice Group which provides counsel and defends clients in civil, commercial, contentious-administrative and constitutional law proceedings brought with the Judiciary and, in the latter case, with the Constitutional Court. The strength of this practice group lies in the high professional skills of its lawyers, their experience in handling highly complex cases, and their knowledge of Peru's procedural system. In addition, if so required to properly defend a client, a team composed of trial lawyers and lawyers specializing in the subject matter of the dispute, for instance, tax law, the stock market, insurance law, etc., is set up.

These same features also make our Arbitration Practice Group stand out, as its lawyers are highly qualified to provide advice to and represent our clients in arbitration proceedings carried out under the regulations of Peruvian arbitration centers and other centers all over the world. Our services also include advice on the annulment, recognition and enforcement of arbitration awards, filing of applications for injunctive relief, negotiation of arbitration clauses, and protection of foreign investment within the framework of bilateral investment protection and free trade agreements signed by Peru.

## BUSINESS

- Litigation & Arbitration
- Civil & Commercial Litigation
- Administrative Litigation
- Constitutional Litigation
- Tax Litigation
- National and International Arbitration

## CONTACTS

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Oscar Pomar Fonseca



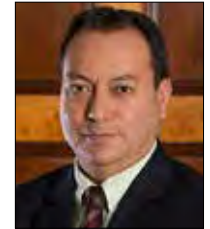
Ricardo Puccio Sala



Aresio Viveros Zuazo



Jorge Masson Pazos



David Flores Ligarda

### POSITIONING

Established in 1950, Estudio Navarro & Pazos Abogados offers a platform of legal services in all areas of law with focus on corporate practice, litigation and arbitration. Our practice incorporates areas of growing demand such as investment law, energy and infrastructure, projects, corporate mergers and acquisitions, partnerships, trusts, insurance, among others.

Our law firm has broad experience in international arbitration representing the Republic of Perú as co councils in several ICSID arbitrations. We have also represented our clients in arbitrations under ICC and UNCITRAL rules, and in local commercial arbitration.

Some members of our law firm form part of the Arbitration Commission of the National Chapter of the International Chamber of Commerce, and act on a regular basis as arbitrators in local arbitration procedures.

In the litigation area our law firm has a well – deserved good reputation in representing very complex cases and has obtained excellent results in leading cases related to tax matters before the Constitutional Court.

We have also participated in complex negotiations involving both public and private entities.

Our law firm has actively participated in the process of acquisition by foreign investors of companies leaders in their branch of activity, and in other matters related to business development in Perú.

Finally our firm team has a diverse portfolio of both national and foreign clients with personalized service model and high standards of efficiency and rigorous adherence to professional ethics and transparency.

### BUSINESS

- Investment Arbitration
- Commercial Arbitration
- Negotiation
- Civil & Commerce Litigation
- Corporate Law
- M&A Transactions
- Investments and projects
- Energy and infrastructure
- Tax law
- Labor and migration

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**Richard Allemant**

## **POSITIONING**

Our Arbitration and Dispute Resolution area provides legal assesment in national and international arbitration procedures as well in civil, commercial, constitutional and public law litigation.

We specialize in the prevention and resolution of complex case disputes. We participate in negotiations and elaboration of transactions that end patrimonial conflicts, we design strategies of judicial and arbitral litigation and we offer consultancy in procedural and arbitral matters. Due diligence in judicial and arbitration matters are also part of our experience.

We specialized in different industries such as corporate litigation, investors litigation, constitutional litigation, real estate among others practices.

In recent years we have been appointed as lawyers of important public institutions to assume the legal defense of judicial and arbitration cases of a high degree of complexity, which means an important recognition in the quality of our professional practice.

Our team of lawyers is highly experienced. In the last four years we have participated in more than 14 international arbitrations assuming the defense of the country of Peru.

The members combine personal dedication, direct participation, rigorous analysis and a demanding selection of our litigation portfolio.

## **BUSINESS**

- Litigation
- Arbitration

## **CONTACTS**

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Luis Miguel León



Gianfranco Iparraguirre



José Luis Pinto



Jimena Carrera



Mariana Rodríguez

## POSITIONING

León e Iparraguirre Abogados (LEIA) was founded as a legal boutique focused in providing specialized legal services in economic and regulatory law, intellectual property and public law. In less than five years after the Firm's foundation, LEIA has become been ranked as a leading Peruvian law firm by international rankings publications. LEIA's success has lead them to extend their practice to other areas of law such as Corporate, Labor and Tax law, as well as to Commercial Arbitration, Compliance and New Technologies.

In addition, and in order to increase LEIA's operations cross borders, LEIA has accomplished to open an office in Santiago, Chile, teaming under a Best Friend's Cooperation Agreement with FerradaNehme, a leading Chilean law firm. This alliance provide them with the opportunity to serve both markets with specialized local lawyers in each country. As a result, their clients, both national and international, as well as competitors and public entities, recognize the sophistication of their preventive consulting and compliance programs, as well as the methods they implement to develop the defense their clients in complex cases.

The Firm takes pride of its organization defined by a horizontal structure. They have implemented innovative schemes of work compared to most law firms, through their policies of gender, part time work and the use of cutting-edge technologies.

## BUSINESS

- Commercial Advertising
- Commercial Arbitration
- Competition & Antitrust
- Compliance
- Consumer Protection
- Corporate & Commercial
- Data Protection
- Dumping
- Energy
- Immigration
- Insurance
- Intellectual Property
- Labor & Employment
- Litigation
- Market Access Barriers
- Mergers & Acquisitions
- Private Investment
- Public Law
- Public Contracting
- Real Estate
- Reorganization & Bankruptcy
- Tax
- Telecom

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**Juan Manuel Loza  
Martínez**



**Pilar Cáceres**



**Nicol Castillo**

## **POSITIONING**

Highly specialized legal boutique in arbitration and corporate litigation.

We provide practical and commercially viable solutions on legal matters including corporative controversy and high-risk litigation to our clients among different industries and jurisdictions. Legal strategies according to global economy challenges.

Our experience dealing with multinational corporations on local and international arbitration, as well as litigations beyond borders allow us to apply adequate strategies considering systems and jurisdictions through efficient, didactic, collaborative practices within a wide spectrum of legal matters.

Our participation on relevant transactions and arbitration processes during the last few years provides our firm with the capacity to face controversies on different legal aspects.

## **BUSINESS**

- Arbitration & Dispute Resolution
- Complex Commercial Litigation
- Corporate Litigation

## **SECTORS**

- Construction and infrastructure
- Energy
- Hydrocarbons
- Mining
- Health
- Banking
- Fishing
- Telecom
- Oil and gas
- Tourism
- Retail
- Insurance
- Transport and logistics

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**Miguel Delgado**



**Sergio Sifuentes**



**Manuel Martínez**

## POSITIONING

MDR Abogados is a law firm specialized in the legal management of infrastructure projects and dispute resolution through arbitration and Dispute Boards.

MDR Abogados attends the always-increasing necessity of personalized legal services. We are aware that know-how is not sufficient: because of our unconditional support, we seek to be identified by our clients as members of their technical and legal teams.

The firm assists its clients since the very beginning of their operations. It obtains the legal permits and titles required for said purpose, such as inscription before the National Records of Suppliers (Registro Nacional de Proveedores). The firm also assists its clients in the biddings where they decide to participate, making sure their proposals comply with all the requirements needed to be successful.

In addition, it assists its clients in the legal management of their operations with the ultimate purpose of reducing the inherent risks of their operations. Its advisory expresses itself in the production of records (such as registries in the Project's Workbook) that would create an adequate tracking, in claim managing (such as extensions of time), and the prevision of risks that could negatively affect its client's interests (such as default penalties and threats to execute performance bonds)

MDR Abogados provides solutions to the controversies that, most of the times unavoidably, are generated during the course of its clients' operations. MDR Abogados advises its clients in the solution of their disputes through arbitration or Dispute Boards. When it is required, its assistance includes obtaining injunctions targeted to preserve the patrimonial integrity of its clients.

## BUSINESS

- Arbitration
- Litigation

## CONTACTS

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**Hugo Mendoza  
Malpartida**

## **POSITIONING**

Mendoza Malpartida & Associates is proud to present itself as a prestigious law firm where the excellence and specialization point to offer the best quality service for our clients. With an executive and formal approach, we stand out in different legal areas by providing innovative and strategic solutions to overcome the most demanding legal challenges. Our job is based on three fundamental axes:

The first axis is related to Criminal Law. Our firm stands out for being number one in conflict prevention and resolution, especially in White-collar crime and Corporate Criminal Law. We offer legal counselling to senior executives, managers, and senior officials by providing guidance that let them make well-informed and strategic decisions that protect the enterprise reputation and its members. Furthermore, we put our attention on the implementation of compliance programs for all kind of businesses and government entities, effectively managing the risks inherent to its operations. Our firm not only offers legal advice to high level people but also it's committed to providing full support to natural persons who face legal challenges. For those people, our technical defense goes beyond conventional. We understand every person has unique circumstances that are addressed by our attorneys with an innovative perspective. From the very first appointment, we immerse ourselves in every single detail of the case, carefully evaluating the situation and designing personalized strategies that adapt to the specific client's needs.

The second axis focuses on resolution of civil and commercial disputes for natural and legal persons. Our professionals adopt a multidisciplinary perspective by developing strategies for each case after a deep analysis of the facts in conflict. In the area of Corporate Law, we possess a staff of experts who have, besides a deep knowledge of legal complexities, a keen understanding of the business environment. In Family Law matters, our legal counselling prioritizes the human approach. Moreover, in property issues and commercial disputes, our firm stands out for its capacity to deal with these kinds of conflicts by applying the best strategies. Either in property issues resolutions or interpretation of commercial contracts, our attorneys care for being close to our clients with the purpose of developing legal solutions according to our clients' needs.

The third axis, which represents us in the business market plus being the core of our philosophy, is connected to our innate commitment through integrity and the full satisfaction of our client. From our first days, Mendoza Malpartida & Associates has been committed to offering a truly comprehensive legal service. Our firm cares about achieving sustainable and safe growth for the companies we provide legal support. Furthermore, the firm addresses each case with a unique combination of sensitivity and humanity, taking them as ours. Our staff provides a personalized service which is governed by the highest standards of quality service and confidentiality, being focused all the time on exceeding our clients' expectations, guided by unbreakable values of loyalty and respect to our justice system.

In Mendoza Malpartida & Associates committed us to, not only, offering expert legal advice but also, we try to stablish meaningful ties with those who rely on us. This approach on people is the reflection of our conviction that the human aspect is essential on the provision of successful legal services.

In short, Mendoza Malpartida & Associates has a staff of expert attorneys and specialists well committed with excellence. Not only, the firm provides a high-quality professional service from a technical perspective but also, we stand out for having a complete vision that merges our interests with our clients'. In each case, our firm comes to be a solid legal ally, providing effective and strategic solutions to face up to the most complex legal challenges.

## **BUSINESS**

- Economic and Corporate Criminal Law.
- Corporate Law
- Civil and Commercial Law.
- Administrative Law.
- Labor Law.

## **CONTACTS**


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**Gustavo Miró  
Quesada**



**Rodolfo Miranda  
Miranda**

## POSITIONING

Miró Quesada & Miranda (MQ&M) is a boutique law firm that advises and represents clients in arbitrations locally and internationally. The partners Gustavo Miró Quesada and Rodolfo Miranda, along with a team of qualified associates specialize in: construction and infrastructure, corporate, finance, insolvency, insurance, M&A, private contracts, Public Private Partnerships (PPP) and government procurement.

Quality over quantity is the basis for the “boutique” design of MQ&M, this means they accept only a few cases and clients each year. In the words of the name partner Gustavo Miró Quesada, “Our experience, coupled with the flexibility of being a boutique, allows us to give personalized service to our clients. They are always advised by the partners themselves with the help and intervention of our associates”. This ensures not only exhaustive deliverables that meet international standards, but also the competitive edge that only experience can provide. For name partner Rodolfo Miranda, this experience is what characterizes their firm: “We provide specialized services with high international standards. Both of us have been international lawyers in US firms”.

The MQ&M team is known for their expertise in Peru and abroad. Before being a partner at Osterling Abogados, Gustavo Miró Quesada was part of the Holland & Knight corporate and international arbitration practice in Washington DC. Currently, he teaches Law & Economics at the Catholic University of Peru. Partner Rodolfo Miranda, formerly a senior associate at Amprimo & Flury Abogados, was previously a lawyer in the international arbitration practice of Clifford Chance in Washington DC. Rodolfo is admitted to the New York Bar and teaches Arbitration at the University of Piura School of Law and the ESAN Postgraduate School / Lima Chambers of Commerce Arbitration Center joint program, among others. Both Partners have converted their years of arbitration experience into expertise recognized by their peers through their appointments as arbitrators in ICC, CCL, PUCP, and ad hoc arbitrations.

Since 2017, MQ&M team has been advising their clients on important cross-border insolvencies, M&A operations and other corporate matters. In arbitration, MQ&M secures substantial awards for their clients. They plan to continue this success in their ongoing arbitrations related to insolvency, construction, engineering, corporate, and government procurement disputes.

## BUSINESS

- International & National Arbitration
- Construction & Infrastructure
- Corporate
- Insolvency
- M&A
- Private Contracts
- PPP


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**Roberto Shimabukuro  
Miyasato**



**Renzo Salvatore  
Monroy Pino**

## POSITIONING

MONROY & SHIMA Abogados stands for a new proposal in the offering of legal services, rapidly becoming one of the best options in the market for the management of complex conflicts and achievement of results, adding more than 40 years of experience as trial lawyers.

To this end, the firm relies for this, on the support, experience and capacity of its partners and associates, who have not only extensive theoretical knowledge but also practical expertise, seeking to provide legal advice in order to prevent the emergence of a conflict, but being able to resolve it through negotiation, conciliation or mediation before having to reach a judicial process, arbitration or administrative procedure.

The knowledge and experience that the Firm has in various fields of law matters, as well as the dedication and personalized preparation that they put into each one of the cases, gives them a competitive advantage in each and every one of the stages of the solution of a conflict, in those that also use lateral thinking, negotiation and persuasion techniques that have been acquired in theory and perfected in practice.

Because of this, each assigned case is handled thoroughly, obtaining the best possible results for its clients by having one goal in mind: to provide the best possible legal service.

## BUSINESS

- Civil and commercial Litigation
- Arbitration
- Medical Malpractice Litigation
- Consumer Protection Litigation
- Claim and Insurance Litigation
- Constitutional litigation
- Contentious-Administrative Processes
- Labor

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**Malgorzata Judkiewicz**



**Katherine Reyes**



**Daniela Bernui**



**Jorge Otero**



**Giulio Valdez**

## **POSITIONING**

Established in 1980, Osterling Abogados is a leading full-service Peruvian firm, widely acknowledged in both domestic and cross-border markets. For more than four decades, we have been delivering legal services in line with a client-centred philosophy that combines proven expertise and an innovative approach, which allows us to offer optimal, timely and effective advice and solutions.

We provide comprehensive counselling on Corporate, Dispute Resolution (including litigation and arbitration), (Re)Insurance, Public Law, Labour and Employment, Tax, IP, Construction and Real Estate, Compliance, New Technologies and Data Protection, among other areas of practice.

As a strategic partner, Osterling Abogados is alongside its clients across all stages of their business cycle, whether it is in helping prevent potential risks to affect their operations, implementing new business strategies, or successfully tackling either daily or unforeseen legal challenges.

When it comes to dispute resolution, our team will work for securing the most favourable outcomes at the earliest possible stages of the conflict, or even once litigation or arbitration has commenced. Our practitioners are acknowledged within the strongest players in the Peruvian market, with a high success ratio at all litigation and arbitration scenarios. As a part of the bench, we also count on with top-tier arbitrators and legal experts who are appointed in both domestic and international arbitration procedures on a regular basis.

Acting on behalf of our clients, we combine the focus on their goals and best interests with in-depth knowledge of the complexities of the local courts, and our problem-solving skills to come out with a tailored strategy for overcoming the dispute with the least cost on time, money and dissatisfaction. We are solid litigators, but also thoughtful strategists and skilled negotiators.

From risk assessment before filing a lawsuit to pursuing out-of-court settlements, and from defending a claim with an administrative court to handling the most-complex litigious and arbitral procedures, Osterling Abogados will provide the safest solution at every stage of the legal dispute you are faced with.



## **BUSINESS**

- Antitrust and Competition
- Compliance
- Construction
- Corporate
- Data Protection
- Dispute Resolution
- Domestic Arbitration
- Fashion Law
- Insurance and Reinsurance
- Intellectual Property, Consumer Law, and New Technologies
- International Arbitration
- Labour and Employment
- Life Sciences
- Marine insurance, Shipping & Admiralty
- Public Law
- Real Estate
- Tax



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**Fiorella Reyes**



**Guillermo Alarcón**

## POSITIONING

We are a law firm specializing in construction law, with more than 25 years experience in both the domestic and international markets.

Our corporate legal advice is directed at both private and public companies and organizations, focusing on the areas of engineering and construction, energy, public procurement, concessions, public-private partnerships, dispute resolution and arbitration.

The principal added value we provide is based on our thorough knowledge of the construction business and our attention to the prediction and minimizing of risks, thereby making our service a solid investment for our clients' projects.

Our aim to consolidate our presence internationally as the best law firm specializing in construction law motivates us to offer the highest possible level of service to the client in our pursuit of excellence.

To achieve this we have a team of professionals who tailor their work to each project to ensure promptness and cost effectiveness in the service they provide. As a result, our clients can count on the expert advice of a team assigned and fully supported by the firm.

NPG has developed a very strong and solid practice in the solution of construction disputes. Its strength is based on the flexibility of the high performance teams that are put together to deal with each case, under the leadership of one of the partners. The firm's experience in national and international arbitrations always challenges its members to innovate constantly in the discussion of complex and highly sophisticated controversies, and this puts them at the forefront of knowledge in the sector.

## BUSINESS

- Dispute resolution
- Arbitration
- Engineering
- Construction

## CONTACTS

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Rafael Prado



Américo Hidalgo



Rocío Gómez



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Giomira Escudero



Marian Gonzales



Michelle López



Nicole Rutzke

## POSITIONING

We are a specialized firm that was founded in 2015, with the purpose of provide excellent service in civil, commercial, insurance, labor, constitutional litigation. And, also, we have experience handling national and international highly complex arbitrations.

Our experience as attorneys in the best law firms in the country, showed us that the increased complexity of disputes required highly specialized judicial legal services, personalized attention and focused on client needs.

We are a ductile firm. Not only do we sponsor our clients in litigation in the traditional way, but we also advise in-house legal teams in judicial and arbitration processes that directly represent.

## BUSINESS

- Civil Litigation
- Commercial Litigation
- Arbitration
- Insurance Litigation
- Constitutional Litigation
- Labor Litigation


## CONTACTS

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**Alberto Rebaza**



**Augusto Loli**



**Roger Zavaleta**



**Fabio Núñez del Prado**

## POSITIONING

Rebaza, Alcázar & De las Casas' team of lawyers is dedicated to advising local and international clients on complex issues, whether transactional, consulting or litigation.

Our counsel requires in-depth analysis, particular attention, experience, and sophistication from a team led by highly experienced partners and associates. This allows us to provide a super pleasing service of excellence, at the height of the needs of our clients. We participate in the most demanding transactions in the market, local or cross-border, with the support of a team with international education and experience and with a deep understanding of the business.

We accompany our clients emphasizing prevention: risk identification and mitigation, up to the strategic resolution of conflicts, whether they are administrative, judicial or arbitration, and of a domestic or international nature.

At Rebaza, Alcázar & De las Casas, we work in an interdisciplinary and collaborative way among all our practice areas. This allows an efficient work distribution among our lawyers, achieving excellent results for our clients.

## **Dispute Resolution**

Our Dispute Resolution team is highly experienced in complex and sensitive controversies. We focus our practice on defending the interests of our clients in all stages of arbitration, judicial cases, and administrative proceedings.

Our arbitration area provides advice on a wide variety of issues, mainly those related to commercial contracts, corporate disputes, construction contracts, involving parties from the public and private sectors. Regarding our litigation area, we have developed highly specialized practice groups within the dispute resolution department, focusing in areas such as civil, commercial, tax, labor and constitutional law.

What distinguishes our team is the specialization of our advice in processes involving various areas of law. This is the result of the collaboration with members from other areas of our firm, who are specialists in labor processes, bankruptcy, corporate law, tax, administrative law, finance, and criminal law.

Our advice is continuous, beginning with earliest stages of a controversy and the further initiation of the corresponding process. Allowing us to have in-depth knowledge of cases and provide optimal legal advice.

## BUSINESS

- Mergers & Acquisitions
- Bankruptcy & Restructuring
- Projects & Infrastructure
- Financing
- Capital Markets
- Regulatory
- Corporate
- Tax
- Labor
- White Collar Crime and Internal Investigations
- Litigation
- Arbitration
- Private Clients
- Venture Capital & Technology
- Compliance
- Mining
- Real Estate
- Antitrust
- Fintech
- Life Sciences
- Data Protection
- Structured Products, Funds and Securitizations

## OFFICES

- Lima
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**Fernando Rodríguez Angobaldo**

**Jaime Heredia Tamayo**

**Enrique Varsi Rospigliosi**

**César Abanto Revilla**

## POSITIONING

Founded in 1997, Rodríguez Angobaldo Abogados is a highly specialized litigation and arbitration practice and one of the largest boutique law firms in Peru. The firm houses an impressive team of four partners and 28 qualified lawyers, acting in sophisticated disputes and complex cases involving civil, commercial, insurance, labour, constitutional and regulatory litigation brought before the Judiciary and arbitration courts.

The team is well-regarded to represent clients at all court levels and before the Constitutional Court, in cases of great complexity conducting the proceedings with technical precision. The firm has strengthened its upward trajectory following a sustainable growth path incorporating partners and lawyers in the last few years. The team comprises highly qualified lawyers with in-depth knowledge and strong skills boasting an exceptional academic background with, at least, 70% of its senior lawyers also active as university professors, regular lecturers and speakers at courses and seminars. Rodríguez Angobaldo Abogados' competitive edge stems from the holistic approach of the partners when designing strategies to be applied in lawsuits, alternative disputes or settlements. Working closely with clients, the firm can anticipate specific issues that may interfere in the unfolding of any dispute and meet clients' needs.

**Oil & Gas and Healthcare :** The firm has an impressive track record of handling high-value and sophisticated disputes of commercial, civil, constitutional, financial, and regulatory nature across a diverse array of economic sectors, such as insurance, banking, telecommunications, mining, oils and gas, healthcare. It provides strategic guidance to clients for the prevention, management and resolution of high-stake litigation. It regularly takes on highly sensitive matters related to claims of fraudulent behaviour or involving relevant public figures. The firm continues to improve its litigation practice with intensive investment in new legal technology.

**Arbitration:** A highly-regarded name in the market for handling high stake domestic and international arbitrations involving civil, commercial, regulatory and investment matters. The firm has a dedicated arbitration team and is involved in some of the most complex and high-value arbitrations currently taking place in Peru. It fields a strong bench of experienced practitioners in handling both arbitrator and defence work in arbitration courts, and enforcing arbitration awards. The firm's arbitration department has positioned itself as a market leader and its members are frequently appointed as expert witness in arbitration proceedings.

**Competition & Antitrust:** Rodríguez Angobaldo has a strategic and consolidated Competition practice, working in a variety of matters across the full range of competition law, with a roster of the industry's key players as main clients. The deep understanding of Administrative and Consumer Protection law enables the firm to skillfully represent clients in actions against governmental bodies in highly complex administrative proceedings such as the Instituto Nacional de Defensa de la Competencia y de la Protección de la Propiedad Intelectual and the Superintendencia Nacional de Salud.

**Specialised Consultancy:** The firm applies in-depth knowledge to provide high-quality advice and strategic legal insight in connection with the regulatory aspects of securities market, bankruptcy, debt and credit restructuring, insurance and reinsurance, telecommunications, oil and gas. It also has broad experience in advising clients on matters involving constitutional law, civil law, and consumer protection law in the context of banking and insurance transactions. Also specialises in labour and social security conflict prevention and resolution.

**Health:** Based on its experience and expertise in Medical Law, Bioethics and Health Law, the firm is fully specialised in health-related matters. In that sense, it defends entities in the defense of complaints before the Susalud Court or before the INDECOPI Court. The firm also attends legal consultations in health matters.

**Labor & Employment:** The firm specialises in the prevention and resolution of labor and social security disputes.

## BUSINESS

- Litigation
- Arbitration
- Competition and Antitrust
- Specialised
- Consultancy
- Health
- Labor & Employment

## CONTACTS

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# Simons & De Noriega

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**Maria Alejandra  
Conde**

## POSITIONING

We are a legal boutique specialized in national and international arbitration and litigation, with wide experience in complex cases: (i) before national and international courts such as the IACHR (Inter-American Court of Human Rights) and (ii) before national and international arbitration tribunals in arbitrations held before the main international arbitration centres, such as the Lima Chamber of Commerce, American Chamber of Commerce, International Chamber of Commerce (ICC), as well as before the ICSID in investment arbitration.

Our Firm is known for:

- Our specialized knowledge and experience on judicial and arbitral matters of great complexity, as well as in constitutional and human rights issues.
- Our broad vision and innovative solutions.
- Our renowned dedication and commitment to our clients.
- The passion with which we defend our cases.

Our firm was founded 12 years ago with select but highly skilled professionals, supported by 29 years of experience. Strengthening our consolidation as a Firm, since the beginning of 2023, we are Simons & De Noriega Abogados, closing the year with the incorporation of a new partner to our team. We have achieved this great synergy for the benefit of our clients.

## BUSINESS

Simons & De Noriega Abogados offers our clients a highly specialized service in the fields of litigation, dispute resolution and corporate arbitration.

More than 90% of our clients are businesses in the following sectors: construction, energy, telecommunications, fishing, mining, banking and finance, infrastructure, medicine, agro-industry, food industry, goods, and services.

Thinking <<outside the box>> with the <<power of reason>> is what enables us to find the most valuable defense to solve our client's disputes

## CONTACTS

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Olortegui**

## POSITIONING

VEGA & Abogados is a firm formed by professionals with extensive experience in corporate advisory that provides legal services in a personalized, timely and efficient manner.

The partners of the firm have been part of the most prestigious firms in the country having a knowledge of national and international technical standards.

VEGA & Abogados members provide advice based on ethical values and confidentiality. In addition, being strategic partners, they build long term relationships and care for their interests and integrity.

## BUSINESS

- Arbitration
- Litigation
- Corporate
- Labour
- M&A
- Real Estate
- Tax

## CONTACTS

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## POSITIONING

Viera Abogados is a law firm specialized in litigation, arbitration, and dispute resolution. It has a multidisciplinary team of highly qualified professionals with a holistic vision of law.

It is an important firm in the Peruvian market that has continued to grow, even during the pandemic, due to its outstanding performance in the resolution of legal disputes. Despite challenging times internationally, it continues to generate outstanding results. In fact, the first semester year, the firm saw a growth in turnover of 60% compared to the same period in 2021 (40%).

The firm offers an integral consulting to its clients. The lawyers based on procedural law to design the strategy of the cases in a disruptive and complete way, seeking the exact satisfaction of their clients' rights. Besides, they work on obtaining results that have practical application and accompany them in that process.

Also, they have extensive experience in obtaining injunctions (i.e. preventive seizures) and in the enforcement of judgments (i.e. asset seizure, freezing of debt accounts, placement of liens on real estate, among others). Besides, it has handled litigation for leading companies in the retail, logistics, energy, and automotive sectors, among others.

## BUSINESS

- Arbitration
- Civil Litigation
- Commercial Litigation
- Constitutional Processes
- Corporate law
- Criminal Law and Criminal Procedure
- Dispute Resolution
- Contentious-Administrative Processes
- Labor Law and Labor Procedure Arbitration
- Labor Litigation

## CONTACTS

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**Carla Neves Matias**



**Natália Garcia Alves**

## POSITIONING

SRS Legal is a full-service law firm with over 30 years of experience providing legal advice to national and international clients. The firm has offices in Lisbon, Portugal, Angola, Brazil, Macau, Malta, Mozambique and Singapore.

With a team of 24 full-time specialized lawyers, led by José Jácome in coordination with Senior Litigation Partner José Carlos Soares Machado, SRS Legal is able to cover all areas of law as per each client's needs. The department has six Partners with leading different sub-areas of expertise, meaning that all relevant different types of work can be efficiently handled.

SRS Legal's Dispute Resolution department is prepared to provide assistance in all pre-litigation and litigation matters, either in arbitration and judicial courts, and including a practice of white collar crime and regulatory infractions. The department has a vast and wide experience, representing some of the most important Portuguese and multinational companies, covering litigation of all types, preventive advocacy, investigations, risk assessment, mediation and negotiation.

## EXPERTISE

- Arbitration and Mediation
- Commercial and Corporate Litigation
- Insurance Litigation
- Banking and Financial Litigation
- Lease and Real Estate
- Civil Litigation
- Inheritance, Succession and Estate litigation
- White Collar Crime and Regulatory Offences
- Restructuring and Insolvency
- Debt Collection

## PRACTICE AREAS

- Administrative Law and Public Procurement
- Banking and Finance
- Compliance
- Corporate, Commercial and M&A
- Data Protection and Cybersecurity
- Dispute Resolution
- Employment
- European Union & Competition
- Immigration, Golden Visa and Nationality
- Insurance and Pensions
- Intellectual Property
- Life Sciences & Healthcare
- Private Equity & Venture Capital
- Real Estate
- Startups
- Tax
- Technology, Media and Telecommunication
- Transport and Maritime

## CONTACTS

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**Timur Aitkulov**



**Olga Semushina**



**Victor Parkhomenko**

## POSITIONING

We are the same team that, as part of Clifford Chance, has been recognized one of Russia's leading L&DR practice groups for more than a decade.

Our track record includes advising on the most complex cases for the largest corporations and banks, both Russian and foreign.

### **Conflict-free**

We treat conflicts of interest with the utmost seriousness. However, we are a firm specializing in dispute resolution, and as such we can represent clients in matters that many large international firms are unable to take on due to conflicts of interest.

### **International reach**

Cross-border disputes and investigations are a core area of our expertise. We remain committed to protect our clients globally and have all the necessary facilities to do so. This flexibility means that we can engage the most suitable local advisors, free of conflicts of interest and with the best possible pricing.

### **Flexible pricing**

Unlike some international firms, we are willing to work under a pricing structure that best fits the specifics of the particular matter and the client's interests.

### **Dedication**

We are a boutique firm, and we devote our undivided attention and bring the highest level of commitment to everything we do. For us, achieving the best possible outcome for our clients is of paramount importance. We offer support 24/7, and at least one partner is involved hands-on in managing all aspects of each matter.

## BUSINESS

- We represent our clients in complex cases under the rules of major international arbitration centres. Our track record includes arbitrations under the ICC, LCIA, SCC and ICAC rules, our team not only advises clients on strategy, but also represents them in proceedings. This capability, unique on the Russian market, is strengthened by Timur Aitkulov's experience as an arbitrator and member of the ICC Court in 2015-2021.
- We represent our clients in state courts at all levels of the Russian judicial system. Our experience of cases in Russian state courts is unique. We have successfully acted for our clients in the courts at all levels of the Russian judicial system including the Supreme Court and the Constitutional Court of the Russian Federation.
- Our team is highly experienced in dealing with internal investigations of our clients' business and investigations initiated by Russian and foreign regulators. We have advised clients on a range of highly sensitive anticorruption, anti-money laundering and compliance issues. We also provide services in criminal cases both against our clients and to protect their interests.
- We handle disputes in a wide variety of areas, including real estate, retail, banking and financial services, sale of shares and participation interests, exercise of share options, construction contracts and shipbuilding contracts, supply of equipment, price renegotiation, subsoil use, nuclear energy, compensation for damage in connection with corrupt practices, and common commercial contracts.

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**Emma Morales**

## POSITIONING

Allen & Overy has a large and diverse Litigation practice renowned for its expertise in high-value, complex cases that are frequently cross-border in nature.

Our global practice is recognised for protecting clients' interests across the full range of contentious issues that a multinational business may encounter, whether we are handling complex international issues or local matters. We handle the full range of corporate and commercial disputes, including competition and antitrust litigation, employment litigation, bankruptcy and insolvency, class actions, insurance litigation, securities litigation and issues arising from corporate transactions. We also have extensive experience handling contentious regulatory proceedings, investigations and criminal matters.

A&O's leading litigators work seamlessly in integrated teams with our transactional and advisory colleagues, providing in-depth market expertise and product knowledge that gives clients an edge in disputes and enables us to pre-empt and protect against potential risks to their businesses.

Our Madrid litigation and arbitration team is a reference advising local and international clients in before Spanish Courts and the leading arbitral institutions in Spain and Europe. Our key areas of expertise are arbitration, commercial litigation, financial litigation and special situations (including insolvencies and enforcement of securities).

Moreover, members of the Madrid team are actively involved in a number of high-profile commercial arbitrations arising out of the breach of agreements in a wide range of sectors, such as Sponsorship Agreement, Turn-key contracts or Agency agreements. These arbitration proceedings are both domestic and international, and are being administered under the main arbitral rules, as demonstrated by the case summaries in this submission.

Further, we have a strong corporate litigation practice, advising in M&A transactions, complex contractual litigation, shareholders or JV disputes, corporate controversies, damage claims arising from competition law infringements, lawsuits related to agency and distributorship agreements, contracts with public entities governed by civil law, and contractual disputes in insolvency scenarios. The team has also a vast experience in challenging corporate resolutions and in defending our clients in the context of director's liabilities.

## BUSINESS

- Antitrust and European Law
- Banking/Finance
- Capital Markets
- Corporate / M&A
- Employment
- Litigation and Arbitration
- Public Law
- Tax
- Restructuring & Insolvency

## OFFICES

- SPAIN**
- Madrid

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Antonio Bravo



Kiko Carrión



Marta González



Andrés Jiménez



José Mariano Cruz



Vicente Arias

## POSITIONING

Eversheds Sutherland in Madrid provides local and international clients with the quality advice they need to succeed.

Our Spanish lawyers build genuine long-term relationships to develop a deep understanding of your organisation. Strategic and commercial thinking adds value to first class legal expertise. You will receive innovative solutions to your most pressing challenges that save time and money, help you to manage risks, and open up new opportunities.

The Litigation department comprises four partners and a large team of lawyers. It is one of the leading departments of Eversheds Sutherland in the Spanish legal market due to both the prestige and technical skill of its members and the variety and importance of the clients and cases which it handles.

The team offers you highly effective advice on the different forms of dispute resolution, advising as to what is most appropriate in the context of your specific circumstances throughout the different procedural stages, whether it be court proceedings, arbitration or mediation, and whether in a national or international context.

Several of our department's lawyers are members of the most important arbitration courts, university lecturers at different institutions and regular speakers and participants at conferences and forums.

## BUSINESS

- Arbitration
- Civil & Commercial Litigation
- Dispute management

## CONTACTS

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**Javier Íscar de Hoyos**

## POSITIONING

**We are experts at domestic and international conflict resolution.**

We practice arbitration as arbitrators, at both domestic and international levels, offering a personalized and detail-oriented service, achieving fair and appropriate agreements for the parties involved.

We are a completely independent and impartial firm, the perfect option to avoid conflicts of interest that arise when larger firms are involved.

As a boutique specialized in arbitration, we guarantee a quality service and high added value throughout the entire arbitration procedure until the award is issued.

**Experts in arbitration.**

We have a broad experience at domestic and international arbitration. As arbitrators, our team has always promoted alternative dispute resolution mechanisms.

**Precise and custom arbitration.**

Our aim is to generate value in each arbitration in which we take part, offering a tailored service throughout the procedure. We offer the client the peace of mind brought by being in the hands of a firm of international arbitrators who have built their reputation, case by case, through a long and successful professional career. The assurance is given by professionals with years of experience in the sector and who prioritize these matters.

## BUSINESS

**International Arbitration:**

- Construction
- Engineering
- Corporate
- Real Estate
- Franchising and distribution
- M&A

## CONTACTS

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**LAW FIRMS**

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# Pérez-Llorca

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## POSITIONING

Pérez-Llorca is a pre-eminent law firm in Spain. We provide high-end advice to international and domestic clients in connection with the largest and most complex transactions and disputes in Spain or matters with a Spanish component. We pride ourselves on offering unrivalled quality, service and long-term commitment to clients. The majority of our work is cross-border and often involves several jurisdictions. As an independent law firm, we approach multijurisdictional work by providing turnkey solutions together with other leading independent firms from Europe, the Americas and Asia. We offer full-service advice on Spanish law and operate from our offices in Madrid, Barcelona, London and New York.

### Litigation

Pérez-Llorca's Litigation team is committed to resolving disputes in an efficient manner, either at the pre-litigious stage or before courts and tribunals, in order to satisfy our clients' legal needs. Our multidisciplinary team is led by lawyers who have been recognised by major Spanish and international legal publications, and specialises in a wide range of areas. Our lawyers' expertise has also been recognised in multiple favourable judgments in various areas by the relevant judicial bodies.

Pérez-Llorca's Litigation team provides advice before civil and contentious-administrative courts, in all types of litigation proceedings and arbitration courts in Spain. Our team advises both public sector bodies and entities and private sector companies. We advise on areas including:

- Proceedings brought before the civil courts: our Litigation team's services include contract disputes, such as service and works contracts, construction, agency and distribution agreements, banking contracts, the sale and purchase of assets and shares, price adjustments and joint ventures. We also cover non-contractual disputes, including damage claims arising as a result of unfair competition. The team works on disputes related to intellectual property and copyright matters, the enforcement of judicial and non-judicial instruments, and the recognition of foreign judgements.
- Proceedings brought before the contentious courts: Pérez-Llorca's Litigation lawyers participate in disputes related to public procurement and subsidies that affect consumers, and in sanctioning proceedings. Our team advises on challenges to ministerial orders, regulations and administrative acts, state liability claims against public authorities and proceedings brought before the Spanish Constitutional Court.
- Proceedings brought before the commercial courts: together with our Corporate team, the Litigation lawyers take part in proceedings related to corporate disputes such as challenging corporate agreements, liability actions and the fulfilment of shareholder agreements.

### Arbitration

Pérez-Llorca's Arbitration team has broad expertise and experience in domestic and international, institutional and ad hoc arbitrations, and is capable of working in multiple languages. Our Arbitration partners participate as arbitrators and lawyers in important international arbitrations before the International Chamber of Commerce (ICC), the London Court of International Arbitration (LCIA) and the American Arbitration Association (AAA). Our lawyers also take part in ad hoc arbitrations under UNCITRAL Rules and investment arbitrations before the International Centre for Settlement of Investment Disputes (ICSID).

We advise on the most important arbitrations before the major Spanish arbitration courts, such as the Madrid Court of Arbitration (CAM), the Civil and Commercial Court of Arbitration of Madrid (CIMA), the Spanish Court of Arbitration (CEA) and the Barcelona Arbitration Court (TAB).

## BUSINESS

- Administrative Law
- Arbitration
- Banking and Finance
- Capital Markets
- Competition
- Corporate Governance
- Corporate/M&A
- Employment
- Energy
- Environment
- Financial Services
- Infrastructure
- Insurance and Reinsurance
- Intellectual Property and Technology
- Land Planning
- Litigation
- Private Equity
- Real Estate
- Restructuring & Insolvency
- Tax
- White Collar Crime and Investigations

## OFFICES

- Madrid
- Barcelona
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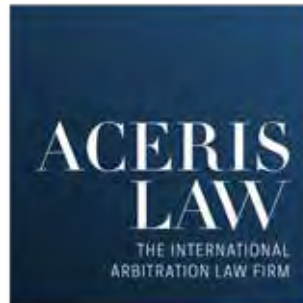
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**Nina Jankovic**



**Zuzana Vysudilova**



**Bendegúz Soos-Nagy**



**Anastasia Tzevelekou**

## POSITIONING

Aceris Law provides the highest quality legal representation for international arbitrations, ensuring that each client receives exceptional value for its legal expenditures while leaving no stone unturned to resolve each dispute in its client's favour.

Aceris Law provides arbitration legal representation in nearly all jurisdictions, intervening in all industry sectors. Trained at the most prestigious universities such as Harvard, Columbia, Queen Mary of London, Assas and the Sorbonne, Aceris Law's lawyers have served in over 200 international arbitrations, establishing an excellent track record.

Aceris Law's offer to clients is unique. Its goal is to offer unparalleled arbitration legal representation at transparent and competitive rates, in order to address the primary complaint of users of international arbitration, which is its high cost. In order to achieve the highest quality legal representation, the firm does not count the number of hours of work required to win a given case, providing an unlimited number of hours of work while capping its fees for each dispute.

Aceris Law has an excellent team with the highest standards. It has won or amicably settled nearly all of the disputes where its lawyers have served as counsel. All of our lawyers are bilingual in English and French, and they also speak Spanish, Slovak, Arabic, Greek, Russian, Hungarian, Croatian, German and Serbian.

With more than 20 years of experience in international arbitration, mediation and the enforcement of arbitral awards, the lawyers of Aceris Law provide clients with the highest quality advice, combining excellence, rigour and experience.

### Our main strengths :

- Specialized in international arbitration.
- Extensive expertise in commercial, construction and investment arbitrations.
- Proven track record before all major arbitral institutions (ICC, LCIA, ICDR, SCC, ICSID, SIAC, HKIAC, DIAC).
- Offices in Geneva, Paris, London, Singapore and Washington, DC, with access to offices in more than 120 countries.
- Interventions around the world, in Europe, Asia, the Americas, Africa and the Middle East.
- Competitive and capped fees.

## BUSINESS

- Pre-litigation procedure
- Mediation
- International arbitration

## OFFICES

- Geneva
- London
- Paris
- Washington DC
- Singapore

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**Nadja Jaisli Kull**



**Saverio Lembo**



**Cesare Jermini**

## POSITIONING

We are a leading Swiss law firm with more than 200 lawyers in Zurich, Geneva, Lugano, Zug and Basel. Our core business is advising our clients on innovative and complex transactions and representing them in litigation, arbitration and regulatory proceedings. Our clients range from multinational corporations to private individuals in Switzerland and around the world.

Dispute resolution has always been a cornerstone of our firm. Our litigation and arbitration teams are consistently ranked first tier by international client guides.

Our team specializing in cross-border proceedings focuses on international legal assistance in both civil and criminal matters. We also represent clients in international administrative assistance proceedings initiated by financial markets supervisors and tax authorities.

We were repeatedly awarded Switzerland Law Firm of the Year by the most important international legal ranking agencies in recent years, including the 2016 Trophées du Droit (Meilleur Cabinet Suisse). For more information please visit [baerkarrer.ch](http://baerkarrer.ch).

## OFFICES

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- Lugano
- Geneva
- Basel

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## BUSINESS

- Arbitration
- Capital Markets & Listed Companies
- Competition & Antitrust
- Corporate & Commercial
- Crisis Management & Internal Investigations
- Employment & Migration
- Intellectual Property
- Litigation
- Mergers & Acquisitions
- Notarial Services
- Privacy & Data Protection
- Private Client & Estate Planning
- Real Estate & Environmental Law
- Sports Law
- Tax, Social Security & Tax Litigation
- Technology, Media & Telecommunications
- Turnaround, Reorganization & Insolvency
- White Collar Crime

## SECTORS

- Consumer Goods & Retail
- Energy & Natural Resources
- Financial Services
- Healthcare & Life Sciences
- Industrials
- Insurance
- Logistics & Transport
- Private Equity
- Public Sector & Procurement
- Startup & Venture Capital

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**Daniel Hochstrasser**

## **POSITIONING**

Daniel Hochstrasser is a Swiss dispute resolution specialist with more than 35 years of experience in international arbitration and litigation.

Before opening his own office in January 2023, Daniel was a partner at Bär & Karrer, one of Switzerland's top tier business law firms. From 2003 to 2021, he headed the firm's dispute resolution department. He served as a member of Bär & Karrer's management committee (2000–2006) and as Senior Partner and Chairman of the firm (2011–2021).

He was engaged as a lecturer at the Universities of Zurich and St. Gallen, and has published and lectured extensively on arbitration and litigation in Switzerland and abroad (see selected publications and speaking engagements). Daniel has been a member of the ICC Court of Arbitration in Paris, France, since July 2015 and Vice President from July 2021. In March 2022, Daniel was elected to the Board of Novartis, one of the largest pharmaceutical companies in the world.

Daniel Hochstrasser is one of Switzerland's most renowned and experienced arbitration specialists. He represents clients as counsel, co-counsel or senior strategic advisor in complex cross-border disputes. He acts as party-appointed arbitrator and chairman, as mediator, or expert in international arbitrations. Daniel's extensive expertise includes arbitrations governed by ICC or Swiss rules, by rules of other major institutions, as well as ad hoc arbitrations. In addition, Daniel has 35 years of experience in commercial litigation, including numerous proceedings before the Swiss Supreme Court.

## **BUSINESS**

- International arbitration
- Litigation

## **CONTACTS**

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Sandro Vecchio



Pierluca Degni



Carole Ehretsmann



Coralie Christin

### POSITIONING

**Conciliatory appeasement is preferable to the culture of conflict**  
With the difference that, being committed to defending the interests of our clients, we are primarily intended to using the legal means guaranteeing their rights.

#### **Commercial advice and litigation**

The Firm handles the negotiation, drafting and proofreading of commercial contracts in various areas of commercial law, and assists our clients in the resolution of disputes related to their economic activities. In addition to its legal skills, our team has an in-depth knowledge of the field which enables us to intervene in the best interests at stake.

#### **Economic criminal law and Internal investigations**

The Firm has strong expertise in white-collar crime. We advise natural and legal persons confronted with cases of unfair management, breach of trust, fraud, forgery of documents, economic espionage and violation of business secrets. We also assist them in criminal proceedings arising from violations of debt enforcement and bankruptcy law, money laundering or corruption, both in defence and as plaintiffs.

We have recognized expertise in conducting internal investigations in both the public and private sectors. We set up systems for securing and analysing electronic data, interviewing witnesses, taking action on bank accounts, dismissals, negotiating with regulatory or police authorities, as well as collecting evidence.

### BUSINESS

- Commercial advice and litigation
- Economic criminal law
- General criminal law
- Corporate law and commercial contracts
- Banking litigation
- Internal investigations
- Estate and family litigation
- Administrative and Public Service
- Asset Recovery and Enforcement
- Advice and litigation in Labour Law related matters

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**Pierre-Yves Gunter**



**Anya Marinkovich**



**Annette Ponti**

## POSITIONING

Our main activities focus on providing Counsel and Arbitrator services for commercial arbitration and investment treaty disputes. As Counsel, we represent our clients in arbitration proceedings as well as in litigation proceedings, in particular for court proceedings connected to arbitration (appeals against arbitral awards, defending appeals, requests for court assistance etc). We also assist our clients in the context of the recognition and enforcement of arbitral awards. In addition, we regularly advise clients on the drafting of contracts including dispute resolution clauses and on the prevention of conflicts (pre-arbitration stage). Based on our expertise and experience, we also provide assistance to third party funders (issuance of opinions on the strengths and weaknesses of cases) and are regularly appointed as Swiss law and Swiss arbitration law experts.

### ARBITRATION

At Gunter Arbitration, we recognize that each dispute is unique and requires a tailored approach. We work diligently to understand each client's specific goals and develop customised strategies designed to achieve the best possible outcome.

We have successfully represented clients from a variety of industries in complex arbitration cases, ranging from small disputes to high-stakes, high-profile matters, and in diverse domains in particular Construction & large projects, Oil & Gas, Renewable Energy, Post M&A, IT, IP, Pharmaceutical, Automotive, Military & Defense.

## BUSINESS

### Arbitration

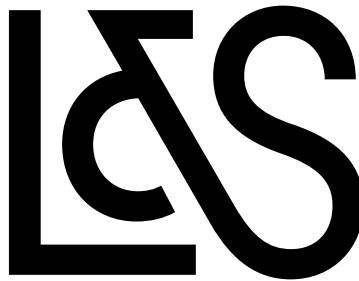
- Dispute resolution
- Commercial Arbitration
- Ad hoc arbitration
- UNCITRAL Arbitration
- Institutional arbitration
- ICC arbitration
- LCIA arbitration
- ICSID arbitration
- ICDR arbitration
- SIAC arbitration
- HKIAC arbitration
- SAC arbitration
- Stockholm Arbitration Institute
- VIAC
- Construction arbitration
- Oil & gas arbitration
- Renewable energy arbitration
- Post Mergers and Acquisition (M&A) arbitration
- IT arbitration
- IP arbitration
- Counsel and Arbitrator legal services
- Swiss law and Swiss arbitration law expert services

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**Xavier Favre-Bulle**



**Harold Frey**



**Dominique Müller**



**Matthias Oertle**



**Sara Rousselle-Ruffieux**



**Daniel Tunik**

## POSITIONING

### LITIGATION & ARBITRATION

We combine decades of experience with creative thinking that's forensically thorough. It's the foundation for the civil, administrative and criminal litigation, international arbitration and high-profile corporate investigations that have made us a market leader. Whatever your sector or challenge, our talented team of over 50 dispute resolution lawyers can work both across the firm and borders delivering cost-effective, target-focused case handling.

Recognised as one of Switzerland's leading M&A, takeover and shareholders' litigators, we also act in banking and finance litigation for major corporations and individuals, as well as advise private clients on wealth management and inheritance disputes. And our Swiss footprint is large. It means we can defend our clients' interests in all German- and French-speaking Cantons - also regularly delivering client success before the Swiss federal courts and administrative authorities, including Swiss Federal Supreme Court appeals.

Our experience in increasingly complex international arbitration is unique. It's seen us involved in several hundred cases, acting either as counsel or arbitrators, conducted under all major arbitration rules including the ICC, Swiss Arbitration Centre, LCIA, UNCITRAL and SIAC. Our multilingual team can conduct cases in English, French, German, Italian and Spanish. Most of our lawyers have qualifications or practical experience in common law jurisdictions. A number of lawyers are also qualified to practise in foreign jurisdictions, including the US.

### EMPLOYMENT, PENSIONS AND IMMIGRATION

Work makes the world go round. So we make it our job to keep it turning smoothly, whatever our clients' challenges. We bring together deep experience in employment law and pensions law alongside advice on corporate, tax, data protection, labour, immigration and intellectual property matters.

Our track record has made us one of Switzerland's leading employment sector law firms. Our team provides advice in all areas of private employment law and public labour law, including litigation and arbitration, mainly advising employers but also senior executives and employees. A case could see us drafting employment contracts, rules and regulations or unpicking the legal aspects of executive compensation. Or it might involve complex cross-border employee transfers to Switzerland. Whatever the issue, understanding the relevant social security systems is crucial – a field in which a number of our team have specialist training, skills and experience. When our work takes us cross-border, we add insight and value partnering with an extensive network of leading international law firms.

## BUSINESS

- Asset Management
- Banking and Finance
- Capital Markets
- Commercial and Contracts
- Competition
- Corporate and M&A
- Employment, Pensions and Immigration
- Insolvency and Restructuring
- Intellectual Property
- Investigations
- Litigation and Arbitration
- Private Clients
- Real Estate
- Tax
- Technology and Outsourcing

## OFFICES

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- Zurich
- Lausanne

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Fanny Margairaz



Joël Chevallaz



My-Hué Tan



Laurence Crittin

## POSITIONING

MANGEAT has a well-established expertise in diverse and complex legal fields with a strong domestic and international experience. Being forward thinking, the firm added two new practices in 2020, namely Risk Management & Compliance, and General Counsel Desk, which offer clients alternative services and foster synergies with other practice areas. We combine an innovative and creative approach to help our clients achieve their objectives and mitigate their risks in an ever-changing and uncertain economic, health and regulatory environment. We dare to care about our clients' reputational risk and help them navigate through each crisis and the wide array of legal challenges.

MANGEAT has continuously grown by including different ways of thinking, backgrounds, and cultures. The multilingual team members have been trained and qualified in Switzerland and abroad. They benefit from diversified industries and sectorial experience gained in private practice and in-house at multinational companies. Our team is also constantly collaborating with law firms and practitioners in other jurisdictions.

### Dispute Resolution

MANGEAT regularly assists domestic and international clients in civil and commercial disputes, and cross-border proceedings. The practice ranges for instance from contracts, insolvency, employment, matrimonial and family matters, mediation, complex inheritance disputes, medical malpractice, to enforcement proceedings. Our Dispute Resolution team has also a reputable experience in high profile criminal proceedings, financial crime and investigations, and regularly assists clients before the various Swiss criminal courts and prosecution authorities.

We offer on time, succinct and practical legal advice and solutions in highly sensitive contexts. We are experienced in managing complexity and risks in cross-functional matters. We are agile in challenging the status quo and leveraging legal project management to efficiently assist our clients in complex dispute matters.

## BUSINESS

- Banking, Finance & FinTech
- Corporate, Commercial and M&A
- Data Protection
- Dispute Resolution
- Employment
- Financial Crime & Investigations
- Pharmaceuticals, Healthcare, Life Sciences
- Real Estate & Construction
- Restructuring & Insolvency
- Risk Management & Compliance
- General Counsel Desk

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## POSITIONING

Established in 1936, Niederer Kraft Frey is a leading full service Swiss law firm based in Zurich and Geneva with an international approach. We work closely with our clients in Switzerland and internationally, to implement strategic goals, strengthen businesses and navigate change effectively.

We are an international team of more than 140 lawyers of whom 47 are partners advising in 12 languages. We are pragmatic generalists with deep industry knowledge and specialist legal expertise covering the entire spectrum of business, corporate and finance law. We work creatively with each other, our partner firms and with our clients to deliver efficient, sustainable and innovative solutions in the face of the most complex problems. The focus of our business is the business of our clients.

With offices in the heart of Zurich's and Geneva's banking and financial district, NKF continues to have its finger on the pulse of Swiss business.

Our Dispute Resolution team has successfully litigated many leading corporate and commercial law cases before the Swiss Federal Supreme Court. We are regularly instructed in high-stakes arbitration proceedings.

Our team of about 30 lawyers has in-depth specialist knowledge of civil procedure as well as corporate and commercial law expertise. NKF is a full service law firm and our Dispute Resolution Group works seamlessly with our specialist colleagues from other practice areas when focused, comprehensive expertise in a particular area is needed.

## BUSINESS

- Antitrust/Competition
- Banking, Finance & Regulatory
- Capital Markets
- Commercial
- Compliance
- Corporate/M&A
- Dispute Resolution
- ESG
- Employment
- Intellectual Property
- Investigations & Enforcement, White Collar Crime
- Private Clients
- Real Estate
- Sports
- Tax
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**Christophe Emonet**



**Thomas Rohner**

## POSITIONING

Pestalozzi is a multicultural Swiss business law firm focusing on high-end work for domestic and international clients since 1911.

Pestalozzi lawyers are strong and empathic personalities, known for their truly independent approach to advising and representing their clients.

The firm guides and supports its clients in their strategic business decisions, anticipates their future challenges and helps them solve their critical issues. Being fully integrated, Pestalozzi encounters no internal limits in shaping the most competent and efficient teams for the clients' needs.

With over 100 professionals in Zurich and Geneva, the firm is at home in Switzerland's two main commercial hubs – and has developed a wealth of experience in its key industries of Banking, Life Sciences, Commodity Trading and Insurance. While being locally embedded, Pestalozzi has also developed sought-after expertise in dealing with multi-jurisdictional transactions and disputes.

### **Litigation & Arbitration**

Pestalozzi has a long-standing reputation for excellence in advising and representing clients in complex national and international commercial disputes before state courts and arbitral tribunals. Members have extensive practical dispute resolution experience and have gained additional experience in international commercial litigation and arbitration during postgraduate studies in common law countries. In addition to acting in commercial disputes, the practice group is also well known for its expertise in insolvency matters, asset tracing, international judicial assistance in civil and criminal matters as well as matters involving white-collar crimes.

## BUSINESS

- Commercial Litigation
- Banking Litigation
- Arbitration
- White Collar Crime
- Internal Investigations
- FINMA Investigations
- Cross-border bankruptcies and Asset Recovery
- Enforcement of Debts, Foreign Judgments, and Foreign Arbitral Awards
- IP Litigation
- Mediation and other forms of Alternative Dispute Resolution (ADR)

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**Pascal de Preux**

## POSITIONING

A law firm dedicated to resolving your legal disputes. Mindful of the continuously evolving nature of the law, we constantly update our knowledge base in order to offer our clients accurate and forward-looking legal analysis.

Resolution Legal Partners lawyers strive to provide outstanding legal advice and representation to all our clients. We understand that all cases are unique and we focus on providing tailored, effective solutions to help our clients achieve their goals.

Founded on a shared vision and with a human-sized structure, our law firm assists you in the resolution of civil and commercial litigations, as well as in white-collar crime.

## BUSINESS

### Disputes

- Commercial disputes
- Real estate disputes
- Labour law
- Sport law
- Banking litigation
- Data protection
- Social security

### White-collar crime

- Money laundering
- Bribery
- Criminal tax law
- Computer-related criminal law
- International legal assistance in criminal matters
- Economic sanctions
- Offences against property
- Investigations and internal inquiries
- Terrorism

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# STIRNIMANN FUENTES

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**Fabienne Joly**

### **POSITIONING**

STIRNIMANN FUENTES Dispute Resolution Sarl is an independent law firm specialized in international and Swiss dispute resolution with offices in Geneva/Switzerland.

The firm represents clients before international arbitral tribunals across the globe and before Swiss state courts. The firm works with lawyers from a network of Swiss and foreign law firms.

The founder of the firm, Dr. Franz X. Stirnimann Fuentes, is a recognized international arbitrator who is regularly appointed as presiding, sole or co-arbitrator in arbitrations in Switzerland, Europe and Latin America.

#### **What we do**

- Representation in international arbitration proceedings
- Representation in state-court proceedings in Switzerland
- Conduct of arbitrations as neutral arbitrator
- Advice on viability of potential arbitration and Swiss litigation claims, particularly under Swiss law

### **BUSINESS**

- International and Swiss Dispute Resolution
- Swiss Commercial and White-Collar Criminal Law.
- Litigation

### **SECTORS**

- Construction
- Oil & Gas, Energy, Mining and Commodities
- Life Sciences
- Chemicals
- Financial Services
- Automotive and Aeronautic
- Consumer Products, Food & Beverage and Entertainment
- Telecoms
- Other Sectors
- Public International Law
- Investment Treaties

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Lorenz Ehrler



Gérald Virieux

## POSITIONING

### Dispute Resolution

If you face a commercial dispute under Swiss Law before State Courts or Arbitral Tribunals, you want straight-talking, pragmatic advice from day one.

We are great believers in strategic litigation and ceaselessly on the lookout for levers that can be used in your favour. You will find that we offer straightforward advice, even in complex cases. We do not shy away from taking responsibility and making clear recommendations.

### A sizeable team of dedicated litigators

Our experienced Dispute Resolution team of dedicated litigators represents clients from all sectors in complex national and transnational commercial litigation and arbitration. Our sizeable team is able to handle big tickets on short notice. We act in numerous languages.

We are constantly thinking ahead strategically, with a view to later enforcement. Our clients describe us as reliable, trustworthy, highly skilled, proactive, and dynamic. We are passionate about quality and fully independent.

Our dispute resolution services include:

- State court litigation
- Arbitration
- Asset freezing and attachment (see [www.attachment.ch](http://www.attachment.ch))
- Injunctive relief
- Enforcement of foreign judgments and arbitral awards
- Mutual legal assistance
- Bankruptcy related proceedings
- White collar crime and civil fraud
- Sector specialities in aviation, financial services, insurance
- IP

## BUSINESS

- Antitrust and Competition
- Banking & Finance
- China Desk
- Civil Law Notaries
- Corporate and Commercial
- Data & Privacy
- Employment Law
- Energy
- Health Care
- Immigration
- Information and Communication Technology
- Intellectual Property
- International Judicial Assistance
- Investigations & eDiscovery
- Legal Profession Law
- Life Sciences, Pharma, Biotech
- Litigation and Arbitration
- Media and Entertainment
- Mergers & Acquisitions
- Pension Funds
- Private Clients
- Private Equity & Venture Capital
- Public Sector & Regulatory
- Real Estate
- Restructuring & Insolvency
- Sports Law
- Startup Desk
- Tax
- Transport/Aviation
- White Collar Crime



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Ines Youssef

## POSITIONING

Boussayene Knani & Associés is one of the leading business Law Firms in Tunisia. Thanks to its lawyers and legal advisors from top Tunisian and European universities, the Law Firm is distinguished for its size, structure and commitment to international professional standards. Its international client base represents the majority of its activity.

As a multidisciplinary Law Firm, Boussayene Knani & Associés offers its clients comprehensive legal services, based on the experience of lawyers from different backgrounds. Each partner has built a solid reputation in its field of expertise, whether in the judiciary, academic or international arbitration. Due to its Tunisian origin and international dimension, Boussayene Knani & associés is considered as unique in the business law market.

The firm's clients are largest companies in the world, small and medium sized Entreprises (SMEs), investment funds, international groups, non-profit organizations and communities. The firm's lawyers are active in domestic and international arbitration. They act as both counsels and arbitrators by handling high-stakes, complex cases for some of the world's most recognizable companies.

By putting their expertise into practice, we highlight some cases handled by BK & Associates in ICC arbitrations:

In 2023, Boussayene Knani & associés assisted and represented a major investor from the Middle East in two arbitration cases related to a mega project that belongs to the Gulf Finance House (GFH).

It is about a flagship urban project in the northern suburbs of Tunis. This 523-hectare development, which consists of a golf course, shopping mall, marina, tech hub, business center, private hospital and university, is set to become a nucleus of the Tunisian economy and an innovation incubator.

Furthermore, Boussayene Knani & associés, represented the biggest African steel Company against a multinational group, it took place in front "The London Court of International Arbitration (LCIA)".

In addition, the law firm assisted an Oil Gas multinational company against a global group of energy and petrochemical companies, the last year. Boussayene Knani & Associés successfully represented the leading Tunisian telecommunications operator in an ICC arbitration case in which the stakes were of over 50 million US dollars.

The firm also advised major actors in the tourism industry in several ICC arbitrations arising in connection with recent years terrorist attacks and turmoil. Widely recognized in M&A, the firm recently assisted a leading European textile company in a 12 million euro takeover operation in Tunisia. Boussayene Knani & Associés developed a strong competence in the tourism sector (Hotel management lease contracts for world leading chains) and in franchising where the law firm assisted a number of world-renowned franchisors in the negotiation and conclusion of various franchise contracts.

In 2019, Boussayene Knani & associés was in charge of a case relating to the sale of two hotels belonging to a widely known hotel chain. Banking and finance law is a key department at Boussayene Knani & Associés, the firm advised recently a leading Tunisian bank in an ISDA Master Agreement with a French Bank. The firm's lawyers work in French, English, Arabic and Italian.

## BUSINESS

- Domestic and international arbitration
- Business disputes
- M&A
- Corporate and business law
- Telecommunications law
- Investment law
- Banking and Finance law
- Competition law
- Franchise law
- Employment and Labor law
- Real estate law

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## POSITIONING

Based in Montevideo, Uruguay, Bergstein is a full-service law firm whose practice covers virtually all areas of the law, including corporate and M & A, tax and transfer pricing, litigation, arbitration, healthcare and data protection, banking, project finance, labor, real estate, oil and gas, environmental, life sciences, free zones, agri- business, e-commerce and internet law.

The clientele includes both national and international companies of worldwide reputation, including several top Fortune 500 companies and some of the largest Latin American conglomerates. The firm has assisted many international organizations in their set-up process in Uruguay. Because of its responsiveness and clear understanding of the clients' needs for concise and right to the point advice, many of the large global law firms use Bergstein to complete their legal coverage in South America.

The firm combines more than 65 years of experience, with the drive and energy of a young group of outstanding professionals. The talent, dedication and experience of the firm's attorneys are its most important asset. The vast majority of its professionals are active in academia, and several have completed international studies abroad and have been trained at some of the most prominent international law firms in the US and Europe. All of them are culturally attuned to the firm's client's business environment and many are bilingual.

Independent publications consistently rank Bergstein among the top firms in the country, highlighting its quality service, its precise and prompt advice and its ethical rules which guide the firm's activity. The firm includes a strong accounting department which is responsible for the accounting records, payroll, tax and social security filings on behalf of many of the firm's clients. Bergstein is the local member firm of TAGLaw, an international association of independent law firms.

Litigation has been Bergstein's historical core practice. The department has vast experience in civil actions, enforcement of foreign judgments and arbitration awards, product liability, unfair competition, protection of trademarks, moral damages, bankruptcy procedures and international competition, abusive termination of distribution agreements and insurance claims.

## BUSINESS

- Antitrust – Compliance
- Arbitration
- Litigation
- Data Protection
- Tax
- Employment

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## POSITIONING

Cravath strives to be the firm of choice for clients facing their most difficult and critical disputes. Trained across multiple disciplines and equipped with a broad range of experience, our litigators think outside the box and apply creative solutions to complex matters, regardless of the subject matter, industry or client's role in a particular dispute. The credibility and experience we bring to each matter, and our preparation of each case from the outset as if it is going to trial, gives us a strategic advantage in all steps of dispute resolution. Some of our practice areas include:

### Antitrust

From prevailing for IBM after trial in the landmark government case over alleged monopolization of the computer market during the 1970s-'80s, to vindicating American Express before the U.S. Supreme Court in one of the most significant government antitrust enforcement actions in history, Cravath continues to be the go-to firm for major antitrust litigation. Our practice is chaired by two former Commissioners of the Federal Trade Commission—one of whom also served as U.S. Assistant Attorney General for Antitrust at the Department of Justice. We represent clients in securing regulatory clearance for major transactions, such as Anheuser-Busch InBev's \$123 billion acquisition of SABMiller. We also advise clients on business conduct or potential investments and handle government investigations.

### Arbitration

Cravath has successfully represented U.S. and non-U.S. companies in domestic and international arbitrations, as well as mediations and other ADR proceedings, involving diverse industries and various areas of the law. We regularly engage in early case assessment and identify ADR options as part of our approach to dispute avoidance and resolution. We have represented clients in a variety of venues in disputes administered by the International Chamber of Commerce, the American Arbitration Association, the World Intellectual Property Organization and the London Court of International Arbitration, as well as in "ad hoc" arbitrations.

### General commercial

Cravath regularly represents clients in high-stakes commercial litigation. Our practice includes breach of contract, ERISA, False Claims Act, environmental, unfair competition, mass tort, product liability and employment matters. Representations include obtaining a judgment of over \$800 million for a client in a breach of contract case and serving as lead trial counsel in one of the largest and most complex sets of mass tort litigation in recent years.

### Intellectual property

Our team includes the former head of the U.S. Patent and Trademark Office. We handle patent, trade secret, trademark and copyright matters involving complex technologies and products, as well as commercial litigation that frequently arises from IP matters, such as antitrust and breach of license claims. We bring to each case a trial lawyer's courtroom perspective and deep trial experience, which distinguishes us from many firms who may be IP specialists but do not try cases on a regular basis. We also advise clients on national and worldwide IP strategy.

### Investigations and regulatory enforcement

Cravath handles major white collar criminal defense matters, regulatory enforcement actions and investigations for individuals and corporations, both U.S. and non-U.S., in diverse industries. We also assist clients in handling complex internal investigations, conduct fact-finding exercises with respect to shareholder demands and advise company executives and directors on compliance obligations, potential areas of exposure and preventive measures. Our team includes attorneys who have spent portions of their careers at U.S. government agencies.

### Securities

We have achieved significant wins and established important precedent in mega-deal litigation, traditional securities fraud litigation and regulatory enforcement matters on behalf of every key category of defendant: issuers, financial institutions and audit firms. Our wins and innovative strategies from the boardroom to the courtroom have given corporate defendants greater ammunition to protect critical business interests and leveled the litigation playing field. While securities cases rarely go to trial, we draw on our extensive experience to successfully try these matters when necessary. We have also eliminated claims against our clients in excess of \$60 billion in recent years.

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